



EXECUTIVE BOARD

Meeting to be held in Civic Hall, Leeds on
Friday, 9th February, 2007 at 1.00 pm

MEMBERSHIP

Councillors

A Carter (Chair)
M Harris
D Blackburn
R Brett
J L Carter
R Harker
P Harrand
J Procter
S Smith

K Wakefield
*J Blake

*non voting advisory member

A G E N D A

Item No K=Key Decision	Ward	Item Not Open		Page No
1			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 25 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded)</p>	
2			<p>EXCLUSION OF PUBLIC</p> <p>To identify items where resolutions may be moved to exclude the public</p> <p>Item 12 City Varieties Appendix 1 Item 14 New Leaf Leisure Centres Project Appendix 1 Item 19 Otley Prince Henry Grammar School Appendix 1</p>	
3			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration</p> <p>(The special circumstances shall be specified in the minutes)</p>	
4			<p>DECLARATION OF INTERESTS</p> <p>To declare any personal/prejudicial interests for the purpose of Section 81(3) of the Local Government Act 2000 and paragraphs 8 to 13 of the Members Code of Conduct</p>	
5			<p>MINUTES</p> <p>To confirm as a correct record the minutes of the meeting held on 24th January 2007</p> <p><u>CENTRAL AND CORPORATE</u></p>	1 - 16

Item No K=Key Decision	Ward	Item Not Open		Page No
6			<p>COUNCIL CHANGE PROGRAMME - PHASE 1 IMPLEMENTATION</p> <p>To consider the report of the Chief Executive updating Members on the work progressed to date and on proposals that are intended for implementation on or around the 1 April 2007.</p>	17 - 28
7			<p>LOCAL AREA AGREEMENT - MID YEAR REVIEW AND REFRESH</p> <p>To consider the report of the Chief Officer(Executive Support) informing Members of the key findings and outcome of the review of the LAA for the period 1 April 2006 to 30 September 2006. It also requests Members to endorse amendments to the LAA from April 2007. Finally, it highlights anticipated future changes to the role of LAAs in public sector delivery.</p>	29 - 36
8			<p>LEEDS LEARNING NETWORK CAPITAL SCHEME</p> <p>To consider the report of the Director of Corporate Services seeking approval to inject £4.6M into the capital programme in respect of the new contract for the provision of the Leeds Learning Network.</p>	37 - 40
9			<p>FINANCIAL HEALTH MONITORING - THIRD QUARTER REPORT</p> <p>To consider the report of the Director of Corporate Services on the financial health of the authority after nine months of the financial year, with respect to the revenue budget of the general fund services, the housing revenue account and other financial health matters</p>	41 - 44

Item No K=Key Decision	Ward	Item Not Open		Page No
10			<p>REVENUE BUDGET 2007/2008</p> <p>(a) <u>Leeds City Council Revenue Budget 2007/08 and Council Tax 2007/08</u></p> <p>To consider a report on the proposals for the City Council's Revenue Budget for 2007/08, and the Leeds element of the Council Tax to be levied in 2007/08</p> <p>(b) <u>Housing Revenue Account Budget 2007/08</u></p> <p>To consider a report on the Housing Revenue Account Budget for 2007/08.</p> <p>(c) <u>Capital Programme 2006-2010</u></p> <p>To consider the report of the Director of Corporate Services on the Capital Programme 2006-2010.</p> <p>(d) <u>Treasury Management Policy and Strategy Statements</u></p> <p>To consider a report on the Treasury Management Policy and Strategy Statements.</p> <p><u>DEVELOPMENT</u></p>	45 - 472
11 K			<p>CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN</p> <p>To consider the joint report of the Directors of Development and Corporate Services seeking Executive Board approval to the Capital Strategy and Asset Management Plan 2007/08 which is appended to this report.</p> <p><u>LEISURE</u></p>	473 - 518

Item No K=Key Decision	Ward	Item Not Open		Page No
12 K	City and Hunslet	10.4(3)	<p>LEEDS CITY VARIETIES MUSIC HALL</p> <p>To consider the joint report of the Directors of Development and Learning and Leisure providing an update on the refurbishment project for the City Varieties. Appendix 1 to this report is designated exempt under Access to Information Procedure Rule 10.4(3)</p>	519 - 526
13 K			<p>POLICY ON THE SAFETY MANAGEMENT OF OPEN WATER</p> <p>To consider the report of the Director of Learning and Leisure informing Members of the outcome of the Coroner's Inquest into the tragic drowning of 2 teenagers at Roundhay Park, the subsequent actions regarding water health and safety issues and to seek approval of the Policy on the Safety Management of Open Water which is attached at Appendix 3.</p>	527 - 580
14 K	Armley; Morley North; Morley South;	10.4(3)	<p>NEW LEAF LEISURE CENTRES PFI- OUTLINE BUSINESS CASE</p> <p>To consider the report of the Director of Learning and Leisure seeking Members' approval for the Outline Business Case(OBC) and its submission to the Department for Culture Media and Sport (DCMS). Appendix 1 to this report is designated exempt under Access to Information Procedure Rules 10.4(3)</p>	581 - 592
15			<p>GOVERNANCE ARRANGEMENTS FOR LEEDS SPORTS TRUST</p> <p>To consider the report of the Chief Legal Services Officer drawing to the attention of Executive Board the present position with the regard to the governance arrangements for the proposed Leeds Sports Trust (the Trust) and to consider suitable arrangements for the appointment of trustees, including the Chair.</p>	593 - 608

Item No K=Key Decision	Ward	Item Not Open		Page No
16			<p><u>CHILDREN'S SERVICES</u></p> <p>CHILDRENS TRUST ARRANGEMENTS - UPDATE ON PROGRESS</p> <p>To consider the report of the Director of Children's Services updating Members on the progress on these arrangements, including the creation of the Director of Children's Services Unit. The report also sets out more detail about these new ways of working to improve services for children and families and relates to the transitional arrangements outlined in the overall Council Change Programme report to be discussed at this meeting.</p>	609 - 618
17			<p>GENERAL SURESTART GRANT - EXTENDED SCHOOLS CAPITAL 2006/08</p> <p>To consider the report of the Director of Learning and Leisure requesting authority to incur expenditure of £1508.9k on other payments from the General Sure Start Grant – Extended Schools 06/08 parent scheme 13178.</p>	619 - 622
18			<p>GENERAL SURESTART GRANT - SUSTAINABILITY CAPITAL 2006/08</p> <p>To consider the report of the Director of Learning and Leisure requesting authority to incur expenditure of £537.3k on other payments from the General Sure Start Grant – Sustainability 06/08 parent scheme 13179.</p>	623 - 626

Item No K=Key Decision	Ward	Item Not Open		Page No
19	Otley and Yeadon	10.4(3)	<p>OTLEY PRINCE HENRYS GRAMMAR SCHOOL - PROVISION OF SPECIALIST SCIENCE ACCOMMODATION</p> <p>To consider the report of the Chief Executive of Education Leeds updating Members on the proposed scheme to provide a new build specialist science block at Otley Prince Henry's Grammar School, and seeking approval to proceed with the scheme. Appendix 1 to this report is designated exempt under Access to Information Procedure Rules 10.4(3)</p> <p><u>ADULT HEALTH AND SOCIAL CARE</u></p>	627 - 634
20			<p>COMMISSIONING PLAN FOR DAY SERVICES FOR OLDER PEOPLE</p> <p>To consider the report of the Director of Adult Social Services recommending a programme of detailed work, local consultation and involvement with ward members to finalise the details of the new service model and to undertake its implementation.</p> <p><u>CITY SERVICES</u></p>	635 - 646
21			<p>PROGRESS UPDATE ON INTEGRATED WASTE STRATEGY</p> <p>To consider the report of the Director of City Services providing Members with an update on key areas of progress in implementing the Integrated Waste Strategy for Leeds 2005-2035.</p>	647 - 650

Item No K=Key Decision	Ward	Item Not Open		Page No
22			<p>ESTABLISHMENT OF A LEADERS WASTE STRATEGY REVIEW PARTY</p> <p>To consider the report of the Director of City Services seeking approval for the establishment of a Group Leaders' forum to review the implementation of the approved Integrated Waste Strategy for Leeds 2005-2035 and to advise the Executive Board.</p> <p><u>NEIGHBOURHOODS AND HOUSING</u></p>	651 - 654
23	Burmantofts and Richmond Hill; Gipton and Harehills; Killingbeck and Seacroft; Temple Newsam;		<p>EAST AND SOUTH EAST LEEDS REGENERATION AREA</p> <p>To consider the report of the Director of Neighbourhoods and Housing seeking approval of the Headline Regeneration Programme for the EASEL Joint Venture and advising members of whether Bellway have met the first key milestone of the Additional Negotiation Period and also an assessment of what progress Bellway have made regarding fulfilling the requirements of the longstop date of 28th February 2007 when the EASEL regeneration project procurement process will be ended.</p>	655 - 660

EXECUTIVE BOARD

WEDNESDAY, 24TH JANUARY, 2007

PRESENT: Councillor A Carter in the Chair

Councillors D Blackburn, R Brett,
J L Carter, R Harker, P Harrand, M Harris,
J Procter, S Smith, K Wakefield and
J Blake

Councillor Blake – Non-voting Advisory Member

143 Exclusion of Public

RESOLVED – That the public be excluded from the meeting during consideration of the following parts of the agenda designated as exempt on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present there would be disclosure to them of the exempt information so designated as follows:

- (a) Appendix 2 to both of the reports referred to in minutes 147 and 148 under the terms of Access to Information Procedure Rule 10.4(1) and (2) and on the grounds that the public interest in maintaining the exemption outweighs the public interest in disclosing the information because Education Leeds has a duty to secure improvement and increased confidence in the schools concerned and this would be adversely affected by disclosure of the information.
- (b) Appendix 1 to the report referred to in minute 153 under the terms of Access to Information Procedure Rule 10.4(3) on the grounds that the public interest in maintaining the exemption outweighs the public interest in disclosing the information because publication could prejudice the Council's commercial interests, as, both the appendix and the Final Business Case include matters where final negotiations in the contract are not yet complete, these negotiations being confidential between the Council and the Preferred Bidder and contain sensitive commercial information supplied to the Council by the preferred bidder.
- (c) The appendix to the report referred to in minute 160 under the terms of Access to Information Procedure Rule 10.4(3) and on the grounds that this information is not publicly available from the statutory registers of information kept in respect of certain companies and charities. It is considered that since this information was obtained through one to one negotiations for the disposal of the property/land then it is not in the public interest to disclose this information at this point in time as this could lead to random competing bids which would undermine this method of negotiation and affect the integrity of disposing of property/land by this process. Also it is considered that the release of

Draft minutes to be approved at the meeting
to be held on Friday, 9th February, 2007

such information would or would be likely to prejudice the Council's commercial interests in relation to other similar transactions in that prospective purchasers of other similar properties could access information about the nature and level of consideration which may prove acceptable to the Council. It is considered that whilst there may be a public interest in disclosure, much of this information will be publicly available from the Land Registry following completion of this transaction and consequently the public interest in maintaining the exemption outweighs the public interest in disclosing this information at this point in time.

- (d) Appendices 1, 2 and 4 to the report referred to in minute 166 under the terms of Access to Information Procedure Rule 10.4(3) and on the grounds that the public interest in maintaining the exemption outweighs the public interest in disclosing the information by reason of the fact that disclosure of appendices 1 and 2 could potentially prejudice the success of the scheme by speculative investors acquiring properties in advance of the Council's action and that appendix 4 contains costs attributed to the purchase of private properties which are estimates at this stage and disclosure could prejudice the Council's ability to reach agreement on the purchase price with owners.
- (e) Appendix 1 to the report referred to in minute 168 under the terms of Access to Information Procedure Rule 10.4(3) and on the grounds that the public interest in maintaining the exemption outweighs the public interest in disclosing the information because it contains costs and details about the relationships between the parties where disclosure could prejudice the Council's position in dealing with potential claims and future negotiations.

144 Declaration of Interests

Councillor Wakefield declared personal interests in the items relating to the Annual Reports on standards in schools (minutes 147 and 148) as a schools' governor and in the item relating to Review of 14 to 19 Provision in Leeds (minute 151) as a member of the Learning and Skills Council.

Councillor Brett declared a personal interest in the item relating to Deputation to Council – Animal Welfare Charities (minute 162) as a member of Leeds South East Homes.

Councillor Blackburn indicated his intention to leave the room during the discussion on the item relating to Land at Portland Gate, Leeds 1 (minute 160) in order to avoid any perception of predetermination at such time as the matter may be considered by the Plans Panel (City Centre) of which he was a member.

Further declarations of interest made during the meeting are referred to in minute 152 (Councillor A Carter) and minute 165 (Councillors J L Carter and Smith).

145 Minutes

RESOLVED – That the minutes of the meeting held on 13th December 2006 be approved.

CHILDREN'S SERVICES

146 Performance Targets for Education Leeds: 2006

The Director of Children's Services submitted a report on the final performance assessment of Education Leeds under the 2001-2006 contract arrangements when measured against the Strategic Incentive Performance Targets for 2006 set under the contract.

The report circulated with the agenda had indicated that national comparator data which might alter the incentive points score was awaited and the Support Executive Member (Children's Services) reported that this data had subsequently been received and did not affect the result.

RESOLVED –

- (a) That the very good performance of Education Leeds against the 2006 targets contained in the original contract be noted.
- (b) That an incentive payment of £322,000 be authorised.
- (c) That the staff of Education Leeds be thanked for their contribution to the raising of educational standards in the city during the term of the contract.

147 Annual Report on Standards in Leeds Primary Schools

The Chief Executive of Education Leeds submitted a report on the performance of primary schools during 2005-06 and the action taken by Education Leeds to fulfil its responsibilities.

Following consideration of Appendix 2 to the report designated as exempt under Access to Information Procedure Rule 10.4(1) and (2), which was considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) That the report be noted together with the strategies for improvement that have been developed to support further increases in achievement for all pupils, groups and schools.
- (b) That the Chief Executive of Education Leeds be requested to arrange for work to be undertaken to further analyse trends in achievement in the primary sector.

148 Annual Report on Standards in Leeds High Schools

The Chief Executive of Education Leeds submitted a report on achievement in high schools over the last five years and on the strategies for improvement which have been employed.

Following consideration of Appendix 2 to the report designated as exempt under Access to Information Procedure 10.4(1) and (2), which was considered in private at the conclusion of the meeting, it was

RESOLVED – That the report be noted together with the strategies for improvement that have been developed to support further increases in achievement for all pupils groups and schools.

149 Great Preston Primary School

The Chief Executive of Education Leeds submitted a report on the proposed scheme to provide Phase 2 of works at Great Preston Primary School to amalgamate the school onto one site.

RESOLVED –

- (a) That the design proposals in respect of Phase 2 of works to amalgamate Great Preston C of E Primary School onto one site be approved.
- (b) That authority be given to incur expenditure of £900,000 in respect of the above scheme from capital scheme number 13053/000/000.

150 The Education and Inspections Act 2006

The Chief Executive of Education Leeds submitted a report outlining the main provisions of the Education and Inspections Act 2006 which was passed in November 2006.

RESOLVED – That the report be noted and that a more detailed report be brought to the March 2007 meeting of this Board outlining Education Leeds' current and planned responses to the Act.

151 Review of 14-19 Provision in Leeds

The Chief Executive of Education Leeds submitted a report on the findings of the review of 14-19 provision in Leeds undertaken by Cambridge Education on behalf of the Learning and Skills Council and on the proposed next stage of development. In presenting the report the Chief Executive of Education Leeds indicated that the primary purpose of the report was to consider the findings and proposals in the light of the new duty of the authority to take the strategic leadership role for this initiative.

RESOLVED –

- (a) That further work on the development of an options paper to be presented to this Board in May 2007 be approved.
- (b) That the Leeds 14-19 Review produced by Cambridge Education be endorsed.

152 Vacation and Occupation of the Chair

Councillor A Carter declared a personal and prejudicial interest in the following minute as a director of a company which may tender for works under the scheme, vacated the chair and left the room.

Councillor Harris assumed the chair.

153 Leeds Building Schools for the Future - Submission of Final Business Case

The Deputy Chief Executive submitted a report on progress of the Building Schools for the Future project.

Following consideration of Appendix 1 to the report designated as exempt under Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) To note the information in the report and its appendices providing details of the process and negotiations undertaken and work carried out to date in relation to the Leeds BSF Project ("Project") and to

Draft minutes to be approved at the meeting
to be held on Friday, 9th February, 2007

support and confirm the decision of the PPP/PFI Coordination Board, under section 3.1 of the powers delegated to it by Executive Board on 13 October 2005 to submit the Final Business Case for the Project in advance of this meeting of this Executive Board.

- (b) To note the powers of the Council as referred to in paragraph 5.3 of the report to enter into the Project Documents and that confirmation of the Council's powers will be contained in the report from the Council's legal advisers referred to in paragraph 5.4 of the report.
- (c) That approval be given to the financial implications for the Council of entering into the Project Documents as detailed in Appendix 1, and to the maximum affordability threshold for the City Council in relation to the Phase 1 PFI contract of £12.952m, as set out in Appendix 1.
- (d) To note the comments set out in Appendix 1, that the PFI element of Phase 1 remains good value for money for the Public Sector.
- (e) To note that based on the information provided in Appendix 1, the Project is affordable by the Council, and to agree a further injection into the Capital Programme for the two Design and Build Schools, as recommended in Appendix 1.
- (f) To note that work is currently underway and is expected to lead to the provisional assessment of the Director of Corporate Services that, on the information and advice provided, and in accordance with proper practices, no liabilities will arise which will result in the City Council being required to recognise a fixed asset in any balance sheet required to be prepared by the City Council in accordance with such proper practices, for the financial year in which the agreement will be entered, for the purposes of Regulation 3 of the Local Authorities (Capital Financing and Accounting) (England) Regulations 2003.
- (g) To note that the Transfer of Undertakings (Protection of Employment) Regulations (TUPE) will apply to transfer staff currently employed by the City Council and Education Leeds from the respective service commencement dates for each PFI school and that ongoing communication and consultation is taking place on this.
- (h) To note that an admission agreement will be entered into in connection with this project to enable those transferring employees of PFI schools who are currently members of the West Yorkshire Pension Fund to retain active membership of that scheme and to permit new employees to have similar benefits.
- (i) That approval be given to the award of contracts for the implementation of the Project to the Environments for Learning consortium (E4L) to include (but not by way of limitation) the award/entry into of the following contracts:

- in relation to the Phase 1 PFI schools of a PFI Project Agreement to a special purpose company to be established by E4L as a subsidiary of the Local Education Partnership (LEP);
- subject to approval by Executive Board Members to investment in and governance arrangements relating to the LEP (the subject of the separate report to this Board), the award of a Strategic Partnering Agreement to the LEP to be established by E4L (including exclusivity in relation to Major Capital Projects as detailed in the separate report);

and

- in relation to the Phase 1 design and build schools the award of design and build contract(s) to the LEP or a special purpose company established by E4L as a subsidiary of the LEP

and, in connection therewith, the Deputy Chief Executive be granted delegated powers (or in his absence the Director of Corporate Services) to give final approval to the completion of the Project, including (but not by way of limitation) the terms of the following:

- (i) Strategic Partnering Agreement
- (ii) The Shareholders Agreement
- (iii) The Project Agreement (phase 1 schools)
- (iv) The Funders Direct Agreement
- (v) The Pensions Admission Agreement
- (vi) The Design and Build contract(s) (phase 1 schools)
- (vii) Arrangements to appoint independent certifiers to assess the quality of the PFI and Design and Build contractors' work
- (viii) Appropriate collateral warranties and
- (ix) Governing body agreements with schools as appropriate

Together with any other documentation ancillary or additional to the above necessary for the completion of the Project ('Project Documents')

subject to

- (A) DFES approval of the Final Business Case

- (B) the Deputy Chief Executive (or in his absence the Director of Corporate Services) being satisfied that the Project remains within the affordability constraints set out in Appendix 1
 - (C) Receipt of a report satisfactory to the Deputy Chief Executive (or in his absence the Director of Corporate Services) from the Council's external legal advisers, as described in Appendix 2 of this report and
 - (D) The Director of Corporate Services (or in his absence the Chief Officer – Financial Management) assessment on the balance sheet treatment in relation to the PFI contract as set out in paragraph 4 of Appendix 2 of this report.
- (j) That the Director of Corporate Services, as the statutory officer under section 151 of the Local Government Act 1972, or in his absence the Chief Officer - Financial Management, be authorised to sign any necessary certificates under the Local Government (Contracts) Act 1997 in relation to the Project.
 - (k) Approve that, in respect of certification under 7.10, and subject to the advice of the Director of Legal and Democratic Services, a contractual indemnity be provided to the Director of Corporate Services in respect of any personal liabilities arising from the certification.
 - (l) That approval be given to the execution of the Project Documents, by affixing the Council's common seal and/or signature (in accordance with Articles 14.4 and 14.5 of Part 2 of the City Council's Constitution) and to approve that the Director of Legal and Democratic Services (or any other officer of the Council authorised by her) take any necessary further action to complete the Project including any final amendments to the Project Documents and give effect to members' resolutions and delegated decisions referred to in these recommendations.
 - (m) That the Director of Children's Services be authorised to implement any post completion arrangements necessary to monitor and administer the contract documentation (subject to the approval of the PPP/PFI Co-ordination Board under the Council's Governance arrangements for PPP/PFI contracts.
 - (n) That approval be given to the submission of this report, the minutes of this meeting of the Executive Board, and such other information, and including any necessary amendments as the Deputy Chief Executive may approve to the Final Business Case, to the Department for Education and Skills and Partnerships for Schools.
 - (o) That delegated powers be granted to the chair of the Education PFI/BSF Project Board (in consultation with the Director of Corporate Services and the Director of Legal and Democratic Services) to:

Draft minutes to be approved at the meeting
to be held on Friday, 9th February, 2007

- (i) authorise preparation, mobilisation, and enabling works to be carried out in advance of 1 March on appropriate terms;
 - (ii) subject to being satisfied that the risks of such an approach are appropriate, authorise terms to enable early works on site to be commenced in advance of financial close if such close is anticipated to be delayed beyond 28 February.
- (p) That the intention to offer briefings to political groups, and to arrange a seminar for members, on this decision and the one referred to in minute 155 be noted.

(This decision was exempt from Call In by reason of urgency as detailed in paragraphs 2.8 and 2.9 of the report).

154 Re-occupation of the Chair

Councillor A Carter re-entered the meeting and resumed the Chair.

155 Building Schools for the Future - Leeds Local Education Partnership

The Deputy Chief Executive submitted a report on proposed governance arrangements for a proposed Leeds Local Education Partnership and on the extent of the proposed financial investment by the Council.

RESOLVED –

- (a) That the arrangements for the establishment of and Council participation in the Leeds LEP as proposed by the report be approved;
- (b) That the arrangements for the discharge of the Council's functions in relation to the Leeds Local Education Partnership as set out in the report and the delegations in Annex 1 to the report be approved;
- (c) The Council participate as a shareholder in the Leeds LEP, and invest:
 - (i) 10% of the pure equity in the LEP, which at the date of this Board meeting is anticipated to be £528;
 - (ii) 10% of the proposed shareholder loans to the LEP in order to fund the LEP's working capital, amounting to £26,000 on the basis of the E4L model;
 - (iii) If additional shareholder loans are required by the LEP in order to fund the working capital of the LEP, 10% of such loans,

Draft minutes to be approved at the meeting
to be held on Friday, 9th February, 2007

subject to the entire Council investment by way of equity and shareholder loans not exceeding £50,000.

- (d) That the Deputy Chief Executive (or in his absence the Director of Corporate Services) may authorise any further action necessary to implement the arrangements set out in the report, including any amendments to the proposals in the report which do not affect the substance of those proposals.

(This decision was exempt from Call In by reason of urgency as detailed in paragraphs 1.2 and 1.3 of the report).

ADULT HEALTH AND SOCIAL CARE

- 156 Commissioning Plan for Day Services for Disabled People Update**
Further to Minute 89 of the meeting held on 18th October 2006 the Director of Adult Social Services submitted a report on consultations undertaken with service users at the Clifford Brooke Resource Centre on alternative provision for the service users and plans for the Resource Centre to vacate the Roundhay Road site by the end of March 2007.

RESOLVED – That the outcome of the consultation with service users and the plan for Clifford Brooke Resource Centre to vacate the Roundhay Road site by the end of March 2007 be noted.

CENTRAL AND CORPORATE

- 157 Narrowing the Gap - Engaging the Private Sector**
The Chief Officer (Executive Support) submitted a report on a proposed project to generate additional private sector resources to support the 'narrowing the gap' corporate priority.
- (a) That the proposal be funded to the sum of £100,000, with an initial £25,000 in 2006/07 and the remainder to be drawn from the 2007/08 budget;
- (b) That the Chief Officer (Executive Support) be authorised to enter into a contract with Leeds Ahead and Leeds Community Foundation to deliver this service.

158 Leeds City Region Leaders' Board Agreement

The Chief Executive submitted a report on a proposed agreement to establish a joint committee to be known as the Leeds City Region Leaders' Board.

RESOLVED – That the terms of the Agreement be approved and that the Director of Legal and Democratic Services be authorised to seal the Agreement document on behalf of the Council.

DEVELOPMENT

159 Inspector's report on the Statement of Community Involvement for Leeds

The Director of Development submitted a report on the recommendations of the Inspector in relation to the Statement of Community Involvement and proposing that the Statement be amended in accordance with the recommendations.

RESOLVED –

- (a) That the Inspector's recommendations and reasons contained in his binding report on the Council's statement of Community Involvement be noted and agreed.
- (b) That Council be recommended to adopt the SCI as amended in accordance with the Inspector's Report pursuant to Section 23 of the Planning and Compulsory Purchase Act 2004.

160 Land at Portland Gate, Leeds 1

The Director of Development submitted a report on the proposed disposal of C Car Park and the former Civic Hall Annex site to Leeds Metropolitan University following detailed negotiations between the university and the Development Department on a one to one basis. The report presented the options of retaining the site in its existing use for car parking purposes, of disposing of the site on the open market and of the disposal to Leeds Metropolitan University. Following consideration of the appendix to the report designated as exempt under Access to Information Procedure Rule 10.4(3) which was circulated at the meeting and considered in private at the conclusion of the meeting it was

RESOLVED – That approval be given to the disposal of C Car Park and the former Civic Hall Annex site to Leeds Metropolitan University on the main terms and conditions outlined within the Confidential Appendix to the report and any other appropriate terms which may arise in the future, to be approved by the Director of Development.

161 Otley Civic Centre

The Director of Development submitted a report on the alternative courses of action available with regard to the future of Otley Civic Centre.

RESOLVED – That consideration of this matter be deferred pending further discussions with Otley Town Council.

NEIGHBOURHOODS AND HOUSING

162 Deputation to Council - Animal Welfare Charities

The Director of Neighbourhoods and Housing submitted a report in response to the deputation to the Council meeting on 1st November 2006 with regarding to animal welfare problems, particularly in Council homes.

RESOLVED – That approval be given to the actions as identified in paragraphs 3.5 and 3.6 of the report.

163 Chapeltown Community Services Review

The Director of Neighbourhoods and Housing submitted a report on the findings of a community facilities review in the Chapeltown area following the attendance of a deputation on behalf of the Chapeltown Community Centre Action Group at the Council meeting on 28th February 2006.

RESOLVED – That this Board supports the recommendations of the North East Inner Area Committee as follows:

- (a) That the facilities review demonstrates there is no case for the Council to consider the release of land as requested by CCCAG for the purposes of a new build community centre. This does not preclude CCCAG pursuing options for a new development site in the area at market value.
- (b) That the way forward, as outlined in paragraphs 25 – 31 of the report is supported.

164 Respect Areas and the Implications for Leeds City Council

The Director of Neighbourhoods and Housing submitted a report on this major government initiative to broaden the drive to address anti-social behaviour, on the implications of the City Council becoming a Respect Area and on activity planned and underway in Leeds that will contribute to this agenda.

RESOLVED –

- (a) That the commitment to the Council becoming a Respect Action Area be endorsed, that the activities developed and being developed in response to that commitment be supported and that approval be given to the establishment of the Family Intervention project.
- (b) That the offer of alternative tenancies under the Family Intervention Project be subject to Ward Member consultations.
- (c) That a report on progress of the initiative be brought to this Board after six months of operation.

165 Neighbourhood Renewal Fund

The Director of Neighbourhoods and Housing submitted a report on the Neighbourhood Renewal Fund grant allocation for Leeds, the process undertaken with partners to develop a forward programme and the recommended programme for 2007/08.

RESOLVED –

- (a) That the allocations to projects be approved subject to the submission of a satisfactory Delivery Plan.
- (b) That the Director of Neighbourhoods and Housing be authorised to approve commissioned activity against the specification and funding criteria.

Councillor J L Carter declared a personal interest in this matter as the Chair of Archway.

Councillor Smith declared a personal and prejudicial interest having clients who have applied for NRF funding and he left the room during consideration of the matter.

(Under the provisions of Council Procedure Rule 16.5 Councillor Wakefield required it to be recorded that he abstained from voting on this decision).

166 Regeneration of Beeston Hill and Holbeck

The Director of Neighbourhoods and Housing submitted a report on the proposed acquisition and clearance of 16 properties within Holbeck and on proposals for Beeston Group repair Phase 3 – an external enveloping Scheme to extend the life of approximately 50 properties by 30 years both to be funded from Regional Housing Board capital grant.

Following consideration of Appendices 1, 2 and 4 to the report designated as exempt under Access to Information procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED –

- (a) That the injection into the Capital Programme of £1.37m of Regional Housing Board money (Acquisition and demolition – the Regeneration of Holbeck) be approved.
- (b) That Scheme Expenditure to the amount of £1.37m (the Regeneration of Holbeck) be authorised.
- (c) That the Director of Neighbourhoods and Housing be authorised to commence acquisition of the 16 properties in Holbeck detailed at Appendix 2 to the report by voluntary agreement with the owners and in the event that agreement cannot be reached with the owner of any property within the target area, the Director of Neighbourhoods and Housing seek authority to make and promote any necessary Compulsory Purchase Orders.
- (d) That the injection into the Capital Programme of £1.8m of Regional Housing Board money and £203k from owner occupiers (Beeston Group Repair, phase 3) be approved.
- (e) That Scheme Expenditure to the amount of £2.003m (Beeston Group Repair, phase 3) be authorised.
- (f) That in cases where reports are relevant to a particular, or limited number of electoral wards then Ward Members should be consulted and reference to such consultations be included in the report and that the Director of Legal and Democratic Services be requested to amend the report writing guidance and templates to reflect this decision.

167 Sale of Land at Argie Avenue/Eden Mount, Kirkstall

The Director of Neighbourhoods and Housing submitted a report on a proposed disposal of land at Argie Avenue/Eden Mount, Kirkstall to the Home Housing Association at less than best consideration to facilitate the building of 17 affordable family houses for shared ownership.

The Chief Executive reported that he had received a message from Councillor Illingworth objecting to the proposed disposal and requesting that consideration of the matter be deferred.

RESOLVED –

- (a) That approval be given to the disposal of land at Argie Avenue/Eden Mount as highlighted on the submitted plans at 'less than best consideration' to Home Housing Association on terms to be approved by the Director of Development for the purpose of developing 17 family houses for shared ownership.

- (b) That it be noted that the approval is subject to the provision that a mechanism is put in place to distribute any surpluses generated on the scheme as a result of staircasing and that 75% of any such surpluses will be paid to Leeds City Council and 25% retained by Home Housing Association.
- (c) That it be noted that further discussions will be held to achieve lowest possible building costs and the most favourable percentages of ownership for purchasers.

LEISURE

170 City Museum

The Director of Learning and Leisure submitted a report on the current and anticipated budget shortfall for the City Museum scheme and on proposals to meet the shortfall.

Following consideration of Appendix 1 to the report designated as exempt under Access to Information Procedure Rule 10.4(3) in private at the conclusion of the meeting it was

RESOLVED – That the funding to meet the anticipated budget shortfall on the City Museum project, as detailed in appendix 1 to the report, be approved.

DATE OF PUBLICATION: 26th January 2007
LAST DATE FOR CALL IN: 2nd February 2007 (5.00 pm)

(Scrutiny Support will notify relevant Directors of any items Call In by 12.00 noon on 5th February 2007).

This page is intentionally left blank



Originator: Paul Rogerson

Tel: 74558

Report of the Chief Executive

Executive Board

Date: 9 February 2007

Subject: Council Change Programme – Phase 1 Implementation

Electoral Wards Affected:

All

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In

(Details contained in the report)

EXECUTIVE SUMMARY

1. In September 2006, Members of Executive Board received a report entitled "The Council Change Programme", and endorsed an overarching framework for officers to work within and, where appropriate, bring forward proposals for further consideration of Elected Members.
2. This report updates Members on the work progressed to date and on proposals to a number of changes that are intended for implementation on or around the 1 April 2007.
3. The report considers a number of pressing matters that require early consideration and resolution, including new director arrangements, proposals regarding the immediate future of the Learning and Leisure and Social Services departments, new chief officer arrangements for some services and revised managerial arrangements for central and corporate functions.
4. The report outlines a number of important proposals as part of phase one of the Council's change programme.
5. Further reports will be presented to members of Executive Board over the coming months.

1.0 Purpose Of This Report

- 1.1 In September 2006, Members of Executive Board received a report titled “The Council Change Programme” and endorsed an overarching framework for officers to work within and, where appropriate, bring forward proposals for further consideration of Elected Members.
- 1.2 This report updates Members on the work progressed to date and on proposals that are intended for implementation on or around the 1 April 2007.

2.0 Background Information

- 2.1 The September 2006 report provided Members with the detailed rationale underpinning the Council’s change programme and as a consequence of its detail, it is not repeated here, other than to note that relevant national and local drivers of change include: the delivery of our Vision for Leeds aspirations including Narrowing the Gap and Going up a League; the Children Act 2004; the ‘Our Health, Our Care, Our Say’ white paper and supporting guidance regarding the appointment of a Director of Adult Social Services; Local Area Agreement developments; the Local Government White Paper and; Area Management developments.
- 2.2 When considering the matter in September 2006, Members endorsed the following over-arching objectives. These objectives have been used to develop the first phase of change proposed in this report. The agreed objectives were to:
- (a) Create an organisation that is flexible and responsive, clearly focused on delivering improved outcomes for local people;
 - (b) Increase organisational capacity to provide more effective strategic leadership and direction for both the organisation and the city;
 - (c) Maximise the contribution of senior and middle managers to increase capacity and creativity within the organisation to better enable service improvement and modernisation;
 - (d) Organise Council services in the most appropriate and effective way having regard to the outcomes being sought for the city and its people, and;
 - (e) Create an ethos of a one-council approach;
- 2.3 As explained in the September 2006 report, it is anticipated that it could take up to three years to fully achieve the objectives stated above and the process of change should be seen as a step-by-step approach to improvement, recognising our solid foundations as a top performing authority, as opposed to a revolutionary approach involving major restructure and upheaval. This report, therefore, represents the first of a number of important papers Members will receive on this matter in the coming months and, as a consequence of this, only deals with some of the more urgent matters that require resolution.
- 2.4 In addition to agreeing the above objectives, Members of Executive Board also noted last year a number of more detailed pieces of work that required to be undertaken. This report deals with a number of these work packages, either in full or in part. The identified tasks were to:

- (a) bring forward recommendations for new senior officer arrangements and accountabilities which ensure our most senior officers have the capacity to provide the Council, and the city, with the strategic officer leadership it requires;
- (b) bring forward proposals which ensure that chief officers and other senior managers are fully accountable for service delivery and service performance;
- (c) ensure that we respond appropriately to the Children Act 2004 and the guidance associated with 'Our Health, Our Care, Our Say' white paper;
- (d) ensure that our organisational developments and improvements remain focused on delivering improved outcomes for local people.

2.5 Since approval of the September 2006 report, officers have been progressing work to respond, on a priority basis, to the above areas of activity. The most urgent drivers for change are:

- (a) Changes in regard to Children's Services and the role of the Director of Children's Services that have already been approved;
- (b) The appointment of a Director of Adult Social Services who is due to commence employment in late March 2007;
- (c) The retirement of the Director of Learning and Leisure with effect from 31 March 2007.

2.6 As Members will be aware, the Chief Executive, as Head of Paid Service, has responsibilities in relation to the manner in which the authority co-ordinates its different functions; the staffing needs of the authority; the organisation of staff; and the appointment of staff. It is, however, for the Leader to determine the nature and extent of any delegation to officers.

3.0 Main Issues

3.1 Proposed new Director posts

- 3.1.1 In responding to the objective of establishing arrangements that ensure that the Council's most senior officers have the capacity to provide the Council, and the city, with effective strategic leadership, the role of directors has been reconsidered. Our existing arrangements (i.e. directors being responsible primarily for the operational management of staff grouped within traditional departments) have been assessed against the objectives of delivering better outcomes and ensuring that the time of such officers is focused on the most important issues.
- 3.1.2 Legislative changes in regard to the appointment of a Director of Children's Services and statutory guidance in respect of the appointment of a Director of Adult Social Services have already made clear the strategic focus and accountabilities that Parliament/Government consider ought to be prescribed to these two senior officers. A similar approach has been taken to our thinking on other director roles and the revised roles/responsibilities proposed for a smaller complement of directors are set out below.
- 3.1.3 Executive Board is asked to note the revised outline role and purpose for all of the Council's director posts, as detailed in appendix 1. The changes are intended to

ensure a clearer focus on providing strategic leadership, promoting effective inter-agency working and being accountable for specified outcomes within a thematic area of council activity.

3.2 **The Number of Directors**

3.2.1 Officer deliberations over recent weeks have focused upon the number of directors considered to be required under the proposed new arrangements. Officers have been keen to ensure that any proposals are, on the one hand, coherent, but on the other, provide sufficient capacity in order to properly fulfill our strategic officer leadership aspirations.

3.2.2 As part of the 2003 restructure, five service-based departmental director posts were established. This has been temporarily augmented in recent months to six in response to the Children's and Adult Social Services agendas. Our service based directors are currently, therefore, as follows: Director of Adult Social Services, Director of Children's Services, Director of City Services, Director of Development, Director of Learning and Leisure and Director of Neighbourhoods and Housing.

3.2.3 In moving to a thematic approach, focused on outcomes, CMT have considered the most appropriate division of responsibilities and following significant consideration propose that we reduce the number of directors (excluding corporate officers) from the five, as agreed in 2003, to four as detailed below:

- (a) *Director of Adult Social Services* – responsible for outcomes affecting adults who are vulnerable or otherwise disadvantaged because of physical, sensory or mental health condition; adults who have reduced physical and mental health capacity because of ageing or long term health conditions, and adults who are vulnerable because of social circumstances.
- (b) *Director of Children's Services* – responsible for outcomes affecting children and young people – refer to previous reports to Executive Board.
- (c) *Director of City Development* – responsible for outcomes affecting the future of the city including transport planning, traffic and highways, economic competitiveness, land use planning, culture, recreation, sustainability, climate change, skills and employment policy.
- (d) *Director of Environment and Neighbourhoods* – responsible for outcomes affecting the quality of life of citizens and their communities including: the promotion of communities which are thriving and harmonious places where people are happy to live; the promotion of communities and neighbourhoods which are clean, green, safe and strong; ensuring the promotion of effective community engagement and community regeneration; supporting people into work and employment, and the provision of decent housing.

3.2.4 Officers have robustly challenged the proposal for four thematic areas and concluded that, in the context of the changes we are seeking to make, the establishment of four directorates does indeed make sense. Furthermore, and as evidenced by the recent publication of the 'Strong and Prosperous Communities' White Paper, the four areas proposed have significant alignment with recent developments at a national level and, particularly, developments in regard to Local Area Agreements. Therefore, after significant consideration by CMT, the Chief Executive has concluded that four strategic service directors is the appropriate number to be included as part of these proposals.

- 3.2.5 In regard to the remuneration proposed for the above director posts, two of these posts have only recently been independently assessed; accordingly, it is proposed that all four posts be graded at the same level, i.e. that already agreed for the Directors of Adult Social Services and Children's Services.
- 3.2.6 With respect to implementation of the revised arrangements, the Chief Executive is in discussion with the Chief HR Officer to ensure that the Directors of Neighbourhoods and Housing, and City Development, can be confirmed in their new roles prior to 1 April 2007, as part of phase one of the change programme, in accordance with agreed procedures.
- 3.2.7 It should be recognised, however, that Directors - other than the Director of Children's Services – will be retaining operational management responsibility for at least some of the services within their new directorates until such a time as they have implemented revised service-delivery arrangements.

3.3 **Ensuring Sufficient Capacity**

- 3.3.1 In bringing forward the above proposals, officers were mindful that in reducing the number of service directors from five to four it would be important to plan for the introduction of complementary measures designed to increase our overall capacity which is an underlying objective of the change programme.
- 3.3.2 Therefore, in considering the capacity question, it is important to recognise that additional capacity will come from directors and other senior officers responsible for central and corporate functions (see separate section below) as well as from the holders of newly designed chief officer posts. In this respect, each director will be tasked with developing proposals for revised chief officer and service based arrangements to be implemented, on a phased basis, during the course of the next 12 to 24 months.
- 3.3.3 In carrying these measures forward, it is proposed that, as has already been agreed for officers having children's services responsibilities, chief officers will be given delegated powers concurrently with the relevant director so that, whilst the new chief officer posts will have the delegated authority necessary to effectively manage their service areas, appropriate mechanisms will be put in place to ensure chief officer accountability. The chief officers in such instances will then become the principal operational managers for their service areas, but, as the relevant directors will continue to be held accountable for their directorates' overall outcomes, it is proposed that the relevant director would also retain the relevant delegated authority and be able to direct a chief officer to refer a matter to him/her for his/her own determination.
- 3.3.4 Whilst broader chief officer changes will be developed as part of phase two of the change programme, with the impending retirement of the Director of Learning and Leisure and the service rationalisation called for in connection with the appointment of a new Director of Adult Social Services, there are a number of service based issues that require consideration at this time. These issues are considered further below.

3.4 Retirement of the Director of Learning and Leisure

- 3.4.1 Members will be aware that in early 2006, the Director of Learning and Leisure was tasked with assuming additional responsibilities in regard to fulfilling the statutory role of Director of Adult Social Services until such a time as a permanent appointment had been made. In agreeing this temporary change, it was also agreed that the Director of Learning and Leisure would retire, with effect from 31 March 2007.
- 3.4.2 In light of the proposals detailed above, and the retirement of the director on 31 March 2007, the following new managerial arrangements for Learning and Leisure activities are proposed with effect from 1 April 2007:
- 3.4.2.1 **Culture and Leisure** – officers discharging cultural and recreation-related functions (e.g. sports provision and sports development, library services, events, arts and heritage and museums services and parks and countryside) will become accountable to the Director of City Development.
- 3.4.2.2 **Jobs and Skills** – it is proposed to transfer responsibility for the discharge of functions relating to the Jobs and Skills service to the Director of Environment and Neighbourhoods, the rationale being the significant contribution this service makes to the worklessness priority as part of our narrowing the gap aspirations.
- 3.4.2.3 **Early Years and Youth Services** – officers discharging these functions will be accountable to the Director of Children’s Services and will, for a period of 12 months, report to a single chief officer to be appointed on an interim basis. These services will be managed within the principles already approved for the discharge of children’s services functions, i.e. with the chief officer having direct operational management responsibilities for the services within an accountability framework approved by the director. This is proposed as an interim solution to allow for further work to be undertaken to determine the longer term operational leadership requirements, recognising that some issues are, at this time, undecided, an example of which would be the future of the Connexions service.
- 3.4.2.4 **Support Services Functions** – A fundamental review of Support Service functions across the authority is currently underway but new arrangements will not be ready for implementation by 1 April 2007. On the basis that more significant change will follow, it is, therefore, proposed to retain for the time being the existing Learning and Leisure support service functions as a coherent whole supporting all of the existing learning and learning functions, wherever they are located. However, some change in focus or area of responsibility may well be required to support the broader changes.

3.5 Social Services

- 3.5.1 Since the appointment of the Director of Children’s Services, interim management arrangements have been in place in respect of the operational management of the Social Services Department. These temporary arrangements have been extended to 31 March 2007, at which time the new Director of Adults Social Services will be in post to assume, in the first instance, both strategic and operational responsibility for Adult Social Services.

- 3.5.2 The direction of travel of both the national agenda and the Council's change programme points to the desirability of now formally disaggregating Social Services into two separate service delivery functions in respect of Adult Social Services and Children's Social Services. Whilst it has always been acknowledged that this cannot be done overnight, particularly in respect of support service functions, it does seem sensible to make provision for the separate management and leadership of these functions from 1 April 2007, not least as a consequence of the separate accountabilities that have been put in place for the Director of Children's Services and Director of Adult Social Services.
- 3.5.3 In respect of the operational management of Children's Social Care functions, this service will be headed by a Chief Officer accountable to the Director of Children's Services. This service will be managed within the principles already approved for the discharge of children's services functions, i.e. with the chief officer having direct operational management responsibilities for children's social care services within an accountability framework approved by the director. As with Early Years and Youth Services, this is proposed as an interim solution to allow for further work to be undertaken to determine the longer term operational leadership requirements of children's related services.
- 3.5.4 As is proposed for Learning and Leisure, we propose to keep support services functions as a single service for the time being.

3.6 **City Services**

- 3.6.1 With effect from 1 April 2007, there will be limited change to the Department of City Services. Streetscene and commercial/traded services are substantial in nature and it will not be feasible to transfer these from April 2007. In the medium to longer term, however, officers discharging streetscene and commercial/traded services functions will be transferred, with streetscene being accountable to the Director of Environment and Neighborhoods and commercial/traded services being accountable to the Director of Resources within the Head Office. Until such a time as these new arrangements have been substantially implemented, there will remain a need for senior officer direction for the Department of City Services. The Director of City Services shall continue, therefore, to be responsible for the current grouping of services beyond April 2007 and until such time as revised arrangements have been safely and appropriately implemented. The revised arrangements could be implemented on a phased basis during 2007 and early 2008 and it is envisaged that the Director of City Services will play a lead role in working with directors generally over this period to support implementation of new service delivery arrangements.

3.7 **Highways**

- 3.7.1 One additional issue requiring early resolution is that of highways-related functions, given the announced retirement of the Head of Highways Services on 31 March 2007. As part of the change programme, it is proposed now to bring together the separate traffic and highways functions which are currently located in the City Services and Development departments. The services will be brought together from 1 April 2007, within the City Development directorate, and under the stewardship of a new Chief Officer (Highways) post.

3.8 **Head Office**

- 3.8.1 As part of the first phase of the change programme, consideration has also been given to the range of central and corporate functions currently provided within the Chief Executive's Department and the Department of Corporate Services. This aspect of the review has considered issues and recommended changes that will better support the achievement of the Council's agreed objectives.
- 3.8.2 Whilst in general there is nothing "broken" with central and corporate functions, as the recent strong CPA Use of Resources score would evidence, corporate functions are not always as well co-ordinated across the two Departments as they might be and it is considered that the support role to services could be enhanced to make directors and chief officers more self sufficient. The changes that follow are intended to assist in addressing these concerns.
- 3.8.3 In determining the preferred option for the provision of central and corporate functions, regard has been given to the following:
- i) The development of a co-ordinated asset management function including a proposal for a function of corporate landlord;
 - ii) A proposal that services currently provided by City Services, where there is no single client (referred to as commercial or traded services), should be co-ordinated centrally;
 - iii) The growing appreciation of the need to address issues such as information management and governance and knowledge management;
 - iv) The appreciation that the Council needs to better collect and disseminate business intelligence to better support policy making and service delivery, and;
 - v) The need to provide enhanced strategic commissioning support to directors in the achievement of their objectives.
- 3.8.4 Central and corporate functions consist of three broad areas of activity as follows:
- i) Corporate planning, policy and improvement functions;
 - ii) Resource and support functions, and;
 - iii) Democratic and legal functions.
- 3.8.5 The Department of Corporate Services and Chief Executive's Department shall be regarded as a single entity in future and will be commonly referred to as the Head Office. There will be three senior leadership posts, one each for the three functions detailed above. These senior posts will report direct to the Chief Executive and Deputy Chief Executive. Further detail follows regarding specific proposals for the three leadership posts.
- 3.8.6 In considering more streamlined arrangements for the future management and leadership of central and corporate functions, it is proposed that the core policy functions, provided mainly to enable the Chief Executive independently to performance-manage and challenge the Council's service delivery arrangements, including setting corporate policy and providing corporate information and communication services, should continue to report direct to the Chief Executive and Deputy Chief Executive.

- 3.8.7 The resources function is a significant undertaking and with the addition of asset management, corporate landlord and existing commercial/traded services (currently based in City Services) to the resource management function, the scale of the existing corporate services function increases significantly. In light of this change, it is proposed to re-title the post of Director of Corporate Services as Director of Resources and that this post be graded at the same level as the four service strategic director posts.
- 3.8.8 It is also proposed to retain the democratic and legal functions as a single entity and, it is further proposed, that this service also continues to report direct to the Chief Executive and Deputy Chief Executive.
- 3.8.9 In order to reflect their support role to the Chief Executive, it is recommended that the two heads of functions reporting directly to the Chief Executive be retitled. One as Assistant Chief Executive (Corporate Governance) and the other Assistant Chief Executive (Planning, Policy and Performance). Appendix 1 outlines the proposed role and purpose of the two Assistant Chief Executive posts. In regard to the remuneration package for these two posts, it is proposed that the new responsibilities be reviewed and graded, with appointments being made/confirmed, as appropriate, in accordance with agreed procedures.

4.0 Arrangements for Appointments to Chief Officer Posts

- 4.1 Regulations provide that the Head of Paid Service must appoint and dismiss staff. This does not, however, apply to the appointment or dismissal of staff at deputy director level or above, which may be made by Elected Members.
- 4.2 When this matter was last considered, Members of this Council considered it appropriate for the Council's constitution to require the appointment to posts graded director or above to be reserved to a committee of the Council, including at least one member of the Executive.
- 4.3 Under current arrangements, as set out in the Officer Employment Rules, the appointment of officers below directors (other than assistants to political groups) has been the responsibility of the Head of Paid Service or his/her nominee.
- 4.4 In light of the changes recommended in this report, and not least the move to chief officers becoming the principal operational managers for the Council's services, it is proposed to amend the Officer Employment Rules, with immediate effect, to allow for Elected Members to make officer appointments to all posts defined as deputy director or above. As chief officers are in effect deputy director level posts, such appointments in the future would be duly reserved to a committee or sub-committee of the Council, involving at least one Member of the Executive.

5.0 Implications for Council Policy and Governance

- 5.1 This report has significant implications for council policy and governance. The proposals seek to provide improved governance arrangements for the authority and a clearer basis for developing council policy. Variations to delegation arrangements and directors areas of responsibility will require changes to the Council's constitutional arrangements and such changes will be progressed as required, subject to the approval of the recommendations contained within this report.
- 5.2 Further consideration will need to be given to Executive Member and Overview and Scrutiny arrangements arising from these changes. It is anticipated that any

changes in relation to Executive Member portfolios will be reported to Full Council at the Annual General Meeting, and in relation to Overview and Scrutiny arrangements, these will be approved at the Annual General Meeting.

6.0 Legal and Resource Implications

- 6.1 There are no particular legal implications arising from the proposals in this paper, although it is appropriate to note that many of the recommendations have been developed in light of legislative changes (e.g. Children Act 2004), statutory guidance and expected legislative changes arising from the Strong and Prosperous Communities White Paper.
- 6.2 Due to a number of the proposals contained within this report requiring independent job evaluation, it is not possible, at this stage, to provide precise budgetary implications other than to say that the proposals will be contained within existing budgetary provision.

7.0 Consultations

- 7.1 The relevant Trade Unions have been consulted on these proposals and have identified no particular issues or concerns that need to be reported to Members of Executive Board.

8.0 Recommendations

- 8.1 Members of Executive Board are recommended to:
- i) Endorse the remit, role and purpose of the proposed new director posts, as detailed in paragraph 3.2.3 and as set out in appendix 1;
 - ii) Endorse the proposals in respect of revised managerial arrangements for learning and leisure with effect from 1 April 2007, and note the proposed realignment of responsibilities as outlined in paragraph 3.4.2;
 - iii) Endorse the proposals in respect of revised managerial arrangements for social services from 1 April 2007, as detailed in paragraph 3.5;
 - iv) Note the intention to establish a new post of Chief Officer (Highways) with revised delegation arrangements as detailed at paragraph 3.7;
 - v) Endorse the proposals for revised leadership arrangements for central and corporate functions as proposed in paragraph 3.8 above, and;
 - vi) Endorse the proposal for the Officer Employment Rules to be amended to provide for appointments to all posts defined as deputy director or above to be made by a committee or sub-committee of the Council, involving at least one member of the Executive.

New Directors/Assistant Chief Executives – Outline Role and Purpose

The role and purpose of each senior leadership post will be to provide leadership and be accountable for:

- (a) taking the strategic lead for an agreed set of policy objectives and outcomes, either on a thematic basis or in regard to being the lead on a cross-cutting area of activity;
- (b) being the officer 'champion' (e.g. providing vision, promoting, engaging, securing support etc.) for their areas of policy and outcome responsibility;
- (c) leading on the development of policy objectives in regard to their areas of responsibility and determination of the outcomes being sought;
- (d) determining the level of budget allocation required to meet the policy objectives identified;
- (e) working closely with Elected Members and relevant service providers in determining vision, policy objectives, outcomes and allocating resources;
- (f) securing agreement with service providers (internal and external) on the outcomes to be delivered by each service and the budget to be allocated to deliver the agreed outcomes;
- (g) performance managing services to the extent that they are delivering the outcomes and objectives agreed and taking supportive or corrective action when there are matters of concern.
- (h) providing guidance and developmental (e.g. appraisal) support for a group of chief officers.
- (i) working closely with all other directors to ensure policy objectives and outcomes are influenced and take account of other strategic expectations;
- (j) representing the city and influencing others both internally and externally, including partners, Government and other key regional/national stakeholders;
- (k) provide visible officer leadership and engagement with relevant partnership activity;
- (l) contributing to the corporate leadership and management of the authority as a whole; to lead, plan and deliver the Council's corporate and strategic priorities.

This page is intentionally left blank



Originator: Jane Stageman
Tel: 2474352

Report of the Chief Officer (Executive Support)

Meeting: Executive Board

Date: 9 February 2007

Subject: Leeds Local Area Agreement: Mid – Year Review and Refresh

Electoral Wards Affected:

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

EXECUTIVE SUMMARY

Leeds signed its first local area agreement (LAA) with government in March 2006. Since then a number of developments have taken place. New guidance has been issued broadening the range of outcomes and funding streams to be considered as part of a local area agreement. The Local Government White Paper has proposed a broader role for LAAs in public sector delivery and a move from a voluntary to a statutory basis. This report covers three aspects. Firstly, to inform Members of the key findings and outcome of the six-month review required by government. Secondly, Members are asked to endorse amendments from April 2007 reflecting the implementation of government guidance. Finally, it summarises the changes affecting LAAs outlined in the Local Government White Paper that will broaden the future role of the LAA in the city.

1.0 Purpose of This Report

- 1.1 This report informs Members about the key findings and outcome of the review of the LAA for the period 1 April 2006 to 30 September 2006. It also requests Members to endorse amendments to the LAA from April 2007. Finally, it highlights anticipated future changes to the role of LAAs in public sector delivery.

2.0 Mid-Year Review of Leeds Local Area Agreement

- 2.1 Leeds signed its three year agreement with central government in March 2006. The primary objective of LAAs is “to work together in a different way to deliver genuinely sustainable communities through the delivery of better outcomes for local people”. Leeds’ LAA has focused on issues that impact most on the quality of life for individuals, families and communities in the city, primarily, but not exclusively, in areas of deepest deprivation. The Vision for Leeds and the Leeds Regeneration Plan provide the consultation base for the agreement and it builds on these by:

- accelerating delivery of key priorities and programmes of change in these plans and strategies, and;
- developing multi-agency work to deliver more lasting changes where individuals, families and communities face particular obstacles that prevent them from living lives that are happy, healthy, safe, successful and free from poverty.

- 2.2 This is the first review for the Leeds LAA and covers the period 1 April to 30 September 2006. The primary objectives of the review, conducted by the Government Office for Yorkshire and Humberside (GOYH), were to:

- a) assess whether the LAA is on track to deliver the agreed outcomes; identify whether there are any key risks to delivery, and; assess action proposed to address any such risks;
- b) address any gaps in outcomes, indicators, baselines, targets, milestones and data;
- c) highlight good practice and any available evidence of what difference the introduction of the LAA has made;
- d) benefit from constructive challenge from the GOYH, and;
- e) report to central government the information it requires and any issues that the local partnership wants to raise to inform central government’s policy and activity;

- 2.3 A comprehensive self assessment document was submitted by the LAA Programme Management Board to GOYH on 1 November 2006.

- 2.4 A highlight mid-year review report was agreed with GOYH on 19 January 2007. A brief summary of key findings of this report and the LAA’s own self assessment are outlined below.

2.5 Overall Progress

- 2.5.1 Of the 97 performance targets with baseline assessment, 78 (80%) are performing at or ahead of trajectory and 19 (20%) are below target. The remaining targets (38 in total) relate to data that is either collected annually or is not yet available.
- 2.5.2 The mandatory outcome on reducing crime is currently performing below trajectory. Leeds has set an ambitious 35% reduction target for the comparator crime indicator, the main indicator for crime reduction. Positive progress is being made in reducing crime in our priority Super Output Areas (SOAs), however, overall crime has risen by 2% overall over the first six months of the agreement. This is one of our Public Service Agreement (PSA) Floor Targets that must be achieved by April 2008.
- 2.5.3 The fact that we are currently below expectations on reaching our ambitious crime target has meant that under the current national assessment approach, the LAA overall has been given an 'amber' rating by GOYH. The LAA Strategy Group, chaired by the Chief Executive, have written expressing concerns about the rating process currently being used for LAA assessment which currently results in one underperforming mandatory indicator affecting the overall assessment, despite good and positive progress in all other mandatory areas.

2.6 Direction of Travel.

- 2.6.1 On all targets, Leeds has strong partnership action in place to consider and address under-performance. One key example of this is action being taken in relation to addressing current concerns in relation to crime. For example, Leeds is:
- carrying out a review of partnership structures, particularly how strategy is being turned into delivery, including how area community safety teams and neighbourhood policing teams relate to management and district partnerships;
 - focusing resources on reducing domestic burglary as this continues to be a local priority;
 - implementing a criminal damage plan that has now been agreed and examining how wider neighbourhood management structures and environmental action might contribute to criminal damage reductions;
 - using the opportunity of the Home Office re-launch of the Prolific and Priority Offender Scheme (PPO) and Drug Intervention Scheme /PPO alignment to review the effectiveness of local schemes and establish a focus on offender management;
 - monitoring the effectiveness of recently introduced multi-agency risk assessment conference scheme (MARACS) to reduce repeat domestic violence victimisation.
- 2.6.2 Leeds has demonstrated both strong and forward looking partner engagement, making a considerable number of strategic achievements in the first six months. These have included:
- Engagement of all key partners in structures that are both fit for purpose for managing the commitments of the current agreement (LAA Programme Management Board) whilst remaining sufficiently dynamic to secure further

development linked to changes in Local Strategic Partnership arrangements and other partner structures (e.g. the LAA Strategy Group).

- Assisting in the development of a revised strategic approach to multi-agency delivery in the City. This embraces the need for hard-edged multi-agency partnerships for commissioning services as well as softer partnerships enabling wider engagement, involvement and influence.
- Strengthening the robustness of the LAA approach to enable it to confidently handle an increasing range of funding streams and performance management responsibilities and accountabilities. A Memorandum of Understanding between partners has now been agreed supported by a number of detailed codes.

2.6.3 The GOYH has given the LAA a 'green' rating for its direction of travel.

2.7 **Impact of the LAA and strong performance**

2.7.1 Leeds' LAA has a range of areas of strong performance. Examples include:

- A narrowing of the gap between the 30 most deprived SOAs and the rest of the city as well as an absolute crime reduction in those SOAs. This is ascribed to neighbourhood policing working closely with area management and the impact of additional funding to area management teams to address environmental and social issues in those areas.
- Rapid progress in setting up an innovative partnership programme to target those with musculo-skeletal and/or mental health issues on incapacity benefit and leading to employability.
- Financial Inclusion has been promoted through the expansion of the Credit Union network and Leeds' success is reflected in being shortlisted for a further Beacon award. Closer partnership working within the LAA has identified the need and opportunity to improve data sharing especially in areas such as worklessness.
- The Local Enterprise and Growth Initiative Bid (LEGI), that has attracted £15.9 million of investment to the city over three years, is also part of Leeds' LAA.
- Seven hundred young people and their families have been identified in the 31 most deprived SOAs and a multi-agency menu of opportunities is being developed to meet their needs and aspirations. It is hoped that school attendance, reduction of exclusions and standards will be improved by approaching the position of these Year 9 pupils in this holistic manner.

2.8 **Impact of the LAA and Cross-Cutting Principles**

2.8.1 Voluntary, Community and Faith Sector (VCF) - The LAA has initially elevated the status of the VCF creating a feeling of equal partnership and providing more opportunities to be involved in the regeneration and quality of life improvements for residents in Leeds.

2.8.2 Equality, Diversity and Social Cohesion -The LAA has identified some common gaps for partners to address collectively in relation to equalities data to inform service activity and community engagement and to set targets and monitor progress in disadvantaged communities in the city.

2.8.3 Culture -The profile of culture has been raised through recognition that it is an invaluable tool to achieve social and community cohesion by engaging different groups and communities in new and imaginative ways, particularly for those who might be at risk of exclusion through existing channels. It can also provide a cost effective means of involving people to complement physical regeneration.

3.0 Refresh of the Leeds Local Area Agreement from April 2007.

3.1 Government Guidance issued on 31 March 2006 identified a number of new areas that they wished local areas to include in their LAAs. A full 'refresh template' of these changes is available on request. A brief outline is provided below.

3.2 New/Modified Mandatory Outcomes/Indicators - There are nineteen new or modified mandatory outcomes or indicators to be included in the LAA from 2007-8 onwards. These affect targets in all the four blocks of the LAA: Children and Young People; Safer and Stronger Communities; Healthier Communities and Older People; and, Economic Development and Enterprise'.

3.3 Newly 'pooled' funding streams - From 2007-8, the number of funding streams automatically pooled into the LAA will increase to twenty-nine. In addition, partners can locally pool other funding streams, subject to the agreement with GOYH. The Leeds Children's Fund is opting to pool its funding for 2007/08. Outcomes, indicators and linked baselines and targets have now been incorporated into the LAA to reflect the work being undertaken in relation to these newly pooled funding streams.

3.4 Self Assessment Process - The self-assessment process of the mid-term review has also led to some refining of existing indicators in all the four LAA blocks to ensure they appropriately capture performance progress or the correct community perception data. It has also led to the strengthening of action in the area of equality and community cohesion.

4.0 Local Government White Paper Direction of Travel

4.1 A new Local Government White Paper entitled, 'Strong and Prosperous Communities' was issued at the end of October 2006. The LAA is identified as a key mechanism in this White Paper and a generic performance management tool for holistic public sector improvement. In brief, the White Paper proposes:

- Local Area Agreements to become the delivery plan for the Sustainable Community Strategy (the Vision for Leeds);
- The Local Authority to have a leadership role in preparing the LAA and for negotiation of targets;
- Partners to have a 'duty' to cooperate in drawing up a LAA and to have regard to targets included in it;
- A single set of 35 improvement targets to be negotiated for an area;
- The scope of scrutiny to be extended to cover the activities of partners contributing to the development or delivery of LAAs and scrutiny committees to be given powers to require evidence from such partners, and to require them to respond to scrutiny recommendations;

- Regional Plans to have regard to LAA plans and priorities and vice versa and clear links between key local plans e.g. the Local Development Framework;
- Four themes to replace a four block approach with greater flexibility to transfer funding between themes;
- Expansion of the Economic and Enterprise block to the Economic Development and Environment theme;
- Local Strategic Partnerships to be the overarching strategic partnership for an area and encouraging Members to take leading roles within these partnerships;

4.2 It is anticipated that a number of the proposals of the White Paper, if fully enacted in legislation, will come into effect from April 2008 onwards, whilst others are expected to be introduced by April 2009.

5.0 Implications for Council Policy and Governance

5.1 The GOYH Mid-Year Review Report is presented to government. This report stage has no other implications that are likely to have an influence on Council Policy or Governance.

5.2 The LAA aspects of the Local Government White Paper will have implications for Council Policy and Governance when they are fully enacted. Further information is provided in 4.0.

6.0 Legal and Resource Implications

6.1 Key aspects of the legislative framework for LAAs were presented to Parliament in the Local Government and Public Involvement in Health Bill in December 2006. Once agreed by the parliamentary process this will move the LAA from its present voluntary status to a statutory one.

6.2 The LAA will have £37 million pooled under the agreement in 2007/08. The Memorandum of Understanding, adopted by all partners, establishes principles to ensure the activities of the LAA are legal, efficient, transparent, open and accountable and is supported by a number of detailed codes covering specific finance and audit issues, performance management, conduct and governance, dispute resolution and consultation.

6.3 Financial Guidance issued in respect of the Local Area Agreement has been translated into a short, clear protocol on financial governance contained in the Memorandum of Understanding. For 2007-08, it has been agreed that pooled funds, other than the Neighbourhood Renewal Fund (NRF), should be allocated to the same partners and service areas as would have been the case outside the LAA. This is subject to block leads being satisfied that each fund is making a full contribution to LAA priorities. The NRF element has been determined by firstly, rolling forward existing projects where they are performing and contributing towards mandatory LAA targets and secondly, commissioning through block leads to address gaps to achieve the mandatory targets. It is envisaged that funding for future years will be determined following a clear, robust and transparent commissioning process. Leeds Initiative arrangements will need to be considered in light of these requirements.

7.0 Conclusions

- 7.1 Leeds has made an excellent start in using the LAA as an effective tool to strengthen its partnership action to improve service delivery in the city. The scope of the LAA will grow considerably in 2007/08 due to the inclusion of more mandatory outcomes and pooled funding streams. A revised LAA will be required from April 2008 reflecting partnership agreement about the 35 most important improvement priorities for the city.

8.0 Recommendations

- 8.1 It is recommended that Members of Executive Board:
- 8.1.1 Note progress to date on delivering against Leeds' LAA;
 - 8.1.2 Endorse the revisions of the LAA to be implemented from April 2007 onwards, and;
 - 8.1.3 Receive a further report in due course outlining plans for the development of a revised LAA to be implemented from April 2008.

This page is intentionally left blank

Report of: Director of Corporate Services

To: Executive Board

Date: 9 February 2007

Subject: Design & Cost Report - Leeds Learning Network, Scheme no. 13376

<p>Electoral Wards Affected:</p> <p>City Wide</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>
<p>Eligible for Call In <input type="checkbox"/></p>	<p>Not Eligible for Call In (Details contained in the report) <input type="checkbox"/></p>

Executive Summary

The purpose of this report is to approve a partially funded injection of £4.654k into the capital programme and give the authority to spend.

1.0 Purpose of this Report

To request approval to inject £4.6M into the capital programme in respect of the new contract for the provision of the Leeds Learning Network.

2.0 Background Information

Leeds Learning Network is a traded service provided to some 400+ connected sites and with over 100,000 users. The service has been operating since 2000 as a result of a European Procurement process with BT plc winning the contract to provide the managed service. The BT service reached the point where a replacement was required, for both contractual & technological reasons. The BT plc service contract was not suited to deliver the next generation service requirements capable of meeting the Government Education agenda and targets. The client base was also of the opinion that the supplier was not delivering a level of service capable of sustaining present or near future educational business requirements. The initial contract period with BT plc terminated in August 2005 but there was the option to extend the contract term within the original procurement. The contract extension option with BT was invoked to cover the final stages of procurement and the introduction of the new service.

3.0 Main Issues

Design Proposals / Scheme Description

The replacement service will provide as a base all the existing functionality with improved reliability and robustness, together with additional learning and teaching tools which will ensure that LCC has the capacity to meet Government ICT targets for education and the aspirations of the users of the system and continue to place Leeds at the forefront of educational excellence. Currently the service provides filtered email and Internet access for over 100,000 users, hosting of web sites both Intranet and Internet, access to commercial content and the National Education Network, along with design and consultancy services. The new service adds a Learning Platform, personal workspace and a greater range of communications tools allowing much greater mobility with a new infrastructure to host and support the applications.

Schools and Libraries have stressed the importance of resilience and reliability in order to provide a trusted service to their respective clients. The architecture of the new service is designed to meet these expectations with two server farms and resilient connectivity to the Internet and to the Council's wide area network

Consultations

Schools and Libraries have been consulted to ensure that the new service meets their requirements.

Programme

Work on the replacement network began in April 2006 and should be completed by June 2007.

4.0 Implications for Council Policy and Governance

Compliance with Council Policies

The new learning network will enable LLN to provide the infrastructure to deliver the requirements set out in the DfES E-Learning Strategy.

Community Safety

Not applicable.

5.0 Legal and Resource Implications

Scheme Design Estimate

The cost of the project to provide the new network and services is £7.4M This can be broken down as £4.6M for hardware/software and consultancy to create the new environment and a further £551k per annum to provide ongoing support.

Capital Funding and Cash Flow

DfES capital grant totaling £1.8M is available to fund the project, schools have contributed £241k and LLN has a traded surplus of £260k of which £196k will be available to offset the capital spend. This leaves a balance of £2.3M which it is proposed to fund through prudential borrowing. In 2007/08 further grant funding of £1.2M will become available and it is proposed to use this to repay some of the initial capital monies borrowed.

The income received from schools, Education Leeds, City Learning Centres, Pupil Referral Unit and Libraries is sufficient to cover the cost of borrowing and maintaining the network.

Prudential Borrowing allows LLN to charge a stable fee to its users over the 5 year period.

Expenditure required on this scheme	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 ON £000's
LAND (1)	0.0						
CONSTRUCTION (3)	0.0						
FURN & EQPT (5)	1945.3		1861.1	84.2			
DESIGN FEES (6)	0.0						
OTHER COSTS (7)	2709.4		2709.4				
TOTALS	4654.7	0.0	4570.5	84.2	0.0	0.0	0.0

Total overall Funding Available	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 ON £000's
Revenue Contribution	436.7		436.7				
Government Grant	2994.6		1836.8	1157.8			
Total Funding	3431.3	0.0	2273.5	1157.8	0.0	0.0	0.0
Unsupported Borrowing	1223.4	0.0	2297.0	-1073.6	0.0	0.0	0.0

Revenue Effects

The annual charge for the management of the new service is £551k and the estimated borrowing costs are £310k. This additional cost will be funded through income received from members of the Leeds Learning Network.

REVENUE EFFECTS	2006/07 £000's	2007/08 AND SUBSEQUENT YEARS £000'S
EMPLOYEES		
PREMISES COSTS		
SUPPLIES & SERVICES	551.0	551.0
BORROWING COSTS	310.0	310.0
EXTERNAL INCOME GENERATED	861.0	861.0

Risk Assessments

The new service is required to enable the client base to be able to benefit from a network capable of delivering current and future educational and business requirements. Continued commitment from Schools, Education Leeds and other 'clients' of the service is essential for sustainability and financial security.

6.0 Conclusions

The costs of borrowing and annual running costs can be met from the membership income received.

7.0 Recommendations

The Board is requested to approve the partially funded injection of £4.6M and give authority to spend.



Originator: D Meeson

Tel: 74250

Report of the Director of Corporate Services

Executive Board

Date: 9th February 2007

Subject: General Fund Financial Health Monitoring 2006/07 – Month 9 update report

Electoral wards affected:

Specific implications for:

Equality and Diversity

Community Cohesion

Narrowing the gap

Eligible for call In

Not eligible for call in
(details contained in the report)

Executive Summary

1. The purpose of this report is to inform members of the financial health of the authority after nine months of the financial year, in respect of the revenue budget for general fund services. A separate report on the Housing Revenue Account position can be found elsewhere on this agenda.
2. The report identifies that a number of council services are continuing to face financial pressures in 2006/07. However, additional funding sources have been identified to mitigate against these pressures, and after funding areas of immediate concern, an increase in reserves carried forward to 2007/08 of £5m is projected.
3. It is proposed that £4.4m of this increase in reserves will be used to support the 2007/08 revenue budget as detailed in the separate revenue budget and council tax report.
4. Members are asked to note the projected financial position of the Authority after nine months of the financial year, and agree the virement proposals detailed in the report.

1. PURPOSE OF REPORT

- 1.1 This report sets out for the Board the Council's financial health position for 2006/07 after nine months of the financial year. The report covers general fund revenue expenditure and income to date compared to the approved budget, the projected year end position and proposed actions to ensure a balanced budget by the year end. The report also highlights the position regarding other key financial indicators, including Council Tax collection and the payment of creditors.
- 1.2 A separate report on the Housing Revenue Account position can be found elsewhere on this agenda.

2. BACKGROUND INFORMATION

- 2.1 Members will recall that the net budget for the general fund was set at £486.5m, which provided for a contribution of £0.3m to reserves. As a result, the level of general fund reserves at 31st March 2007 were estimated to be £12.3m.
- 2.2. As reported in the 2005/06 outturn report to Board in June 2006, spending for 2005/06 was £1.4m in excess of approved estimates. The effect of this was that reserves at 31st March 2006 stood at £10.6m, which was lower than the £12.0m forecast assumed in the Council's approved reserves policy. However, as reported, significant capital finance savings in 2006/07 had been identified, and it was agreed by Executive Board that reserves should immediately be replenished, with the balance allocated to the Council's contingency to provide some level of resource to deal with any recurring spending pressures.
- 2.3 Budget Monitoring is a continuous process throughout the year, and this report summarises the position of the budget after nine months.

3. MAIN ISSUES

- 3.1 The budget pressures experienced by the Social Services Department as reported at the half-year stage have continued. Although a substantial service improvement and realignment programme is underway across the Department, there has been some slippage in achieving the budgeted savings. In addition and as previously reported, demand and demographic pressures have impacted on expenditure levels and on the Department's ability to fully achieve its action plan to address in-year budget pressures. A reduction in Supporting People income in respect of efficiency savings required has also impacted on the financial position.
- 3.2 Demand and demographic pressures have particularly affected children's placements and care packages for people with learning disabilities. Increasingly complex needs are affecting both these services, with growing service user numbers also impacting particularly on the learning disability service.
- 3.3 The service transformation programme is projecting to deliver £13m of its £20m target savings by the year-end, but in some areas progress has been slower than anticipated when the 2006/07 Budget was set. Savings have been delivered elsewhere within the relevant budget heads to mitigate the impact, but some pressures remain within the staffing, meals service and transport budgets. Over the final quarter increased management capacity will be in place in the Department, which will be focused particularly on driving forward actions to deliver further savings.

- 3.4 The trading position at Roseville Enterprises reflects the level of door and window work expected to be secured during 2006/07. Projected income is now lower than forecast earlier in the year and the year-end deficit is currently forecast at £1.2m.
- 3.5 As previously reported, a shortfall in license fee income from Houses in Multiple Occupancy (HMO) is projected at £2.6m. These licenses relate to a five year period and covers the cost of the inspection and enforcement team. Staffing requirements over the period will be reviewed and amended to reflect the income derived from the actual numbers of licenses issued.
- 3.6 All other departmental variations are currently projecting a £1.3m underspend. This includes a £2.4m contribution from schools for their element of equal pay claims. The funding of the Council's equal pay claims has been a complex process and in 2005/06 involved capitalisation following a special directive from the DCLG. The second payment in respect of equal pay claims was made in December 2006, and there is now more certainty regarding the overall funding arrangements, including the finalisation of the contribution from schools. A further direction has been sought from the DCLG in respect of the second phase, but the outcome will not be known until the 31st January 2007. All other departmental variations are currently projected at £1.1m and they have been requested to put in place action plans aimed at delivering a balanced position at the year end. This will be closely monitored over the remaining part of the year.
- 3.7 However, there are a number of areas where it has been possible to identify additional resources over and over those originally forecast. A strong upward trend in rateable values has resulted in a reassessment of the likely income generated from the Local Authority Business Growth Incentive scheme, and an additional £8.3m is now forecast. Additional interest on revenue balances, due to a slower spend on capital schemes is projected at £0.9m. The final settlement relating to the Yorkshire Enterprise company (YEL) has now been agreed at £0.3m. Further debt rescheduling opportunities have resulted in a projected saving on capital financing of £6.7m for the year. This is an increase of £3.2m from the reported position at the half year.

Summary Position

Total General Fund Projected Variations	£m
Social Services	5.5
Roseville	1.2
HMO Licensing	2.6
Other	(1.3)
 Actions agreed at Executive Board 20th September 2006	 3.2
 Additional resources:-	
Debt rescheduling	(6.7)
Interest savings /cashflow	(0.9)
LABGI additional income	(8.3)
YEL	(0.3)
 Increase in reserves carried forward	 (5.0)

4. PROPOSALS

- 4.1 It is proposed that additional funding is allocated to those areas of immediate concern i.e Roseville £1.2m and HMOs licensing £2.6m. All other services are requested to continue to implement their action plans to work towards achieving a balanced budget.
- 4.2 It is also proposed to transfer the projected surplus to reserves to support the 2007/08 revenue budget as detailed in the separate revenue budget and council tax report elsewhere on this agenda.

5. COLLECTION OF LOCAL TAXATION

- 5.1 The level of Council Tax collected at the end of December 2006 is 83.9% of the debit for the year of £214m, and the performance target of 96.60% is expected to be achieved.
- 5.2 The collection of non-domestic rates for the first nine months 88.4% of the current net debit of £277.1m, which is 0.7% ahead of the same period last year. Again, the performance target of 98.6% is expected to be achieved at the year end.

6. PROMPT PAYMENT OF INVOICES

- 6.1 A local target of 92% for paying all undisputed invoices within 30 days of receipt of agreed terms was set for the year. The first half year performance of 91% is slightly behind the target although work is ongoing to improve performance through the continued development of electronic ordering and invoicing of goods, and expanding the use of purchasing cards.

7. RECOMMENDATION

- 7.1 Members of the Executive Board are asked to:
- note the projected financial position of the Authority
 - recommend to Council the budget adjustments described within paragraph 4.1
 - approve the transfer of the projected surplus to general reserves.



Originator: A T Gay

Tel: 74226

Report of the Director of Corporate Services

Executive Board

Date: 9th February 2007

Subject: Revenue Budget and Council Tax 2007/08

Electoral wards affected:

Specific implications for:

Equality and Diversity

Community Cohesion

Narrowing the gap

Eligible for call In

Not eligible for call in
(details contained in the report)

Executive Summary

1. This report seeks the approval of the Executive Board in recommending to Council a budget and Council Tax for 2007/08. The report sets out the framework for compiling the 2007/08 budget including the implications of the Local Government Finance settlement, as well as the factors that have had to be taken into consideration.
2. The report asks Executive Board to recommend to Council a budget totalling £505.223m, which would result in the Leeds element of the Council Tax increasing by 4.5%. This excludes Police and Fire precepts which will be incorporated into the report to be submitted to Council on the 21st February 2007.

1 INTRODUCTION

- 1.1. This report sets out the Council's budget for 2007/08 following detailed consideration of service requirements and taking account of the Local Government Finance settlement.
- 1.2. For 2006/07 the Council's net budget is £486.5m, with a Band D Council Tax of £971.99 for the Leeds element. With effect from the 1st April 2006, Local Authorities received the Dedicated Schools' Grant (DSG) which replaced the current Education Formula Spending share system.
- 1.3. This report seeks approval from the Executive Board to recommend to Council that the City Council's Revenue Budget for 2007/08 be approved at £505.2m. This results in a Band D Council Tax of £1,016.16 which represents an increase of 4.5% for the Leeds element above the Council Tax for 2006/07.
- 1.4. Detailed budget proposals for each service are set out in the departmental budget documents attached to this report. This information will be consolidated into the Annual Financial Plan and the Budget Book;
 - ◆ The Annual Financial Plan - This document brings together the revenue budget, capital programme and performance indicators for 2007/08 providing a clear link between spending plans and performance, at departmental level. The relevant summary information and individual departmental financial plans for the 2007/08 revenue budget are attached to this report.
 - ◆ The Budget Book – This is intended for budgetary control purposes and contains detailed budgets for each department at both functional heading (objective) and budget heading level (subjective). Copies of this document are available to members on request and via the intranet.
- 1.5. All departmental estimates have been prepared in accordance with proper accounting practice at outturn prices. Under new accounting requirements introduced in 2006/07, the departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. There is no impact on the overall budget or Council Tax levels but it does have an impact on individual departmental budgets when compared to the Original Estimate 2006/07.
- 1.6. The budget for 2007/08 has been prepared at service level based on the current organisational structure. Under the Council's change programme there are a number of changes intended to be implemented from 1st April 2007, which are subject to a separate report on this agenda. It is proposed that adjustments are made to the budget during the new financial year as and when decisions are made on the change programme. In terms of Children's Services, a memorandum budget bringing together the net cost of all the Children's Services has been included in the Budget Book.
- 1.7. In accordance with the Council's Budget and Policy Framework, decisions as to the Council's budget and Council Tax are reserved to Council. As such the purpose of this report is to propose a budget to Council, and thus the decisions recommended by this report are not eligible for call in.

2. 2006/07 LATEST ESTIMATE

2.1 The 2006/07 budget was set as follows:

	£m
Departmental Spending	486.2
Contribution to Reserves	0.3
Net Revenue Expenditure	486.5
Reserves	
- Estimated 31/3/06	12.0
- Budgeted contribution in 2006/07	0.3
- Estimated 31/3/07	12.3

2.2 During 2006/07, quarterly Financial Health monitoring reports have been presented to Executive Board. The third quarter report is elsewhere on this agenda and gives details of variations in projected spend. In summary, the report highlights projected departmental pressures of £10.1m, offset by additional resources of £15.1m, resulting in a projected underspend of £5.0m. This sum will be added to general reserves to be carried forward to 2007/08.

2.3 Taking account of the above, the General Fund Reserves position to the 31st March 2007 is forecast as follows:

GENERAL FUND RESERVES	£m
Estimated reserve at 31/03/06	12.0
Actual balance at 01/04/06	12.0
Budgeted contribution 2006/07	0.3
Additional contribution	5.0
Estimated reserves 31/3/07	17.3

2.4 In addition to the General Fund Reserves, school balances of £6.8m were brought forward from 2005/06 relating to the Local Management of Schools. These are specifically earmarked for schools and do not form part of the Council's General Fund Reserves. To this effect, any under or over spending by the schools does not impact on the General Fund. The latest indicative assessment by Education Leeds would suggest that schools' overall reserves at 31st March 2007 for carry forward into the 2007/08 financial year are likely to be in the region of £4m - £5m. Additionally, schools are expected to carry forward some Standards Fund allocations that can be spent up to 5 months after the financial year end.

- 2.5 The above level of school reserves does not take account of the budget assumptions in the Education non ISB estimates that an element of school reserves are to be used to fund the cost of Voluntary Early Retirement in accordance with the agreement of Executive Board on 7th March 2001. This is borrowing, not from individual schools but rather from overall net balances. The school reserves will be paid back over 5 years from Council resources other than those available for schools. It is also planned to fund an element of Building Schools for the Future (BSF) development costs in 2006/07 by borrowing from overall school balances, with repayment being made over the life of the BSF contract. An alternative means of funding such BSF development costs has been identified for future years, using a combination of capitalisation and borrowing from PFI sinking fund reserves.

3. THE COUNCIL'S FINANCIAL PLAN

- 3.1 The Financial Plan is designed to provide a financial strategy to underpin the Council's Corporate Plan and covers the three financial years 2005-2008. It sets out a framework for the preparation of the Council's annual revenue budget over the planning period by determining how available resources will be allocated between services, whilst also supporting the delivery of Council priorities.
- 3.2 The plan was reviewed and updated in November 2006, and forwarded to the Overview and Scrutiny Committee in accordance with the Council's Constitution, for consultation (see Section 5 below).
- 3.3 In addition to these national issues, the opportunity was taken to review a number of new and ongoing developments and pressures at a local level, taking account of the need to improve resource prioritisation to the Council's key priorities.
- 3.4 Executive Board approved the update of the Financial Plan and requested departments to prepare budget plans for 2007/08 in line with the overall strategy which was to ensure that resources are directed towards maintaining existing levels of service and reflecting unavoidable increases as follows:-
- The effect of pay awards
 - Increases in employers' superannuation rates
 - Other inflation
 - Full year effect of approved developments
 - Support to the Council's Corporate Plan priorities
 - Savings to reflect the efficiency agenda
- 3.5 It was recognised that this approach to budget planning would form the basis of the detailed budget preparation for 2007/08 and, as part of an ongoing process of reviewing services, a service prioritisation model would be developed and used to inform the new medium term financial plan to be developed in conjunction with the next Corporate Plan covering the period 2008-2011.

4 LOCAL GOVERNMENT FINANCE SETTLEMENT

- 4.1 In December 2004 the Government issued a consultation paper proposing the introduction of three year settlements, whereby they would notify authorities their formula grant figures for three years rather than just one year at a time. In 2006/07, as a first step towards that, they announced figures for the two years 2006/07 and 2007/08. The figures for 2007/08 at that time were described as provisional, although it was indicated that they were unlikely to change. On 28th November 2006 the Government re-announced figures for 2007/08 which were the same as those

announced a year previously, although they would still remain provisional until approved by Parliament. A report which provided full details was submitted to Executive Board on the 13th December 2006.

- 4.2 The final settlement received on 18th January 2007 confirmed the provisional figures. It provides for an increase in formula grant for 2007/08 of £7.651m (2.9%) over 2006/07, after adjusting for changes in the funding arrangements of specific functions. As can be seen from below, Leeds' formula grant increase for 2007/08 is less than the national average and also that of other similar authorities:

Average increase – All England	3.7%
Core Cities	4.0%
West Yorkshire	3.3%

If Leeds had received the average increase, additional grant of £2.2m would have been received, whilst the Core City average would have provided additional grant of £2.8m.

- 4.3. As previously reported to Executive Board, the way the Government allocates formula grant to authorities is no longer based on Formula Spending Shares. As such it is no longer possible to compare our own spending, either overall or on particular services, with a central government benchmark. Similarly, the previous notional Assumed National Council Tax (ANCT), which was often used as a benchmark for actual council taxes, no longer exists.
- 4.4. As has occurred on a number of occasions, the Government has made changes to the funding of a number of specific services. Further funding for Preserved Rights within community care has been transferred into formula grant. Offsetting that is a reduction in respect of the EU WEEE directive (Waste Electrical and Electronic Equipment) where responsibility is being transferred to producers and in respect of some capital schemes where funding is being transferred to specific grant. The net effect of all of these adjustments is a reduction in the Council's formula grant of £0.8m.
- 4.5. The Government is continuing the scheme of 'floors' which guarantees a minimum increase in Central Government Support (formula grant). For authorities such as Leeds, the minimum increase for 2007/08 is 2.7%. As in previous years, Leeds is above the floor for 2007/08 at 2.9%. Authorities in this position have had their formula grant reduced to help pay for those authorities below the floor and Leeds' grant in 2007/08 has been reduced by £1.2m as a result.
- 4.6. For the current year, the Council's Band D Council Tax (including Police and Fire) is £1,130.23 of which the Leeds element is £971.99. The government have stated that for 2007/08 they expect increases in Council Tax on average to be below 5% and they have reserve powers to cap authorities whose Council Tax increase is considered excessive. The level of Council Tax remains, however, a local decision.
- 4.7 Following the 2007 Comprehensive Spending Review, the Government intends to announce local government grant allocations for three years – for 2008/09, 2009/10 and 2010/11.
- 4.8 Specific Government grants continue to provide important sources of funding for many of the council's services, and a number of these have been subject to variation as part of the 2007/08 Local Government Finance settlement. Much of the detail in respect to

specific grants is provided in the departmental briefing reports, but some of the more significant changes are discussed below.

- 4.8.1 As part of the 2006/07 settlement, the Government removed the Schools' Budget from the general grants system and introduced the Dedicated Schools Grant (DSG). All expenditure previously within the Schools' budget has transferred into a grant. The anticipated allocation of DSG for 2007/08 is £380.1m which equates to a £16.2m (4.5%) increase and is lower than the 5.8% national average increase due to a combination of demographic and technical issues.
- 4.8.2 A two year NRF allocation was announced in November 2005, and Leeds will receive an additional £2.1m in 2007/08. However as part of the Local Area Agreement this money will form part of the pooled funding stream. A Memorandum of Understanding has now been adopted by all partners within the Leeds LAA. For 2007/08, it has been agreed that pooled funds other than the Neighbourhood Renewal Fund (NRF) should be allocated to the same partners and service areas as would have been the case outside the LAA. This is subject to block leads being satisfied that each fund is making a full contribution to the LAA programme. The NRF element will be determined by rolling forward existing projects where they are performing and contributing towards mandatory LAA targets or by commissioning through block leads to address gaps to achieve the mandatory targets. The 2007/08 programme was agreed by Executive Board on 24th January 2007. It is envisaged that funding for future years will be determined following a clear, robust and transparent commissioning process.
- 4.8.3 Supporting people grant remains at the 2007/08 level of £33.5m including administration grant and therefore further efficiencies will need to be achieved to maintain the level of service.
- 4.8.4 Leeds has been awarded £15.6 million funding over the next three years to help develop enterprise, create new jobs and boost prosperity in the city's most disadvantaged communities. The funding is part of the £300 million Local Enterprise Growth Initiative (LEGI), which aims to promote enterprise within disadvantaged communities, support the growth of locally owned business and attract investment into deprived areas. For 2007/08 the grant is £4.8m.
- 4.8.5 The General Sure Start Grant has increased by £1m. This funding supports the ongoing programme of providing additional Children's Centres.
- 4.8.6 Housing and Council Tax Benefit administration subsidy has reduced by £0.798m due to changes in the methodology used by the Department for Work and Pensions for allocating the subsidy. This represents a 11% reduction and Officers have lobbied the DWP on this issue, but as yet there has been no change to notified figure.

5. CONSULTATION

- 5.1 The Council's approach to consultation on the budget has been subject to continued development and has varied from year to year. Through this approach it has been possible to engage a wider spectrum of views and opinions.
- 5.2 The consultation process for the 2007/08 budget has included:-
- Overview and Scrutiny Committee – scrutiny of the updated financial plan
 - Ratepayers – budget consultation meeting to be held with the Chamber of Commerce

- Consultation with young people – to be carried out through the Leeds Youth Council

5.3 The Financial Plan Annual Review was considered by Overview and Scrutiny Committee on 4th December 2006. At their meeting held on 8th January 2007 members considered a report reviewing the Performance Management and Financial Health monitoring framework and agreed to submit the attached report at Appendix 1 to the Executive as part of the Council's budget and policy framework. The report details a new approach by the committee to the scrutiny of the Council's financial planning and management process.

5.4 At the Leeds Youth Council on the 16th December, members were given a presentation about the budget and asked for their views on

- things the Council should spend less on
- things the Council should spend more on

A summary of the issues raised by the Youth Council is set out in the attached Appendix 2.

5.5 A budget consultation meeting was held with representatives of the Chamber of Commerce on the 7th December 2006. A summary of the issues raised by the Chamber is attached as Appendix 3.

6. PROPOSED BUDGET 2007/08

6.1 In developing the 2007/08 budget, consideration has been given to the following issues:

- Impact of the 2007/08 Local Government Finance settlement
- Departmental budget submissions
- Consultation with a variety of stakeholders
- The Council's Reserves strategy
- The Council's spending priorities

6.2 The table below sets out a summary of the changes from the 2006/07 budget to 2007/08.

Budget 2006/07	£M 486.5
Effect of pay awards and inflation	18.2
Full Year effects	2.1
Income effects	8.9
Demography/volume changes	1.7
Other Pressures	7.0
Efficiency and other savings	-21.7
Additional support to Corporate Plan priorities	6.7
Change in contribution to general reserves	-4.6
Increase in contingency fund	0.4
Base Budget 2007/08	505.2
Increase from 2006/07	18.7 (3.8%)

6.3 Table 1 appended to this report provides an analysis of the budget by department; Table 2 shows a subjective summary of the City Budget; and Table 3 shows the projected staffing levels at 31st March 2008.

6.4 Departments have drawn up detailed base budget submissions in accordance with guidelines laid down by the Director of Corporate Services. In drawing up these base budgets, account has been taken of the following:-

- Pay Awards and other inflation - the officers pay award is provided for at 2.5% from April 2007. The agreed teachers pay award is 2.5% from September 2007. In addition, an increase in the employer's contribution to the West Yorkshire Pension Fund of 0.8% has also had to be provided for in accordance with the last actuarial report.
- All other general running costs have been cash limited at their 2006/07 level, although 2% has been provided for grants to outside bodies and further provision made for specific contracts, such as Social Services care packages. Provision has also been made for the significant increase in the price of energy over the year and a further £3 per tonne increase in Landfill tax.
- The full year effects of developments built into the 2006/07 budget and other developments approved during the year.
- Income and grant effects - including loss of specific Government grants.
- The effect of demography and volume changes.
- Other pressures within the current level of service.
- Identification of efficiencies, income generation options and other savings in accordance with the Financial Plan categorised as follows:-
 - Review of service provision £5.6m
 - Changes to working practices £0.5m
 - Efficiency reviews £12.6m
 - Fees charges and income generation £2.8m
 - Cash management £0.2m.

6.5 The detailed preparation of departmental estimates resulted in the identification of significant cost pressures for 2007/08 by departments. Much work has been undertaken to review pressures and a number of efficiencies and proposals for policy review have been developed by departments to contain overall spending. These are further detailed in the reports on the departmental budgets, which are attached to this report.

6.6 In addition to specific savings and efficiencies built into departmental budget submissions, a number of short term funding sources have been identified corporately. These are:

- (a) The continued success of the Local Authority Business Growth Incentive Scheme has enabled an additional £5m to be brought into the 2007/08 budget. This brings the total to £10.5m which represents three quarters of the year as the scheme is due to end in December 2007.
- (b) Income derived from Section 278 schemes continues to support the budget at £4.5m. This represents a reduction of £0.5m from 2006/07.

- (c) The 2006/07 budget provided for costs to be charged to capital of £4.5m. This has been reassessed and reduced to £3.5m based on recent trends.
- (d) The 2007/08 budget is underpinned by the net use of £4.3m of general reserves. This level is due to specific actions taken in 2006/07 as detailed in the third quarter report.

6.7 The 2006/07 budget provided £5.4m for further support towards Corporate Plan Priorities. These have now been incorporated into the base budgets of the relevant departments and additional resources of £6.7m will be spent in the following priority areas:-

- Transforming services - £0.6m for improving the efficiency and effectiveness of service delivery
- All neighbourhoods are safe, clean, green and well maintained - £1.6m for improving the quality and safety of the environment
- Our children and young people are healthy, safe and successful - £0.65m for the children's agenda
- People are able to live healthy and fulfilling lives - £3.9m for improvements to the health and wellbeing of citizens of Leeds and reducing health inequalities

6.8 Contingency provisions have been included in the General Fund and within the DSG funded services. These provisions are for items not foreseen and for items where there is a risk of variation during the year. In the case of the schools contingency, this would include adjustments required in the application of formula funding, significant increases in pupil numbers, and additional statements of Special Education Needs or exceptional in year cost increases.

7. RESERVES POLICY

7.1 Under the 2003 Local Government Act, the Council's Statutory Financial Officer is required to make a statement to Council on the adequacy of reserves. In addition, the Comprehensive Performance Assessment framework requires the authority to have a policy on the level and nature of its reserves and ensure these are monitored and maintained within the range determined by its agreed policy. The purpose of a reserves policy is:

- to maintain reserves at a level appropriate to help ensure longer term financial stability and
- to identify any future events or developments which may cause financial difficulty, allowing time to mitigate for these.

7.2 For 2006/07 the policy established in 2005/06 was developed to encompass an assessment of financial risks included in the budget. This exercise has been undertaken again as part of the 2007/08 budget preparation based on departmental budget risk registers. The risk registers identify areas of the budget which may be uncertain and the at risk element of each budget area has been quantified. This represents the scale of any likely overspend/shortfall in income and does not necessarily represent the whole of a particular budget heading. Each risk area has been scored in terms of the probability and impact on the budget.

- 7.3 The results of this exercise for 2007/08 indicate a minimum level of reserves of around £13m is required. Reserves at this level would represent 2.5% of net expenditure, excluding expenditure in the Dedicated Schools Budget. The balance carried forward at 31st March 2007 on the general reserve is forecast at £17.3m (see paragraph 2.3 above) and after the required support to the 2007/08 budget as outlined above, the balance carried forward into 2007/08 is estimated at £13.0m.
- 7.4 The policy also requires departments to prepare budget action plans to deal with spending variations on departmentally controlled budgets during the year up to a limit of 2% of net expenditure. Any budget variations above this amount would be dealt with corporately, using, where necessary, the General Fund reserve.

8.0 CONTRIBUTIONS TO JOINT COMMITTEES AND OTHER BODIES

- 8.1 Total contributions to joint committees are £2.696m in the Original Estimate 2007/08, and are analysed below. The lead authorities for the joint committees are also shown:-

	Lead Authority	Leeds' Contribution			
		06/07 £m	07/08 £m	Increase £m	%
Pension Fund	Bradford	0.445	0.438	(0.007)	(1.6)
Joint Services	Wakefield	2.161	2.258	0.097	4.5

In approving these contributions, Members will note that they are not approving the individual budget of the joint committees, but the estimated effect on the City Council's budget. The joint services budget now includes the West Yorkshire Ecology Service, previously administered through Leeds City Council. The cost of the service to Leeds in 2007/08 is £22k which is offset by a corresponding reduction in costs in Development and Learning and Leisure department's budgets. The like for like increase excluding this transfer is 2.8%.

- 8.2 Contributions in 2007/08 to other bodies amounts to £29.719m

	Leeds' Contribution			
	06/07 £m	07/08 £m	Increase £m	%
Flood Defence Levy	0.075	0.078	0.003	3.5
Passenger Transport Authority (PTA)	28.097	28.715	0.618	2.2
Coroners	0.872	0.908	0.036	4.1
West Yorkshire Probation Service	0.026	0.018	(0.008)	(30.8)

The PTA levy has increased by 4% in line with the previously agreed three year strategy, including the statutory concessionary fares scheme introduced last year. However, the unwinding of Supertram funding arrangements has reduced the levy for Leeds by £515k, resulting in a net overall increase of 2.2%.

The increase in Coroners represents a 2.8% increase from the 2006/07 actual. The 4.1% increase shown above is due to the final notification of the 2006/07 budget being received after the LCC budget was approved.

Whilst the City Council no longer incurs expenditure in relation to the ongoing costs of the West Yorkshire Probation Committee, the Council is required to provide for the cost of loan charges in respect of the Probation Services post 1990 capital debt .

9. EFFICIENCIES

- 9.1 This is the third year of the Gershon efficiency target to deliver efficiencies of 2.5% per annum over the 3 years covered by the 2004 spending review which aims to deliver gains equivalent to £6.45bn for local authorities.
- 9.2 For 2007/08, the Council has a target to deliver efficiencies of approximately £33m representing the cumulative effect of the 2005/06 efficiency target of £15m plus a further £18m of new efficiencies to be delivered in 2006/07. Of these, at least 50% (£9.0m) must be cashable. The 2006/07 mid year update of the Annual Efficiency Statement projected £21.35m of in year efficiency gains plus £31.2m of gains from 2004/05 and 2005/06 which can be carried forward to future years to count towards the annual targets.
- 9.3 As part of the process for preparing the 2007/08 budget, departments were asked to identify efficiency gains and these are detailed in the attached departmental budget reports, and in total the cashable savings are £9.0m. This sum will be added to the efficiencies already achieved to date. The Council's Forward Looking Annual Efficiency statement for 2007/08 will also include non-cashable efficiencies, but these are subject to further work prior to submission of the statement in April 2007.

10. ROBUSTNESS OF THE BUDGET AND THE ADEQUACY OF RESERVES

- 10.1 The Local Government Act (Part II) 2003 placed a requirement upon the Council's statutory finance officer (The Director of Corporate Services) to report to members on the robustness of the budget estimates and the adequacy of the proposed financial reserves.
- 10.2 In considering the robustness of any estimates, the following criteria need to be considered:-
- the reasonableness of the underlying budget assumptions such as:
 - the reasonableness of provisions for inflationary pressures;
 - the extent to which known trends and pressures have been provided for;
 - the achievability of changes built into the budget;
 - the realism of income targets;
 - the alignment of resources with the Council service and organisational priorities.
 - a review of the major risks associated with the budget.
 - the availability of any contingency or unearmarked reserves to meet unforeseen cost pressures.
 - the strength of the financial management and reporting arrangements.

10.3 In coming to a view as to the robustness of the 2007/08 budget, the Director of Corporate Services has taken account of the following issues:-

- The Council has a well developed three year financial plan which provides an overall financial framework designed to underpin the Council's service and organisational priorities. A new plan will be developed following the publication of the Comprehensive Spending Review 2007.
- Detailed estimates are prepared by departments in accordance with principles laid down by the Director of Corporate Services based upon the current agreed level of service. Service changes are separately identified and plans are in place for them to be managed.
- Estimate submissions have been subject to rigorous review throughout the budget process both in terms of reasonableness and adequacy. This process takes account of previous and current spending patterns in terms of base spending plans and the reasonableness and achievability of additional spending to meet increasing or new service pressures. This is a thorough process involving both financial and non-financial senior managers throughout the Council.
- Significant financial pressures experienced in 2006/07 have, where appropriate, been recognised in preparing the 2007/08 budget.
- As part of the budget process, departments were asked to undertake a risk assessment of their key budgets, document this assessment in the form of a formal Risk Register, and provide a summary of major risks within the departmental budget documents. All departmental budgets contain efficiencies, service reviews and savings which are not secured and will require action to deliver but in overall terms the identified risks are regarded as manageable at this time. Some of the key ones are as follows:-
 - Council wide staffing efficiencies
 - Future delivery and make up of the Jobs and Skills service
 - Demand led expenditure especially within Community Care and Children's Services
 - Outside placements
 - Roseville Enterprises
 - Potential decline in external funding sources
 - Potential future equal pay liabilities

10.4 The Council's financial controls are set out in the Council's Financial Procedure Rules. These provide a significant degree of assurance as to the strength of financial management and control arrangements throughout the Council. These governance arrangements have been enhanced through the ongoing development of procedures to support the annual Statement of Internal Control which is required to be published as part of the Council's annual accounts. The Council has a well established framework for financial reporting at departmental and corporate levels. Each month the Director of Corporate Services receives a report from each department setting out spending to date projected to the year-end. Action plans are utilised to manage and minimise any significant variations to approved budgets. These arrangements are supported by the arrangements for reporting to Members. Financial Health reports are submitted to the Executive Board and Overview and Scrutiny Committee on a quarterly basis.

- 10.5 The proposed budget provides for the net use of reserves of £4.3m, which will result in estimated reserves being at £13.0m at 31st March 2008. Section 7 sets out the Council's Reserves policy which requires departments to have in place action plans to deal with variations in departmental spending up to 2% with the potential for variations up to this level being carried forward. This policy continues to provide a sound basis for the Council to manage unexpected budget pressures in the future.
- 10.6 Looking beyond 2007/08, the base budget now includes substantial one off sources of income which are all not sustainable for more than one year beyond the next financial year. In order to reduce the reliance on short term funding sources and maintain the robustness of future budgets and the financial position of the Council, it is recommended that a number of reviews are undertaken as a matter of urgency to generate future savings. The reviews, listed in 10.7 below, will be undertaken using the principles of Delivering Successful Change (DSC), the Council's project management methodology. The methodology has been developed to provide a structured and consistent approach to the management, oversight, assurance and implementation of projects across the Council.
- 10.7 There are a number of areas which have been identified during the preparation of the 2007/08 budget with the potential to generate significant savings in the medium term. In order to realise these savings from 2008/09 onwards, Executive Board are requested to give approval to commence reviews of these areas as a matter of urgency. Areas for review include :-
- The method of provision of Home Care
 - The Council's future role in the provision of training and employment services
 - Roseville Enterprises – how best to provide meaningful employment for disabled people.
 - The ongoing Support Services review
 - The provision of more cost effective client transportation across the city
 - The consideration of the Council's policy to provide Home to College transport free of charge to certain client groups
 - Opportunities for maximising income through a review of fees and charges
 - Identifying methods of ensuring the more efficient use of energy within the Council
 - Collaboration with other organisations in the provision of services.
- 10.8 In summary, the Director of Corporate Services considers that the proposed budget for 2007/08 is robust and that the level of reserves are adequate because:-
- the level of reserves is above that indicated by the risk based reserves strategy.
 - budget monitoring and scrutiny arrangements are in place which include arrangements for the identification of remedial action.
 - cost pressures have been identified and resourced.
 - risks are identified, recorded in the budget risk register and will be subject to control and management.

- as part of the Council's reserves policy departments are required to have in place a budget action plan which sets out how they will deal with variations during the year up to 2%.
- the Council is putting in place arrangements to develop a new financial plan in conjunction with a new Corporate Plan to cover the period 2008/2011, and a number of budget reviews are being undertaken.

11. **SUMMARY OF THE PROPOSED BUDGET**

11.1 Taking account of all the above, the proposed budget for 2007/08 can be summarised as follows:-

	Original Budget 2006/07 £m	Latest Estimate 2006/07 £m	Proposed Budget 2007/08 £m
REVENUE EXPENDITURE	486.2	480.9	509.5
Less: contribution to(from) General Fund Reserve	0.3	5.3	(4.3)
Net Expenditure	486.5	486.5	505.2

11.2. **Impact on Council Tax**

The effect of a budget of £505.223m for 2007/08 will be a council tax increase of 4.5% which will give council tax figures for the Leeds City Council element only for each band as follows:

	2006/07 £	2007/08 £
Band A	647.99	677.44
Band B	755.99	790.35
Band C	863.99	903.25
Band D	971.99	1,016.16
Band E	1,187.99	1,241.97
Band F	1,403.99	1,467.79
Band G	1,619.98	1,693.60
Band H	1,943.98	2,032.32

To these will be added amounts for Police, Fire and, where appropriate, parishes. These additional amounts will be reported to Council on 21st February 2007 when all the information will be known and when the formal decisions about council tax will be taken.

12. **IMPLICATIONS FOR THE FINANCIAL PLAN**

12.1 Following the publication of the CSR 2007, a new Financial Plan will be developed during 2007/08 to cover the years 2008 to 2011. It is apparent that the level of resources available to the Council in the years beyond 2007/08 will be limited. It is recognised that there is a need to strengthen the links between service planning and financial planning to ensure the realignment of resources to priorities, and it is

proposed to develop the Financial Plan as a key element of the new Corporate Plan which will also be published during 2007.

- 12.2 It is also clear that service prioritisation needs to be further embedded at a cross-departmental level in order to better inform the decisions regarding the allocation of resources.
- 12.3 In order to facilitate improved monitoring of the plan, it is proposed that a series of milestones are incorporated into the new Financial Plan and to develop an approach to medium term planning which will encompass a rolling three year projection of resources and pressures. This will also provide a better framework for decision making requiring greater clarity as to the impact upon resources in future years as well as the current.

13. IMPLICATIONS FOR COUNCIL POLICY AND GOVERNANCE

- 13.1 In accordance with the Budget and Policy Framework rules, it is proposed to Council that the extent of virements and the degree of in year changes which may be undertaken by the Executive remain unchanged, with limits as set out in Financial Procedure Rules.

14. RECOMMENDATIONS

- 14.1 The Executive Board is asked to recommend to the Council the adoption of the resolution below:
- (i) That the Revenue Estimates for 2007/08 totalling £505.223m, as detailed and explained in this report and accompanying papers be approved, including a 4.5% increase in the Leeds' element of the Council Tax.
- 14.2 The Executive Board is also asked to approve the development of medium term realignment proposals as detailed in paragraph 10.7 above.

Performance Management and Financial Health Monitoring - Report to Executive Board from Overview and Scrutiny Committee

- 1.1 It is the view of the Overview and Scrutiny Committee that budget making should be within a strong, policy-led rather than finance-led, corporate planning framework, which draws on other processes within the council, i.e. corporate planning and performance management arrangements
- 1.2 Best practice guidance from the Audit Commission advises that policy led budgeting is the route to ensuring that financial resources are directed towards organisational goals. One of the potential roles for an overview and scrutiny committee is to ensure that, once priorities have been set, they are provided with adequate levels of funding. To this end the Overview and Scrutiny Committee considers that it would be advantageous to undertake coterminous scrutiny of the corporate plan and budget strategy in order to make a constructive input.
- 1.3 The redrafting of the Corporate Plan and the development of a three year financial plan affords scrutiny the opportunity to have an overview of developments at every stage of the corporate planning cycle to ensure it remains a coherent and constructive process.
- 1.4 It is the committee's view that Overview and Scrutiny Committee can be most effective if rather than undertake a line by line analysis of departmental budgets, it tests and challenges the council's ability to adopt a budget process that directs resources to its corporate priorities and has the ability to make early identification of future savings, growth and funding shortfalls. The Committee is also of the view that it can challenge some established assumptions. For example that budgets should automatically be rolled forward without the need for greater challenge to the base budget.
- 1.5 Another important function for scrutiny is to assist the organisation in identifying opportunities to optimise existing resources and to channel in external funds. Such areas could include Section 106 agreements, prudential borrowing and trading and charging opportunities. It is the Committee's view that this approach requires scrutiny of the budget and Corporate Plan throughout the year.
- 1.6 The CPA – Harder Test focuses on Performance Management and the involvement of Members. The council will have to meet the Audit Commission's criteria for judgment to maintain a score of 3 for Performance Management in the December 2007 Corporate Assessment. The criteria include:
 - Councillors have a record of focused involvement in performance management, through executive, scrutiny or council meetings. Executive and scrutiny members make use of information to manage continuous improvement. Scrutiny is outcome-focused, working within the framework of agreed community and corporate plans. The executive and full council have clearly defined roles in performance management;

- The council sets realistic but challenging targets for improvement in performance, linked to the management of resources. The council allows time to monitor and compare performance information. The council uses performance information to focus on priorities and takes effective action to address areas of identified under-performance; and
- The council uses its knowledge about performance to solve performance problems at an early stage and this is widespread and systematic. Information about poor performance and problems is used to inform decision making. The council has a good understanding of the drivers of performance in all areas of activity to support this.

1.7 Under previous arrangements Overview and Scrutiny Committee received performance management information twice a year and budget information once a year, the latter being part of the Council's Budget and Policy Framework. Overview and Scrutiny Members have concerns that this is not frequent enough to pick up early signs of under-performance. Therefore at its November meeting Members agreed to change its performance management and financial health monitoring arrangements to allow:

- Presentation of more timely and more detailed information;
- The opportunity for performance issues to be examined in more detail throughout the year
- The opportunity for service performance data to influence budget setting decisions
- The opportunity to consider whether sufficient challenge has been given to existing base budgets
- Consider whether specific funding is being directed at corporate priorities as specified in the corporate plan
- Test the continuing viability of the corporate plan through the identification of budgetary pressures that may hinder its delivery
- Question whether large amounts being spent are justified with respect to the corporate plan, if so, how they are being justified
- Challenge how successful the authority is in optimising existing resources and generating external income
- The opportunity for performance and budget data to influence Scrutiny Board work programmes

1.8 Overview and Scrutiny Committee will receive key performance and budget information on a quarterly basis. The role of Overview and Scrutiny Committee will be to consider overall council performance. Whilst scrutiny of the budget and the corporate plan would primarily be undertaken by Overview and Scrutiny Committee, it is envisaged that the process would be supplemented by the work of individual boards. *In addition*, individual scrutiny boards will receive departmental performance information on a quarterly basis and may wish to look in more depth at specific performance issues relating to their own board.

1.9 The culmination of this activity would be a report in December/January to the Executive to feed into the annual budget debate, in line with the Council's budget and policy framework.

Consultation with the Leeds Youth Council

1.1 Discussion

The Youth Council discussed waste and recycling, raising matters such as the need for more frequent emptying of green bins (possibly fortnightly), spending more on educating people about waste, providing incentives for people to recycle, for example charging for waste collection or issuing penalties for not recycling, or alternatively the idea of giving people a credit on their council tax in contrast to charging people extra for not recycling.

1.2 Questionnaires – spend less on

Under the question about things that less money should be spent on, only three areas were mentioned on more than one questionnaire, as indicated in the list below:

- Council housing (four questionnaires)
- Illegal immigrants (two questionnaires)
- Benefits (two questionnaires)

Other items that were mentioned once were

- Roads
- Streetscene
- Black bin collection
- Media persons
- Alcoholics
- “Conners”
- Prisoners

1.3 Questionnaires – spend more on

Items mentioned under this question were as follows:

- Travel for young people (eight questionnaires)
- Parks, social areas, sports activities, sports centres (eight)
- Recycling (seven)
- Education (four)
- Child and youth services (four)
- Roads (three)
- Litter (two)

Other items that were mentioned once were

- Streetscene
- School meals
- Benefits
- Improving rundown areas
- Training for young people
- Self defence classes
- Hospitals
- Leeds Youth Council Working Groups

1.4 Questionnaires - Specific Comments

Specific ideas and suggestions put forward have been collated below.

Transport

- Free buses for young people, even half fares still expensive considering lack of income for children.
- Elderly people receive bus passes but young people do not even when not earning, so often have no means of getting to clubs/activities.
- Cleaner, safer, and more importantly cheaper buses.

- Roads in general need to be improved, specifically fixing the road past Intake school.

Waste Management/Recycling

- Having to use cars to get to some recycling facilities to dispose of certain materials eg. bottles to bottle banks, actually increases pollution.
- Spend money on training the public how to dispose of rubbish more efficiently.
- Empty black bins less often and green bins more often.
- Instigate a recycling credit system.
- Fines for not recycling
- Look into alternatives to landfill.

Sports/Youth Clubs

- Could be more local, making them easier to get to, eg East Leeds.

Youth

- Improve communication between Council & youths
- Publicise the work of youths.

Council Housing

- Some people who can't be bothered to work get houses but others who do work and struggle don't have this advantage

Education

- More funding for school councils.
- School food facilities. Some schools 'running out of food'
- More training for unemployed.
- Extra funding for extra school activities to try and improve numbers involved.

Other Comments

- Become more ethical
- Reward Good Citizens
- Why do people have to pay for things they don't want? (not specific)
- The more money you have, the more is taken off you via council tax.
- Decisions on spending should be by public votes as well as by government.
- The council should spend less money on "making their own toilets comfy with sofas"

Consultation with Leeds Chamber of Commerce

A summary of the issues raised by the Chamber of Commerce at the budget consultation meeting of the 7th December 2006 is as follows:

- The Council should continue to lobby government through the appropriate channels for a fairer share of resources for the city compared to others, recognising the relatively low level of council tax.
- The Council should continue to focus on improving the efficiency of services, and it should be open to engage the private sector in the provision of services.
- There is a need to invest in infrastructure in the city and the Council should focus capital resources in this way.
- The Council should review the extent of its land holdings within the city, particularly with regard to the need for infrastructure investment.
- The Council can only optimise its budget by working effectively with partners and this must include the private sector.

STATEMENT OF 2006/07 ESTIMATES AND ORIGINAL ESTIMATE 2007/08

TABLE 1

DEPARTMENT	2006/07		2007/08
	Original Estimate £000s	Latest Estimate £000s	Original Estimate £000s
Development			
Design Services	2,021	1,854	1,446
Strategy & Policy	7,793	7,761	8,348
Planning & Development	2,838	2,775	3,018
Economic Services	4,705	4,290	3,915
Asset Management	2,074	473	(923)
Support Services	0	(39)	0
City Services			
Commercial Services	519	454	287
Streetscene Services	40,880	40,594	43,004
Highways	46,583	35,578	34,950
Support and Facilities	(4,506)	(7,881)	(4,821)
Corporate Services			
Corporate Financial Services	0	64	0
Revenue Services	0	30	0
Student Support	889	869	796
Leeds Benefits Service	0	(186)	0
Cost of Collection	4,789	4,805	4,405
Information Technology	0	(841)	(102)
Human Resources	0	138	0
Audit and Risk Management	571	567	621
Employee Administration Services	0	(168)	0
Support Services & Directorate	0	(20)	0
Learning and Leisure			
Learning	33,776	32,986	32,016
Libraries, Arts And Heritage	30,397	27,956	31,834
Recreation	33,489	27,646	29,052
Support Services	727	789	766
Education	79,507	60,449	61,053
Neighbourhoods and Housing			
Community Safety	4,195	4,191	4,502
Regeneration	11,207	10,629	11,028
Housing Services	4,464	4,664	5,835
Environmental Health	6,931	7,057	9,405
Housing Benefit	2,414	2,394	2,828
Support Services	0	473	0
Contract Payments	1,373	1,050	1,579
Chief Executive's Unit			
Legal and Democratic Service	1,571	1,415	1,889
Executive Support	0	450	0
Customer Services	2,559	2,559	2,232
Leeds Initiative	627	627	626
Public Private Partnership Unit	0	0	0
Connexions West Yorkshire	136	136	104
Childrens Services	886	1,170	1,733
Social Services	222,555	218,888	228,511
	545,970	496,646	519,937
Central Accounts	(22,162)	26,087	30,105
NET COST OF DEPARTMENTAL SPENDING	523,808	522,733	550,042
Earmarked Reserves:			
FRS17	(35,733)	(35,899)	(43,133)
Other	(1,909)	(2,065)	2,649
NET COST OF CITY COUNCIL SERVICES	486,166	484,769	509,558
Contribution to/(from) General Fund Reserves	326	1,723	(4,335)
NET REVENUE CHARGE	486,492	486,492	505,223

SUMMARY OF CITY BUDGET

TABLE 2

	Original Estimate 2007/08 £000s	% of Total	£ per Band D Property £
EXPENDITURE			
Employee expenses	867,910	37	3,772
Premises-related expenditure	105,998	5	461
Other supplies and services	822,409	35	3,574
Transport	36,061	2	157
Transfer payments	218,117	9	948
Capital charges	79,850	3	347
Third Party Payments	221,114	9	961
TOTAL GROSS EXPENDITURE	2,351,459	100	10,299
INCOME			
Grants	854,054	47	3,711
Internal income	509,125	28	2,212
Rents	171,692	10	746
Fees and charges	264,724	15	1,150
Interest	3,853	0	17
TOTAL GROSS INCOME	1,803,448	100	7,837
COST OF CITY COUNCIL SERVICES	548,011		2,461
Contribution to/(from) FRS 17 reserves	(43,273)		(188)
Contribution to/(from) other earmarked reserves	4,820		21
NET COST OF CITY COUNCIL SERVICES	509,558		2,294
Contribution to/(from) General Fund reserves	(4,335)		(19)
NET REVENUE CHARGE	505,223		2,275

Notes: The number of Band D equivalent properties is 230,113

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure patterns but will be subject to final determination by individual schools.

The subjective analysis above includes the Housing Revenue Account (HRA) and Trading Services. Therefore contributions to / (from) earmarked reserves includes HRA working balances and the transfer to / (from) Trading Reserves.

STAFFING REQUIREMENTS (FULL TIME EQUIVALENTS)

TABLE 3

DEPARTMENT	Total staff as at 31st March 2008
Development	854
City Services	3,561
Corporate Services	1,114
Learning and Leisure	3,165
Education	10,763
Neighbourhood and Housing	1,029
Chief Executive's	982
Social Services	4,479
TOTAL	25,947

These figures include teachers –

Education	5,716
Social Services	20
	5,736

This page is intentionally left blank

Budget 2007/08

Departmental Documents

Development
City Services
Corporate Services
Learning and Leisure
Education
Neighbourhoods and Housing
Chief Executive's
Social Services
Central Accounts
Childrens Services

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: Development

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
48,464	Gross Expenditure	53,160	51,235	1,925cr	4cr	52,578	582cr	1cr
23,652cr	Income	23,075cr	23,343cr	268cr	1cr	24,543cr	1,468cr	6cr
24,812	Net Expenditure	30,085	27,892	2,193cr	7cr	28,035	2,050cr	7cr
10,443cr	Charges to other departments	10,653cr	10,777cr	124cr	1cr	12,232cr	1,579cr	15cr
14,369	Net Cost of Service	19,432	17,115	2,317cr	12cr	15,803	3,629cr	19cr

The reduction in gross expenditure from the OE to LE 2006/07 can largely be explained by a reduction in capital charges of £2.2m. This reduction relates to the introduction of new accounting requirements in 2006 as outlined in paragraph 3.4.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£3,629k cr)

3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	19,432
Changes in prices	372
Other factors not affecting the level of service	-712
Variations in charges for capital	-3,501
Changes in service levels	332
Efficiency savings (cashable)	-120
Net Cost of Service – Original Estimate 2007/08	15,803

3.2 Changes in prices

Provision of £653k equivalent to 2.5% has been made towards pay awards for 2007/08. An additional £193k has been included for the cost of the increase in the employers' superannuation contributions. An allowance of £157k has been made for general price increases, mainly for expenditure on utilities.

Across the Department, income has been increased by £631k in anticipation of fees and charges. Generally it has been assumed that fees and charges will be increased by 3%.

3.3 Other factors not affecting the level of service

The budget for central charges has been reduced by £447k. The Asset Management Corporate Plan Priority budget has been reduced by £200k reflecting the transfer of £130k of this budget to other Departments and a reclassification of the remaining £70k budget within Development Department. Other budget reductions include a saving of £34k on the budget for telecom contracts.

Additional budget provision of £88k has been included to allow for the loss of rental income resulting from the disposal of assets from the Commercial Property Portfolio, the disposals budget has been increased by £70k and an additional £91k has been provided for an increase in insurance recharges. The full 2007/08 Planning Delivery Grant (PDG) allocations have not yet been announced but the budget has been reduced by £50k to £300k to reflect the reduction in the national allocation. Reductions in external income, mainly due to the ending of external funding arrangements, amount to £200k. This has been partly offset by new income sources identified as part of the Departments budget action plan.

A reduction of £50k has been identified through the transfer of highways structures expenditure more properly attributed to capital expenditure. A saving of £145k in Design Services has also been made from the budget included in the OE 2006/07 for highways structures asset valuations as this was a one off exercise. A saving of £95k in Planning and Economic Services is expected as a result of the completion of the Unitary Development Plan. Other net changes amount to a net reduction of 110k.

3.4 Variations in charges for capital

Under new accounting requirements introduced in the 2006 SORP, the Departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease the net cost of service by £3,501k. There is no overall impact on Council Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.

3.5 Changes in service levels

Following a fundamental review of the Planning Service, additional resources of £425k have been included to improve the service and increase capacity and overall performance in line with Government targets. This will build on the additional resources provided in previous years and will cover additional staffing, training and the introduction of the Caps Solutions Planning and Building system. Work will also be undertaken to enhance the use of the Planning Portal and introduce document imaging.

The Council has a statutory responsibility to carry out a programme of mapping and inspection of contaminated land in its area. An additional £80k has been included to enable the commencement of a programme of sample testing the soil of land previously identified as being at risk of contamination. The urban Traffic Control maintenance and equipment budget has been increased by £150k in response to the increase in the deployment of equipment such as traffic signals and the cost of maintaining them. A budget of £40k has been included in Economic Services as provision for the anticipated costs of progressing potential changes to the way the Small Industrial Unit portfolio is managed.

The budget also includes an additional £185k for a contribution to be made to Metro towards the funding of the popular Leeds free city centre bus. This will ensure that this service is continued to be provided by Metro in 2007/08.

The Department has been successful in securing some £15.6m in Government funding for its Local Enterprise Growth Incentive Scheme (LEGI). The funding is phased over 3 years with £4.8m expected to be spent in 2007/08. The LEGI programme will provide significant new resources to tackle 'worklessness' issues in deprived areas through encouraging enterprise. As part of the Department's budget action plan the business grants service will be ceased and the £80k business grants budget will be realigned to support the LEGI programme. The 2007/08 budget includes expenditure matched by grant income from Yorkshire Forward for the Holbeck Urban Village project. The amount funded in 2007/08 is £700k less than in 2006/07 as the conceptual and feasibility stage of the project is coming to an end.

Budget provision of £45k has been included to fund the new post of Corporate Travel Plan officer. All departments have agreed to contribute to funding this post which will have specific responsibility for implementing a travel plan for the employees of Leeds City Council. This seeks to identify and address problems associated with employees travelling to and from work and aims to reduce car usage. The Department has also received funding from Yorkshire Forward to employ a Public Arts Officer. The post is for a period of 18 months and will develop a strategy to deliver public art, reaching out into the city.

The Department has identified a number of actions in its budget action plan in order to fund various budget pressures and developments including those mentioned in the above paragraphs. An additional saving of £50k has been targeted in the staffing budget from a small increase in the assumed vacancy factor across the Department. The Department's

budget also includes an additional target of £141k for savings in staff costs and an action plan is being developed to deliver these savings. A review of running costs across the Department has identified expenditure savings of £212k and includes savings in administrative budgets, graphics, advertising and promotional expenditure. Additional savings of £145k have been identified in specific service areas and include targeted savings in Economic Services, Asset Management and Strategy and Policy. These savings have enabled the Department to realign budgets to fund some of the pressures identified above.

3.6 Efficiency savings

Following the publication of the Gershon report on public sector efficiencies, in setting the budget the council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified.

	Nature of saving	Total £k
	Highways Feasibility – Full year effect of savings arising from the transfer of the section to Design Services.	40
	Graphics – reduction in staff costs following a review of work priorities.	50
	Printer rationalisation and other IT savings.	80
	Total	170

4 Risk Assessment

4.1 In determining the 2007/08 budget, consideration is given to all the risks and these are managed within the department’s overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

4.2 The key risks in the 2007/08 budget for this department are as follows:-

- (i) Income

The Department’s budget is supported by over £36m in external income, charges to other departments and charges to the Capital Programme. This income is greatly dependent on the level of development activity in the City. Reduced activity leading to a shortfall in income could have a major impact on the Department’s budget. Particular risks include the level of the PDG settlement, planning and building fees and income from advertising. Contingencies have been built into the budget centrally to provide some provision should a shortfall occur. In addition, some budgets will be subject to release by Development DMT with particular reference to income trends during the year.

(ii) Savings

The Department's budget incorporates various savings proposals. These are monitored on a regular basis but there is a risk that assumed savings are delayed or deliver lower savings than assumed.

(iii) Staffing Budget

The staffing budget assumes an average vacancy rate of approximately 5%. Staff turnover levels and overall activity levels will be monitored closely to ensure that staffing costs are contained within the budget assumptions.

(iv) Workloads

Actual workloads may vary from the assumptions made in the budget. Resources will need to be managed to ensure that they are maintained at appropriate levels. Workloads in Architectural Design Services are seen as a particular risk. Monthly monitoring of workloads, income and expenditure and close working with other departments and strategic partners should enable this risk to be managed.

Briefing note prepared by: Simon Criddle
Telephone: 3950619

This page is intentionally left blank



Development Design Services



Main responsibilities:

Design Services is a comprehensive construction consultancy service covering design and construction management of new and refurbished buildings, highways, bridges and watercourses, helping to create a high quality built environment for the City. Working within strategic partnerships with the private sector the service delivers a substantial element of the Council's capital construction programme, and aims to provide a 'one stop', client-facing service which delivers quality projects on time and within budget

Main responsibilities include –

- Design and delivery of major and minor highway schemes, transportation projects and major council sponsored prestige projects.
- Bridge assessment and strengthening, together with the management of the authority's structures in accordance with national programmes and standards.
- Provision of a geotechnical and site surveying consultancy service including topographical and soil surveys.
- Provision of the full range of architectural professional design services to support the design and delivery of the capital programme.
- Undertaking all the statutory responsibilities of the council as the land drainage authority for the Leeds Metropolitan District. Full riparian responsibilities for Leeds City Council properties. Management of watercourses and fountains.

Budget highlights 2007/08:

With the exception of the land drainage and general maintenance (structures revenue) functions, the service is fully rechargeable with a large proportion of its income being generated by fees from the capital programme.

For 2007/08 major engineering projects include: the East Leeds Link Road; Inner Ring Road Stage 7; the A65 Quality Bus Initiative and; the private street works programme. Working with other departments, major Architectural projects include: the Art Gallery and Central Library internal remodelling and Resource Centre; the remodelling and refurbishment of the City Varieties Theatre; Phase 2 of the Children's Centre Programme and; a number of high profile projects in Holbeck Urban Village.

Annual asset valuation report for highways structures, as required by Whole of Government Accounts, will be prepared by the Bridges Section

£700k to undertake responsibility for water asset management helping to build the service and to build on the success of the 2006/07 programme.

The continuation of additional resources for the maintenance of water features in the city.

This page is intentionally left blank



Main responsibilities:

Sustainable Development – environmental management, policy and awareness, design, landscape and conservation area and listed building advice, tree protection, minerals, waste and contaminated land.

Transport Policy – Local Transport Plan, environmental assessment, road safety, policy monitoring, and post Supertram transport strategy.

Planning and Economic Policy – Unitary Development Plan, local development framework, economic strategy, planning frameworks/briefs and project implementation.

Urban Traffic Management Control – managing the signal control system for the benefit of all road users.

Graphics and Communications – providing graphic design and mapping services to support departmental and corporate activity and developing internet and intranet communications.

Budget highlights 2007/08:

All Departments have agreed to contribute to funding a Corporate Travel Plan officer, with specific responsibility for implementing a travel plan for Leeds City Council. This seeks to identify and address problems associated with employees travelling to and from work.

The Department has received funding to employ a Public Arts Officer. The creation of this post is to develop a strategy to deliver public art, reaching out into the city.

Additional resources have been included to carry out site inspections to identify contaminated land. This is required due to the statutory duties that Leeds City Council has to carry out, identified in Part IIA of the Environmental Protection Act 1990. It was also identified in the Corporate Plan for 2005/08 that we need to further improve the environment by putting our contaminated land inspection strategy into practice.

Further resources have been identified to assist with the increase in traffic signal costs, including maintenance, as a consequence of technology changes and growth in this area. Additionally, funding has been identified to enable a contribution to be made to the operational cost of the Leeds free city centre bus service.

This page is intentionally left blank



Development Planning and Development



Main responsibilities:

Planning Services – planning applications and appeals, putting strategies and policies into practice to help Leeds become an internationally competitive city with a high quality of life for everyone.

Highways Development Services – addressing the highways implications of development and working to deliver the Local Transport Plan.

Building Standards – providing building regulation and public safety services.

Compliance Services – monitoring compliance with the council's planning and building regulation decisions and dealing positively with breaches of control.

Development Enquiry Centre – providing customer focused one-stop services for the whole of the Development department, face to face, by phone and, increasingly, by e-mail and the internet.

Budget highlights 2007/08:

Following a fundamental review of the service, additional resources have been included to improve the service, increase capacity and overall performance in line with Government targets. The resources will cover additional staffing, the introduction of the Caps Solutions Planning and Building system. Additionally work will be undertaken to enhance the use of the Planning Portal and introduce document imaging.

This page is intentionally left blank



Main responsibilities:

Economic Services' key objective is to attract people and investment to the City. The work is about improving Leeds as a place, and about raising the profile of the City. Key themes for the service are:

- Urban renaissance and regeneration
- Investment and development
- Competitiveness – of Leeds as a place, and of Leeds' businesses

Perhaps more than most services, we can only achieve results by working with others. Indeed, staff are committed to working in partnership to provide quality services that meet the needs of the customers and stakeholders.

Economic Services comprises of 4 service areas:

- Business and Enterprise – Inward Investment and Marketing, Support and attracting funding.
- Tourism
- City Centre Management
- Renaissance Unit - Urban Renaissance, Major Developments, Area Regeneration and Neighbourhood Renewal

The services will help deliver the Vision for Leeds and the Council's Corporate Plan.

Budget highlights 2007/08:

Under the Renaissance Unit function, Holbeck Urban Village Project continues with estimated funding from Yorkshire Forward Single Pot of £430k and £193k for the Leeds Renaissance Project.

A bid for government funding to support enterprise in disadvantaged communities has been successful. £15.6m has been awarded over the next 3 years.

This page is intentionally left blank



Main responsibilities:

The aim is to provide a seamless asset management service, which drives continuous improvement in the council's property portfolio.

The service assists client departments to deliver corporate objectives by –

- Assisting with development of large capital schemes.
- Providing professional property advice and handling the disposal of property.
- Assisting in the implementation of specific asset management based projects.

In addition to the above, the markets division provides and manages retail markets in the city centre and at various town centres across the Leeds district.

As the council is a major land and property owner in the city, the asset management service plays a key role in helping to shape the physical development of Leeds along with other services of the authority.

Budget highlights 2007/08:

Property Services are now billing for fees using the Timemaster time recording system. This has helped to identify additional income and also assisted Legal Services in identifying clients correctly.

Income to the Council from Advertising sites is increasing each year.

The use of auctions to dispose of surplus property assets, piloted in 2006/07, is set to become the Councils preferred form of disposal of more straightforward residential sites. This approach provides early capital receipts, but also equally important, early payment of the Councils surveyor and legal fees.

Despite the disruption created through the building of the East Leeds Link Road income from the Sunday Car Boot Sale at Pontefract Lane is holding up well as a result of careful planning.

This page is intentionally left blank

DEVELOPMENT DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Design Services			
Engineering Services	571	583	226
Land Drainage	1,140	1,040	1,115
Architectural Services	311	232	105
Net Cost Of Service	2,021	1,854	1,446
Strategy And Policy			
Sustainable Development	1,918	1,918	1,995
Planning And Economic Policy	2,768	2,674	2,532
Graphics And Communications	0	-50	0
Transport Policy	2,157	2,249	2,716
Urban Traffic Management Control	950	971	1,104
Net Cost Of Service	7,793	7,761	8,348
Planning And Development			
Development Enquiry Centre	247	247	265
Planning Services	1,164	1,198	1,435
Building Standards And Compliance	554	554	530
Highways Development Service	873	776	788
Net Cost Of Service	2,838	2,775	3,018
Economic Services			
Business And Enterprise	1,371	1,406	1,373
Civic Architects	230	230	206
Renaissance Unit	666	721	600
Tourism	827	832	842
City Centre Management	1,612	1,102	895
Net Cost Of Service	4,705	4,290	3,915
Asset Management			
Asset Management	1,542	1,392	1,357
Management Of Property	1,578	800	-656
Client Services (Design & Construction)	374	374	364
Kirkgate Market	-719	-1,385	-1,164
Open Markets	-272	-272	-295
Street Trading	-76	-76	-86
Sunday Markets	-357	-363	-362
Markets Administration	0	0	-85
Markets Information & Advice Office	3	3	3
Net Cost Of Service	2,074	473	-923
Support Services			
Support Services	0	-39	0
Net Cost Of Service	0	-39	0
Appropriation			
Transfer To / From Reserves	-1,086	-1,187	-999
Net Cost Of Service	-1,086	-1,187	-999
Net Revenue Charge	18,346	15,928	14,804

DEVELOPMENT DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	28,110	28,060	29,173
Pension Costs	2,002	2,002	1,881
Other Employee Related Costs	203	244	220
Training & Development	185	185	206
	30,501	30,492	31,478
Premises			
Buildings Maintenance	1,264	1,334	1,256
Asset Mgmt Corporate Plan Priorities	200	0	0
Grounds Maintenance	7	7	6
Utilities	204	192	315
Cleaning & Refuse Collection	370	365	404
Rent & Ndr	3,006	3,002	2,678
Building Security	192	192	271
Premises Related Insurance	101	101	99
	5,344	5,193	5,029
Supplies & Services			
Materials & Equipment	681	797	843
Stationery & Postage	566	528	483
Telecommunications	693	771	877
Bvacop	-115	-115	-19
Miscellaneous Insurance	138	138	194
Events & Projects	602	649	649
Grants & Contributions	325	396	3,287
Professional Fees	1,463	1,980	810
Allowances	36	18	16
Security Services	223	248	229
Other Hired & Contracted Services	2,047	2,049	1,922
City Centre Enhancements	125	125	168
Miscellaneous	519	250	242
Maintenance Of Surplus Properties	22	22	0
	7,325	7,856	9,701
Transport			
Vehicles & Plant Related Expenditure	58	58	66
Travel Allowances	486	485	480
Transport Related Insurance	1	1	3
	545	544	550
Internal Charges			
Central Financial Services	587	602	531
Central: Legal Services	1,471	1,361	1,185
Central: Human Resources	157	157	153
Central: It Services	1,943	1,943	1,869
Departmental Reallocations	11,773	11,840	11,724
Property Management Services	32	32	42
Other Charges	84	84	52
	16,047	16,019	15,556
Appropriations			
Transfer To / From Reserves	-1,086	-1,187	-999
	-1,086	-1,187	-999
Capital			
Capital Financing Charges	5,171	3,290	1,989
	5,171	3,290	1,989
Total Expenditure	63,847	62,207	63,302

DEVELOPMENT DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Internal Income			
Charges To Other Departments	-10,653	-11,096	-12,232
Departmental Reallocations	-11,773	-11,840	-11,724
	-22,426	-22,935	-23,956
Income - Grants			
Government Grants	-450	-450	-3,208
Other Grants	-1,198	-1,588	-665
	-1,647	-2,038	-3,874
Income - Charges			
Fees & Charges	-3,964	-6,130	-6,225
Education Leeds Income	-14	-14	-14
Sale Of Goods/Services	-843	-843	-908
Building Regulation Fees	-2,189	0	0
Planning Fees	-3,794	-3,794	-3,819
Contributions	-809	-809	-960
Rents	-8,160	-8,002	-8,049
Almos	-1,000	-1,000	-200
	-20,773	-20,592	-20,175
Income - Other			
Other Income	-615	-673	-455
S278 Monies	-40	-40	-40
	-655	-713	-495
Total Income	-45,501	-46,279	-48,499
Miscodings			
Miscodings	0	0	0
	0	0	0
Net Revenue Charge	18,346	15,928	14,804

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: City Services

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
192,855	Gross Expenditure	183,169	172,506	-10,663	-6	182,707	-462	-1
-30,921	Income	-26,316	-29,209	-2,893	-11	-36,223	-9,907	-38
161,934	Net Expenditure	156,853	143,297	-13,556	-9	146,484	-10,369	-7
-83,711	Charges to other departments	-73,376	-74,552	-1,176	-2	-73,780	-404	-1
78,223	Net Cost of Service	83,477	68,745	-14,732	-18	72,704	-10,773	-13

The reduction in gross expenditure from the OE to LE 2006/07 can largely be explained by a reduction in capital charges of £14.4m. This reduction relates to the introduction of new accounting requirements in 2006 as outlined in paragraph 3.4.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£10,773k Cr)

3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	83,477
Changes in prices	4,493
Other factors not affecting the level of service	-3,215
Variations in charges for capital	-11,336
Changes in service levels	1,040
Efficiency savings (cashable)	-1,755
Net Cost of Service – Original Estimate 2007/08	72,704

3.2 Changes in prices

The impact of the budgeted pay award together with an increase in the employer's superannuation contribution, partially offset by a reduction on National Insurance contributions will result in an increase of £957k. Other price variations largely reflect known energy and fuel increases and an uplift for payments in respect of Highways Maintenance (£3,440k). A further £3 per tonne increase in Landfill Tax based on projected tonnages will cost £707k.

Income variations (£611k) incorporate a review of price and tariff bandings for both on street and off street parking.

3.3 Other factors not affecting the level of service

Within the Refuse Collection service provision (£129k) has been made for additional staffing resources required to reflect the impact on service delivery of those areas of the City experiencing increased volumes of waste. In addition £100k has been provided to support workforce development within Streetscene Services.

The 2007/2008 budget reflects the appropriate accounting treatment for the Street Lighting PFI. The surplus (after the payment of Unitary Charge (£6,875k)) of Revenue Support Grant (£7,623k) and Street Lighting revenue budget saving (£2,944k), and the required contribution to the Sinking Fund (£354k), is transferred to an earmarked reserve (£4,046k).

The budget provides for a 9% increase in the volume of tonnage to be recycled and this reflects an enhanced Education and Awareness Programme, the effect of the garden pilot projects and a new recycling timber contract.

Income which is receivable from electricity generation at the closed Gamblethorpe landfill site is projected to reduce by £78k and this is due to a reduction in the amount of electricity being generated from the site being offset by an increase in the price received from its sale.

The extension of the current pilot scheme for advertising on streetlighting columns is forecast to generate additional income of £52k in 2007/2008.

The additional capital fee income (£526k) reflects increases in the Highways capital programme.

Car parking fee income will reduce by £736k as a result of the planned disposal of the Portland Crescent Car Park, and the loss of car parking spaces at Quarry Hill and Burley Road due to further development of the site and a traffic management scheme respectively.

A sum of £50k has been incorporated into the budget to reflect the intention to extend car parking charge periods in the evening and at weekends.

Central Recharges have increased by £282k which largely reflects the increased cost of Customer Services and I.T. The increase in Civic Buildings costs (£899k) is due to rent and service charge increases combined with an increase in unoccupied office space.

The budget now reflects the implications of managing the Horticultural Maintenance contract on behalf of the ALMOs - £1,598k expenditure offset by corresponding income.

The forecast surpluses from the Traded Services within the Department (£1,288k) will be recycled to the General Fund in 2007/2008.

To reflect uncertainty surrounding the current impact of the East Leeds Link Road development upon the delivery of the Refuse Collection Service, and the risk of variations to the budgeted assumptions in respect of parking enforcement income, appropriate provision has been made in the Authority's Central Contingency.

The authority is required to comply fully with accounting standard FRS 17 – Retirement Benefits. This means that the pension costs shown in service accounts are required to be the current service cost rather than the amounts actually paid out in relation to pensions during the year. The overall impact of this adjustment year on year is to increase the net cost of service by £112k. There is no impact on Council Tax levels as the effect of the FRS 17 adjustment is reversed by a contribution from the Pensions Reserve.

3.4 Variations in charges for capital

Under new accounting requirements introduced in the 2006 SORP, the Departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease the net cost of service by £14,429k. There is no overall impact on Council Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.

Depreciation has increased by £3,093k and this can be explained by increased expenditure on Highways Maintenance £1,400k and net effect of revaluations of City Services assets and the purchase of new vehicles and equipment (£1,693k).

3.5 Changes in service levels

Within the Refuse Collection service resources have been provided for the full year effect of a kerbside garden collection pilot that is being implemented in five areas across the City (£121k). A further £150k has been provided to support an enhanced programme of public education and awareness across the City in relation to waste recycling and minimisation. Both of these developments will contribute towards further improving the Council's recycling rates in line with the Council's Waste Strategy.

The budget reflects actions taken in 2006/2007 to vary the level of service provided in respect of bin yard clearance and the removal of SORT material from these areas (£215k).

The Street Cleansing service has been enhanced (£29k) to incorporate the cleaning of guided bus lanes.

A sum of £350k has been provided to support the implementation of the Authority's Waste Strategy and for progressing the procurement of the Authority's chosen final Waste Solution.

The £291k increase in disposal costs for wood reflects the impact of a new contract which allows for a wider range of different wood types collected at Household Waste and Sorting Sites to be recycled than previously had been possible under the previous contract. This will contribute towards increasing the Authority's recycling rates.

Additional resources (£86k) are required within Horticultural Maintenance to fund payments to the contractor for grass cutting on land that was not originally identified when the contract was tendered, and for works associated with Britain in Bloom.

There has been an increase of £65k in respect of the level of budget provided for the maintenance of the Authority's Civic Buildings.

Additional staffing resources (£50k) are required to support the requirement for the Authority to produce a Highways Asset Management plan.

An additional £1.7m, fully funded by NRF/SSCF grant is being spent on improvements to the local environment. Of this an additional £800k is being used to resource the Intensive Neighbourhood Management programme in each area of the City and £300k is being spent working with partners to deliver both physical improvements to areas as well as a programme of education. A further £450k supports enforcement activity particularly in the inner areas.

3.6 Efficiency savings

Following the publication of the Gershon report on public sector efficiencies, in setting the budget the council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified.

Nature of saving	total £k
<i>SORT routes have been re-organised to allow for new properties to be brought into the scheme without the requirement to implement new routes</i>	-176
<i>Revised working arrangements within Refuse Collection have been implemented for the collection of waste during the Christmas/New Year period.</i>	-20
<i>Within the Street Cleansing service vehicle efficiencies derive from a reduction in vehicle costs and revisions to working arrangements that have reduced vehicle requirements.</i>	-218
<i>Improved utilisation of the vehicle fleet within the Waste Management service has reduced the requirement to hire in additional vehicles.</i>	-61
<i>Following a procurement exercise the new contract for the disposal of SORT material has resulted in a reduced cost per tonne for the disposal of this type of recycled waste.</i>	-376
<i>Reduction in the required contribution to the Insurance Provision in respect of Third party liability claims for accidents on the public highways. (Improved use of resources in terms of the inspectorate regime).</i>	-300
<i>Implementation of Council's e recruitment site will result in a reduced advertising cost.</i>	-15
<i>Telephone costs have reduced as a result of the re-negotiation of contracts.</i>	-22
<i>Implementation of the department's Energy Saving Action Plan will generate efficiency savings.</i>	-50
<i>A 1% reduction in expenditure in comparison to the base budget has been applied across the Streetscene group of services (including Highways).</i>	-517
Total	-1755

4 Prudential Borrowing

4.1 In addition to the above budget, provision of £1,931k has been made for the revenue implications of approved prudential borrowing schemes:

Highways Maintenance
 Gamblethorpe Flare Stack
 Kirkstall Road Car Park
 Primary School Catering Counters
 Torre Road Vehicle Wash
 Passenger Transport Software
 Highways Non illuminated signs

5 Risk Assessment

5.1 In determining the 2007/2008 budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2007/08 budget for this department are as follows:-

(i) Income

Income receivable from Car Parking Fixed Penalty notices and Car Parking fee income are included in the department's budget. Any reduction in the number of fixed penalty notices issued and/or a reduction in usage of the Authority's car parks will have an impact upon the level of income anticipated in the budget.

Surpluses generated by Commercial Services are to be recycled to support General Fund expenditure in 2007/2008. Should the level of turnover anticipated in the Business Plans not be realised, then this will have an impact upon the ability of these trading activities to deliver the budgeted level of surplus.

(ii) Efficiency Savings

As outlined in Paragraph 3.6 the Department's budget incorporates various savings proposals. Whilst progress in delivering these will be subject to scrutiny by Departmental Efficiency Board, chaired by the Departmental director, there is a risk that identified efficiency savings are delayed or deliver lower savings than assumed.

(iii) Staffing

Each service staffing budget within the department contains assumptions in respect of vacancy factors and the number of days lost to sickness. Failure to deliver in respect of these budgeted assumptions will require the department to identify additional income and/or savings to be made elsewhere within City Services.

(iv) Operational

There are a number of operational risks contained within the City Services budget submission that could impact upon the delivery of balanced budget. These include:

- Assumptions about the level of tonnage for recycling and the amount of Household Waste generated;
- That the number and value of third party liability claims for accidents on the public highway are greater than forecast;
- Failure to deliver the Highways Capital Programme will impact upon the level of fee income anticipated;
- That service users of Facilities Management buildings vacate office space during the financial year and that the space that they did occupy remains vacant.
- Implementation of Job Evaluation has an adverse impact upon some areas of service delivery.



City Services

environmental and highways services



Main responsibilities:

ENVIRONMENTAL SERVICES

Streetscene Services

City Services has a vital role to play in the achievement of the corporate priority, 'All Neighbourhoods are Safe, Clean, Green and Well Maintained'. The creation of integrated Streetscene services is critical to the achievement of government targets and corporate priorities to improve the cleanliness of the street environment. Services include:

- Collection of refuse each week from all domestic properties across the Leeds metropolitan area (321,546 properties)
- Collection of bulky household items on a four weekly cycle
- Collection of dry, recyclable material from 250,000 domestic properties
- Collection of medical waste from domestic and commercial premises across the Leeds metropolitan area
- Provision of street sweeping services, both manual and mechanical, to 11,500 roads
- Emptying 250,000 gullies city wide
- Prevention and removal of fly tipping, fly posting, needles and graffiti
- Management of public conveniences

In 2005/06, a task group was formed in order for Leeds to become the cleanest city in Britain by 2009. The group includes officers from a range of council departments and other stakeholders and partners such as ENCAMS, CABE and the voluntary sector. An officer has been seconded to the council from ENCAMS to support the production of district local environmental quality surveys (DLEQS) and to deliver the clean city agenda.

Recycling and Waste

The department's commitment to developing alternative ways of dealing with waste generated in Leeds will be critical to meeting ambitious government targets for increasing recycling and reducing the amount of waste going to landfill.

The division provides a recycling and waste disposal service and receives household and municipal waste from the public and from council departments. The division operates a waste transfer loading station and 11 household waste sorting sites and manages 10 closed landfill sites at which it monitors emissions of leachate and methane. The division also manages over 340 drop-off sites across Leeds where materials such as paper, cans and glass can be deposited for recycling.

HIGHWAYS SERVICES

Highways Maintenance currently maintain 2,900km of highways and adjacent footway in Leeds, providing a 24 hours a day, 365 days a year emergency response service. Winter maintenance services include precautionary salting on main and key distributory roads, and removal of snow as required.

The Leeds street lighting Private Finance Initiative will deliver the largest refurbishment and maintenance programme for street lighting ever seen in this country. The initiative includes the introduction of environmental white lighting, which delivers more light to the street but reduces sky pollution. The scheme will see 80,000 lighting columns replaced over the next five years.



City Services environmental and highways services



Highways Planning is responsible for monitoring and assessing the condition of the network and for prioritising works accordingly. This section also monitors and controls the activities of utility companies working on the highways.

Traffic Management are responsible for the implementation of traffic regulation orders, and the delivery of local traffic schemes, such as traffic calming initiatives. The section also provides information on the guidance and criteria for pedestrian crossings and requests for new crossings.

Budget highlights 2007/08:

Within the Refuse Collection service provision (£129k) has been made for additional staffing resources required to reflect the impact on service delivery of those areas of the City experiencing increased volumes of waste. In addition £100k has been provided to support workforce development within Streetscene Services.

The 2007/2008 budget reflects the appropriate accounting treatment for the Street Lighting PFI. The surplus (after the payment of Unitary Charge) of Revenue Support Grant and Street Lighting revenue budget saving, and the required contribution to the Sinking Fund, is transferred to an earmarked reserve (£4,030k).

The extension of the current pilot scheme for advertising on streetlighting columns is forecast to generate additional income of £52k in 2007/2008.

The additional capital fee income (£526k) reflects increases in the Highways capital programme.

Within the Refuse Collection service resources have been provided for the full year effect of a kerbside garden collection pilot that is being implemented in five areas across the City (£121k). A further £150k has been provided to support an enhanced programme of public education and awareness across the City in relation to waste recycling and minimisation. Both of these developments will contribute towards further improving the Council's recycling rates in line with the Council's Waste Strategy.

The Street Cleansing service has been enhanced (£29k) to incorporate the cleaning of guided bus lanes.

A sum of £350k has been provided to support the implementation of the Authority's Waste Strategy and for progressing the procurement of the Authority's chosen final Waste Solution.

The £291k increase in disposal costs for wood reflects the impact of a new contract which allows for a wider range of different wood types collected at Household Waste and Sorting Sites to be recycled than previously had been possible under the previous contract. This will contribute towards increasing the Authority's recycling rates.

Additional resources (£86k) are required within Horticultural Maintenance to fund payments to the contractor for grass cutting on land that was not originally identified when the contract was tendered, and for works associated with Britain in Bloom.

Additional staffing resources (£50k) are required to support the requirement for the Authority to produce a Highways Asset Management plan.

A reduction in the required contribution to the Insurance Provision in respect of Third party liability claims for accidents on the public highways will fund £4.2m of prudential borrowing. This will be used to support additional works to address Highways Backlog Maintenance.

Additional NRF/SSCF grant is being spent on improvements to the local environment. Of this £800k is being used to resource the Intensive Neighbourhood Management programme in each area of the City and £300k is being spent working with partners to deliver both physical improvements to areas as well as a programme of education.



City Services commercial services



Main responsibilities:

PROPERTY MAINTENANCE SERVICES

Property Maintenance division provides building and specialist services to the council's Arms Length Management Organisations (ALMOs) and to council departments in relation to responsive and other property repairs. It also provides a service and installation function in specialist works and trades, including mechanical and engineering, lifts, asbestos, gas, flooring and major contracts. The division also provides routine internal building cleaning services for client departments most notably for Housing, Learning and Leisure, Social Services and some external clients.

Property Maintenance also provides security services for client departments covering 24 hour central monitoring, 24 hour patrol and alarm response wardens, static guarding and alarm and CCTV installation.

PASSENGER TRANSPORT SERVICES

An integrated passenger transport function has been established within City Services to bring together all fleet management and maintenance services, passenger services and the school crossing patrol service.

Passenger Transport Services carry out key front line duties providing transport services for elderly day care centres, adult training centres, children in the care of the Social Services department and children with statements of special education needs on behalf of Education Leeds.

The **School Crossing Patrol service** provides 180 crossing sites within the Leeds boundary to ensure that pedestrians cross safely. Crossing Patrols are now legally empowered to stop traffic and to cross any pedestrians, not just children.

Vehicle Management and Maintenance services manage the provision of vehicles and plant required by the council's operational departments. This service is also responsible for the regulatory safety inspection of the fleet, together with the routine service and repair of over 1,000 vehicles. In addition, the team operates a fuel management service which provides fuelling facilities for all council departments from various sites across the city.

CATERING

Catering services are provided to clients in Education and commercial outlets. The service runs its own frozen food sales and distribution operation. In Education, the service currently provides meals to 205 primary and special schools, 20 high schools and 28 Early Years Centres. It also provides catering facilities for members of the general public in commercial outlets, and functions catering within the Civic Hall and other council buildings.

CLEANING SERVICES

Comprehensive internal building cleaning services are also provided to Education establishments across the city.

This page is intentionally left blank



Main responsibilities:

ENFORCEMENT

The Enforcement division delivers some of the key services associated with improving the local environment. It is responsible for enforcement activities and policies associated with litter, fly-tipping, commercial waste, dog fouling, stray/abandoned/ dangerous dogs, domestic waste, flyposting, placards, overhanging vegetation, abandoned vehicles, A-boards and other miscellaneous offences. The service also supports agencies addressing graffiti, waste minimisation and untaxed vehicles. The division is at the forefront of the council's zero tolerance approach to environmental crime.

Through the Environmental Enforcement Working Group, the division takes a prominent lead in coordinating enforcement policies and practices across the authority. This includes taking a steer and responding to government policies, and implementing new legislation in order to take positive advantage of change.

Work is carried out in response to requests for service and proactively, through intelligence-led initiatives and educative approaches. A high profile approach is taken including the use of notices, fixed penalty notices and prosecutions. Partnerships with the police, trading standards, the environment agency and others are fostered and supported to help deliver these aims.

The division manages, maintains and develops the council's on- and off-street parking facilities through. This includes Woodhouse Lane Multi Storey Car Park, 13 Pay and Display car parks, 2338 on-street parking bays and 37 free district car parks. Decriminalised Parking Enforcement was successfully introduced to Leeds in March 2005, extended parking enforcement duties to include all yellow line waiting and loading restrictions, and all permitted zone parking across the city.

FACILITIES MANAGEMENT

Civic and Community Buildings

The responsibility for managing the city's civic and community buildings has been brought together within City Services to ensure the effective and consistent utilisation and maintenance of these valuable assets.

The Civic Buildings section provides a full property management and maintenance service to all of the buildings for which it is responsible. The section provides and maintains the office accommodation required by client departments. The section is responsible for the allocation of space, maintenance, refurbishment and operation of approximately 600,000 square feet of occupied office accommodation in 9 city centre locations, 11 One Stop Centres and Area Offices, plus 5 other district buildings.

Facilities

City Signs is a production unit, specialising in reflective materials, which manufactures traffic signs for Leeds, Bradford, Kirklees and Calderdale, together with modular signage, street nameplates and specialist commercial projects. *City Print* is a print operation producing a range of products for client departments, including leaflets, brochures, invitations, menus and stationery. *Reprographics* provides a document copying service to client departments, including collating, binding, finishing and full colour copying.

The Facilities section is also responsible for the provision of a city-wide mail delivery service to client departments. The Civic Buildings section provides a facilities management service to client departments for in excess of 70 Community Centres and Community Buildings across the city.



City Services support and facilities



Budget highlights 2006/07:

There has been an increase of £65k in respect of the level of budget provided for the maintenance of the Authority's Civic Buildings.

Additional NRF/SSCF grant is being spent on improvements to the local environment. Of this £450k supports enforcement activity particularly in the inner areas.

Performance statistics:

BVPI 218a - Percentage of reports of abandoned vehicles investigated in 24 hours

2005/06 actual – 89.24%

2006/07 target – 90%

2007/08 target – 90%

CITY SERVICES DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Streetscene Environmental Services			
Refuse Collection Services	16,512	15,963	17,005
Waste Strategy	11,695	12,675	13,166
Street Cleansing	9,195	8,761	9,425
Public Conveniences	307	292	424
Anti Graffiti	328	321	322
Waste Operational	2,844	2,583	2,661
Net Cost Of Service	40,880	40,594	43,004
Highways			
Highways Planning	0	-106	3
Road, Signs And Markings	230	319	304
Street Lighting	5,847	5,860	3,439
Trunk Roads And Rechargeable Works	269	269	189
General Maintenance	10,967	10,967	10,247
Winter Maintenance	1,302	1,302	1,341
Horticultural Maintenance	1,057	1,057	1,109
Highways Direct Workforce	-70	-196	-173
Capital Charges	25,211	14,608	16,389
Traffic Management	1,476	1,499	1,564
Support Services	294	-2	536
Net Cost Of Service	46,583	35,578	34,950
Commercial Services General Fund			
School Crossing Patrol	537	537	560
Passenger Services	-17	-83	-273
Net Cost Of Service	519	454	287
Support And Facilities			
Support Services	0	-61	0
Streetscene Enforcement	1,146	1,127	1,300
Car Parking Services	-5,652	-6,533	-5,718
Civic And Community Buildings	0	-2,412	-403
Mailroom	0	-3	0
Net Cost Of Service	-4,506	-7,881	-4,821
Appropriation			
Transfer To / From Reserves	1,960	1,939	7,101
Net Cost Of Service	1,960	1,939	7,101
Net Revenue Charge	85,437	70,685	80,521

CITY SERVICES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	44,678	44,292	46,091
Pension Costs	2,687	2,636	2,546
Other Employee Related Costs	414	414	413
Training & Development	217	263	282
	47,997	47,605	49,331
Premises			
Buildings Maintenance	1,374	1,420	1,546
Grounds Maintenance	1,203	2,801	2,900
Utilities	2,419	4,484	5,808
Cleaning & Refuse Collection	1,438	1,438	1,519
Rent & Nndr	6,155	6,215	6,482
Highways Maintenance	0	8,291	8,140
Funded Through Nrf	0	0	200
Building Security	787	787	796
Premises Related Insurance	98	98	169
	13,474	25,534	27,560
Supplies & Services			
Materials & Equipment	4,133	4,882	5,025
Stationery & Postage	1,326	1,349	1,392
Telecommunications	840	883	877
Insurance	3,106	3,106	2,791
Events & Projects	501	328	437
Grants & Contributions	1	5	80
Other Disposal	1,456	2,135	1,952
Landfill Disposal	4,393	4,225	4,172
Landfill Tax	5,201	5,471	5,908
Professional Fees	179	233	319
Allowances	37	34	6
Security Services	190	190	201
Other Hired & Contracted Services	16,282	6,269	9,666
Waste Disposal Charges	251	290	1,076
Weedspraying	367	367	360
Pfi Costs	539	436	0
Miscellaneous	229	141	144
	39,031	30,343	34,406
Transport			
Vehicles & Plant Related Expenditure	11,206	11,262	10,847
Travel Allowances	170	178	179
Private Hire Transport	7,267	7,445	7,682
Transport Related Insurance	426	426	345
	19,069	19,311	19,053
Internal Charges			
Central Financial Services	798	828	837
Central Legal Services	1,656	1,656	1,806
Central Human Resources	309	309	321
Central It	1,302	1,302	1,405
Departmental Reallocations	25,531	26,218	27,006
Property Management Services	134	197	215
Other Charges	319	83	296
	30,050	30,594	31,887
Appropriations			
Transfer To / From Reserves	1,960	1,939	7,101
	1,960	1,939	7,101
Capital			
Capital Financing Charges	33,549	19,119	22,213
	33,549	19,119	22,213

CITY SERVICES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Total Expenditure	185,130	174,446	191,552
Internal Income			
Charges To Other Departments	-41,965	-45,873	-45,465
Departmental Reallocations	-31,411	-28,678	-29,342
	-73,376	-74,552	-74,808
Income - Grants			
Government Grants	-2,320	-3,201	-11,073
	-2,320	-3,201	-11,073
Income - Charges			
Sale Of Goods / Services	-1,885	-2,665	-2,321
Fees & Charges	-12,465	-12,409	-12,004
Education Leads Income	-7,331	-7,509	-7,672
Contributions	-706	-742	-729
Rents	-28	-28	-26
Almos Income	-500	-2,349	-1,915
	-22,915	-25,702	-24,668
Income - Other			
Other Income	-1,081	-306	-482
	-1,081	-306	-482
Total Income	-99,693	-103,760	-111,031
Net Revenue Charge	85,437	70,685	80,521

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: Corporate Services

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
48,300	Gross Expenditure	50,351	50,367	16	0	51,276	925	2
61,777	- Cost of Collection	63,080	62,079	-1,001	-2	60,125	-2,955	-5
-55,420	- Corporate Services	-57,909	-57,440	469	1	-58,545	-636	-1
	Income							
54,657	Net Expenditure	55,522	55,006	-516	-1	52,856	-2,666	-5
-49,139	Charges to other departments	-49,273	-49,748	-475	-1	-47,136	2,137	4
5,518	Net Cost of Service	6,249	5,258	-991	-15	5,720	-529	-8

The reduction in gross expenditure from the OE to LE 2006/07 can largely be explained by a reduction in capital charges of £0.9m. This reduction relates to the introduction of new accounting requirements in 2006 as outlined in paragraph 3.4.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£-529k)

3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	6,249
Changes in prices	952
Other factors not affecting the level of service	120
Variations in charges for capital	-1,412
Changes in service levels	575
Efficiency savings (cashable)	-764
Net Cost of Service – Original Estimate 2007/08	5,720

The following table shows the services that make up the net revenue charge. All other services have a nil net revenue charge in Corporate Services as the costs are recharged to other Council departments, Education Leeds, Connexions and the ALMO's.

Service	2006/07 OE £000	2007/08 OE £000
Student Support	889	796
Cost of Collection	4,789	4,404
ICT (Innovation Leeds)	0	-102
Peace and Emergency Planning	571	622
	6,249	5,720

3.2 Changes in prices

Provision has been made for the pay award (assumed at 2.5%) of £835k and increase in superannuation contributions of £225k. There is also a reduction in National Insurance costs of -£60k and an increase in income inflation of -£48k.

3.3 Other factors not affecting the level of service

The grant for Housing and Council Tax Benefits Administration issued by the DWP has reduced by £798k. This is as a result of amalgamating several grants into one and using a different allocation method to allocate the total grant available to the eligible authorities. Early indications from the DWP are that the 2008/09 grant will reduce in real terms by a further 2.5% (approximately £160k). As 80% of this cost is recharged to Housing Benefits shown under Neighbourhoods and Housing, the net cost in corporate Services is £160k.

The net effect of all other changes is to reduce the overall budget by £-40k.

3.4 Variations in charges for capital

Under new accounting requirements introduced in the 2006 SORP, the Departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease expenditure by £1,412k. There is no overall impact on Council

Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.

3.5 Changes in service levels

A new team was established in 2006/07 to deal with Equal Pay and Job Evaluation, with full year pay costs of £200k plus anticipated legal fees of £221k.

A manager has been appointed, at a cost of £43k, to lead the 'Delivering Successful Change' agenda. The new Project Management Framework, based on industry best practice, was launched in December 2006 and work is ongoing to embed the new approach throughout the whole Council.

Essential improvements to the resilience of the ICT network (Novell premium support and web filtering) have been provided at a cost of £73k and £27k has been provided in Human Resources to cover the cost of the e-recruitment contract. The cost of the e-recruitment contract has produced savings across the Council as detailed in paragraph 3.6.

Other minor changes total £11k.

3.6 Efficiency savings

Following the publication of the Gershon report on public sector efficiencies, in setting the budget the council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified.

	Nature of saving	Total £k
1	Staffing savings	345
2	Reduced running costs in Benefits and Student Support	140
3	Savings on telecoms	30
4	Reduced staff advertising costs due to e-recruitment contract	14
5	Change in provider of legal advice for the Benefits Service	100
6	Renegotiation of ICT contracts with Microsoft and SCC	70
7	Siebel licence maintenance	65
	TOTAL SAVINGS	764

The department has also identified (and will be responsible for delivering) two areas of saving across the authority:

- savings on line rental and call charges for telephones of £339k,
- savings on staff advertising as a result of changes in recruitment practices of £241k and a further £60k saving as a result of not producing the vacancy bulletin.

4 Prudential Borrowing

4.1 Included in the above budget, a provision of £310k has been made for the revenue implications of approved prudential borrowing schemes.

5 Risk Assessment

5.1 In determining the 2007/08 budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2007/08 budget for this department are as follows:-

ICT capitalisation of pay and other costs (budget £-3,842k). There is a possible shortfall in income if insufficient work of a capital nature can be identified.

Innovation Team income (total budget £102k). This area of income can be quite volatile as it is dependent on predictions of future contracts and income flows with other organisations.

Housing Benefit subsidy income: Local Authority Error (projected income £966k). Current predictions are that the maximum subsidy available will be claimable in 2007/08 and budgets have been set on this basis. If the eligible grant rate reduced to 40%, the income due would be approximately £387k.

E-recruitment savings (totals £241k across the whole authority). A new approach and practices need embedding across the whole organisation to ensure that these savings are realised.

Reduction in Benefits legal costs (saving of £100k). Following a change in provider of advice, these savings have been assumed. However, there may be ongoing cases with the previous provider to pay for which would impact on this saving.

Other budget savings (£664k). The above efficiency savings will need to be monitored closely during 2007/08 to ensure savings are generated.

Briefing note prepared by: Shirley Maidens / Charles Oxtoby
Telephone: 24 74845 / 24 74228



Main responsibilities:

Audit and Risk

- Provide an independent and objective assurance on the control environment established to help the council achieve its objectives.
- Develop, promote and implement good practice in risk management and project management to help the council achieve its objectives.
- Co-ordinate the council's response to an emergency, develop integrated plans with all departments and partner agencies.
- Develop, promote and implement good practice in business continuity planning.

Financial Development and Financial Management

- Provide overall strategic financial management of the council's finances.
- Maximise the council's financial resources within levels of acceptable risk.
- Promote efficient and effective stewardship of assets and resources.
- Ensure compliance with statutory financial obligations.

Benefits and Student Support

- Provide an integrated and inclusive benefits service that is prompt, accurate, secure and sensitive to the needs of the citizens of Leeds and other stakeholders.
- Provide accurate and timely assessments in respect of council's Fairer Charging Scheme.
- Determine the appropriate level of financial support for all higher education students in Leeds.
- Working with key partners, to promote and improve access and take-up of financially assessed services.

Leeds Revenues Services

- Maximise the collection of local taxation and other income from residents and businesses in Leeds.
- Ensure proper banking arrangements are in place.
- Provide a range of modern payment options for citizens to use.

Corporate Information and Communication Technology (ICT) Services

- Key stakeholder and contributor in the formulation and delivery of the Council's Strategic Plans.
- To maintain and develop the council's ICT infrastructure and software application portfolio to support changing business needs which enable all users to have access to the required information and systems in order to provide excellent services to the citizens of Leeds and beyond.



-
- Support, develop and implement technical solutions which underpin all council services.
 - Support 20,000 telephones, 530 council sites, over 14,000 pc's, all schools and children in Leeds and remote connections to partners, crossing Council boundaries.

Human Resources

- Undertake modern recruitment and planning processes to ensure we have a workforce that meets the current and future needs of services and reflects the diversity of Leeds.
- Ensure that pay and reward packages are fair and sustainable and support the delivery of flexible services. Review and update the council's employment terms and conditions in line with national agreements providing flexibility when feasible.
- Ensure employees are safe with health and welfare interests protected and attendance properly managed so that they can provide excellent services. Help managers properly manage attendance and significantly reduce absence.
- Develop the council and its workforce to have the capacity and capability to achieve excellent performance. Develop a culture of high performance and improvement and support all employees to maximise their contribution to the council's aims.
- Provide people management policies and procedures that enable excellent service delivery and are applied fairly and consistently across the council.

Support Services and the Employee Administration Service

- Provide an efficient support service that adds value to the department.
- Pay all council employees, provide pensions advice and administration and maintain employees records.
- Develop the council and its workforce to have the capacity and capability to achieve excellent performance. Develop a culture of high performance and improvement and support all employees to maximise their contribution to the council's aims.

Budget highlights 2007/08:

Funding of £798k has been allocated to fund a shortfall in grant funding from the DWP on benefits administration. This has arisen as a result of the DWP amalgamating several grants into one and changing the method of allocating the overall grant.

A new team has been established to deal with the Equal Pay agenda at a cost of £200k. In addition a budget for legal charges of £221k has been provided for.

Essential improvements to the resilience of the ICT network through Novell premium support and web filtering have been provided for (£73k).

Leeds Benefits Service and Student Support have identified £140k of savings on IT consumables, postage and stationery due to more efficient use of resources. Leeds Benefits Service has also changed their supplier of legal advice. This is expected to produce savings totalling £100k.

The ICT Innovations team are expecting to generate additional income off £65k, mainly through the sale of digital pens.



ICT has identified savings of £339k across the authority following the review and renegotiation of telecoms contracts.

As a result of work by Corporate HR, savings of £301k across the authority on recruitment are expected mainly from use of e-recruitment and a reduction in external advertising costs.

This page is intentionally left blank

CORPORATE SERVICES DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Corporate Financial Services			
Financial Management	0	20	0
Financial Development	0	44	0
Net Cost of Service	0	64	0
Revenue Services			
Leeds Revenue Services	0	30	0
Net Cost of Service	0	30	0
Student Support			
Student Support	889	869	796
Net Cost of Service	889	869	796
Support Services and Directorate			
Support Services and Directorate	0	-20	0
Net Cost of Service	0	-20	0
Leeds Benefits Service			
Leeds Benefits Service	0	-186	0
Net Cost of Service	0	-186	0
Cost Of Collection			
Cost Of Collecting Non Domestic Rates	-310	-310	-369
Discretionary Rate Relief	59	75	104
Cost Of Collecting Council Tax	4,959	4,959	4,577
Council Tax Benefits and Administration	82	82	93
Net Cost of Service	4,790	4,806	4,405
Information Technology			
Managed Service	0	-403	0
Development and Support of Applications	0	-418	0
Leeds Learning Network	0	0	0
Management and Administration	0	3	0
Innovation Leeds	0	-23	-102
Net Cost of Service	0	-841	-102
Human Resources			
Management & Administration	0	-13	0
Workforce Planning and Recruitment	0	35	0
Health, Safety and Welfare	0	16	0
Training and NVQ	0	58	0
Pay Recognition and Reward	0	39	0
Co-Located Recruitment Service	0	3	0
Net Cost of Service	0	138	0
Audit & Risk Management			
Audit Services	0	-12	0
Risk Management	0	8	0
Peace and Emergency Planning	570	570	621
Net Cost of Service	570	566	621
Employee Administarion Service			
Employee Administarion Service	0	-168	0
Net Cost of Service	0	-168	0
Total Net Cost of Service	6,249	5,258	5,720
Appropriations			
Transfers to/from Reserves	1,227	1,154	2,202
	1,227	1,154	2,202
Net Revenue Charge	7,476	6,412	7,922

CORPORATE SERVICES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	33,155	32,979	34,420
Pension Costs	710	710	702
FRS 17 Pension Adjustments	1,606	1,606	1,505
Other Employee Related Costs	67	69	51
Training & Development	532	519	472
	36,070	35,883	37,150
Premises			
Buildings Maintenance	65	60	38
Grounds Maintenance	3	0	0
Utilities	13	13	13
Cleaning & Refuse Collection	13	30	23
Rent & NNDR	2,914	2,913	2,523
Building Security	0	1	0
	3,008	3,017	2,597
Supplies & Services			
Materials & Equipment	2,953	2,798	362
Stationary & Postage	982	1,047	1,049
IT / Telecommunications	10,614	10,815	8,824
BVACoP	-2,456	-2,456	0
Insurance	22	22	23
Events & Projects	121	71	82
Grants & Contributions	1	61	17
Professional Fees	1,118	1,250	1,151
Allowances	24	22	23
Audit Fees	537	537	537
Other Hired & Contrated Services	1,049	1,144	811
Miscellaneous	81	28	19
	15,046	15,339	12,898
Transport			
Vehicles & Palnt Related Expenditure	36	36	30
Travell Allowances	201	216	204
	237	252	234
Internal Charges			
Central Financial Services	2,450	2,616	2,373
Legal Services	5,466	5,466	5,319
Corporate Services Support Services Recharges	1,534	1,534	1,571
Central Human Resources	169	169	176
Central IT	3,553	3,553	3,404
Departmental Reallocations	79,229	79,426	72,479
Property Management Services	22	22	15
Other Charges	11	11	13
	92,434	92,797	85,350
Appropriations			
Transfers to/from Reserves	1,227	1,154	2,202
	1,227	1,154	2,202
Transfer Payments			
Rebates	42,152	42,152	43,428
Discretionary Rate Rebates	59	75	104
	42,211	42,227	43,532
Capital			
Capital Financing Charges	10,744	10,744	10,213
Asset Rntals	881	0	0
	11,625	10,744	10,213
Total Expenditure	201,858	201,413	194,176

CORPORATE SERVICES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Internal Income			
Charges to Other Departments	-54,732	-55,235	-52,563
Corporate Services Support Services Recharges	-2,340	-2,340	-2,381
HR Internal Income (Not Central Rech)	-471	-560	-287
Departmental Reallocations	-78,930	-79,426	-72,479
	-136,473	-137,561	-127,710
Income - Grants			
Government Grants	-49,923	-49,943	-50,279
	-49,923	-49,943	-50,279
Income - Charges			
Fees & Charges	-986	-138	-71
Education Leeds Income	-1,845	-1,925	-2,275
Rents	0	0	0
Almos Income	-1,726	-1,583	-1,779
	-4,557	-3,646	-4,125
Income - Other			
Other Income	-3,429	-3,851	-4,140
	-3,429	-3,851	-4,140
Total Income	-194,382	-195,001	-186,254
Net Revenue Charge	7,476	6,412	7,922

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: Learning and Leisure

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
166,893	Gross Expenditure	174,309	163,589	-10,720	-6	169,304	-5,005	-3
-52,708	Income	-65,646	-62,195	3,451	-5	-63,441	2,205	-3
141,185	Net Expenditure	108,663	101,394	-7,269	-7	105,863	-2,800	-3
-9,639	Charges to other departments	-10,275	-12,017	-1,742	17	-12,195	-1,920	19
104,546	Net Cost of Service	98,388	89,377	-9,011	-9	93,668	-4,720	-5

The reduction in gross expenditure from the OE to LE 2006/07 can largely be explained by a reduction in capital charges of £10.3m. This reduction relates to the introduction of new accounting requirements in 2006 as outlined in paragraph 3.4.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£4,770k Cr)

3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	98,388
Changes in prices	1,831
Other factors not affecting the level of service	-1,032
Variations in charges for capital	-6,388
Changes in service levels	1,169
Efficiency savings (cashable)	-300
Net Cost of Service – Original Estimate 2007/08	93,668

3.2 Changes in prices (£1,831k)

The 2007/8 revenue budget provides for a 2.5% pay award from 1st April 2007 and an increase in the rate of superannuation of 0.8%, along with a 0.5% pay efficiencies and NI savings resulting in an increase in the budget of £1.8m.

Inflation on essential running costs amounts to £800k and, within this figure, inflation of 2% (£110k) has been provided for grants to voluntary organisations. However, grants to the Leeds Grand Theatre and Opera North have been reduced to reflect prudential borrowing costs associated with phase 2 of the Leeds Grand Theatre transformation scheme as previously approved by Executive Board. In the case of utilities, further inflation of £811k has been budgeted for and this mainly comprises £279k for gas and £400k for electric. A total of £1.5m has been budgeted as income increases and this figure is mainly made up of £506k within Sport and Active recreation and £318k within Parks and Countryside.

3.3 Other factors not affecting the level of service (£1,032k Cr)

The authority is required to comply fully with accounting standard FRS 17 – Retirement Benefits. This means that the pension costs shown in service accounts are required to be the current service cost rather than the amounts actually paid out in relation to pensions during the year. The overall impact of this adjustment year on year is to reduce the net cost of service by £230k. There is no impact on Council Tax levels as the effect of the FRS 17 adjustment is reversed by a contribution from the Pensions Reserve.

The budget projects additional income trends of £280k, in the main being derived from increased usage of Leeds Town Hall.

The 2007/8 budget reflects reduced IT recharges of £742k following proposals to realign the Jobs and Skills service, after the loss of the New Deal contract.

There has been a review of insurance recharges which has included the apportionment basis for external insurance premiums and the recharge basis for insurance liability against the Council. This has resulted in an increased charge to the department of £234k.

3.4 Variations in charges for capital (£6,388k Cr)

Under new accounting requirements introduced in the 2006 SORP, the Departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease the net cost of service by £6,388k. There is no overall impact on Council Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.

3.5 Changes in service levels (£1,169k)

The 2007/8 budget provides for the part and full year effects of capital developments to the amount of £256k. This mainly includes £98k for the new City Museum and Discovery Centre and £75k for the Technorth extension.

Grant fallout of £3.1m is accounted for in the budget and this consists of £740k for the withdrawal of Neighbourhood Renewal Fund affecting the Early Years service and £2.25m fallout of external funding for the Jobs and Skills service, although this is offset by service restructure proposals of £2.6m. The Early Years service is to receive additional grant of £390k. Part of this, £240k, will be used to pilot the Government's proposal to increase the level of free nursery education for 3 to 4 year olds from 12.5 to 15 hours per week. The remainder, £150k, will be used to pilot the provision of 7.5 hours free nursery education for up to 750 2 year olds. Finally, Early Years are proposing to create an additional 26 Children's Centres by March 2008, funded from General Sure Start grant.

Financial pressures amounting to £305k have been built into the budget and these comprise an additional £100k for the cost of creating a Sport Trust and Sport PFI costs. £250k has been provided for community centres, consisting of £100k of additional caretaking costs and £150k to reflect the reducing income trends within community centres.

A budget of £75k has been included for Britain in Bloom, which will be used to provide both floral enhancement and an enhanced maintenance provision specifically for the Britain in Bloom route. Spending of £50k is planned on Section 106 maintenance and the money will be used to provide additional staff in order to improve the service. Finally, £50k has been provided to enhance the existing services for allotments and public rights of way.

Funding of £60k has been provided towards supporting the "Leeds 10K Run For All", which is being launched by Jane Tomlinson. The event is being planned for June. Finally, an additional £50k has been provided for the purchase of library books.

3.6 Efficiency savings

Following the publication of the Gershon report on public sector efficiencies, in setting the budget the council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified.

	Nature of saving	Total £k
1	Libraries income initiatives – improved debt collection	50
2	Off peak Bodyline growth	50
3	Caretaking costs in community centres	100
4	Energy efficiencies	100
	Total	300

4 Prudential Borrowing

4.1 In addition to the above budget, provision of £68k has been made for the revenue implications of new prudential borrowing schemes, specifically relating to the Mansion development and a half year provision relating to Phase 2 of the Leeds Grand Theatre refurbishment works.

5 Risk Assessment

5.1 In determining the 2007/8 budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2007/08 budget for this department are as follows:-

5.3 As in previous years, the 2007/8 Learning and Leisure budget relies on raising a significant amount of external income either from grants or service users. The 2007/8 budgeted external income figure is £63m. As noted earlier in the report, within this figure, Jobs and Skills external funding continues to decline and this will be managed through realignment of the service.

5.4 Of the £63m budgeted income, just under £13m relates to external income to be raised by leisure centres. Sport income will continue to be managed through the weekly monitoring of phased activity per leisure centre. The setting up costs for the Sport Trust and the PFI Procurement costs will also need to be closely monitored in 2007/8.

Briefing note prepared by: Mohammed Afzal
Telephone: 39 50388



Main responsibilities:

The Libraries, Arts and Heritage Service aims to support the corporate and departmental objectives by –

- Taking a key role in regeneration and inclusion
 - make Leeds a great place to live and visit by encouraging active participation for all in the cultural and creative life of the city
 - help people explore and communicate their history, sense of place, their roots and their sense of community
- Taking a key role in Lifelong Learning
 - support citizenship, equality and democracy
- Promote lifelong learning to encourage individuality, expression self development, achievement and to foster new creative talent
- Pursuing Excellence
 - ensure the customer is at the heart of everything we do
- Rigorously managing priorities, processes and performance (including training, improving communication, ICT and marketing) to exceed expectation.

Budget highlights 2007/08:

The 2007/08 budget provides for the increased PFI lifecycle, maintenance and operating costs at Holt Park Library to the amount of £64k. Part and full year costs for the revenue effects of capital developments have been incorporated to the value of £98k for the new City Museum and Discovery Centre.

Inflation on grants to voluntary organisations of £110k has been included in the budget as well as a contribution of £60k for the staging of the Jane Tomlinson run. Finally, an additional £50k has been provided for the purchase of library books.

This page is intentionally left blank



Main responsibilities:

YOUTH SERVICES

- To provide, in partnership with voluntary youth work organisations, a range of programmes and initiatives across the City designed to contribute to young people's social inclusion, personal development and lifelong learning.
- To provide a universal range of youth work opportunities for a priority age range of 13 to 19 and to offer additional targeted provision for young people according to particular needs presented.
- To engage young people in all aspects of shaping, delivering and evaluating services.
- To provide a balanced curriculum reflecting the five outcomes of every child matters.
- To play a pivotal role within the wider context of youth support services and particularly in respect of Connexions.

EARLY YEARS SERVICES

- To provide high quality early education and childcare in 23 Children's Centres and 12 Early Years Centres. In addition there are 3 Family Resource Centres which offer family support services. Approximately 1500 pre school places and 500 out of school places are available. The Service gives priority to children in need and to parents entering training and employment.
- To promote high quality, integrated services through the development of children centres in each of the wards of social disadvantage.
- To provide training, advice, support and development work on early education and childcare across all sectors through the Early Years Development Team.
- To convene the Sure Start Partnership (SSP) which is charged with improving the quality of early education and childcare across all sectors and increasing the number of childcare and out of school places for families. Also to provide with the SSP a comprehensive Childcare Information Service for parents across the City.

JOBS AND SKILLS

- Aims to assist local people to find and retain employment supported by the provision of high quality learning and skills, and to provide further education and work-based learning opportunities for all through adult and community learning programmes in partnership with employers and colleges.
- Operates from five centres across Leeds which deliver a whole range of learning programmes for adults and young people. Provision is targeted at the Council's priority groups, including those in receipt of work-related, incapacity and lone parent benefits, as well as young people aged 14-19 who require additional support.
- The service makes a major contribution to Narrowing the Gap and enables the council to meet its key performance indicators relating to the recruitment of workless people.



Budget highlights 2007/08:

YOUTH SERVICES

The budget for 2007/08 provides for the continuation of the Out of School Activities programme, in partnership with summer Breeze events, the addition of Neighbourhood Support Fund and Youth Opportunities Fund.

EARLY YEARS SERVICES

Early Years propose to create an additional 26 Children's Centres by March 2008. The Service has been successful in bidding to pilot providing 7½ hours of free nursery education for up to 750 2 year old children, and to pilot extending the free nursery education for 3 and 4 year olds from 12½ to 15 hours per week. In addition the Service has been given £275k in 2007/08 (in addition to up to £250k in 2006/07) to pilot a Budget Holding Lead Professional scheme which aims to respond more rapidly to vulnerable families' needs.

JOBS AND SKILLS

Technorth Family Learning Centre extension, funded through Yorkshire Forward and Objective 2 monies, to open early 2007, enabling the expansion of training programmes and making a significant impact in the Harehills area.

A number of successful bids have been made for European Social Fund monies for programmes to run in 2007/08, such as the Women's Training Unit, 4me and 4families, and Building Better Communities.

Continued provision of adult training programmes has been enabled through the Job Start scheme funded through the Neighbourhood Renewal Fund.



Main responsibilities:

The Recreation Services of Parks and Countryside and Sport and Active Recreation support Council objectives by:

- Providing directly and supporting the development of Recreation and sporting opportunities for all people to enjoy
- Ensuring an enjoyable and sustainable environment for all through the creation, management and enhancement of parks and greenspaces.
- Encouraging people to be more healthy through greater involvement in physical activity.
- Providing opportunities for self development and learning through involvement in sporting and environmental activity.
- Taking the strategic lead in the development of recreational and sporting opportunities in Leeds.
- Helping to support the city's growing reputation as a great place to live, work and play.
- Delivering targeted programmes to ensure those individuals at greatest risk are afforded the chances to be involved in recreation and sporting activities.
- Setting clear priorities, supporting the development of staff and managing performance effectively.
- To provide a sympathetic and caring Burial and Cremation service for bereaved throughout Leeds.
- To ensure the service adopts a strategic approach towards the future development of the service, to meet the changing needs of the service and ensure sustainability of the service with provision of burial land.

Budget highlights 2007/08:

The 2007/08 budget provides £50k for Section 106 works, an increased provision of £50k for allotments and public rights of way and £75k for Leeds' entry into the Britain in Bloom competition.

Additional budget to the value of £100k has been provided for set up costs of a Sport Trust and PFI development costs. Finally, provision of £220k has been made for the continued operation of South Leeds Sports Centre.

This page is intentionally left blank

LEARNING AND LEISURE : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Learning			
Youth Services	9,378	9,284	9,396
Community Centres	3,347	2,320	2,606
Early Years Services	11,981	11,345	12,296
Inclusive Learning	182	182	197
Jobs And Skills	8,887	9,855	7,522
Net Cost Of Service	33,776	32,986	32,016
Support Services			
Support Services	727	789	766
Net Cost Of Service	727	789	766
Libraries, Arts And Heritage			
Arts	6,538	6,530	6,860
Libraries	15,346	14,490	14,791
Heritage Services	5,358	4,663	5,069
Venues	3,155	2,274	5,114
Net Cost Of Service	30,397	27,956	31,834
Recreation			
Parks And Countryside	14,791	13,421	14,422
Sport And Active Recreation	18,697	14,225	14,629
Net Cost Of Service	33,489	27,646	29,052
Appropriation			
Transfer To / From Reserves	-2,304	-2,238	-1,870
Net Cost Of Service	-2,304	-2,238	-1,870
Net Revenue Charge	96,084	87,140	91,798

LEARNING AND LEISURE : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	72,478	73,075	75,737
Pension Costs	4,387	4,483	4,173
Other Employee Related Costs	301	304	417
Training & Development	478	596	852
	77,644	78,458	81,179
Premises			
Buildings Maintenance	4,375	4,088	4,253
Grounds Maintenance	1,031	868	994
Utilities	4,634	4,408	5,038
Cleaning & Refuse Collection	1,733	1,760	1,736
Rent & Nndr	6,551	7,079	7,148
Caretaking Costs	1,334	1,374	1,451
Premises Related Insurance	316	316	325
	19,973	19,893	20,945
Supplies & Services			
Materials & Equipment	6,361	6,597	7,281
Stationery & Postage	972	805	750
Telecommunications	1,728	2,185	2,039
Insurance	412	412	496
Events & Projects	1,233	614	681
Grants & Contributions	11,299	13,715	14,296
Waste Disposal	25	25	25
Professional Fees	739	812	838
Allowances	124	117	89
Trainee Allowances	1,595	1,524	893
Security Services	188	156	134
Other Hired & Contracted Services	15,925	11,285	9,539
Education Leeds Contract: Grant Funded	0	-14	197
College Contracts	2,191	2,183	1,969
Miscellaneous	1,280	1,089	1,001
	44,073	41,505	40,227
Transport			
Vehicles & Plant Related Expenditure	1,682	1,757	1,734
Travel Allowances	405	430	431
School Transport	110	110	109
Transport Related Insurance	122	123	79
	2,320	2,420	2,354
Internal Charges			
Central Financial Services	1,761	1,881	1,903
Central Legal Services	481	481	649
Central Human Resources	559	559	599
Central It	4,547	4,547	3,892
Departmental Reallocations	27,795	26,819	25,597
Property Management Services	187	187	226
Other Charges	164	164	505
Delegated Grant	0	1,237	1,470
	35,495	35,876	34,841
Appropriations			
Transfer To / From Reserves	-2,304	-2,238	-1,870
	-2,304	-2,238	-1,870
Capital			
Capital Financing Charges	20,788	10,560	14,399
	20,788	10,560	14,399
Total Expenditure	197,988	186,474	192,074

LEARNING AND LEISURE : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Internal Income			
Charges To Other Departments	-9,700	-10,328	-11,017
Departmental Reallocations	-26,516	-26,770	-25,496
Lpsa Allocation	-42	-42	-42
	-36,258	-37,139	-36,555
Income - Grants			
Detr	-479	-1,276	-1,034
Government Grants	-4,476	-4,733	-2,679
Dept Of Educ & Employment	-27,124	-24,174	-27,436
Other Grants	-3,366	-2,122	-2,191
	-35,445	-32,305	-33,340
Income - Charges			
Sale Of Goods / Services	-2,938	-6,617	-6,692
Fees & Charges	-22,642	-17,857	-19,315
Contributions	-2,093	-2,656	-1,533
Rents	-702	-783	-913
	-28,375	-27,913	-28,452
Income - Other			
Interest / Dividends	0	0	0
Other Income	-1,826	-1,977	-1,928
	-1,826	-1,977	-1,929
Total Income	-101,904	-99,334	-100,276
Net Revenue Charge	96,084	87,140	91,798

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: Education

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the Education budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
623,019	Gross Expenditure	548,823	610,358	61,535	11.2	566,715	17,892	3.3
-179,877	Income	-460,242	-494,258	-34,016	7.4	-482,735	-22,493	4.9
443,142	Net Expenditure	88,581	116,100	27,519	31.1	83,980	-4,601	-5.2
-5,954	Charges to other departments	-9,074	-55,651	-46,577	513.3	-22,927	-13,853	152.7
437,188	Net Cost of Service	79,507	60,449	-19,058	24.0	61,053	-18,454	-23.2

The £19m reduction in the Net Cost of Service in the Latest Estimate 2006/07 is due to a technical accounting adjustment whereby capital charges no longer include a capital financing charge. The £18m decrease in the Net Cost of Service from OE 2006/07 to OE 2007/08 is also primarily due to this change in capital accounting, £17m, combined to a largely technical adjustment to the PFI accounts in light of a reassessment of the impact of school contributions, £3m. If these two accounting adjustments were excluded, the net year-on-year movement would be an increase of £2m which is attributable to the adjusted increase in the LEA budget.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 -£18,454k

3.1 National Funding of Education 2007/08

Schools Budget

The funding system for education changed from April 2006. All expenditure previously within the 'Schools Budget' transferred to be funded by a grant known as the Dedicated Schools Grant (DSG).

The estimated 2007/08 DSG for Leeds represents an increase of £16,262k to £380,131k. This represents a 4.47% increase and is lower than the 6% national average increase due to a combination of demography (where pupil numbers are decreasing faster than the national average) and the removal of funding for the David Young Academy from 1st Sept 2006.

The final DSG for 2007/08 will be based on pupil numbers taken from the January pupil count immediately prior to each financial year. For each pupil different to the projection an adjustment of £3,764 will be made in 2007/08 to the indicative DSG in the table below.

Dedicated Schools Grant for Leeds

	Indicative 2006/07 £000s	Final 2006/07 £000s	Indicative 2007/08 £000s	increase £000s	increase %
Dedicated Schools Grant	361,664	363,869	380,131	16,262	4.47%

All authorities have received an allocation delivering a guaranteed increase per pupil on 2006/07 funding per pupil. Within this increase the DfES has allocated funding targeted on Government priorities such as personalised learning in key stages 2 and 3 and the introduction of more practical learning pathways at key stage 4. The Leeds allocation earmarked for these strands amounts to £5.6m. Although it is for individual local authorities in consultation with their Schools Forums to decide on the distribution of the whole of the grant locally (subject to meeting the minimum funding guarantee and taking into account local circumstances) the DfES has requested information from local authorities as to how they have addressed the Government's priorities.

The £16,262k increase from the final 2006/07 DSG figure is proposed to be split between the Individual Schools Budget £14,212k and the Central Schools Budget £2,050k.

3.2 Variation between the OE 2006/07 and the OE 2007/08

Net Cost of Service – Original Estimate 2006/07	£79,507k
LEA Budget	-£1,509k
Asset Rentals	-£16,945k
Net Cost of Service – Original Estimate 2007/08	£61,053k

Schools Budget services within the 2007/08 Education budget amount to £374,176k all fully funded from the ring-fenced Dedicated Schools Budget (the balance of £5,955k DSG for Early Years is held in the Learning and Leisure budget). LEA Services have a net cost of £34,751k and Asset Rentals a net cost of £26,302k in 2007/08.

3.3 Individual Schools Budget (DSG funded)

The individual Schools budget is funded by a combination of the Dedicated Schools Grant (DSG) and Learning and Skills Council (LSC) funding (for post-16 pupils).

	DSG £000s	LSC £000s	Total £000s
Original Budget 2006/07	332,025	28,400	360,425
Final Budget 2006/07	333,708	29,817	363,525
Original Budget 2007/08	347,920	31,458	379,378
Increase	14,212	1,641	15,853

The original budget for 2006/07 was based on indicative pupil numbers used by the DfES and LSC. This indicative budget was then amended following confirmation of the January pupil numbers to give the final ISB budget of £363,525k. The ISB for 2007/08 is expected to increase by £15,853k (4.36%), comprising £14,212k increase in DSG funding and £1,641k increase in LSC funding, based on the best estimate of pupil numbers.

The Minimum per pupil Funding Guarantee (MFG) £13,184k

The DfES introduced a mechanism to ensure that all schools receive an increase in funding on the majority of their formula funding from 2004/05. This is to continue for 2007/08 and the guarantee has been set at a 3.7% increase from 2006/07. The cost of delivering the guarantee in 2007/08 is estimated at £13,184k.

- **Inflationary and demographic pressures within the MFG increase**
Inflationary pressures are currently assumed to account for 3.0% [£10,670k] of the 3.7% MFG increase. These pressures include:
 - Teachers and Officers pay awards 2.5%
 - Teachers and Officers superannuation increases 0.6%
 - General price increases of 2% (3% for traded services)
 - Energy inflation estimated at 15%
 - Insurance premiums reduction -24%
 - Teaching assistants, Higher level teaching assistants and Nursery Nurses career structures.
- **Other pressures to be funded from within the MFG increase**

- The LSC funding increase of £1,641k is in line with the MFG increase, adjusted for increased pupil numbers, and will be passed on directly to schools.
 - Pupil numbers are forecast to continue to fall in 2007/08 with a consequent reduction in funding for schools of -£4,300k.
(Pupil numbers are forecast to reduce in Primary in 2007/08 by 900 and in secondary the numbers are forecast to reduce by 1050, including the effect of the academy).
 - Job evaluation is anticipated to result in increased pay costs in 2007/08 estimated at £500k.
 - Available growth within the MFG is estimated at £4,673k in 2007/8. It is proposed (subject to consultation with schools and Schools Forum) that this growth is used to provide additional funding for personalisation and workforce reform.
- **Pressures to be funded outside of the MFG £2,669k**
- **Private Finance Initiative (PFI) and Building Schools for the Future (BSF) £787k**
The four current PFI contracts will start to go into a cumulative deficit position in 2010/11. The Council has therefore established a sinking fund into which additional contributions are made to ensure that at the end of the contract terms no deficit remains. The Council's financial strategy requires these costs to be funded from the ISB through the PFI factor in the formula. Provision of £3,253k was made in 2006/07 and the required contribution is expected to increase in 2007/08 to £4,040k.
 - **Funding for Inclusion (FFI) - Level 2 £803k**
This reflects inflationary pressures and additional identified pupil needs £673k. In addition there is an anticipated pressure to provide FFI level 2 funding for the Academy £130k.
 - **National non-domestic rates £435k**
This reflects inflationary pressures and the impact of school revaluations (particularly increased valuations for new schools).
 - **Remaining Balance £644k**
At present an overall funding balance of £644k is predicted for schools should funding increase in line with the forecast and all the cost pressures and savings materialise as currently projected. Schools Forum will be fully consulted about any changes to the funding principles and the allocation of remaining resources although it would be proposed to provide additional funding for key stage 2 and key stage 3 personalisation.

Other school funding in addition to the ISB:

- **School Standards Grant (SSG)**

It is currently proposed that the Schools Standards Grant will remain a separate grant until 2008/09 when it may be amalgamated with the School Development Grant into a single standards grant. The DfES is moving the basis of the grant from purely lump sum per school to a fairer flat rate per school plus a per pupil amount in 2006/07 and 2007/08. An overall 18.5% national increase in SSG is expected from 2006/07 to 2007/08. In Leeds the average percentage increases will be 23% per pupil in Primary, 20% per pupil in Secondary and 11% in the SILCs. However, due to falling rolls some schools will only receive an increase in funding of 3.7% per pupil in 2007/08, and some may receive the same cash funding as in 2006/07.

- **School Development Grant (SDG)**

In 2007/08, each school will receive a per pupil increase of 3.7% in their SDG in line with the minimum funding guarantee increase.

Devolved Formula Capital

The national formula for devolved formula capital is:

Year	Per School	Per Primary Pupil	Per Secondary Pupil	Per SEN pupil or boarding pupil
2006-07	£17,000	£61.00	£91.50	£183.00
2007-08	£18,500	£63.00	£94.50	£189.00

3.4 Central Schools Budget

Original Estimate 2006/07	£24,236k
Final Estimate 2006/07	£24,758k
Original Estimate 2007/08	£26,256k
OE to OE Increase	£2,020k

Central Schools Budget (CSB)

In 2004/05 the Secretary of State set out additional regulations that only allow Local Authorities to increase the central schools budget by the same percentage increase as the ISB. For 2007/08 three items are excluded from this requirement; increases in the cost of education for pupils under five in Private, Voluntary or Independent settings, the central schools contingency and local authority contributions to grants. The Local Authority may increase the central schools block expenditure by a higher percentage than the percentage increase in the individual schools budget (ISB) with the permission of the Leeds Schools Forum. Such agreement has been made to address the following issues:

- Head teacher Support Service
- 14 to 16 More practical learning pathways
- Teacher pay reform
- Match-funding for the previous Vulnerable Children's Grant
- Nurture groups

Details of specific pressures and savings within the central schools budget are shown in Appendix A. The main variances are described below.

Pay and price increases £564k

Provision has been made for 2.5% pay increases from the relevant pay award date (April for officers, September for teachers and soulbury staff). Increases of 0.6% in the employers' superannuation rates for officers and teachers have also been provided for. Running expenses have been increased by an average of 2% but a number of budgets have been cash limited. Income has been increased on average by 3%.

Outside Placements £306k

Provision of £367k as been made for an expected increase in the number of pupils educated outside Leeds partially offset by additional grant from the LSC for post-16 pupils of -£61k.

14 to 16 More Practical Learning Pathways £950k

Following consultation with schools, Schools Forum has agreed to increase the centrally retained schools budget above the level of the percentage increase in the ISB in order to fund 14 to 16 More Practical Learning Pathways. This is in accordance with the notional allocation within the DSG for the government priority to provide more practical learning pathways for pupils in key stage 4. This will mean an additional central retention of £950k in 2007/08 over and above the £550k retained in 2006/07. This funding is held centrally but managed jointly with the Area Management Boards formed last year and is all devolved to schools in-year.

Prudential Borrowing £157k

Provision of £554k, an increase of £157k, has been made for the revenue implications of the approved Prudential Borrowing scheme for the Primary Review.

Support for Area Management Boards £1,260k

The Local Authority currently has no funding retained centrally that can be used by Area Management Boards to provide enhanced support for schools in meeting the outcomes of the 'No Child Left Behind' strategy and alternative provision has relied on refocusing the work of current central provision. This has been a limiting factor on the pace of introduction of any changes. Schools Forum have agreed to the proposal that £1,260k of the additional funding retained in 2006/07 to support the Schools Contingency is held centrally in 2007/08 and devolved to be managed by the Area Management Boards to provide additional support to schools.

Schools Contingency Fund -£1,325k

In 2006/07 the schools contingency fund was required to meet the cost of equal pay compensation for school based staff. This cost will not be repeated in 2007/08 as new salary grades are to be introduced resulting in the year on year reduction in funding held centrally.

Private, Voluntary and Independent Nursery provision £17k EL [£552k also included within the Learning and Leisure budget]

In addition to an increase for pay and prices in the early years education grant to be paid to parents for three and four year olds accessing education in non-maintained settings, there is an increased cost due to growth in provision through the development of additional Children's centres.

3.5 LEA Budget

Original Estimate 2006/07	£36,260k
Original Estimate 2007/08	£34,751k
Decrease	-£1,509k

Education services funded outside of the DSG have decreased by -£1,509k and details of specific pressures and savings are shown in Appendix B. The main variances are described below. If the impact of a reduction in PFI costs of £3.1m, due mainly to an accounting adjustment, was excluded, the remaining LEA services would show a net increase of £1.6m.

Pay and price increases £1,148k

The same inflationary increases as those used in the Central Schools Budget have been assumed (see 3.4 above).

Building Partnerships Team £189k

Increased costs are due to the requirement for additional staffing and through the fall out of standards fund grant.

Home to School and College Transport £222k

Increased provision has been made arising from the impact of changes to the Education Act relating to eligibility and distance criteria, school taxi costs for pupils with statements of educational need, training costs for independent travel, reduced grant funding from the LSC and a rise in the number of pupils eligible for bus passes. The budget has been reduced for the effect of fewer transport days, the mainstream bus contract and college taxi costs.

School Improvement -£37k

An additional £113k has been included for the School Improvement Partners initiative and for specific costs targeted to schools causing concern. An income target of -£150k has been included for the service to trade non-statutory support and training with schools.

Voluntary Early Retirements (VERs) £735k

Provision of £161k has been included for increased ongoing pension costs of VERs in schools, £500k for expected school VERs in 2007/08, £24k for increased ongoing pension costs and £50k for possible new VERs within Education Leeds.

Education Leeds Operating Surplus £358k

The level of the operating surplus used to support the 2007/08 budget has reduced by £358k in 2007/08 from -£1,448k to -£1,090k.

School Clothing Vouchers £425k

In July 2006 the Council revoked an earlier decision to amend its school clothing allowances scheme and introduced a further revised scheme, similar to that in operation prior to 2006/07. Subsequently, the pupil support budget for 2007/08, including administrative costs, is £425k higher than the 2006/07 Original Estimate.

Financial Reporting Standard 17 – Retirement Benefits -£461k

The authority is required to comply fully with Financial Reporting Standard (FRS) 17 – Retirement Benefits. This means that the pension costs shown in service accounts are required to be the current service cost rather than the amounts actually paid out in relation to pensions during the year. The overall impact of this adjustment year on year is to decrease the net cost of service by -£461k. There is no impact on Council Tax levels as the effect of the FRS17 adjustment is reversed by a contribution to the Pensions Reserve.

PFI Scheme costs -£3,106k

The reduction in net PFI scheme costs, which are funded through the sinking funds for Education PFI schemes, is largely attributable to a technical adjustment following a reassessment of the accounting treatment of school contributions to the sinking fund.

Efficiencies and cost trends

Various efficiencies have been assumed in calculating the 2007/08 estimates. Specific savings have been made in relation to discretionary National Non-domestic Rates (NNDR) relief on properties Education Leeds rents from the Council, mailroom and postage charges due to reduced usage, cessation of the catering contract subsidy at Elmete Centre and the realignment of grant funding for staffing costs.

3.6 Variations in charges for capital

Under new accounting requirements introduced in the 2006 Statement of Recommended Practice (SORP), the revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease the net cost of service by -£17m. There is no overall impact on Council Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.

3.7 Efficiency savings

Following the publication of the Gershon report on public sector efficiencies, in setting the budget the council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this, the following savings have been identified.

	Nature of saving	Total
		£k
1	Senior Education Leeds Management restructure	75
2	VAT reduction	125
3	Education Leeds NNDR discretionary relief	137
4	Postage/Mailroom efficiencies	90
5	Telephone/mobile efficiencies	32
6	Printing/stationery efficiencies	30
7	Cash limit of School Development Grant	129
8	Education Leeds Car allowances capped	14
9	Reduced use of consultants by Education Leeds	43
10	Removal of Elmete catering subsidy	35
11	Joint library service reduced charge	17
12	Education Leeds KPMG audit fee	3
13	Translation Unit transfer	73
		803

4 Risk Assessment

In determining the Education budget, consideration has been given to all the risks and these are managed within the overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared. The key risks in the 2007/08 budget are as follows:

Job Evaluation, PFI/BSF developments and contracts, Home to School and College transport, School staff VER and severance, Outside Placements and Education Leeds' traded services income.

Briefing note prepared by: M Hollos [x75180] & L Stower [x74252] – Education Leeds
D Beirne [x74266] – Corporate Services (Education Client)

EDUCATION CENTRAL SCHOOLS BUDGET 2007/08
Inflation Pressures
Officers pay award 2.5%
Soulbury pay award 2.95% from 01/09/06 and 2.5% from 01/09/07
Teachers pay award 2.5% from 01/09/06 and 2.5% from 01/09/07
Teachers superannuation rate increase 0.6% from 01/01/07
Officers superannuation rate increase 0.6% from 01/04/07
Running expenses 2% (average)
Income 3%
Pressures
Community Language Team - income shortfall and severance costs (effect of ceasing service from 31/08/07)
Hospital Education - ICT equipment leasing costs
Transitional Learning Centre - income shortfall
Outside Placements - increase in pupil numbers
Pupil Referral Service - provision for alternative programmes, taxi costs and loss of income from schools
Education other than at school - additional staffing capacity
Home Tuition - premises costs and service enhancement
14-16 More Practical Learning Pathways
Primary Review - prudential borrowing costs
Union Duties - full take up of time and facilities allocations
Special Needs adaptations - outdoor wheelchairs (jointly funded with Health Service)
Area Management Boards - funding in support of 'No Child Left Behind' strategy
Savings
Admissions - software and contact centre initiative
Outside Placements - Learning & Skills Council grant
National Non-domestic Rates (NNDR) - discretionary relief
Overheads - reduced charge from LEA services
Pupil Referral Service - increase in exclusion charges to schools
Childrens Services Grant realignment
Schools Contingency - removal of provision for equal pay compensation
Recoupment - trends in hospital and SEN pupil numbers
Schools Information Management System contract
Multi - Faith Centre - cessation of central support
Efficiencies and cost trends
Total Schools Central Block
Memo: Early Years (outside central schools limit) - included in Learning & Leisure Budget
Private, Voluntary and Independent Nursery costs (inflation and increased places)

This page is intentionally left blank

EDUCATION LEA BUDGET 2007/08	£k
Inflation Pressures	
Officers pay award 2.5%	346
Soulbury pay award 2.95% from 01/09/06 and 2.5% from 01/09/07	173
Teachers pay award 2.5% from 01/09/06 and 2.5% from 01/09/07	67
Teachers superannuation rate increase 0.6% from 01/01/07	10
Officers superannuation rate increase 0.6% from 01/04/07	101
Running expenses 2% (average)	616
Income 3%	-165
	1,148
Pressures	
Building Partnerships Team - staffing capacity for BSF/PFI and fall out of Standards Fund grant	189
Planning Team and ICT team - staffing capacity for records management / FOI / data management	55
Leeds Learning Network - recharge from LCC IT Services	20
Home to School Transport - Education Act changes related to eligibility and distance criteria	60
Home to School Transport - SEN taxi costs including impact of extended schools	217
Home to School Transport - independent travel training	78
Home to College Transport - reduced grant funding from the Learning & Skills Council	37
Home to College Transport - increased numbers qualifying for bus passes	130
School Improvement - School Improvement Partners initiative and Targeted School Improvement	113
School Improvement - contribution to International Relations post, Arts Manager and Musical instruments	41
Youth Offending Team - increased contribution to joint provision	25
Job Evaluation - provision for transitional implementation costs	55
School VER and severance costs	661
EL VER and severance costs	74
Legal costs - recharge from LCC Legal Services	107
Reduced use of EL operating surpluses	358
Central Council recharges to Education Leeds for Finance, Personnel and ICT	203
Trainee Psychologists - cessation of grant funding	18
Provision for backfilling of essential posts made vacant through appointments to the Director of Children's Services Unit	125
Reduced overheads charged to the Central Schools Budget	130
School clothing vouchers - increased provision	425
	3,121
Savings	
Cash limit various budget headings	-134
Efficiencies and cost trends - car allowances /printing and stationery / running expenses	-90
Postages and mailroom costs - reduced usage and efficiencies	-86
Home to School Transport - reduced transport days	-136
Home to School Transport - mainstream bus contract	-147
Home to College Transport - taxi costs	-17
Personnel - staffing costs and traded income	-90
Finance - staffing costs, efficiencies and secondment/grant income	-46
Translation Team - procured through LCC arrangements	-73
Communications Team - deletion of vacant post	-16
Social Inclusion - deletion of vacant strategy manager post	-75
Social Inclusion - Choice Adviser standards fund grant utilised to fund existing post on structure	-26
Social Inclusion - Children's Services grant utilised to fund Children Missing Education Team	-84
School Improvement - traded income target for non statutory support and training	-150
School Improvement - deletion of vacant EMA post and increase in standards fund grant	-47
School Improvement - removal of catering contract subsidy at Elmete	-35
School Improvement - Flexible 14-19 Partnerships standards fund grant utilised to fund co-ordination costs	-62
Joint Library Service - negotiated reduced charge	-17
EiC coordination cost and Al2gether now - School Development grant utilised to fund project costs	-145
Planning and ICT Teams - traded income, licences	-113
Building Partnerships Team - reduction of consultancy budget	-43
Investment income - Increased interest rate and cash flow trends	-47
Standards Funds - increased availability of prior year balances	-136
NNDR - discretionary relief on EL properties rented from LCC (gross saving)	-96
VAT - change in company VAT status	-125
Financial Reporting Standard 17 - Retirement Benefits adjustment	-462
Reduction in PFI contract and development costs funded through the sinking fund	-3,106
Client Budget - reduced Central Charges	-79
Client Budget - Roseville	-77
Client Budget - rent	-18
	-5,778
Total LEA Budget	-1,509

This page is intentionally left blank



Main responsibilities:

School Based Education

- Secure health, happiness, safety, success and high achievement for all children and young people.
- Raise outcomes, achievements and standards.
- Improve attendance and behaviour.
- Develop the potential of all staff.

Other Education Services

- Ensure the highest standard of education for children in Leeds, building on school improvement strategies within an inclusive environment.
- Enhance the capacity of schools by improving the quality of governance, leadership, management, teaching and learning so that schools become self-managing and autonomous.
- Ensure that Education Leeds makes effective use of all available resources and offers support to schools through the provision or procurement of high quality services.
- Work in partnership to remove educational, social, cultural and economic barriers to learning and to inclusive communities.
- Develop models of school organisation and provision which make effective use of resources, promote school improvement through partnership, provide access, and have innovative and collaborative learning pathways for pupils.

Budget Highlights 2007/08:

- The funding system for education changed from April 2006. All expenditure previously within the 'Schools Budget' transferred into a grant known as the Dedicated Schools Grant (DSG)
- The anticipated 2007/08 DSG for Leeds represents an increase of 4.5% and is lower than the 5.8% national average increase due to a combination of demography (where pupil numbers are decreasing faster than the national average), and the removal of funding for the David Young Academy from September 2006. The final DSG for 2007/08 will be based on pupil numbers taken from the January pupil count immediately prior to each financial year. It is proposed to split the anticipated £16m increase in DSG allocation with £14m for the ISB and £2m for the Central Schools Budget.
- The 'Minimum Funding Guarantee' (MFG) remains in place for 2007/08 to ensure that all schools receive an increase in funding on the majority of their formula funding. The minimum per pupil funding guarantee for 2007/08 is 3.7% for all schools.



- Within the MFG, the Individual Schools Budget includes provision of 2.5% for teachers' and officers' pay awards, 0.6% for teachers and officers superannuation increases, general prices increases of 2% (3% for traded services) and energy inflation estimated at 15%. Job evaluation is anticipated to result in increased pay costs in 2007/08, estimated at £0.5m. Available growth within the MFG is estimated at £4,673k. It is proposed, subject to consultation with schools and Schools Forum, that this is used to provide additional funding for personalisation and workforce reform. A reduction of £4.3m has been assumed for a fall in pupil numbers of 1,950, including the effect of the academy.
- Outside of the MFG, funding that is allocated through Funding for Inclusion (FFI) is set to increase by £0.8m. Additional contributions of £0.8m are to be made to the Private Finance Initiative (PFI) sinking funds. £0.4m is required to reflect NNDR inflationary pressures and the impact of school revaluations. It is currently anticipated that there will be £0.6m of further budget growth for the ISB in 2007/08, which may be used to provide additional funding for personalisation, subject to consultation with schools and Schools Forum.
- The LSC funding increase of £1,641k is in line with the MFG increase, adjusted for pupil numbers, and will be passed on directly to schools.
- In 2007/08, each school will receive the same amount of School Development Grant as it received in 2006/07, plus a per pupil increase of 3.7% (in line with the MFG increase). Schools Standards Grant is expected to increase 18.5% overall nationally with allocation moving from a lump sum per school to a fairer flat rate per school plus a per pupil amount. In Leeds, the average increases will be 23% per pupil in Primary, 20% per pupil in Secondary and 11% per pupil in SILCs.
- The most significant increases within the Central Schools Budget include £0.6m for pay and price increases, £0.3m for outside placements, £0.9m for 14-16 learning pathways, and £0.2m for prudential borrowing costs. Schools Forum has agreed that £1.3m of the additional funding retained in 2006/07 to support the Schools Contingency to address equal pay compensation in that year would be held centrally in 2007/08 and devolved to be managed by the Area Management Boards to provide additional support to schools to meet the "No Child Left Behind" strategy.
- The LEA Budget has increased by £1.6m. A number of budgetary pressures, trends and service developments have been addressed, including £1.1m for pay and prices, £0.2m for Home to School/College transport, £0.7m for additional school voluntary early retirements (VERs) and £0.1m for additional capacity within School Improvement. Provision is included for a revised school clothing allowances scheme as approved by Council in July 2006, resulting in a £0.4m increase on the OE 2006/07. Reductions have been made of -£0.4m for increased utilisation of grant funding. It has been assumed that £1.1m of Education Leeds' operating surplus will be used to support the 2007/08 budget.
- Capital charges have decreased by £17m due to new accounting requirements that mean capital financing charges are no longer included in departmental revenue accounts, but the effect is no overall impact on Council Tax levels.
- A largely technical adjustment of -£3.1m to PFI scheme costs funded through the sinking funds mainly reflects corrected school contributions following the 2006/07 school formula funding allocation.
- Efficiency savings totalling -£0.8m have been built into the 2007/08 budget.

EDUCATION SERVICES : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Dsg Funded Services			
Individual School Budget	332,025	334,922	347,920
School Specific Contingency	4,000	1,103	2,675
Schools Forum	13	13	13
School Library Services	282	282	281
Recoupment	-103	-103	-158
Other Staff Costs	2,047	2,047	2,237
Subscriptions & Licences	452	452	433
Use Of Premises	132	132	144
Learning Pathways	550	550	1,500
Prudential Borrowing Costs	397	397	554
Behaviour Partnerships (Amb)	0	0	1,260
Standards Fund & Other Grants (Schools)	-8,106	-10,077	-9,409
Education Contract - Dsg Funded	24,340	26,311	26,487
Free School Meals Eligibility	233	233	239
Dsg Income	-356,261	-356,261	-374,177
Net Cost Of Service	0	0	0
Lea Funded Services			
Premature Retirements & Oher Staff Costs	5,426	5,426	5,731
Theatre & Music Centre Services	-44	-40	-50
Adult & Community Learning	537	537	539
Standards Fund & Other Grants (Lea)	-2,312	-2,836	-2,986
Asset Management (Incl Pfi & Bsf)	2,795	2,795	-306
Education Client Support Services	345	338	247
Asset Rentals	41,866	22,535	24,921
Pupil Support	187	543	612
Education Contract - Lea Funded	30,471	30,982	32,185
Residual Buildings	237	168	160
Net Cost Of Service	79,507	60,449	61,053
Appropriations			
Appropriations	-666	-607	2,648
Net Cost Of Service	-666	-607	2,648
Net Revenue Charge	78,842	59,842	63,701

EDUCATION SERVICES : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	1,508	341,702	1,524
Pension Costs	5,307	5,445	5,609
Other Employee Related Costs	0	3,176	10
Training & Development	35,208	34,871	32,200
	42,022	385,194	39,344
Premises			
Buildings Maintenance	811	5,426	22
Grounds Maintenance	10	865	6
Utilities	42	7,001	28
Cleaning & Refuse Collection	17	5,007	17
Rent & Nndr	1,119	5,788	40
Building Security	20	577	10
Premises Related Insurance	500	6,354	1,117
	2,519	31,018	1,241
Supplies & Services			
Materials & Equipment	-139	23,976	-325
Stationery & Postage	2	317	2
Telecommunications	292	1,303	286
Insurance	2,678	3,785	2,500
Events & Projects	0	1	0
Grants & Contributions	89	-121	191
Professional Fees	20	4,227	13
Allowances	1	1	1
Other Hired & Contracted Services	104,818	114,562	125,101
Education Leeds Contract Basic Charge	12,978	12,980	12,928
Education Leeds Contract: Grant Funded	0	-34	0
Supplies & Services - Other Agency	34	11,253	32
Miscellaneous	3	16,063	6
	120,777	188,313	140,735
Transport			
Vehicles & Plant Related Expenditure	-373	-16	36
Travel Allowances	1	229	1
School Transport	178	676	0
Transport Related Insurance	0	0	0
	-194	890	37
Internal Charges			
Central: Financial Services	922	1,832	835
Central: Legal Services	84	141	104
Central: Human Resources	186	209	176
Departmental Reallocations	397	398	710
Internal Charges - Support Services	0	7,195	3,045
Property Management Services	182	1,152	1,279
Other Charges	1,983	2,109	1,768
	3,755	13,036	7,918
Agency Payments			
Services Rendered By Other Authorities	774	774	797
	774	774	797
Appropriations			
Transfer To / From Reserves	-666	-607	2,648
	-666	-607	2,648
Transfer Payments			
Discretionary Awards	13	13	13
School Clothing Vouchers	150	506	544
School Budget Share	332,025	-34,502	347,920
Surplus / Deficit For Year	133	133	137
	332,320	-33,851	348,614

EDUCATION SERVICES : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Capital			
Capital Financing Charges	43,247	23,848	26,221
School Contingency	4,000	2,241	2,675
	47,247	26,089	28,896
Total Expenditure	548,555	610,856	570,229
Internal Income			
Charges To Other Depts	-9,074	-55,867	-22,927
Departmental Reallocations	-397	-418	-710
	-9,471	-56,285	-23,637
Income - Grants			
Detr: Pfi Credits	-210	-210	-215
Pfi Credits	-12,757	-12,757	-16,299
Home Office Prison Grant	-13	-13	-13
Government Grants	-814	-1,103	-974
Dept Of Educ & Employment	-397,631	-370,127	-417,463
Teenage Pregnancy	-448	-448	-448
Standards Fund	-44,931	-48,775	-43,856
School Standard Grant	0	-1,869	0
Learning Skills Council	0	-67	0
Other Grants	0	-144	0
Single Regeneration Budget	-11	-3	0
	-456,816	-435,516	-479,268
Income - Charges			
Sale Of Goods/Services	-60	-37,777	-348
Fees & Charges	-133	-2,344	-154
Contributions	-989	-2,360	-1,059
Rents	-903	-890	-909
	-2,085	-43,371	-2,470
Income - Other			
Interest/Dividends	-28	-40	-33
Other Income	-1,313	-15,800	-1,120
	-1,341	-15,841	-1,153
Total Income	-469,713	-551,013	-506,528
Net Revenue Charge	78,842	59,842	63,701

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: NEIGHBOURHOODS & HOUSING

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
228,392	Gross Expenditure	222,713	236,676	13,963	6	245,819	23,106	10
197,086	Income	190,781	203,510	12,729	7	207,594	16,813	9
31,306	Net Expenditure	31,932	33,166	1,234	4	38,225	6,293	20
2,270	Charges to other departments	2,809	4,577	1,768	63	4,402	1,593	57
29,036	Net Cost of Service	29,123	28,589	534	2	33,823	4,700	16

The variation between the 06/07 OE & LE includes the incorporation of the budgets for the Safer Leeds Drugs Team during the year. This resulted in a £9.4m increase in both gross expenditure & income.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£4,700k)

3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	29,123
Changes in prices	576
Other factors not affecting the level of service	5,723
Variations in charges for capital	(1,357)
Changes in service levels	940
Efficiency savings (cashable)	(1,182)
Net Cost of Service – Original Estimate 2007/08	33,823

3.2 Changes in prices

The submission allows for the approved pay award, changes in superannuation and national insurance rates and income increases where applicable.

3.3 Other factors not affecting the level of service:

The net cost of Housing Benefits has increased by £414k. Within this, it has been assumed that there will be an additional cost of £500k on homelessness benefits which has been partly offset by an expected increase in subsidy of £300k, leaving a net increase in benefits payments of £200k. In addition, subsidy rules on Exempt Accommodation have resulted in a reduction in grant of £100k. Within Benefits Administration, the grant allocated from the DWP has reduced by £798k, increasing the net cost of the service. To partly offset this, savings have been found on running costs of £120k, legal fees of £100k, staffing savings of £70k and savings on project costs of £90k. Further reductions on capital and internal charges have reduced the overall increase to the Housing Benefit budget for administration costs to £114k.

Support services, to the value of £343k, have been transferred to the General Fund from the HRA as part of a four year strategy to fully align costs. In addition to the improved housing advice service referred to in paragraph 3.5, additional provision of £626k has been included for other housing services, which includes prudentially funding the cost of replacement care ring equipment.

2006/07 was the first year of the HMO licensing scheme with the majority of the income expected to occur in the first year. The net change is a reduction in income of £3,500k to reflect these phasing differences.

3.4 Variations in charges for capital

Under new accounting requirements introduced in the 2006 SORP, the Departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease the net cost of service by £1,357k. There is no overall impact on Council Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.

3.5 Changes in service levels

Changes in levels of service levels planned for 07/08 include:

- Funding to be provided for an additional 99 PCSOs.
(this will bring the number of PCSOs supported by the council to 170) £680k
- Improved service for Housing Advice (move to 2GGS) £110k (net)
- Family Intervention project £150k

3.6 Efficiency savings

Following the publication of the Gershon report on public sector efficiencies. In setting the budget the Council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified.

Nature of saving	Total £k
Introduction of electronic payments (to replace numerous invoices for self payers)	30
Integration of street outreach co-ordination into funding for alcohol agenda	45
Reduction in security costs at hostels following tender exercise	60
Targeted savings in housing premises costs	160
Reduced expenditure on community centres	100
Supporting People administration savings	150
Housing Needs restructures (net of lost income)	35
Review of Regeneration division	400
Reductions in telecoms costs	26
Service Improvement section restructure	55
General staffing efficiencies	121
	1,182

4 Prudential Borrowing

In addition to the above budget, provision has been made for the revenue implications of approved prudential borrowing schemes. This relates to investment in replacement Care Ring equipment.

5 Risk Assessment

5.1 In determining the budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2007/08 budget for this department are as follows:-

(1) Asylum contract

The asylum contract is calculated based on the numbers and types of asylum seekers and changes to the numbers or the mix could have a significant impact on income levels.

(2) Hostels

The contracts for funding the hostels are with Supporting People who have been reviewing the homelessness service for Leeds. The two remaining hostels are currently in the process of being tendered and there is a risk that LCC will not retain the contracts. These contracts allow us to recover an element of overheads and that ability would be lost.

(3) ASB Legal fees

ASB legal fees are highly dependent upon volumes and patterns are difficult to predict.

(4) HMO Licensing

The projected scheme included an expectation of 8,000 licence applications over five years. The number to date has been around 2,500. The costs of the service are being reviewed over the life of the scheme to ensure a balanced position.

(5) Efficiency Savings

The budget includes a large number of savings plans which will be monitored on a regular basis. All action plans to meet the budget have been identified and responsibility and timescales are clear.

(6) Staffing budgets

The budget assumes average vacancy rates of 4.5%. Staff turnover rates will be monitored closely to ensure these targets are achieved. Additionally the budget assumes the impact of a number of restructures and the assumption that surplus staff can be redeployed successfully.

Briefing note prepared by: Graeme Smith
Telephone: 75986



Neighbourhoods and Housing Community Safety



Main responsibilities of Leeds Community Safety are: To tackle crime, drugs and disorder and to address the fear of crime and drug misuse in Leeds, through a number of specific programmes delivered under the Safer Leeds Strategy and through supporting the Safer Leeds Partnership in its work.

Budget highlights 2007/08:

Anti-Social Behaviour Unit: Leeds has just been announced as a Government Respect Area to tackle anti-social behaviour and its causes. We will be leading on and coordinating the Respect Programme. The Anti-Social Behaviour Unit are continuing, with our partners, to develop a problem-solving and early intervention approach to anti-social behaviour, taking enforcement action where required. For reasons of service effectiveness and efficiency, we are intending this year to restructure and bring the three teams together into one base.

Police Community Support Officers (PCSOs): The council continues to increase the number of PCSOs through match-funding with West Yorkshire Police. 170 match-funded PCSOs are now on Leeds streets to provide a high-visibility patrolling service in each ward. This is reflected in the 2007/08 Budget at a gross cost of £1.401m.

Leeds Watch: Leeds Watch monitors the city for crime and records CCTV images 24 hours, 7 days a week. At the present time there are three monitoring systems operating as stand alone control rooms, however, it is aimed to combine all 3 monitoring systems into one fully operational system during 07/08, which would bring about operational improvements and be more cost effective. The expansion of fixed CCTV systems is continuing and the mobile CCTV vans are now established, especially supporting the targeted multi-agency operations using Automated Number Plate Recognition Systems. The gross cost of providing both services is £1.339m. Plans are also under discussion to introduce a city centre ANPR system during 07/08.

Burglary Reduction Unit: The Burglary Reduction Unit commissions target hardening services to improve the security of domestic properties, particularly of repeat victims in order to reduce burglary and repeat victimisation. Other crime reduction activities include the use of property marking (Smartwater), promotion of crime reduction advice and with work with partners, such as ALMOs to improve security to properties. 'Alley gating' (a ginnel gating programme) will continue in targeted locations to reduce offending. It will move beyond the pilot areas of Harehills and Headingley. A provision of £0.505m has been made to continue this work.

Leeds Inter Agency Project (Women and Violence): The primary aim of Leeds Inter-Agency Project is to improve services to women and children by supporting agencies to deliver the Leeds Domestic Violence Strategy. Training has been delivered to a range of service providers and Break the Silence resource packs have been distributed to schools. Four Multi Agency Risk Assessment Conferences have been established to improve protection to high risk victims and children. Work continues to improve the effectiveness of the Criminal Justice System, particularly the Domestic Violence Court. LIAP will be refocusing its activity following a review of provision being undertaken to meet the needs of the Leeds Domestic Violence Strategy. A budget of £0.191m has been provided to fund this service.

Safer Leeds Drugs Team: The Safer Leeds Drugs Team leads on the strategic development of substance misuse delivery and its related activities to meet performance targets set nationally, regionally and locally. The team also has responsibility for the commissioning and performance management of both treatment and intervention services aimed at reducing the level of crime committed by substance misusers, especially prolific and persistent offenders. Key areas of focus include to help young people resist drug and alcohol use, protect communities from drug and alcohol related anti-social and criminal behaviour, provide treatment to enable those with drug and alcohol problems to overcome them. This delivery has substantial funding streams within the responsibility of its commissioning group. These are the Pooled Treatment Budget (Department of Health), Drug Interventions Programme grants (Home Office) and mainstream contributions from major partnership stakeholders.

Safer Leeds Partnership Support Team: The Safer Leeds Partnership Support Team services and supports the Safer Leeds Partnership. It is responsible for ensuring the links between city-wide and locally based work are managed. It coordinates service planning and performance management for both the Council and the Partnership and coordinates and monitors the priority control strategies. It coordinates the implementation of the Hate Crime Strategy and leads on the corporate Section 17 programme for the Council to mainstream community safety. The team provides support for Strategic Leads, Divisional Partnerships and coordinates both city-wide and local programmes and projects.

This page is intentionally left blank



Neighbourhoods and Housing Environmental Health



Main responsibilities:

The Environmental Health Service exists to improve health, wellbeing, and the environment for all communities in Leeds. This is achieved by activities in respect of regeneration, environmental management, housing conditions, and public health.

Our contribution is by way of the following themes:

- Food related health issues; we address food safety in the city through a range of mechanisms including education, the inspection of food businesses, investigation of complaints about food, food premises and reports of food poisoning. We sample a range of foods and water supplies.
- Health, Safety and Welfare (predominantly at work); we provide health and safety courses and enforce health and safety legislation in the service sector through inspections. We investigate accidents and complaints about health, welfare and safety at work.
- Pollution control; we regulate premises likely to pollute the atmosphere, monitor air quality and old landfill sites, and investigate complaints about nuisance and pollution.
- Pest Control; we provide pest control services in homes and businesses.
- Animal Welfare; we enforce animal health legislation in respect of welfare of livestock at markets and during transportation.
- Housing; we assist landlords, private tenants and owner-occupiers with environmental health concerns. We give priority to meeting the needs of disabled, elderly and vulnerable people, and improving unfit housing and poor energy efficient housing.
- Environmental impacts on health and nuisance problems; we provide advice and information on environmental problems such as noise, air pollution, rubbish, and housing disrepair, all of which could affect people's health.

Budget highlights 2007/08:

The Leeds allocation of the funding for the work to introduce the restrictions on smoking in public is £335k in 2007/08. This will be used to conduct a range of publicity events and to enforce the Regulations following their introduction in July 2006.

The work on licensing House in Multiple Occupation (HMOs) commenced in 2006/07, with a bulk of licence applications received in that year. The income from licence fees will be used to fund the team administering the scheme, which will be kept under review throughout 07/08 to ensure there is no net cost to the Authority for this work.

The funding for a number of NRF supported services in Environmental Health will cease after 2007/08. It is expected however that the continuation of such services, including for example the Council's out of hours noise service, will be required.

The division will continue to support long term regeneration programmes, contributing to a spend on capital of £7.5m in 2007/08. The division relies in part on the timely completion of this work as an income to revenue streams.

This page is intentionally left blank



Neighbourhoods and Housing Housing Services



Main responsibilities:

- Advice on homelessness, including prevention; investigation of applications and provision of temporary accommodation and resettlement.
- Implementation of the council's homelessness strategy.
- The provision of accommodation and support to asylum seekers through a government contract.
- The settlement of refugees into the city.
- Provision of a 48-plot site for travellers at Cottingley, and dealing with unauthorised encampments in other parts of the city.
- Management of a central alarm service to elderly and other vulnerable people.

Budget highlights 2007/08:

The pressure of homelessness is expected to continue in this year due in part to the lack of affordable housing outcomes. Efforts are geared towards reducing the levels of homelessness to achieve the targeted occupancy of 250, £2.1m is budgeted to support this service. The service will ensure that recovery of associated Housing Benefit is maximised to reduce the overall cost of this service and it is anticipated that £1.8m will be received in Housing Benefit income.

From 1st June 2006, fixed price contracts (up to March 2008) have been implemented with 4 main providers of temporary accommodation (Cascade, Select, Care and Safe Haven). Occupancy target of 250 has been set for April 2007.

As part of the 2007 change programme, Housing Advice Centre is to be re-named as Homelessness Advice and Prevention (HAP) to reflect its core focus of improved services to customers. Hollies and Pennington Hostel services are to be tendered.

It will be important to closely monitor the budget relating to the provision of accommodation and support to asylum seekers. The new contract with the National Asylum Support Service to provide Section 95 accommodation to asylum seekers was signed in May 2006. Payment within the new contract will be dependent on the status and number of asylum seekers.

This page is intentionally left blank



Neighbourhoods and Housing Regeneration



Main responsibilities:

AREA MANAGEMENT AND AREA REGENERATION TEAMS

- To provide an area management service which focuses on local priorities, improving services and involving communities and co-ordinating local partnership working.
- To co-ordinate activities in regeneration priority areas and to guide the development of comprehensive longer-term regeneration programmes.

REGENERATION PROJECTS AND PROGRAMMES

- To develop and implement major projects and programmes to improve the physical fabric and contribute to the economic well-being of the City and the longer term sustainability of neighbourhoods.

REGENERATION POLICY AND PLANNING

- To identify, manage and target grant resources to needs identified by the Regeneration Service and our partner agencies in the Resources Partnership and the Leeds Local Area Agreement.
- To provide resources and support to the voluntary, community and faith sector.
- To strategy and policy work to support delivery through the Regeneration Service and the Narrowing the Gap Executive, the local strategic partnership.

Budget highlights 2007/08:

WELL BEING

- The Area Committees have responsibility for revenue and capital Wellbeing monies of £1.96m and £1.5m respectively (£3.5m capital over 3 years) to support activity in local communities.

COMMUNITY CENTRES

- The service currently manages a portfolio of community centres with a budget of £1.4m. It is expected that the responsibility for all centres will be devolved to Area Committees in 2007/08 following the transfer of centres from Learning and Leisure.

NEIGHBOURHOOD MANAGEMENT

- The service will lead work with partners to deliver intensive neighbourhood management to improve the quality of life in the most disadvantaged communities supported by £2.7m of external grant funding.

MAJOR PROGRAMMES

- The delivery of housing renewal programmes in East and South Leeds supported by grant resources of around £6m.
- Develop the Strategic Investment Plan and finalise the joint venture arrangements for the East and South East Leeds mixed communities initiative (EASEL)

This page is intentionally left blank



Neighbourhoods and Housing strategic landlord



Main responsibilities:

- Providing housing services to 60,000 tenancies through the Arms Length Management Organisations (ALMOs).
- Administering enquiries and applications by tenants under the Right to Buy legislation.
- Managing services to leaseholders.
- Consulting with and involving tenants in all aspects of departmental services.
- Overall management and strategy of council housing in the city, including research and development.

Budget highlights 2007/08:

The budget includes the allocation to the Arms Length Management Organisations, which took responsibility for managing the council's stock of housing from February 2003. The revenue repairs budget, managed on behalf of the council by the ALMOs, has been increased by 6.6% per property.

Rents have increased by 5.0% on average, in line with government guidelines, and equate to an average £2.59 per week over a 48-week period. Individual rents will increase by varying amounts, which is due to the authority implementing the government's 10-year rent restructuring policy, of which 2007/08 is the sixth year. Under this policy individual tenants are protected from large increases in rent by the government's requirement that rents will not increase by more than 'inflation + 0.5% + £2' per week.

This page is intentionally left blank

NEIGHBOURHOODS AND HOUSING DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Community Safety			
Public Safety	3,139	2,983	3,235
Crime Reduction	346	285	202
Drug Action	73	30	13
Development	74	103	161
Senior Management Team	564	774	857
Net Cost Of Service	4,195	4,175	4,468
Regeneration			
Regeneration Coordination	5,373	4,762	4,612
Area Management	4,293	4,293	4,358
Regeneration Projects	1,542	1,575	2,058
Net Cost Of Service	11,207	10,629	11,028
Housing Services			
Homeless And Advisory	4,299	4,498	5,810
Strategic Housing	420	475	512
Travellers	46	40	39
Regional Asylum Team	0	0	0
Leeds Asylum Team	-300	-350	-527
Net Cost Of Service	4,464	4,664	5,835
Environmental Health			
Area Based Services	406	910	3,903
Services Provided City Wide	6,525	6,148	5,502
Net Cost Of Service	6,931	7,057	9,405
Housing Benefit			
Housing Benefit	2,414	2,394	2,828
Net Cost Of Service	2,414	2,394	2,828
General Fund Support Services			
General Fund Support Services	0	473	0
Net Cost Of Service	0	473	0
Appropriation			
Transfer To / From Reserves	-1,462	-1,869	-1,354
Net Cost Of Service	-1,462	-1,869	-1,354
Safer Leeds Drugs Team			
Adult Services (Ptb)	0	-273	27
Drug Intervention Programme (Dip)	0	289	7
Net Cost Of Service	0	16	34
Contract Payments			
Contract Payments	1,373	1,050	1,579
Net Cost Of Service	1,373	1,050	1,579
Net Revenue Charge	29,124	28,589	33,823

NEIGHBOURHOODS AND HOUSING DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	24,152	24,038	23,989
Pension Costs	1,694	1,730	1,596
Other Employee Related Costs	22	53	103
Training & Development	104	117	54
	25,972	25,938	25,742
Premises			
Buildings Maintenance	451	405	666
Grounds Maintenance	0	1	0
Utilities	658	608	636
Cleaning & Refuse Collection	201	392	251
Rent & Nndr	4,321	4,472	4,720
Building Security	227	409	334
Community Buildings Recharges	863	639	854
Premises Related Insurance	20	20	30
	6,740	6,945	7,492
Supplies & Services			
Materials & Equipment	538	972	955
Stationery & Postage	287	271	353
Telecommunications	515	579	574
Insurance	30	28	18
Events & Projects	604	307	296
Grants & Contributions	3,523	7,477	6,094
Professional Fees	571	471	439
Allowances	54	25	41
Security Services	10	11	0
Other Hired And Contracted Services	3,731	4,212	4,517
Miscellaneous	321	280	92
	10,183	14,633	13,378
Transport			
Vehicles & Plant Related Expenditure	81	88	90
Travel Allowances	489	475	557
Transport Related Insurance	1	1	5
	571	565	652
Internal Charges			
Central: Financial Services	3,817	3,878	3,978
Central: Legal Services	791	791	1,241
Central: Human Resources	154	154	171
Central: It	2,243	2,243	1,947
Departmental Reallocations	11,018	11,208	12,414
H.R.A. / G.F. Recharges	1,550	1,600	2,227
Property Management Services	37	564	742
Other Charges	95	1,523	1,719
Customer Services	0	108	47
	19,704	22,070	24,486
Agency Payments			
Services Rendered By Other Organisations	4,633	11,962	11,492
	4,633	11,962	11,492
Appropriations			
Transfer To / From Reserves	-1,462	-1,542	-1,354
	-1,462	-1,542	-1,354
Transfer Payments			
Transitional Protection	186	0	0
Benefit Payments	163,010	163,195	173,153
	163,195	163,195	173,153
Capital			
Capital Financing Charges	4,195	3,872	3,192
	4,195	3,872	3,192

NEIGHBOURHOODS AND HOUSING DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Total Expenditure	233,731	247,638	258,233
Internal Income			
Charges To Other Depts	-2,037	-3,519	-3,539
Departmental Reallocations	-11,018	-11,198	-12,414
H.R.A / G.F Recharge Income	-771	-771	-862
	-13,827	-15,488	-16,815
Income - Grants			
Government Grants	-173,253	-178,849	-186,673
Other Grants	-414	-437	-276
	-173,667	-179,286	-186,949
Income - Charges			
Sale Of Goods/Services	-238	-173	-254
Fees & Charges	-9,406	-10,550	-6,503
Contributions	-591	-6,453	-6,343
Rents	-758	-758	-932
Almos Income	-2	-34	-124
	-10,994	-17,967	-14,156
Income - Other			
Interest/Dividends	-25	-25	-24
Other Income	-6,095	-6,282	-6,465
	-6,120	-6,307	-6,489
Total Income	-204,607	-219,049	-224,410
Net Revenue Charge	29,124	28,589	33,823

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: CHIEF EXECUTIVE'S

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	%
£000		£000	£000	£000	%	£000	£000	%
66,961	Gross Expenditure	73,759	75,331	1,572	2.1	75,081	1,322	1.8
35,337cr	Income	37,534cr	38,348cr	814cr	2.2	35,180cr	2,354	6.2
31,624	Net Expenditure	36,225	36,983	758	2.1	39,901	3,676	10.1
28,060cr	Charges to other departments	32,075cr	32,481cr	404cr	1.2	35,241cr	3,166cr	9.9
3,564	Net Cost of Service	4,150	4,502	354	8.5	4,660	510	1.2

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£510k)

- 3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	4,150
Changes in prices	797
Other factors not affecting the level of service	-2,619
Variations in charges for capital	235
Changes in service levels	2,600
Efficiency savings (cashable)	-503
Net Cost of Service – Original Estimate 2007/08	4,660

3.2 Changes in prices (£797k)

Provision has been made for the pay award (at 2.5%) and the increase in pensions costs totalling £858k. There is also a reduction in NI costs of £52k to reflect technical changes in the rates. Inflation on external income at 3% amounts to £13k.

A 2% increase in grants to voluntary organisations has also been provided for (£4k).

3.3 Other factors not affecting the level of service (£2,619kcr)

The authority is required to comply fully with accounting standard FRS 17 – Retirement Benefits. This means that the pension costs shown in service accounts are required to be the current service cost rather than the amounts actually paid out in relation to pensions during the year. The overall impact of this adjustment year on year is to increase expenditure by £80k. There is no impact on Council Tax levels as the effect of the FRS 17 adjustment is reversed by a contribution from the Pensions Reserve.

As most of the changes in service levels described in section 3.5 below impact on services whose costs are then recharged to other Council departments, the net increase in recharges is £2,718kcr.

The Connexions Service is fully funded by grant income and has no effect upon the net cost of service.

3.4 Variations in charges for capital (£235k)

Capital charges have increased by £235k mainly due to charges in respect of the Corporate Contact Centre.

3.5 Changes in service levels (£2,600k)

A permanent structure for the Corporate Efficiencies Review Team was established during 2006/07, at a cost of £277k which has been funded from realignment of budget from all Council departments. The effort of the team so far has been on Social Services, but future plans include work on a number of other areas across the whole Council.

The new Gambling Act comes into force in April 2007 and involves the transfer of functions from the Magistrate's Courts Service to the Council. Additional expenditure to administrate the function of £267k has been provided for which will be offset by expected fee income of £273k, although the final fee levels have not yet been confirmed by the government.

The PPP Unit are currently expanding to deal with the major PPP/PFI schemes in development, procurement or delivery by the Council. A phased increase in staffing, in line with the timetable for the projects, is planned and in 2007/08 this has increased the total expenditure of the PPP Unit by £1,058k, which is in turn recharged to relevant services within the Council.

As part of delivering the Council's Customer Strategy, during 2006/07 four services have transferred into the Corporate Contact Centre (Housing Advice Centre, Choice Based Lettings, Grass Cutting and Contract Support desk) which has increased staffing costs by £582k. Further transfers of functions are planned for 2007/08.

The development of children's services in Leeds is based upon the establishment of children's trust arrangements which assume a "thin" Director of Children's Services Unit which has a strategic brief rather than a large, new, operational department. An additional

£649k has been included to provide the infrastructure to assist the Director of Children's Services in delivering this challenging agenda.

£40k has been provided for legal advice in relation to Freedom of Information requests received by the Council.

3.6 Efficiency savings (£503kcr)

Following the publication of the Gershon report on public sector efficiencies, in setting the budget the council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non-cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified.

	Nature of saving	Total (£k)
1	Corporate Contact Centre: staffing efficiencies	155
2	Review of Members Support	83
3	Transfer Braille and Large Print Unit to external supplier	20
4	Telecoms contracts - renegotiation	46
5	E-recruitment initiative	13
6	Pay savings target	186
		503

4 Prudential Borrowing

In addition to the above budget, provision of £33k in respect of construction work at the Vehicle Licensing headquarters has been made for the revenue implications of the prudential borrowing scheme.

5 Risk Assessment

5.1 In determining the 2007/08 budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.

5.2 The key risks in the 2007/08 budget for this department are as follows:-

- Customer Services Recharges: the proposed budget assumes £3.6m income from the ALMO's and the Strategic Landlord function within the Housing Revenue Account. Leeds North East Homes withdrew from using the Contact Centre from 1st November 2005. A level of uncertainty still exists regarding continued use of Customer Services by some of the other ALMO's and the current implementation of the new ALMO structure could have some impact on the relationship.
- Fee levels as part of Gambling Act have not yet been finally confirmed by the Government, this could obviously have a direct budgetary impact.
- Following recent guidance from the Government and also the outcome of a report from the Office of Fair Trading, a review of the basis of setting Local Land Search fees has commenced. It is possible that a change in fee levels could detrimentally affect the Council and £100k has been allocated in the Council's contingency to cover this risk.

Briefing note prepared by: Charles Oxtoby
Telephone: 74228



Main responsibilities:

LEGAL AND DEMOCRATIC SERVICES

- The provision of a comprehensive research, coordination, and administration support service to all members of the Council. Supporting the joint leadership and the mayoralty, and coordinating major civic events.
- The facilitation and management of the formal decision making and scrutiny processes of the Council. The servicing of Council meetings, Executive Board and other committees and regulatory panels of the Council.
- The organisation of elections.
- The development, management of, and provision of advice on all matters of corporate and ethical governance.
- The maintenance, review and monitoring of the Constitution.
- The Monitoring Officer role.
- The registration of births, deaths and marriages.
- Maintenance of the Council's Local Land Charges register and co-ordination of the responses to search enquiries concerning the discharge of the Council's functions in relation to land.
- Overseeing the authority's procurement and purchasing procedures and ensuring that departments are empowered to procure works, supplies and services in the most efficient manner and in compliance with the Council's Contract Procedure Rules and with European Procurement Directives.
- Provision and the procurement of a comprehensive range of legal services to the Council, its decision-making bodies and departments. Data protection, human rights, freedom of information and the regulation of surveillance activities.
- Administration and enforcement activities associated with public entertainment, liquor, gambling and vehicle licences.

EXECUTIVE SUPPORT

- Provide procedural, strategic and policy advice to elected members and chief officers on the development and management of the Council's corporate agenda, embodied in the Corporate Plan and the Council Plan.
- Corporate information management and governance, business intelligence and business analysis support.
- To deliver an effective performance management system, ensure service planning is embedded, be champions of cultural change and undertake business efficiency and review work.
- Co-ordinate international activity undertaken and promoted by the Council.
- Provide a comprehensive media, public relations and corporate communications service to the Council, elected members and departments.



-
- To influence national, regional and sub-regional policies to support Leeds' ambition of 'going up a league' and to reinforce Leeds' role as the regional capital.
 - Support departments, elected members and local partnership agencies to deliver strategies that promote and enhance equality of opportunity in service delivery and community engagement.

CUSTOMER SERVICES

- Lead the front line service provided through the Council's fifteen One Stop Centres, the Corporate Contact Centre (including the switchboard and the out of hours service), the Welfare Rights Unit and the Central Interpretation and Translation Unit. Customer Services also works to develop new ways for customers to access services; for example, by developing new joint service centres in partnership with healthcare providers, and creating public access points in libraries.
- Lead the Customer Strategy Delivery Programme, which supports delivery of one of the key strategic objectives contained in the Council's Corporate Plan 2005-08. This work includes the continued development of the single corporate contact centre, e-enabling services, and examining and redesigning business processes to ensure that all Council services are accessible, consistent and convenient.

LEEDS INITIATIVE

- The Leeds Initiative is the city's partnership body made up of the private, public, voluntary and community sectors. The Initiative works to achieve the aspirations and priorities identified by the Vision for Leeds 2004 to 2020 – the city's 16-year strategy for the economic, environmental, cultural and social wellbeing of the city and its communities. The Vision provides a shared plan, to which everyone is signed up and which is now influencing the plans, strategies and investment decisions of the Council and partner organisations that will direct the city forward.

DIRECTOR OF CHILDREN'S SERVICES UNIT

The children's trust arrangements in Leeds are based upon a "thin" Director of Children's Services Unit which provides a strategic lead on the development of children's services by influencing the things that will make the most difference to outcomes for children and young people, such as better understanding needs, commissioning services accordingly and wrapping services around the child. The specific roles of the Unit include:

- identifying the outcomes required and agreeing these with partners
- commissioning the services required from providers to achieve the outcomes
- identifying and securing the environment for service change and improvement
- monitoring progress and managing performance
- intervening when outcomes do not meet the needs of Children and Young People and their families, or when service performance is not good or better.

CONNEXIONS WEST YORKSHIRE

- The Connexions West Yorkshire partnership is responsible for delivering information, advice, guidance and support services to all 13 to 19 year-olds in the sub-region.
- In November 2004, to maximise the grant available to services to young people, the Council took on the lead body responsibility for Connexions West Yorkshire on behalf of the five Local Authorities and their partners, led by the strategic team based at Brighouse.
- The team is responsible, in conjunction with young people and partners, to lead, promote, procure, quality assure, performance manage, and report on Connexions services throughout West



Yorkshire. It is also responsible for negotiating effective Connexions contributions to Children's Trust and Local Area Agreement arrangements across the sub-region. Funding is through a grant relationship with the Department for Education and Skills.

- Whilst Connexions services contribute to a range of partner and cross-cutting targets, there is a prime role in reducing NEET – 16-18 year olds Not in Education, Employment or Training and those Not Known - those who have lost contact with support agencies. We succeeded in meeting these targets in November 2006. This is to become a PSA target for 2010/11 and will be a key factor in Children's Trust and Local Area Agreement performance.

PUBLIC PRIVATE PARTNERSHIPS (PPP) UNIT

- The unit offers advice, guidance, support, scrutiny and a corporate overview to the Executive Board, Corporate Management Team and the Council's PPP Co-ordination Board. The unit assists client departments to secure inward investment primarily through the government's Private Finance Initiative (PFI), to deliver long term solutions to agreed Council priorities (with contracts of up to 30 years duration).
- To provide advice, assistance and independent scrutiny to client departments and their managers on the methods required for the preparation of initial proposals, feasibility studies (including option appraisal) and the submission of formal business cases to sponsoring government departments. The unit manages the use of external legal, financial and technical advisors through framework contracts to assist in the delivery of its PFI portfolio of projects.
- To provide advice, support and independent scrutiny to client departments from project inception, through procurement, and beyond the start of service commencement or delivery. The unit also provides advice on contract monitoring, project re-financing, benchmarking and market testing, which are critical long-term aspect of such projects.

BUDGET HIGHLIGHTS

- Additional funding of £80k has been provided to meet the full year effect of staffing costs for the information and knowledge management agenda which commenced in 2006/07. In addition, £40k has been provided for legal advice in relation to Freedom of Information requests received by the Council.
- The PPP Unit are currently expanding to deal with the major PPP/PFI schemes in development, procurement or delivery by the Council. A phased increase in staffing, in line with the timetable for the projects, is planned and in 2007/08 this has increased the total expenditure of the PPP Unit by £1,058k.
- Following upfront investment in the Corporate Contact Centre in recent years combined with the transfer of a number of services into the Centre, efficiencies totalling £155k are expected in 2007/08. Also within Customer Services, the Braille and Large Print Unit function will transfer to the Society for Deaf and Blind saving £20k, but also facilitating a much needed investment in IT and equipment for the service.
- The new Gambling Act comes into force in April 2007 and involves the transfer of functions from the Magistrate's Courts Service to the Council. Additional expenditure to administrate the function of £267k has been provided for which will be offset by expected fee income of £273k, although the final fee levels have not yet been confirmed by the government.



-
- The opening hours of North Seacroft One Stop Centre will be extended to Saturday morning, aligned to the opening times of other facilities in the town centre, at a cost of £12k.
 - The development of children's services in Leeds is based upon the establishment of children's trust arrangements which assume a "thin" Director of Children's Services Unit which has a strategic brief rather than a large, new, operational department. An additional £649k has been included to provide the infrastructure to assist the Director of Children's Services in delivering this challenging agenda.
 - Connexions manages a variety of budgets in addition to the main grant: these include two major budget pilots financed by the treasury, a Youth Justice Board project, and an LSC funded sub-regional ESF programme.
 - The main grant arrives on the back of a complex formula from DfES. For 2007 to 2008, there is no increase in the grant from the current year. In fact, the DfES have established a bottom stop arrangement in which no partnership would lose cash from the previous year. We propose to adopt the same process in the allocation of funds for commissioning in the different Local Authority areas for the coming year and that they will, therefore, receive the same cash amount as the current year. Whilst this requires our suppliers to manage their resources more tightly, as it does the strategic team, this will retain stability across the sub-region as we approach the key transition date for agreed localisation of services in April 2008.

CHIEF EXECUTIVES DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Legal And Democratic Services			
Member Services	0	-31	0
Civic Services	0	-1	0
Governance Services Unit	0	-1	0
Registration-Births, Deaths & Marriages	546	546	603
Legal Services	651	417	701
Public Entertainment	373	373	388
Vehicle Licensing	0	112	197
Net Cost Of Service	1,571	1,415	1,889
Executive Support			
Executive Support	0	443	0
Net Cost Of Service	0	443	0
Customer Services			
Customer Services	2,559	2,559	2,232
Net Cost Of Service	2,559	2,559	2,232
Leeds Initiative			
Leeds Initiative	627	627	626
Net Cost Of Service	627	627	626
Connexions West Yorkshire			
Connexions West Yorkshire	136	136	104
Net Cost Of Service	136	136	104
Appropriation			
Transfer To / From Reserves	-1,629	-1,856	-1,923
Net Cost Of Service	-1,629	-1,856	-1,923
Chief Executives Dmss Account			
Chief Executives Dmss Account	0	7	0
Net Cost Of Service	0	7	0
Childrens Services			
Childrens Services	886	1,170	1,733
Net Cost Of Service	886	1,170	1,733
Net Revenue Charge	4,150	4,502	4,660

CHIEF EXECUTIVES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	29,637	30,717	35,192
Pension Costs	1,952	2,028	2,057
Other Employee Related Costs	215	215	251
Training & Development	393	304	296
	32,196	33,265	37,795
Premises			
Buildings Maintenance	127	184	108
Grounds Maintenance	19	20	20
Utilities	34	34	24
Cleaning & Refuse Collection	47	47	55
Rent & Ndr	4,833	4,838	4,643
Premises Related Insurance	36	36	34
	5,095	5,159	4,884
Supplies & Services			
Materials & Equipment	450	515	470
Independants	0	1	1
Stationery & Postage	947	981	939
Telecommunications	1,224	1,191	1,223
Insurance	10	10	25
Events & Projects	133	307	128
Grants & Contributions	328	320	329
Waste Disposal	0	0	0
Professional Fees	367	562	750
Allowances	20	27	24
Other Hired & Contracted Services	1,120	1,409	1,818
Miscellaneous	221	202	202
	4,821	5,524	5,908
Transport			
Vehicles & Plant Related Expenditure	30	30	30
Travel Allowances	305	285	295
Transport Related Insurance	5	5	1
	340	320	325
Internal Charges			
Central Financial Services	425	433	519
Central:Legal Services	1,135	1,135	1,731
Corporate Services Support Services Rech	771	771	810
Central: Human Resources	154	154	162
Central: It	2,616	2,616	2,748
Departmental Reallocations	27,899	29,648	31,050
Property Management Services	8	8	15
Other Charges	334	334	274
Customer Services	0	247	250
Charges From Other Depts	562	315	330
	33,904	35,662	37,889
Agency Payments			
Subcontracted Connexions Services	25,636	25,636	19,134
	25,636	25,636	19,134
Appropriations			
Transfer To / From Reserves	-1,629	-1,856	-1,923
	-1,629	-1,856	-1,923
Transfer Payments			
Civic Allowances	77	77	77
Connexions Clients Expenses	829	829	1,277
	906	906	1,355
Capital			
Capital Financing Charges	387	362	726
	387	362	726

CHIEF EXECUTIVES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Total Expenditure	101,658	104,979	106,093
Internal Income			
Charges To Other Departments	-32,076	-32,480	-35,241
Departmental Reallocations	-27,899	-29,648	-31,007
	-59,974	-62,128	-66,249
Income - Grants			
Government Grants	-29,488	-29,580	-26,861
Other Grants	-150	-150	0
	-29,638	-29,730	-26,861
Income - Charges			
Sales Of Goods/Services	-142	-142	-26
Fees & Charges	-3,486	-3,906	-4,080
Education Leads Income	-282	-212	-293
Contributions	-54	-180	-44
Almos Income	-3,248	-3,253	-3,127
	-7,212	-7,693	-7,571
Income - Other			
Interest/Dividends	-60	-60	-86
Other Income	-624	-865	-667
	-684	-925	-753
Total Income	-97,508	-100,477	-101,433
Net Revenue Charge	4,150	4,502	4,660

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

DEPARTMENT: SOCIAL SERVICES

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for actual spend in 2005/06 and the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework, the main change being the new accounting requirements in respect of capital charges outlined in section 3.4.1. below.
- 1.3 The Original Estimate, as in previous years has been prepared at outturn prices, and as such there is no central provision for pay and prices.
- 1.4 The 2006/07 budget reflected the second year of a challenging programme of service improvement and business reconfiguration. Although significant progress has been made, there has been some slippage. The 2007/08 budget is based on the continued implementation of the plans set out previously.

2 Summary of the Revenue Budget

Actual 2005/06		Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
				£000	%		£000	£000
308,829	Gross Expenditure	315,937	313,726	2,211Cr	1Cr	326,024	10,087	3
98,647Cr	Income	92,139Cr	94,528Cr	2,389Cr	3Cr	96,294Cr	4,155Cr	5Cr
210,182	Net Expenditure	223,798	219,198	4,600Cr	2Cr	229,730	5,932	3
855Cr	Charges to other Departments	1,243Cr	1,310Cr	67Cr	5Cr	1,219Cr	24	2
209,327	Net Cost of Service	222,555	217,888	4,667Cr	2Cr	228,511	5,956	3

After taking account of changes in respect of capital charges and the FRS17 pension adjustment, the increase in the net cost of service is £10,170k or 4.6% in 2007/08.

3. Explanation of Variations Between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£5,956k)

3.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	222,555
Changes in prices	6,318
Other factors not affecting the level of service	2,343
Variations in charges for capital	2,780 Cr
Changes in service levels	3,351
Efficiency savings (cashable)	3,276 Cr
Net Cost of Service - Original Estimate 2007/08	228,511

3.2 Changes in Prices

3.2.1 Provision of £2,787k has been included in the Original Estimate 2007/08 for the pay award from April 2006 at 2.5%. In addition, provision of £680k has been made for an increase in the employers' superannuation rate, partly offset by a reduction of £177k in respect of changes in National Insurance rates.

3.2.2 Price increases for 2007/08 are provided for at £4,577k. Of this, £2,793k relates to community care packages and £239k to other contracts for care services. Inflation provision of 559k has been made for the Joint Commissioning Service for People with Learning Disabilities and £680k is included in respect of children's placements. The remainder relates to various running expenses, although wherever possible these have been cash-limited. Provision has been made for a 2% increase on grants to voluntary organisations.

3.2.3 Increases in the level of fees, charges and income from other organisations are estimated to generate additional income of £1,549k. This includes £575k for income from other organisations, mainly in respect of Eastmoor Secure Unit and health-funded expenditure. Provision of £602k has been made to apply inflationary increases to charges to service users and a further £264k has been included in respect of Housing Benefit and Supporting People income.

3.3 Other Factors not impacting upon the Level of Service

3.3.1 The authority is required to comply fully with accounting standard FRS 17 – Retirement Benefits. This means that the pension costs shown in service accounts are required to be the current service cost rather than the amounts actually paid out in relation to pensions during the year. The overall impact of this adjustment year on year is to reduce the net cost of service by £657k. There is no impact on Council Tax levels as the effect of the FRS17 adjustment is reversed by a contribution from the Pensions Reserve.

3.3.2 Within Children's Services, those aspects of the Children's Services Grant relating to social care have increased by £503k, mainly in respect of support for implementing Every Child Matters. Further adjustments have been made as part of the Residential Review; reduced expenditure of £302k reflects the full-year effect of a reduced number of residential places

and an additional £500k has been provided to enable staffing levels within children's homes to be improved to meet Commission for Social Care Inspection requirements and enable the use of agency staff and overtime to be reduced.

- 3.3.3 2007/08 is the second year of the 5-year Supporting People retraction plan to realign financial resources with the Supporting People Commissioning Body's strategic priorities. The retraction mainly affects learning disability services and provision has been made for a reduction of £600k in Supporting People income. The ongoing impact of being unable to fully address income reductions relating to expected efficiencies within Supporting People services amounts to £500k in 2007/08. Additional Supporting People income of £1,000k has been provided in respect of new projects within the Supporting People programme during 2007/08.
- 3.3.4 Provision has been made for an anticipated deficit of £981k for Roseville Enterprises in 2007/08 to reflect providing work opportunities for disabled people within the context of trading difficulties, particularly in respect of its door and window production. Work is ongoing with senior managers from Neighbourhoods and Housing to secure as high a level of orders as possible for Roseville and to review management arrangements.
- 3.3.5 The 2007/08 Budget reflects the ongoing impact of the service transformation programme. £763k is provided in respect of slippage in delivering savings on transport, although this is partly offset by efficiency savings set out in section 3.6 below. There have also been some delays in the review of meals service provision and associated charges to service users, but this is now planned for early 2007/08. Reduced expenditure of £600k in respect of adult day services reflects the reducing demand for the present building-based provision and the approach to reconfiguring day services that has been the subject of reports to Executive Board during 2006/07. Income from service users within adults services is reduced by £740k, mainly reflecting the full-year effect of eligibility reviews. Additional provision of £50k has been included to enhance respite provision for eligible service users following the reconfiguration of short breaks provision.
- 3.3.6 Within adult services, reduced expenditure of £800k is included to reflect the period of conversion from residential care facilities into extra care housing. Similarly, a reduction of £150k relates to utilising a residential home to provide a specialist resource for Elderly Mentally Ill service users in conjunction with the Leeds Mental Health Trust. Staff across adult services have been realigned to better reflect service requirements. This has led to an increase of £610k within learning disability services and a reduction of £850k in other adult services.
- 3.3.7 The directly provided home care service is in a transitional phase as it responds to the revised eligibility criteria implemented in April 2005 and the increasing focus on providing recovery and enablement services. In accordance with these changes, the housekeeping-only service is budgeted to cease on 31st March 2007. Savings included in the 2006/07 Budget have not been achieved to the extent anticipated and accordingly an additional £1,452k has been provided in the budget for the directly provided service. However, other efficiency savings have been identified within the community support service as set out in section 3.6 below.
- 3.3.8 Charges for corporate services have reduced across the Council, mainly in respect of new accounting requirements for capital set out in section 3.4.1 below, and there have been some changes across departments through using more appropriate bases for allocating the costs of these services. For Social Services there has been an increase of £919k in these charges, mainly in respect of ICT and Financial Services.

3.4 Variations to Capital

- 3.4.1 Under new accounting requirements introduced in the 2006 SORP, the Departmental revenue charge for the use of assets will continue to include a charge for depreciation but will now no longer include a capital financing charge. The overall impact of this accounting adjustment is to decrease the net cost of service by £3,505k. There is no overall impact on Council Tax levels of this change as the corresponding credit entry in the Asset Management Revenue Account has also been removed.
- 3.4.2 Other capital charges have increased by £725k, mainly due to increases in the value of the asset base and charges in respect of ESCR and ESCR Financials.

3.5 Changes in Service Levels

- 3.5.1 Additional provision of £1,622k has been made for children's placements in respect of higher financially-supported placement numbers and greater use of fee-paid carers to meet increasingly complex needs amongst Looked After Children.
- 3.5.2 Additional provision of £1,729k has been made for the Joint Commissioning Service for People with Learning Disabilities. This reflects ongoing demographic pressures, with an increasing number of service users with very complex needs requiring expensive packages of care.
- 3.5.3 Additional funding of £2,117k has been provided through the Partnerships for Older People Grant to provide enhancements to community based services, preventing unnecessary hospital admissions and inappropriate residential and nursing care placements. Increased funding of £710k has also been provided through the Assistive Technology Grant to develop the use of technology to enable vulnerable people to be supported longer and more effectively in their own homes.

3.6 Efficiency Savings

- 3.6.1 Following the publication of the Gershon report on public sector efficiencies, in setting the budget the Council is required to identify actions to improve efficiency and quantify the expected gains. Cashable gains represent the potential to release savings in cash for other areas of spend; non cashable efficiencies relate to improved outputs or enhanced service quality for the same expenditure, efficiencies that achieve reductions in fees and charges to the public, and improvements to productive time (unless fewer staff are needed as a result). In terms of this department the following savings have been identified:

	Nature of Saving	Cashable £000
1.	Efficiency savings within staffing budgets, particularly in respect of agency and overtime usage	558
2.	Transfer of some community support services from direct provision into the independent sector	1,000
3.	Retendering and route rationalisation within transport services	450
4.	Efficiency savings through service delivery partnerships and joint appointments with the PCT in adult services	200
5.	Efficiencies through contract reviews of children's outside placements and learning disability care packages within the independent sector	700
6.	Efficiencies in the provision of contact services for Looked After Children	55
7.	Improved income collection	100
8.	More efficient energy usage	70
9.	Reduced office accommodation costs through rationalisation and more flexible working arrangements	50
10.	Efficiency savings from increased e-recruitment, particularly reduced advertising costs	93
	TOTAL	3,276

4. Prudential Borrowing

- 4.1 In addition to the above budget, provision of £134k has been made for the revenue implications of the approved prudential borrowing regarding the use of digital pen and paper technology within the community support service.

5. Risk Assessment

- 5.1 In determining the Social Services budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.
- 5.2 One of the main ongoing areas of risk within the 2007/08 budget relates to front-line services of a demand-led nature. Whilst the budget is based on realistic demographic information, the nature of demand for these services can be somewhat volatile and the levels anticipated in the budget may be exceeded. This includes community care packages for adults, particularly those commissioned within the pooled budget for people with learning disabilities, and children's placements.
- 5.3 Further significant risks relate to the ongoing implementation of the service improvement and business reconfiguration programme within the Department and to Roseville Enterprises securing sufficient orders to achieve its budgeted income level.
- 5.4 Other noteworthy risks relate to the achievability of the budgeted efficiency savings set out in section 3.6.1 and to containing all reductions in Supporting People income within the provision outlined in section 3.3.3.

5.5 Detailed budget action plans have been prepared to mitigate these risks and further improvements to monitoring mechanisms will be made before 1st April 2007 to ensure that progress on planned actions and their financial impact can be effectively tracked.

Report prepared by: Ann Hill
Tel: 24 78555



Main responsibilities:

ADULT SERVICES

For all adults aged from 18-65 years the department provides support services where required for vulnerable groups such as adults with mental health problems, learning disabilities or physical and sensory impairment by –

- Assessing the care and support needs of adults and their carers.
- Providing support to enable people with special needs to live as independently and as safely as possible in their own homes and communities and to safeguard them from abuse and neglect.
- Providing choice in daily living through the promotion of self-managed care or the provision of personal assistant services, housing support, equipment and adaptations to promote independence, residential and day services, home-delivered meal services and housing support services.
- Ensuring appropriate care for those most vulnerable people through the provision of residential and day care services.
- Providing assessments, services and support for carers.

OLDER PEOPLE SERVICES

For people aged 65 years or over the department provides a range of services suitable for this client group. These include –

- Assessing the care and support needs of older people and their carers.
- Arranging and directly providing help for older people to live as independently and as safely as possible in their own homes and communities and to safeguard them from abuse and neglect.
- Promoting independence and self reliance in daily living through the promotion of self managed care or the provision of home care services, extra care housing support and equipment and adaptations.
- Managing the care of those older people eligible for statutory social services.
- Ensuring appropriate care for those most vulnerable older people through the provision and purchase of specialist nursing, residential and day care placements.
- Providing assessments, services and support for carers.

CHILDREN AND FAMILY SERVICES

For children and their families the department supports the most vulnerable young people in our city – those in need, disabled, requiring protection, in trouble with the law, need to be cared for away from home, who are leaving care, or are homeless by –

- Assessing the care and support needs of children in need and their families.
- Supporting families and children in their own homes.



-
- Providing a range of family support services, including family resource centres, to prevent the need for children to become looked after and to re-establish them with their families where this is appropriate.
 - Arranging and supporting foster care and adoptions for children.
 - Providing or arranging care in children's homes.
 - Co-ordinating and managing the Safeguarding responsibility in the city to assist children most at risk from harm and neglect.
 - Supporting the Youth Offending Service

Budget highlights 2007/08:

The Social Services budget for 2007/08 has increased by £6.0m compared with the 2006/07 budget and reflects the continuation of the challenging programme of service improvement and business reconfiguration across the department.

Additional funding of £2.1m has been provided through the Partnerships for Older People Grant and £0.7m by the Assistive Technology Grant, both of which will support vulnerable people to remain within the community. Additional provision of £1.8m has been made for the Joint Commissioning Service for People with Learning Disabilities, with a further £0.6m within the Department's supported living schemes to provide improved staffing ratios. Provision of £1.0m has been made for Roseville Enterprises to reflect providing work opportunities for disabled people within the context of trading difficulties being experienced with door and window production.

Additional funding of £1.6m has been included for children's placements to reflect trends in placement numbers and increasingly complex needs. An increase of £0.5m has been provided in the staffing budget for children's residential care and an additional £0.5m is included within the Children's Services Grant relating to the implementation of 'Every Child Matters'.

Provision of £1.0m has been made to reflect revised timescales and financial impacts of the major programme of service improvement and business reconfiguration. A further £1.5m relates to the transitional phase within the directly provided home care service as it responds to the revised eligibility criteria implemented in April 2005 and develops a focus on recovery and enablement services. Expenditure within adult services has reduced by £0.8m whilst residential care facilities are being converted to extra care housing provision. A further reduction of £0.9m within adult services reflects realigning staff to better reflect service requirements.

Efficiency savings across the department amounting to £3.3m have been identified and included within the 2007/08 budget. Central charges have increased by £0.9m, whilst capital charges have reduced by £2.8m, mainly due to new accounting requirements introduced in the 2006 SORP.

SOCIAL SERVICES DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Service Strategy			
Strategic Management	181	169	208
Complaints Procedure	214	214	205
Net Cost Of Service	395	383	414
Children - Commissioning & Social Work			
Commissioning And Social Work (Children)	18,090	19,099	18,891
Net Cost Of Service	18,090	19,099	18,891
Children Looked After			
Children - Homes	10,592	10,737	11,541
Secure Accommodation (Welfare)	756	756	553
Fostering Services	14,296	14,231	17,054
Other Children Looked After Services	629	617	485
Net Cost Of Service	26,273	26,341	29,634
Family Support Services			
Childrens Direct Payments	248	248	363
Services For Under 8s	58	58	59
Childrens Home Care	866	867	912
Equipment And Adaptations (Children)	440	440	431
Other Family Support Services	3,477	3,437	3,565
Net Cost Of Service	5,090	5,052	5,330
Youth Justice			
Secure Accommodation (Justice)	478	170	331
Youth Offending Teams	2,529	2,495	2,719
Other Youth Justice Services	837	825	196
Net Cost Of Service	3,844	3,490	3,246
Other Childrens And Families Services			
Adoption Services	1,501	1,501	1,692
Leaving Care Services	2,495	2,515	2,703
Other Childrens And Families Services	147	147	81
Net Cost Of Service	4,144	4,164	4,476
Services For Older People Aged 65 & Over			
Assessment And Care Management (Older)	10,347	10,360	9,547
Nursing Home Placements (Older)	27,972	27,972	28,946
Residential Care Home Placements (Older)	23,325	22,252	26,259
Supported And Other Accommodation (Older)	95	89	145
Direct Payments (Older)	430	430	501
Home Care (Older)	25,373	25,260	19,696
Day Care (Older)	8,620	8,334	8,690
Equipment And Adaptations (Older)	1,414	1,414	1,368
Meals (Older)	286	279	240
Other Older Peoples Services	2,241	2,157	2,393
Net Cost Of Service	100,103	98,546	97,785
Adults Under 65, Physical Dis & Sens Imp			
Assessment And Care Management	2,432	2,398	2,264
Nursing Home Placements	2,460	2,460	2,780
Residential Care Home Placements	1,844	1,844	1,763
Supported And Other Accommodation	36	36	138
Direct Payments	1,318	1,318	1,365
Home Care	3,175	2,789	4,128
Day Care	3,597	3,319	3,142
Equipment And Adaptations	258	258	253
Other Physical Disability Services	1,663	1,688	1,947

SOCIAL SERVICES DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Net Cost Of Service	16,782	16,109	17,780
Adults Under 65 Learning Disabilities			
Assessment And Care Management	1,388	1,520	2,042
Nursing Home Placements	402	402	490
Residential Care Home Placements	13,266	13,522	15,422
Supported And Other Accommodation	4,833	5,341	7,115
Direct Payments	21	21	26
Home Care	1,909	1,017	644
Day Care	9,802	9,221	9,878
Equipment And Adaptations	79	79	77
Other Learning Disability Services	387	387	463
Net Cost Of Service	32,087	31,510	36,157
Adults Under 65 With Mental Health Needs			
Assessment And Care Management	2,858	2,457	2,578
Nursing Home Placements	2,120	2,120	2,197
Residential Care Home Placements	1,890	1,890	1,920
Supported And Other Accommodation	1,349	1,349	1,493
Home Care	1,034	1,018	735
Day Care	1,779	1,466	1,643
Other Mental Health Services	1,658	1,776	1,385
Net Cost Of Service	12,688	12,077	11,951
Asylum Seekers			
Assessment And Care Mgmt (Asylum Seeker)	39	39	33
Unaccompanied Asylum Seeking Children	94	95	61
Net Cost Of Service	134	135	94
Other Adult Services			
Assessment And Care Mgmt (Other Adults)	230	230	203
Hiv/Aids	509	509	714
Substance Abuse(Addictions)	750	750	683
Other Adult Services	1,135	991	1,096
Net Cost Of Service	2,624	2,480	2,696
Other Non-Personal Social Services			
Other Non-Personal Social Services	45	45	59
Net Cost Of Service	45	45	59
Other Generic Services			
Other Generic Services	0	-24	0
Integrated Community Equipment	0	-30	0
Family Placement Adults Aged 18 To 65	0	118	0
Net Cost Of Service	0	65	0
Home Care Services			
Home Care Services	0	-1,004	0
Net Cost Of Service	0	-1,004	0
Support Services			
Support Services	257	211	0
Net Cost Of Service	257	211	0
Assessment And Care Management			
Assessment And Care Management (Adults)	0	-552	0
Assessment & Care Management (All Users)	0	-262	0
Net Cost Of Service	0	-815	0

SOCIAL SERVICES DEPARTMENT : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Appropriation			
Transfer To / From Reserves	-6,120	-5,987	-4,686
Net Cost Of Service	-6,120	-5,987	-4,686
Net Revenue Charge	216,435	211,901	223,825

SOCIAL SERVICES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	113,230	112,075	111,511
Pension Costs	7,536	7,714	6,868
Other Employee Related Costs	656	726	833
Training & Development	1,064	1,158	877
	122,485	121,673	120,089
Premises			
Buildings Maintenance	2,543	2,054	1,963
Grounds Maintenance	98	118	112
Utilities	1,745	1,871	1,782
Cleaning & Refuse Collection	1,219	1,241	1,307
Rent & Ndr	2,900	2,917	2,807
Building Security	88	88	99
Premises Related Insurance	133	135	80
	8,727	8,422	8,150
Supplies & Services			
Materials & Equipment	924	1,746	1,871
Trading Materials	0	6	82
Stationery & Postage	640	328	610
Telecommunications	1,105	1,424	1,392
Insurance	196	196	341
Events & Projects	108	116	116
Grants & Contributions	2,293	3,531	4,384
Professional Fees	272	278	259
Allowances	39	36	25
Security Services	0	0	0
Other Hired & Contracted Services	3,440	2,829	2,377
Miscellaneous	884	921	790
	9,901	11,411	12,246
Transport			
Vehicles & Plant Related Expenditure	416	379	288
Travel Allowances	2,208	2,256	2,418
School Transport	0	28	28
Transport Related Insurance	4	4	14
	2,628	2,667	2,748
Internal Charges			
Central Financial Services	1,886	2,015	2,157
Central: Legal Services	3,099	3,099	3,575
Central: Human Resources	852	852	869
Central: It	5,244	5,244	5,630
Departmental Reallocations	72,922	72,988	70,144
Property Management Services	14	14	53
Other Charges	1,011	1,569	1,275
Transportation Of Clients	7,550	7,550	8,020
Customer Services	0	30	30
	92,577	93,361	91,753
Agency Payments			
Outside Placements	4,334	4,539	4,441
Services Rendered By Health Authorities	0	0	2
Contributions To Partnerships	32,979	32,979	36,531
Payments To External Agencies	12,636	12,339	13,581
Fees To Carers	16,918	16,918	19,337
Home Care	7,828	8,076	12,259
Sheltered Accommodation	177	177	220
Nursing Placements	46,053	46,053	45,723
Direct Payments	1,971	1,971	2,186
Drug & Alcohol	671	671	599
Residential Placements	21,468	21,468	21,579
	145,035	145,190	156,459

SOCIAL SERVICES DEPARTMENT : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Appropriations			
Transfer To / From Reserves	-6,120	-5,987	-4,686
	-6,120	-5,987	-4,686
Transfer Payments			
Allowances For Children	80	70	77
	80	70	77
Capital			
Capital Financing Charges	7,425	3,920	4,646
	7,425	3,920	4,646
Total Expenditure	382,738	380,727	391,481
Internal Income			
Charges To Other Departments	-606	-857	-1,069
Departmental Reallocations	-72,921	-72,988	-70,144
Joint Commissioning Service	-637	-453	-150
	-74,164	-74,298	-71,363
Income - Grants			
Government Grants	-23,198	-27,043	-29,733
	-23,198	-27,043	-29,733
Income - Charges			
Sale Of Goods/Services	-1,174	-1,214	-1,231
Fees & Charges	-1,516	-5,242	-4,094
Contributions From Service Users	-18,895	-20,713	-18,845
Contributions From Other Bodies	-10,214	-1,144	-2,020
Partnership Contributions	-15,199	-15,926	-17,457
Health Auth Income Re Joint Fin Schemes	-301	-1,310	-565
Contributions	-158	-210	-354
Health Authority Income	-9,692	-9,979	-9,979
Housing Benefit/Supporting People Income	-10,900	-10,900	-11,102
Rents	-121	-121	-121
	-68,171	-66,759	-65,769
Income - Other			
Other Income	-770	-726	-792
	-770	-726	-792
Total Income	-166,303	-168,826	-167,656
Net Revenue Charge	216,435	211,901	223,825

This page is intentionally left blank

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: Central Accounts

1 Introduction

- 1.1 This briefing note has been produced in order to inform members of the Executive Board as to the main variations and factors influencing the department's budget for the Original Estimate (OE) 2007/08.
- 1.2 The figures for the latest estimate (LE) for 2006/07 have been included in the following table. Variations between the OE 2006/07 and the LE 2006/07 reflect approved variations in accordance with the Budget and Policy framework.
- 1.3 The Original Estimate, as in previous years, has been prepared at outturn prices and as such there is no central provision for pay and prices.

2 Summary of the Revenue Budget

	Original Estimate (OE) 06/07	Latest Estimate (LE) 06/07	Variation OE to LE 06/07		Original Estimate (OE) 07/08	Variation OE 06/07 to OE 07/08	
	£000	£000	£000	%	£000	£000	%
Strategic							
Gross expenditure	23,918	22,608	-1,310	5cr	31,847	7,929	33
Income	- 17,224	- 15,211	2,013	12cr	-24,515	-7,291	42
Net cost of service	6,694	7,397	703	17cr	7,332	638	75
Asset Management							
Revenue Account							
Capital Financing	48,841	44,921	-3,920	8cr	55,739	6,898	14
Capital Charges	- 128,105	- 76,390	51,715	40cr	-84,968	43,137	34cr
Net cost of service	- 79,264	- 31,469	47,795	48cr	-29,229	50,035	20cr
Corporate and Democratic Core							
Gross expenditure	16,023	16,023	0	0	16,208	185	1
Charges to HRA	- 1,332	- 1,332	0	0	-1,332	0	0
Net cost of service	14,691	14,691	0	0	14,876	185	1
Non Distributable Costs							
Gross expenditure	4,040	4,040	0	0	4,713	673	17
Net cost of service	4,040	4,040	0	0	4,713	673	17
Joint Committees							
Gross expenditure	31,675	31,675	0	0	32,414	739	2
Net cost of service	31,675	31,675	0	0	32,414	739	2
Total net cost of service	- 22,164	26,334	48,498		30,106	52,270	

The decrease in the net cost of service from the OE to LE 2006/07 can largely be explained by a reduction in the contra entry for the capital charges made to departments of £51.8m. This reduction relates to the introduction of new accounting requirements in 2006 as outlined in paragraph 3.2.1.

3 Explanation of variations between the Original Estimate 2006/07 and the Original Estimate 2007/08 (£52.3m)

3.1 Strategic

3.1.1 The variation between the OE 2006/07 and the OE 2007/08 can be summarised as follows:

	£000
Net Cost of Service – Original Estimate 2006/07	6,694
Other factors not affecting the level of service	649
Variations in charges for capital	(11)
Net Cost of Service – Original Estimate 2007/08	7,332

3.1.2 Other factors not affecting the level of service

The authority is required to comply fully with accounting standard FRS 17 – Retirement Benefits. Within Central Accounts a number of corporate FRS17 budgets are held in respect of the return on assets and interest on liabilities. There is no impact on Council Tax levels as the effect of the FRS 17 adjustment is reversed by a contribution from the Pensions Reserve. The FRS 17 pensions adjustment budget has increased by £9m for return on assets and interest on liabilities, in line with expected performance.

Central Accounts hold a number of central income budgets:

- The authority has budgeted to receive an additional £5.0m Cr income in 2007/08 under the Business Growth Initiative.
- The budget for income receivable in relation to Section 278 schemes has decreased by £500k.
- The budgeted level of interest receivable on balances has increased by £2.8m.

Provision has also been made within Central Accounts in respect of expenditure classified as revenue within the budget that will in fact be more properly chargeable to capital schemes has been decreased by £1m to £3.5m. Also, the central provision for savings generated from the Support Services Review has been decreased by £200k to £500k, as part of the savings will be realised in departments in 2007/08 following the implementation of the creditors review. The budget in respect of the amending report of £720k has been removed.

As in previous years, the Strategic budget contains variations relating to late changes within the budgets of central departments, which it has not been practical to reflect in their recharges. When the actual charges are made in the accounts, these cost will be fully allocated to services. The variation in such charges held in the Strategic budget in comparison to the 2006/07 budget has decreased by £1,917k.

3.2 Asset Management Revenue Account

- 3.2.1 Service accounts are charged with an accounting cost of capital reflecting the latest valuation of assets. Within the Asset Management Revenue Account these service charges are credited and replaced by the actual cost to the Council of its borrowings.

The budget for external capital financing costs has increased by £6.7m. This is made up of an increase in anticipated interest costs of £7.2m and an increase in the Minimum Revenue Provision (the amount which the authority is statutorily required to set aside to fund debt) of £3.4m. Within the figures for capital charges, statutory charges made to the Housing Revenue Account for its capital financing costs have increased by £3.7m, reflecting the HRA's share of the capital financing costs.

The budget for capital charges made to departments has decreased by £43.3m. In line with changes to accounting regulations, notional interest is no longer charged to service revenue accounts. The notional interest entries have been removed from the 2006/07 LE and 2007/08 OE. This amounted to a decrease in notional interest received by AMRA of £51.8m. There has also been an increase in capital charges made to departments resulting in a contra entry of £8.5m Cr. These include depreciation to fixed assets, charges to reflect the benefit of capital expenditure which does not generate a fixed asset (e.g. IT developments), and income from any associated grants received to fund such expenditure.

3.3 Corporate & Democratic Core

- 3.3.1 The Corporate and Democratic Core includes the costs associated with the Democratic Representation and Management of the Authority along with the costs of the provision of the Council's Corporate Management. For 2007/08 the Corporate and Democratic Core budget has increased by £190k.

3.4 Non Distributable Cost

- 3.4.1 Non distributable costs includes estimates for costs which cannot be directly allocated to departments, including FRS 17 past service costs and surplus asset depreciation. For 2007/08 the Non Distributable Cost budget has increased by £673k as a result of including surplus asset depreciation under this heading.

3.5 Joint Committees

- 3.5.1 Contributions to Joint Committees have increased by £739k. The levy in respect of West Yorkshire Passenger Transport Authority has increased by £618k (2.2%) to £28,715k. Contributions to other Joint Committees have increased by £121k.

4 Risk Assessment

- 4.1 In determining the Central Accounts budget, consideration is given to all the risks and these are managed within the department's overall risk management framework. Within this framework, a register of those items considered to carry the highest risk and therefore requiring careful and regular monitoring has been prepared.
- 4.2 The key risks in the 2007/08 budget for this department are as follows: The £10.5m budget for income from the Local Authority Business Growth Incentive Scheme is dependant upon significant increases in business rate income. The contingency budget of £3.6m is included to cover spending pressures identified by departments amounting to £4.7m.

Briefing note prepared by: S Jolley
Telephone: 74143

This page is intentionally left blank



Main responsibilities:

- Items which do not specifically relate to any of the council's other functional headings, including the continuing costs of discontinued operations, interest earned on revenue balances and general income sources not attributable to a specific service. Also included are subscriptions to regional associations and specific grants to local organisations.
- A general contingency budget is held to meet uncertainties that are not provided for in departmental budgets.
- The council's contribution to a number of joint committees and other bodies established to provide a range of county-wide services, including trading standards and the West Yorkshire Passenger Transport Authority.
- The Asset Management Revenue Account converts the notional charges made for fixed assets in individual service accounts into the authority's true capital financing costs.
- Under the Best Value Accounting Code of Practice (BVACoP), certain defined overheads are charged to a Non Distributed Costs Account. This account comprises the estimated present value of the total future costs of VER and added years pension decisions made during the year.
- Under BVACoP the costs of both Corporate Management and of Democratic Representation and Management cannot be treated as service expenditure and are accounted for centrally in a Corporate and Democratic Core account. For Leeds City Council the expenditure charged to this account includes the activities and costs which provide the infrastructure which allows services to be provided, the cost of providing information which is required for public accountability, and the cost of member activities.

Budget highlights 2007/08:

- The budget includes central contingencies. For 2007/08 the Contingency Fund has been set at £3.6m. Releases from contingency will be subject to authorisation in line with Financial Procedure Rules.
- A budget of £10.5m income anticipated from the Business Growth Initiative has been included for 2007/08.
- During the year it is expected that up to £3.8m expenditure classified as revenue within the budget, will in fact be more properly chargeable to capital schemes. The strategic budget therefore reflects this adjustment.

This page is intentionally left blank

CENTRAL ACCOUNTS : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Strategic Accounts			
Contingencies and Provisions	3,200	2,866	3,600
Other Corporate Accounts	3,446	4,532	3,298
Net Cost of Service	6,646	7,398	6,898
Asset Management Revenue Account			
Asset Management Revenue Account	-79,264	-31,469	-29,229
Net Cost of Service	-79,264	-31,469	-29,229
Corporate & Democratic Core			
Democratic Representation & Management	10,876	10,876	10,542
Corporate Management	5,147	5,147	5,666
Contribution from HRA	-1,332	-1,332	-1,332
Net Cost of Service	14,691	14,691	14,876
Non Distributable Costs			
Non Distributable Costs	4,040	4,040	4,713
Net Cost of Service	4,040	4,040	4,713
Joint Committees			
Trading Standards	1,128	1,128	1,194
Archives and Archaeology	519	519	619
Grants to Other Bodies	512	512	444
Unfunded Pensions	445	445	438
Probation	26	26	18
Flood Defence	76	76	78
West Yorkshire Passenger Transport	28,097	28,097	28,715
Coroners Service	872	872	908
Net Cost of Service	31,675	31,675	32,414
Miscellaneous Accounts			
Leeds Bradford Airport	-154	-154	-132
Discontinued Services	-498	-498	-15
Contingencies & Provisions	51	50	51
Miscellaneous	649	601	529
Net Cost of Service	48	-1	433
Total Net Cost of Service	-22,164	26,334	30,105
Appropriations			
Transfers to/from Reserves	-27,237	-25,591	-45,937
	-27,237	-25,591	-45,937
Net Revenue Charge	-49,401	743	-15,832

CENTRAL ACCOUNTS : SUMMARY

Type Of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Pension Costs	1,221	1,221	1,764
FRS 17 Pension Adjustments	18,819	18,819	27,714
Other Employee Related Costs	444	3,177	620
Training & Development	100	100	0
	20,584	23,317	30,098
Premises			
Rent & NNDR	1	1	16
	1	1	16
Supplies & Services			
Cross-Cutting Issues	-1,704	-4,373	-4,350
Grants & Contributions	609	608	636
Professional Fees	6	6	5
Hospitality	25	25	25
Contingency Fund	3,200	2,866	3,600
Miscellaneous	180	180	232
	2,316	-688	148
Internal Charges			
Other Charges	576	716	199
Central IT	1,235	891	-565
Central Financial Services	1,058	580	388
Central Legal Charges	653	692	1,189
Central Human Resources	-34	-123	343
Corporate and Democratic Core	16,006	16,006	16,069
	19,494	18,762	17,623
Agency Payments			
Payments to External Agencies	32,884	32,884	33,232
	32,884	32,884	33,232
Appropriations			
Transfers to/from G.F. Reserve	326	1,826	-5,625
Transfers to/from Earmarked Reserves	-8,744	-7,377	-12,598
Transfers to/from Pensions Reserve	-18,819	-20,040	-27,714
	-27,237	-25,591	-45,937
Capital			
Minimum Revenue Provision	21,617	21,617	24,989
Capital Charges to H.R.A.	-32,772	-32,772	-36,511
Capital Financing Charges	-127,808	-76,197	-83,870
External Interest Paid	60,076	56,076	67,261
	-78,887	-31,276	-28,131
Total Expenditure	-30,845	17,409	7,049
Internal Income			
Charges to Other Departments			
HRA Contribution to C.D.C.	-1,332	-1,332	-1,332
	-1,332	-1,332	-1,332
Income - Grants			
Government Grants	720	-5,980	-10,540
	720	-5,980	-10,540
Income - Other			
Other Income	-17,406	-8,314	-7,156
Interest / Dividends	-538	-1,040	-3,853
	-17,944	-9,354	-11,009
Total Income	-18,556	-16,666	-22,881
Net Revenue Charge	-49,401	743	-15,832

LEEDS CITY COUNCIL 2007/08 BUDGET REPORT

Department: Memo of Children's Services Budgets

1 Introduction

- 1.1 This briefing note presents an overall summary of the Children's Services budget for 2007/08. The details of the various component budgets are set out in the preceding individual departmental papers. This reflects the overall approach taken by the authority to minimise any major structural change in implementing the children's trust arrangements.
- 1.2 The scope of Children's Services covers many of the authority's activities. However in terms of budget accountability the responsibility is deemed to cover:
- Schools
 - Other Education Services (including Education Leeds)
 - Children's Social Care
 - Early Years
 - Youth Service
 - Children's Services Unit

In total these net budgets for 2007/08 (excluding schools) amount to £146.1m, details are given in appendix A.

2 Budget Highlights

- 2.1 The details of any service implications are set out the accompanying departmental reports. The main highlights of the 2007/08 budget for Children's Services are:

2.1.1 Education

- A minimum per pupil increase of 3.7%.
- Average increases in the Schools Standards Grant of 23% per pupil in Primary, 20% per pupil in Secondary and 11% per pupil in SILCs.
- Additional funding for personalisation and workforce reform

2.1.2 Early Years and Childcare Service

- Additional 26 Children's Centres
- Pilot schemes to provide 7.5 hours of free nursery education for up to 750 two year old children and extension of entitlement for free nursery education for three and four year olds from 12.5 to 15 hours per week.
- £275k to pilot a Budget Holding Lead Professional scheme which aims to respond more rapidly to the needs of vulnerable families.

2.1.3 Education

- A minimum per pupil increase of 3.7%.
- Average increases in the Schools Standards Grant of 23% per pupil in Primary, 20% per pupil in Secondary and 11% per pupil in SILCs.
- Additional funding for personalisation and workforce reform

2.1.4 Early Years and Childcare Service

- Additional 26 Children's Centres
- Pilot schemes to provide 7.5 hours of free nursery education for up to 750 two year old children and extension of entitlement for free nursery education for three and four year olds from 12.5 to 15 hours per week.
- £275k to pilot a Budget Holding Lead Professional scheme which aims to respond more rapidly to the needs of vulnerable families.

2.1.5 Youth Service

- The budget for 2007/08 provides for the continuation of the Out of School Activities programme, in partnership with summer Breeze events, the addition of Neighbourhood Support Fund and Youth Opportunities Fund.

2.1.6 Children's Services Unit

- An additional £649k has been included to provide the infrastructure to assist the Director of Children's Services in improving outcomes for children in Leeds in accordance with Every Child Matters.

2.2 In effect 2007/08 will be the first full year of the children's trust arrangements in Leeds in operation. There has not yet, therefore, been the opportunity to identify significant areas of savings for realignment arising from more effective and coordinated service delivery. It is, however, anticipated that future budget reports for Children's Services will reflect a continuous realignment of resources with a concentration towards the targeted priorities contained within the Children and Young People's Plan.

2.3 Detailed work will be undertaken over the next few months to review the financial reporting systems so as to ensure that the budgets within children's services are monitored effectively in a coordinated way to ensure that every opportunity for possible realignment towards the priorities contained within the Children & Young People' Plan is identified and pursued

CHILDREN'S SERVICES : SUMMARY

Service	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Education Services	79,508	60,449	61,053
Children's Social Services	57,535	58,241	61,666
Early Years Services	11,981	11,345	12,296
Youth Services	9,378	9,284	9,396
Director of Children's Services Unit	886	1,170	1,733
Net Cost of Service	159,288	140,489	146,144

CHILDREN'S SERVICES : SUMMARY

Type of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Employees			
Direct Pay Costs	51,441	53,016	56,368
Pension Costs	8,623	8,660	8,877
Other Employee Related Costs	188	221	162
Training & Development	35,466	33,197	32,888
	95,718	95,094	98,295
Premises			
Buildings & Grounds Maintenance	720	548	597
Utilities	499	498	527
Cleaning & Refuse Collection	792	840	824
Rent & NNDR	2,021	1,243	1,309
Other Premises Costs	79	85	113
	4,111	3,214	3,370
Supplies & Services			
Materials & Equipment	1,294	1,733	1,650
Stationery, Postage & Telecommunications	978	1,203	786
Insurance	2,710	2,710	2,510
Grants & Contributions	6,878	8,641	9,238
Other Hired & Contracted Services	34,567	30,896	33,483
Education Leeds Contract	54,811	57,293	58,672
Other Supplies & Services	1,502	1,685	1,701
	102,740	104,161	108,040
Transport			
Transport & Travel Costs	1,018	1,108	1,332
Transportation of Clients	893	1,047	1,023
	1,018	1,108	1,332
Internal Charges			
Central & Departmental Charges	22,673	33,582	31,352
	22,673	33,582	31,352
Agency Payments			
Services Rendered by Other Authorities	774	774	797
Payments to external agencies	2,149	2,140	2,129
Outside Placements	4,334	4,344	4,211
Fees to Carers	16,385	16,385	18,837
Direct Payments	250	250	360
	23,892	23,893	26,334
Transfer Payments			
School Clothing Vouchers	150	506	544
School Budgets (including Contingency)	336,025	336,302	350,594
Other Transfer Payments	216	215	227
	336,391	337,023	351,365
Capital			
Capital Financing Charges	45,822	25,028	27,411
	45,822	25,028	27,411
Total Expenditure	632,365	623,103	647,499

CHILDREN'S SERVICES : SUMMARY

Type of Expenditure	Estimate 2006/07 £000s	Latest Estimate 2006/07 £000s	Estimate 2007/08 £000s
Internal Income			
Charges to Other Departments	-9,275	-11,083	-15,102
Departmental Reallocations	-2,495	-2,312	-2,854
	-11,770	-13,395	-17,956
Income - Grants			
DSG Income	-361,664	-361,664	-380,132
Other Grant Income	-82,612	-88,733	-89,396
	-444,276	-450,397	-469,528
Income - Charges			
Fees & Charges	-4,853	-9,526	-8,093
Contributions from Other Bodies	-9,683	-3,857	-3,721
Rents	-1,742	-1,795	-1,202
	-16,278	-15,178	-13,016
Income - Other			
Other Income	-753	-3,644	-855
	-753	-3,644	-855
Total Income	-473,077	-482,614	-501,355
Net Cost of Service	159,288	140,489	146,144

This page is intentionally left blank



Report of The Director of Corporate Services and the Director of Neighbourhoods and Housing

Executive Board

Date: 9 February 2007

Subject: Housing Revenue Account Budget 2007/2008

Electoral Wards Affected:

All

Specific Implications For:

Ethnic minorities

Women

Disabled people

Eligible for Call In

Not Eligible for Call In

(Details contained in the report)

EXECUTIVE SUMMARY

- 1.0 This report summarises the HRA budget and ALMO management fee distribution for 2007/08. Overall ALMO management fees have risen by an average of 4.5% on a comparable property basis.
- 2.0 Changes to housing subsidy property allowances has seen a loss of subsidy of £3.2 m.
- 3.0 The Department of Communities and Local Government (DCLG) has introduced a cap on average rent rises of 5% for the second year running. It is proposed that rents in Leeds rise on average by 5% for 2007/08.
- 4.0 There have been no changes in methodology of allocating management fees via the formulaic approach agreed in previous years. The fees have been updated to reflect the new ALMO arrangements.
- 5.0 The budget assumes no call on reserves.

1.0 Purpose Of This Report

1.1. This report sets out:-

- the Latest Estimate for 2006/07 and the Original Estimate for 2007/08 and comments on the major issues which have influenced the Budget.
- the proposals for rents to rise in 2007/08.
- the principles for allocating budgets to the ALMOs, via their Management Fees.

2.0 Background Information

2.1 The 2007/08 Original Estimate has been prepared at outturn prices which means that allowances for inflation have been included in the budget submission.

2.2 This report includes the ongoing financial arrangements in respect of the Arms Length Management Organisations (“ALMO’s”) which took responsibility for managing the Council’s stock of housing from February 2003. Following an ALMO review, including a city wide ballot of tenants, the management function will be delivered by three new ALMOs from 1st April 2007.

2.3 In accordance with the Council’s Policy and Budget Framework, decisions as to the Council’s budget and Housing Rent increases are reserved to Council. As such the purpose of this report is to propose a budget to Council, and thus the decisions recommended by this report are not eligible for call in.

3.0 Main Issues

3.1 Appendix 1 shows the projected Housing Revenue Account Summary for the 2006/07 Original Estimate, Latest Estimate 2006/07 and the 2007/08 Original Estimate.

Variation Original Estimate 2006/07 to Latest Estimate 2006/07

3.2.1 The original estimate 2006/07 budgeted for no net call on reserves. The latest estimate shows a contribution to general reserves of £801k.

3.2.2 The original budget assumed that general HRA reserves would be £2.97m at 1st April 2006, although the outturn position was actually £3.41m.

3.2.3 The main reasons for the variation in 2006/07 are:

- a) ALMO performance incentives – an additional £0.6m has been passed to the ALMOs.
- b) SCA allowances – an additional £1.5m is receivable following agreement of increased capital funding for decency from the DCLG. This is passed on in full to the ALMOs.

- c) Housing Subsidy trigger – as a result of not hitting the subsidy trigger, the negative subsidy payment (excluding MRA, capital and ALMO allowances) is projected to increase from £55.3m to £57.6m, a cost of £2.3m. More details on this are given at section 5.4.
- d) Additional MRA of £1.369m also results from failing to meet the subsidy trigger meaning a net loss of resources to Leeds of £0.9m.
- e) Additionally, final details of the compensation for restricting rent rises to 5% in 2006/07 have only recently been issued by DCLG. This has resulted in an additional £700k income.
- f) Property numbers – Property numbers are higher than originally projected due to lower RTB sales and demolitions. As a result, additional rental income of £1.1m is currently projected.
- g) Disrepair - The number of claims for disrepair has been steadily falling throughout the year with the average number of cases per month now around 9. Accordingly it has been possible to further reduce the provision required to meet these claims by £190k.
- h) Underpinning works – additional costs of £400k have been identified in relation to commitments in properties previously sold under Right to Buy legislation.
- i) Seacroft Lighting - An opportunity to claim compensation for the diminution in value of HRA properties next to the Seacroft lighting scheme has been identified and this claim is being pursued with the Highways Agency during the year with expected additional income of £105k being generated. This is a one off transaction and thus can not be repeated in subsequent years.

3.3 Swarcliffe PFI

- 3.3.1 There is also a contribution to the Swarcliffe PFI sinking fund of £800k in 2007/08. The contract for Swarcliffe PFI commenced on 1 April 2005.
- 3.3.2 This reflects the net surplus made in year being the excess of income, including government grant and the unitary charge. This is as a result of the way in which the Government allocates grant support for PFI which results in surpluses in the early years of such schemes.
- 3.3.3 The reserve is to be retained to fund deficits in future years.

3.4 Variation Original Estimate 2006/07 to Original Estimate 2007/08

- 3.4.1 The budget for 2007/08 has been constructed based on the achievement of working balances of £3.5m at 31 March 2008, which represents around 2.5% of the non-ALMO costs including negative subsidy. This is considered to be an acceptable minimum level of balances following the transfer of services and responsibilities to the ALMOs. The transfer of services also includes an element of transfer of risk and the ALMOs are able to retain their own working balances.
- 3.4.2 The reasons for the change are:

- a) The negative subsidy the Council is required to pay back to the Government has increased significantly following the housing subsidy settlement. The Council revenue contribution per property in negative subsidy has increased from £966 (net of Rental Constraint Allowance) per property to £1,008 which is a £3.2m increase. Additionally falling interest rates and reduced premiums and discounts have generated a cost of £2.2m, although this is offset by reductions in actual capital charges.
- b) There has been an increased management fee to ALMOs of £3.2m on a like for like basis (i.e. after taking account of costs disaggregated during the year) and further provision made for ALMO Performance Incentives of £1.05m.
- c) During the year, DCLG finalised the SCA allowances payable through the Housing Subsidy grant to the ALMOs. The original allowance of £21.086m has been increased to £22.58m and passed on in full to the ALMOs.
- d) A pay award of 2.5% has been provided which together with other inflationary increases means additional costs of £0.34m.
- e) Increases in net rentals & service charges are expected to generate an additional £5.4m, details of which are given below in section 4; it is anticipated that new Heat Lease schemes will increase service charges by a further £1.2m, although this will be offset by the costs of servicing the prudential borrowing necessary to fund these new schemes.
- f) The number of claims for disrepair has been steadily falling throughout the year with the average number of cases per month now around 9. Accordingly it has been possible to further reduce the provision required to meet these claims by £250k.
- g) Improved collection of current and historical debt has allowed a reduction of £275k in the cost of bad debts;
- h) The budget in 06/07 included approximately £500k in early retirement costs which are no longer required;
- i) Costs relating to support & other services within the HRA have been reviewed to ensure their continued appropriateness and costs have been identified which are more appropriately accounted for within the General Fund in accordance with CIPFA accounting requirements in 2007/2008. These have been partly offset by a review of a number of corporate charges. The net effect is a cost of £600k.
- j) Additional costs in PFI Procurement for Little London and Beeston Hill & Holbeck will be incurred in 2007/08 with a net cost to the HRA of £1.03m.
- k) There is a transfer to the PFI reserve for Swarcliffe of £0.8m (£2.1m 2006/07 LE) which reflects the net surplus made in the year. Additional contract payments of £1.4m are due in 2007/08 compared to 2006/07.
- l) Savings in the cost of debt has allowed reductions in interest costs of £2.2m, although this is partially offset by reductions in Housing Subsidy.
- m) Support costs (including applicable corporate recharges) have been reviewed with a number of opportunities identified which can generate savings of £42k, although

these will be subject to future staffing restructures and the ALMO review. Savings of £115k in Strategic Landlord costs have also been targeted .

4.0 Rentals

4.1 The level of Council House rents are controlled through the application of the Government's Rent Restructuring programme.

4.2 The Government's Rent Restructuring Policy is based upon the following principles:

- social rent should remain affordable and well below those in the private sector;
- social rent should be fairer and less confusing for tenants;
- there should be a closer link between rent and the qualities which tenants value in properties; and,
- differences between the rent set by local authorities and Registered Social Landlords (RSL) should be removed.

4.3 Rent Restructuring

4.3.1 Changes were implemented to rent restructuring in accordance with DCLG's proposals in 2006/07. The impact of this is to increase rents as now proposed following a Housing Association model attempting to converge to average public sector rents rather than local authority rents based on public sector house values which are higher than local authority house values. The net effect of this is that we are converging to a target estimated to be approximately 13.7% higher than was previously the case over the remaining 4 years of rent restructuring.

4.3.2 The full application of rent restructuring would see rents rise in Leeds by 7.3% in 2007/08 compared with 5.85% in 2006/07, although this was capped at 5%. Assuming no changes in inflation rates then rents would also rise by around 7.0% in 2008/09.

4.4 DCLG limitation on rent rises

4.4.1 DCLG have informed Authorities, they want to limit average rent increases & de-pooled service charges to no more than 5 per cent for each of the years 2006/07 & 2007/08. It is expected that this limitation will be removed in 2008/09. However, the Government compensates authorities through a new subsidy allowance named the Rental Constraint Allowance (RCA). For 2007/08, the RCA is projected to be £6.8m.

4.4.2 Applying rent restructuring would mean an average rent rise of 7.3% and therefore rents have to be reduced to reflect the 5% cap from the theoretical position. In common with many other local authorities and reflecting guidance from the DCLG it is appropriate to implement a pro-rata reduction on all rents such that the 5% limitation is reached.

4.5 Overall changes in rents

4.5.1 Rental income from housing stock is budgeted to increase by £7.2m offset by a reduction of £2.6m through changes in property numbers; this figure does not include the RCA of £6.8m.

4.5.2 This reflects changes in individual rents following the application of the sixth year of the Government's rent restructuring policy, the basis of which is partly determined

by the value of properties & the number of bedrooms in each property. Individual tenants are protected from large increases in rent in that the formula only allows rents to rise by inflation + a half % (4.1%) +/- £2.00 per week.

4.5.3 The application of this formula means that average rents will rise by 5%, and represents an average rent increase of £2.59 over 48 weeks, although the effects on individual tenants will vary according to the restructuring formulae.

4.5.4 The comparative figures are:

	<u>2006/07</u>	<u>2007/08</u>		
Actual Rent (average)	£51.92	£54.51	+5%	+£2.59

4.5.5 Rentals from garages (currently £5.00 per week) fall outside the rent restructuring rules and normally rise in line with average rental increases. It is proposed to increase garage rents by 5% to £5.25 per week.

4.6 Service Charges

4.6.1 Service charges, which fall within the constraints of rent restructuring, are subject to the same 5% limitation as rents.

4.6.2 It is the intention of the Government's rent restructuring policy that service charges will be disaggregated by the end of the ten year implementation programme (2010/2011) and that rental income will reflect purely management & maintenance of properties. This is not currently the case and will need to be kept under review between now and the end of rent restructuring.

5.0 **Housing Subsidy**

5.1 Housing subsidy is a notional calculation based on what the Government estimates we ought to spend on housing management and maintenance plus capital financing costs, offset by our guideline rental income & assumed mortgage interest receivable. Where this is negative we have to pay money to DCLG. Leeds is a negative subsidy authority.

5.2 Allowances by property compared with the current year are:

<u>Housing Subsidy</u>	<u>2006/07</u>	<u>2007/08</u>	<u>change</u>
	£	£	£
Guideline rent	(2,460.77)	(2,645.18)	(184.41)
Rental Constraint Allowance	27.04	113.53	86.49
Management allowance	514.08	537.68	23.60
Maintenance allowance	954.02	985.87	31.85
Management & maintenance	1,468.10	1,523.55	55.45
Negative subsidy per property	(965.63)	(1,008.10)	(42.47)
Major Repairs Allowance (MRA)	554.68	581.10	26.42
Total allowances	(410.95)	(427.00)	(16.05)

5.3 The overall impact on subsidy, after allowing for changes in property numbers and unit allowances is as below:

	<u>Final</u> <u>Determination</u> <u>2006/07</u>	<u>Final</u> <u>Determination</u> <u>2007/08</u>	<u>Change</u>	
	£K	£K	£K	%
Management & maintenance	88,612	93,168	4,556	5.1
Guideline rent & RCA	(143,938)	(151,739)	(7,801)	5.4
	(55,326)	(58,571)	(3,245)	5.9
Capital allowances	23,858	21,659	(2,199)	(9.2)
	(31,468)	(36,912)	(5,444)	17.3
ALMO allowances	21,417	34,839	13,422	62.7
PFI	6,097	6,097	0	0.0
	(3,954)	4,024	7,978	201.8
MRA	32,655	34,702	2,047	6.3
	28,701	38,726	10,025	34.9

5.4 Subsidy trigger (2006/07).

5.4.1 Subsidy includes a variation in the basis of calculation of property numbers whereby if stock changes by 10% or 3,000 properties over two years, subsidy is based on average stock in the year whereas if we fail to hit that trigger, subsidy is based on property numbers at the start of the previous year (i.e. 1 April 06 for 2007/08). Property numbers need to fall by at least 1,378 to meet this trigger in 2006/07.

5.4.2 The current projections for 2006/07 are for sales of 607 properties (510 actually sold between 1 April and 31 December) compared with a total of 1,191 sold in 05/06. Additionally, demolitions of 415 are projected and other changes of 114; sales of 603 properties are currently projected for 2007/08.

5.4.3 There are a number of factors affecting RTB sales, including:

- Property valuations are increasing generally.
- Decency work is being undertaken and it may be that potential applications are held up awaiting completion of this work. This will have an impact on valuations as well.
- The maximum discount in this region is £24,000 for both flats and houses, meaning that any increase in valuations is met by the potential purchaser.
- Discounts are also affected by the amount of expenditure on a property in the years prior to sale. Only approximately half a dozen RTBs are affected by this each year, although with expenditure on decency this may increase.
- From 18 January 2005 new tenants have to have a five year qualifying period. This is most likely to have an impact from 08/09 onwards as these tenants would have been entitled to exercise RTBs under the old rules at that point.

- 5.4.4 The RTB sales are a major factor in achieving the subsidy trigger. As a result of the reduction in RTB numbers this year, for the reasons outlined in 5.4.3., it is projected that the subsidy trigger will not be achieved. This will result in an increase in negative subsidy of £2.3m.
- 5.4.5 Whilst the failure to hit the subsidy trigger will increase negative subsidy by £2.3m, there will be a partial offset through an increase in the MRA of £1.369m; MRA resource is related to housing capital expenditure.
- 5.4.6 A specific provision of £2m was established in 2005/06; at that time it was considered that there was a significant risk of the subsidy trigger not being met. It is now proposed to release this reserve.

6.0 ALMO Management Fees

- 6.1 The Management Fees to the ALMOs are divided into three elements: one for repairs; one for management costs; and a third category for grounds maintenance was introduced in 2005/2006. The principles for allocating repairs & management budgets to the ALMOs was established in 2003/2004, broadly based on the national housing subsidy model, and the allocation of grounds maintenance is based on land area.
- 6.2 The total repairs budget for the ALMOs takes account of the percentage increase given by the Government for repairs, adjusted for the reduction in stock. The ALMOs management costs are allocated in accordance with a formula, which follows the same factors which the Government use to allocate resources to Local Authorities and thus, in effect, treats each ALMO as if it were a mini HRA. The formula allocates resources to each area based on the numbers of properties, factors which acknowledge the additional costs associated with flats, and the extent of crime and social deprivation in an area.
- 6.3 Discussions have been held with ALMO Chief Officers and the budgets as shown in appendix 1 have been broadly agreed in principle with individual ALMOs. The net effect is, on average, growth of 4.5% per property (equivalent to 3.5% in total fees on a cash basis), although this masks differences between ALMOs as a result of changes in stock numbers, stock profiles, relative crime & deprivation statistics and dampening.
- 6.4 Disaggregation
- 6.4.1 There are no further areas planned for disaggregation at this point.
- 6.5 Totals delegated to ALMOs
- 6.5.1 Overall, including the Major Repairs Allowance & additional revenue support following the achievement of 2 star status by the ALMOs, approximately 84.7% of controllable expenditure (excluding negative subsidy & capital charges) is devolved directly to ALMOs. Excluding both MRA & the additional revenue support 74.5% of controllable expenditure is devolved.

6.6 Performance Incentives

6.6.1 A number of performance incentives have been put in place to reward ALMO performance, especially in relation to contributions to a successful CPA assessment. Additional Performance Incentives are in place for arrears & voids management.

6.7 ALMO Reserves

6.7.1 The change from 6 to 3 ALMOs is due to take place on 1 April 2007. Reserves at that point will be transferred back to the Council and redistributed to the new companies. Discussions are ongoing with ALMO Chief Executives as to the precise methodology of this redistribution, which will be designed to ensure that the new companies have sufficient working balances. This will be the subject of a separate report to Executive Board shortly.

7.0 **Risks**

7.1 The following section sets out the significant risks which, should they materialise would affect the budget. The HRA maintains a level of reserves in order to meet the impacts of such risks should they crystallise.

7.2 These risks are reviewed throughout the year as to likelihood and action taken to mitigate any impact wherever possible.

- In year changes to subsidy regulations &/or rent compensation criteria.
- ALMOs are not able to fully validate the base data used in the subsidy claim.
- ALMOs may incur additional costs that require additional financial support from the HRA.
- The costs of implementing the new ALMOs may exceed expectations with a call on HRA resources.
- The level of additional support required by the ALMOs may not be sustainable in the long term future.

8.0 **Recommendations**

8.1 Executive Board is asked to recommend to the Council the adoption of the resolutions below -

- (i) that the budget be approved and to meet the DCLGs requirement to keep average rent increases to 5% pro rata reductions in all tenants rents are applied to the rent restructuring figure of 7.3%.
- (ii) that service charges are increased in line with average rent rises;
- (iii) that the charges for garage rents be increased to £5.25 per week.
- (iv) that the reserve of £2m established to cover the risk of not meeting the subsidy trigger be released and a virement of £1.369m be actioned to reflect the increase in MRA as detailed in paragraph 3.2.3 above.

Housing Revenue Account
Draft Budget - 2007/2008

Summary Budget

	<u>2006/07 OE</u> £000s	<u>2006/07 LE</u> £000s	<u>2007/08 OE</u> £000s
Employees	9,192	9,613	9,755
Premises	1,694	2,085	1,721
Supplies & Services	11,747	12,716	15,080
Transport	221	239	231
Internal charges	5,888	6,102	7,938
Provisions	4,815	4,466	3,435
Capital	24,572	24,572	21,029
	<hr/> 58,129	<hr/> 59,793	<hr/> 59,189
internal income	(265)	(543)	(886)
rents	(148,375)	(150,789)	(153,872)
recharges to ALMOs	(9,084)	(9,822)	(8,571)
other income (inc. service charges)	(4,374)	(4,841)	(5,334)
	<hr/> (103,969)	<hr/> (106,202)	<hr/> (109,474)
Housing Subsidy	32,166	33,755	36,917
ALMO Allowances	(21,086)	(22,580)	(34,839)
PFI allowance	(6,097)	(6,097)	(6,097)
	<hr/> (98,986)	<hr/> (101,124)	<hr/> (113,493)
contribution to pensions Reserve	638	638	(41)
contribution to PFI Reserve	2,142	2,252	801
contribution from ALMO distrib. reserve	0	(1,946)	0
contribution from Subsidy trigger reserve	0	(2,000)	0
	<hr/> (96,206)	<hr/> (102,180)	<hr/> (112,733)
<u>Payments to the ALMOs</u>			
Management fees	74,370	74,301	76,844
Distribution of ALMO reserve	0	1,946	
Performance incentives	750	2,552	1,050
SCA Allowances	21,086	22,580	34,839
	<hr/> 0	<hr/> (801)	<hr/> 0
<u>Reserves</u>			
General Reserves b/f	2,970	3,410	4,211
C/fwd variation at 2005/06 outturn	40	0	0
In year projected outturn	0	801	0
Budgeted deficit	0	0	0
	<hr/> 3,410	<hr/> 4,211	<hr/> 4,211



Report of the Director of Corporate Services

To: Executive Board

Date: 9th February 2007

Subject: Capital Programme 2006/07 to 2010/11

Electoral Wards Affected:

All

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

EXECUTIVE SUMMARY

This report sets out the latest expenditure and resources position in respect of the capital programme. The report outlines government support for capital expenditure of £175.5m announced recently. It details other resources available to fund the capital programme and also highlights the major expenditure programmes within the capital programme. Current expenditure plans exceed resources and the report proposes further constraints on progressing uncommitted schemes in order to ensure that expenditure is contained within available resources.

1.0 Purpose Of This Report

1.1 This report sets out the updated capital programme for 2006/2011. The report includes details of forecast resources and a summary of the major capital schemes due to be delivered within particular service areas. It also details the changes to the capital programme since previously approved by Council in February 2006.

1.2 This report also asks the Executive Board to recommend the report to full Council.

2. Background Information

2.1 In preparing the capital programme, a review of the phasing of expenditure on existing capital schemes has been undertaken together with an up to date projection of capital resources. Where appropriate, cost estimates have been

revised and provision made for anticipated commitments in relation to ongoing contractual issues.

3. Main Issues

3.1 Capital Programme 2007/08 to 2010/11

- 3.1.1 A summary of programme payments and resources is shown at appendices A and B and details of the proposed programme are given in the attached book. The capital programme, when approved, will also be available on the council's internet site.
- 3.1.2 A full list of new general fund schemes over £250k, which have been included since the February 2006 programme, is provided in appendix D (some of which were reported to Executive Board in the capital programme update report in November 2006). This appendix shows the full value of the relevant schemes which have been injected into the capital programme showing expenditure up to 2011. Similarly, any general fund schemes deleted from the programme since February 2006 are shown at Appendix E together with the rationale behind the decision. Unless stated, the figures quoted are the gross costs over the life of this programme.
- 3.1.3 The specific schemes referred to below are described under the heading of the department which currently holds management responsibility for the delivery of that scheme.

3.2 Development Department

- 3.2.1 Development work is continuing on the Holbeck Urban Village project in partnership with Yorkshire Forward.
- 3.2.2 The council has recently been awarded £4.7m capital funding over the next three years under the Local Enterprise Growth Initiative (LEGI) programme as part of the overall £15.6m of government funding provided to Leeds. This funding is intended to help develop enterprise, create new jobs and boost prosperity in the city's most disadvantaged communities. Initially this funding will be used to develop a number of business centres to provide bases and support services to assist the development of new small business enterprises.
- 3.2.3 Within the city centre precinct area the programme provides £1.4m for the Lower and Mid Albion Street refurbishment works.
- 3.2.4 Continued provision is included for Stage 7 of the Inner Ring Road with government support of £20.8m projected for 2007/08 within a total project cost of £51.5m.
- 3.2.5 Provision is included for the strategic East Leeds Link road at £33.9m which includes government and Yorkshire Forward support of £24.3m.
- 3.2.6 Work has recently been completed on phase 1 of the refurbishment and renovation of Leeds Grand Theatre. The project which includes the provision of accommodation for Opera North, has secured lottery funding to date of £13.8m from the Arts Council. A further bid to the Heritage Lottery Fund has been prepared for £2.2m towards phase 2 works. A provision of £9.1m is included to deliver the phase 2 scheme.

- 3.2.7 The programme provides £9.2m for the proposed refurbishment of the City Varieties Music Hall theatre. The funding of this scheme assumes the council will be successful with its £3m bid to the Heritage Lottery Fund and £1m funding is to be provided by the Grand Theatre and Opera House Limited. A report elsewhere on this agenda provides further details as to the progress with these scheme proposals.
- 3.2.8 There is currently a programme of private street works to provide for the surfacing of unadopted streets across the city but primarily focused on works in the outer districts. A further £1.3m per annum is provided for from 2008/09 to 2010/11 to allow for the continuation of this programme over a six year time span.
- 3.2.9 Project development work is continuing on the proposals for a Leeds Arena. The council is currently committed to a £20m bid target of public sector funding in its procurement of an operating and development partner for the project.

3.3 City Services Department

- 3.3.1 Provision is included within the programme to support the continued development of waste management facilities and to support the council's priorities in looking after the environment. This includes £2.4m for the development of the east Leeds waste sorting site and other associated works. The programme also contains £5m, funded through prudential borrowing, for the development of an innovative recycling scheme and a further £5m for waste bin replacements and the continued rollout of the recycling and green waste initiatives.
- 3.3.2 The highways maintenance programme is currently provided for with £23m for 2007/08 and the forward years. A further £37.4m of funding has been injected into the programme between 2007/08 and 2012 to enable the remaining maintenance backlog to be more promptly addressed.

3.4 Corporate Services Department

- 3.4.1 Information and communications technology (ICT) project development costs of around £5.5m per year are included reflecting the commitment to the continued development of the council's use of ICT systems to meet the challenges detailed in the corporate plan and the ICT strategy.
- 3.4.2 The main element of this strategy is the service transformation programme, delivering increased efficiencies through the use of technology and delivering ICT developments in support of the major capital priorities.
- 3.4.3 As part of the council's continued commitment to improve the services to the customer, the ICT development programme supports the delivery of the customer services strategy. This work aims to lower the transaction costs and improve our response and service delivery times to customers by joining up the people, processes and technologies required.

3.5 Learning and Leisure

- 3.5.1 The council is delivering a new swimming & diving centre at the John Charles centre for sport and a provision of £18.1m is currently included in the programme. A contingency provision has been made to allow for any further potential cost increases through to the projected completion of this scheme in summer 2007.

- 3.5.2 A second phase of city wide children's centre developments and extended schools provision is progressing under the early years strategy with a projected completion date of March 2008. £10.3m of Department of Education and Skills (DfES) funding is supporting this programme.
- 3.5.5 A sum of £4.65m has been included as the council's support towards the construction of a dance facility for Northern Ballet and Phoenix Dance.
- 3.5.6 The council is currently delivering a new city museum in the Leeds Institute building which is scheduled to open in summer 2008. The associated Discovery Centre which will provide archive, conservatory and educational facilities has been built on land at Clarence Dock. The overall estimated cost of these projects is £28.7m, funded from £19m from the Heritage Lottery fund with £9.7m of council and Yorkshire Forward funding.
- 3.5.7 £5.5m is included in the programme for purchase of land to extend the cemetery at Lawnswood.
- 3.5.8 Schemes at Pudsey, £450k and Otley Wharfemeadows park £450k, are provided for as part of the parks renaissance programme. A further £0.25m per year for three years is to be provided from 2008/09 to enable the continuation of this programme.
- 3.5.9 Internal refurbishment and fit out works being undertaken at the Mansion, Roundhay are provided for at £1.75m. Further internal works will be funded by the third party operator when appointed.

3.5 Neighbourhoods and Housing Department

- 3.5.1 The council's housing stock is currently managed by the six arms length management organisations (ALMOs) who are delegated the responsibility for delivering the capital programme in their respective areas. The respective ALMO programmes detailed within the accompanying Capital Programme book will subsequently be reduced from six to three programmes under the delegated responsibility of the three new ALMOs that become operational with effect from 1 April 2007. The ALMOs programmes reflect continued progress towards the target of all deficient properties meeting decency standards by 2010/11.
- 3.5.2 In addition, the ALMOs deliver work to address specific tenant needs. In 2007/08 the ALMOs have £7.6m of supported borrowing plus projected capital receipts from Right to Buy sales of £9m for adaptations and other non decency works.
- 3.5.3 Investment in private sector renewal activity will continue to seek to improve poor housing conditions across the city. The council has been successful in obtaining Single Regional Housing Pot (SRHP) and Regional Housing Board (RHB) funding. Funding from the SRHP and the RHB has been secured for various projects targeting key areas of deprivation. The schemes include Beeston (£9.3m), Comptons/Ashleys in Harehills (£1.9m), Cross Green (£6m) and Burley (£2.1m). The council continues to pursue additional funding from the Housing Corporation to deliver these initiatives.
- 3.5.4 The council has also been notified of further funding for 2007/08 for the continued delivery of regeneration initiatives as part of the Leeds Housing Strategy. A further £5.96m funding is to be injected into the Beverleys and Lindens schemes funded by £4m of Housing Market Renewal (HMR) and £1.96m of SRHP funding. In addition £1.3m of SRHP funding is also being injected into the Decent Homes schemes to

provide continued support for vulnerable private owners to improve their homes to decency standards.

- 3.5.5 The 2006/07 provision for providing Disabled Facilities Grants has been increased to £2.5m and this level of provision continues for the forward years. The demands placed on this funding have increased significantly in recent years and the Department for Communities and Local Government has now recognised this and increased their 60% grant funding from £938k to £1.5m per annum with the council required to make a 40% (£1m) matching contribution.
- 3.5.6 There is currently an area well being programme, under which community schemes are delivered via the Area Committees. To enable these Area Committee programmes to continue, a further £1m per annum is provided for from 2007/08 through to 2009/10.
- 3.5.7 The Town and District Centre programme provides funding for regeneration initiatives within the outer districts and district centres. A further £0.75m per annum is to be provided from 2008/09 onwards to enable the continuation of these works in the forward years.

3.6 Strategic Accounts

- 3.6.1 A sum of £3.5m in 2007/08 has been included to reflect the correct accounting treatment of expenditure that is currently in the revenue budget, but should more appropriately be treated as capital expenditure. From 2008/09 onwards this expenditure will met from the vehicle and equipment programmes.
- 3.6.2 The programme includes £5m per annum for equipment purchase and renewal and £5m for a programme of vehicle purchase and replacement and these schemes are funded through prudential borrowing.
- 3.6.3 The Town and District Centre programme has been extended with an additional £1m provided for three years from 2008/09. £250k a year of this is provided for the parks renaissance programme. Overall, provision of £7.1m is included for the town and districts regeneration programme to provide for the continued economic regeneration of town, village and district centres. In addition, £1.59m is set aside to provide continued funding for parks renaissance schemes. The management of individual schemes within these programmes rests with the Directors of Neighbourhoods and Housing and Learning and Leisure respectively.

3.7 Education

- 3.7.1 The capital programme reflects the latest formulaic allocations per annum for 2007/08 and 2008/09 of modernisation funding (£8.2m), new pupil places (£1.9m), devolved formula capital (£8.9m) and schools access initiative (£1.2m).
- 3.7.2 Provision of £1.5m is also made for payments under the primary and seven schools PFI contract. The programme also includes £1.1m for provision of a new hall and classrooms at Thorpe primary school.
- 3.7.3 The council was successful in securing funding under the first wave of building schools for the future (BSF). The new capital programme now reflects the £86.8m cost of phases two and three of this programme. The funding comes from: government support of £25m of supported borrowing and £50.1m of grant funding; and council funding of £11.75m.

- 3.7.4 BSF phase two includes one school to be predominantly rebuilt under the private finance initiative in Inner West Leeds and major refurbishment and rebuilding schemes for Pudsey Priesthorpe and Crawshaw High Schools and Farnely Park High School. Phase three involves the refurbishment and rebuilding of Corpus Christi RC High School, Intake Arts High School, Parklands Girl's High School and Mount St. Mary's RC High School.
- 3.7.5 The programme also includes £36.7m for the phase one schemes. This involves the high schools of Allerton, Allerton Grange, Pudsey Grangefield and Rodillian which are being funded via £140m of PFI credits. In addition, schemes at Temple Moor and Cockburn High Schools are funded from £29.2m capital grant and £7.55m of council funding to cover elements of expenditure not covered by DfES funding.
- 3.7.6 Other secondary schools works being progressed include £4.6m for work scheduled at Otley Prince Henry's Grammar School which includes investment in the science accommodation and other facilities at the school, and £1.3m for the provision of sports pitches at Woodkirk High School.
- 3.7.7 The council has also agreed with the DfES that it will receive a £4.1m advance in 2007/08 on its future years Modernisation grant funding. The DfES will adjust for this advance payment during the three subsequent years.

4 Implications For Council Policy And Governance

4.4 Risk Assessment

4.4.1 In developing the capital programme, risk assessments are carried out both in relation to individual projects and in formulating the overall programme. The main risk in developing and managing the overall programme is that insufficient resources are available to fund the programme. A number of measures are in place to ensure that this risk can be managed effectively:

- monthly updates of capital receipt forecasts prepared by the Director of Development;
- the use of a risk based approach to forecasting of capital receipts;
- monthly monitoring of overall capital expenditure and resources forecasts alongside actual contractual commitments;
- quarterly monitoring of the council's VAT partial exemption position to ensure that full eligibility to VAT reclaimed can be maintained;
- ensuring written confirmation of external funding is received prior to contractual commitments being entered into;
- provision of a contingency within the capital programme to deal with unforeseen circumstances;
- promotion of best practice in capital planning and estimating to ensure that scheme estimates and programmes are realistic;
- compliance with both financial procedure rules and contract procedure rules to ensure the Council's position is protected;

- consideration of additions to schemes will only be made on the context of available resources;
- the introduction of new schemes into the capital programme will only take place after completion and approval of a full business case and identification of the required resources;

4.2 The governance arrangements for project development and management are subject to regular review. This process seeks to enhance the effective control and delivery of capital projects in support of the council's priorities. Existing processes are also subject to review as part of the broader programme of work being undertaken for the Delivering Successful Change project which is seeking to embed best practice across the council with regard to the management of projects.

5 Legal And Resource Implications

5.1 Capital Expenditure and Resources 2006/07

The latest expenditure and resources for 2006/07 are £378.1m and £370.7m respectively. As reported to Executive Board in November 2006, there has been some slippage in general land and disposals assumed to fund the 2006/07 programme. Additional temporary unsupported borrowing will, if required, be utilised to bridge any remaining funding gap after slippage of all appropriate schemes.

5.2 Capital Resources 2007/08

In December 2006, announcements were made by government departments of support for local authority capital expenditure. For 2007/08 this support is provided in the form of revenue support to fund borrowing costs or capital grants to fund capital expenditure. Details of these settlements are included at Appendix C and summarised below:

5.2.1	2007/08 Support for Borrowing	<u>£000s</u>
	Housing - HRA	7,616
	Housing - General Fund	-
	Highways & Transportation	10,672
	Education	8,828
	Social Services	748
	ALMO Decency	100,000
	Total Supported Borrowing	127,864

£2.448m of Education funding previously advised as supported borrowing has been subsequently amended to capital grant.

5.3 Government Grants

5.3.1 In addition to the resources above, the government also provides grants for particular schemes and programmes. For 2007/08 grants of £136.3m are included which includes grants such as the schools devolved formula capital, transport supplementary grant and major repairs allowance.

5.4 Other Grants or Contributions

- 5.4.1 Some schemes in the capital programme are funded from contributions from external bodies, including the Big Lottery Fund and private developers, and these can be used in full to fund the relevant capital scheme. For 2007/08 contributions of £25.7m are forecast. Schemes proposed by private sector developers which are supported by agreements under Section 278 of the Highways Act are currently funded through the council's own capital receipts. A maximum of £2.5m per annum from 2008/09 of these private sector contributions to schemes are to be used to support the council's revenue budget.

5.5 Capital Receipts

- 5.5.1 The generation of capital receipts to support the capital programme has become a significant element of the total resources available. For 2007/08, the following forecasts of usable capital receipts have been made:

	<u>£m</u>
Land, property and other disposals	62.3
Sale of Council Houses	<u>9.0</u>
Total Forecast Receipts	71.3

- 5.5.2 The above forecast is based on the latest capital receipt regulations under which the majority of the receipts from land sales are 100% usable. For council house sales, 75% of receipts generated are pooled nationally and used by government to fund new initiatives, in particular the housing decency policy. The remaining 25% can be used by the council to finance new capital expenditure.
- 5.5.3 In forecasting the level of capital receipts to be generated from land and property disposals, account is taken of the risks associated with each individual site and these risks are reflected in the forecasts shown above.
- 5.5.4 For 2007/08 the capital receipts forecast is increased by the council's portion of the projected sale receipt for Leeds Bradford International Airport. When this specific receipt is excluded the future years receipts forecasts continue to decline.

5.6 Prudential Indicators

- 5.6.1 Under the current self regulatory financial framework, CIPFA's prudential code for capital finance, each authority is required to set a number of prudential indicators and limits for its capital plans which include affordability, the impact of capital investment plans on council tax and housing rents, capital expenditure levels, external debt and treasury management indicators. A number of these indicators relate specifically to treasury management operations and for 2007/08 these are included in the treasury management strategy report elsewhere on the agenda. In relation to capital expenditure, and in accordance with the prudential code, this report indicates future levels of capital expenditure, forecast resources and the resulting borrowing requirement (before providing for the statutory charge to revenue for past capital expenditure, known as minimum revenue provision). Details are set out in appendices A and B.
- 5.6.2 Any unsupported borrowing carried out must be affordable within the revenue budget (i.e. the cost of debt repayments). For 2007/08, all schemes funded through unsupported borrowing have been provided for in the revenue budget, approval for which is dealt with elsewhere on this agenda.

5.7 Capital Expenditure 2007/08

General Fund Services

- 5.7.1 There are insufficient resources available to fund the general fund expenditure plans in 2007/08. Expenditure is programmed at £263.3m whilst resources are forecast of £237.8m. In order for the level of overprogramming, £25.5m to be maintained at a manageable level given the uncertainties with the capital receipts forecast, all uncommitted Leeds funded schemes have been reviewed and the start date slipped one year. The only exceptions are schemes required to ensure compliance with health and safety and other time limited statutory requirements. In order to manage the overprogramming position all Leeds funded schemes are subject to individual review at the point at which the client department seeks spending approval for the main works. The position will be monitored throughout the year and managed in line with capital receipts actually achieved in order to ensure the schemes can be funded.
- 5.7.2 For the majority of the council's activities, it is able to reclaim all VAT incurred on its inputs (purchases of supplies and services). However, some activities are classed by HM Revenue and Customs as exempt and for local authorities these activities include crematoria, insurance, training services (including sports coaching and lessons), letting / hiring out of space eg. public halls, sports halls and pitches, industrial units and the provision of pre-school nursery care.
- 5.7.3 For these activities there is a restriction as to the amount of VAT the council can reclaim. It is anticipated that eligibility to full VAT recovery can be retained during 2007/08, however the position will continue to be monitored throughout the year.

Housing Revenue Account

- 5.7.4 For 2007/08, forecast expenditure of £160.8m and resources of £160.6m are shown in appendix B. The six existing ALMOs have submitted their updated business cost models to the DCLG and following approval of the amalgamation proposals the three ALMO structure will be effective from 1st April 2007. The DCLG have also confirmed £100m of supported borrowing for 2007/08 to further address decency.
- 5.7.5 The Capital Programme book is presented in the existing six ALMO form as the existing organisations continue as operational bodies until 31 March 2007.
- 5.7.6 The Directors of Corporate Services and Neighbourhoods and Housing will be presenting a report to a future meeting of the Executive Board confirming the respective ALMO capital programmes as restructured with effect from 1st April 2007.

6. Conclusions

- 6.1 Over the five year period approval for which is currently being sought from 2006/07 to 2010/11 the council is seeking to deliver a total of £1,366.5m investment in assets in the city. Current expenditure plans exceed the resources available to deliver these plans. Over the five year period, overprogramming in the capital programme is £47.2m which for the size of the programme is considered manageable with careful monitoring and control. However, the council will continue to seek to maximize the external funding sources and to deliver capital receipts to ensure the programme can be delivered.

- 6.2 Also, a number of measures are taken to ensure that the programme remains affordable. The Director of Corporate Services will continue to work departmental directors to ensure that capital schemes are properly developed. A business case process is operated to demonstrate investment is aligned to corporate objectives, meets to needs of the public and will deliver best value. As schemes are developed its business case gains support and approval in stages (strategic mandate, outline business case and final business case). Each stage is designed to ensure strong governance and financial control on schemes so that the council can gain assurance that they will be delivered on time and on budget.
- 6.3 In managing the overall funding for the programme the particular emphasis is being placed on ensuring that contractual commitments are only made when there is reasonable certainty that the appropriate resources are available. The Director of Corporate Services will co-ordinate scheme reviews and the approval of schemes to ensure that they are brought forward in a timely way and are affordable. He will continue to regularly review the overall funding position and bring quarterly reports on the capital programme to Executive Board.
- 7. Recommendations**
- 7.1 Members are asked to:
- a) agree that the Director of Corporate Services will manage, monitor and control scheme progress and commitments to ensure that the programme is affordable; and
 - b) recommend to full Council that the attached capital programme be approved.

Appendices:

- A** General Fund programme statement, 2006/07 to 2010/11
- B** Housing Revenue Account programme statement, 2006/07 to 2010/11
- C** Allocations of Government Support
- D** General Fund schemes over £100k injected since the February 2006 Capital Programme
- E** General Fund schemes over £100k deleted since the February 2006 Capital Programme

This table includes the full value of the relevant schemes which have been deleted from the Capital Programme. For each scheme this will reflect its full value over the life of the scheme and this may include provision after 2010.

Does not Include :-

Schemes made " Dead " when Final Accounts paid ;
 Reductions / Reallocations in Parent scheme "pots" within sections ;
 ALMO's
 Ward Based Initiative Schemes / Disability Discrimination Act / Asset Management schemes ;

Department	Scheme Number	Scheme Title	Deletions £000's	Funding Source
DEVELOPMENT :-				
Asset Management	98501/000/000	DDA	-2200.0	Reduced allocation for 2007 Review
	20729/000/000	CCTV to MSCP Ground floor	-3.0	Scheme not to proceed
	20732/000/000	Markets Eastern Elevation Signage	-15.0	Scheme not to proceed
Planning & Development		None		
Economic Services	01174/000/000	Crown Point Bridge Imps	-17.7	Savings on Final A/C
Design Services	Various	Various Section 278 Schemes	-1218.4	Savings / Reductions on Final Accounts.
Strategy & Policy		None		
CITY SERVICES :-				
Streetscene		None		
Highways		None		
Commercial Services General Fund	43158/000/000	Maintenance Investment Programme (PMM)	-44.3	Savings on Cap Prog
Civic & Community Buildings		None		
City Services Support Services		None		
Commercial Services Trading Services		None		
CORPORATE SERVICES				
Audit & Risk		None		
Financial Development		None		
IT		None		
Benefits		None		

LEARNING & LEISURE				
Learning	99017/SLC/000	Tunstall Road Extension	(662.7)	Deleted @ 2007 Cap Prog Review
Libraries, Arts & Heritage		None		
Recreation	01491/000/000	South Leeds Sports / Early Years Centre	-1225.4	Scheme no longer to proceed.
Department				
NEIGHBOURHOOD and HOUSING :-				
Community	82379/000/000	CHMB9 Infrastructure	-78.2	Savings on Final A/C.
	99017/000/000	SRB4	-113.0	Savings on Final A/C.
	01123/000/000	Community Buildings Cap Grant Scheme	-15.8	Lost ERDF grant
	99018/000/000	SRB5 Leeds City Council Match Funding Pnt	-72.9	Savings on Capital Programme
	01791/000/000	Gipton Arts Centre	-750.0	Scheme not to proceed. Deleted.
	82326/000/000	Harehills Park	-12.8	Lost Green Leeds funding
	99003/000/000	Recreational Development SRB3	-23.6	Savings on Final A/C.
Housing Needs	99946/000/000	Travellers Sites	-280.0	Reduced by £ 70.0k per year for 4 years
	96136/000/000	Private Sector Renewal Parent	-7281.0	Scheme reduced & dead.
	00332/AW4/000	Burley Group Repair Phase 8	-15.0	Saving on Final A/C
HRA	00578/000/000	Equipment & Modifications	-11622.8	Now included as part of the ALMO Capital Programme base funding.
DEPARTMENT OF THE CHIEF EXECUTIVE:-				
Legal & Demo Services		None		
Customer Services	03318/000/000	Wetherby OSS	-4.6	Savings on Final A/C
	03321/000/000	Garforth OSS	-3.4	Savings on Final A/C
	03322/000/000	Rawdon OSS	-7.2	Savings on Final A/C
	03330/000/000	East Leeds OSS	-36.3	Savings on Final A/C
	29600/000/000	OSS IT systems	-110.1	Savings on Final A/C
	85173/000/000	Halton Moor OSC	-44.9	Savings on Final A/C
	85174/000/000	West Leeds OSS	-5.9	Savings on Final A/C
SOCIAL SERVICES :-				
Social Services	01135/000/000	South Leeds Family Resource Centre	-967.00	Deleted @ 2007 Cap Prog Review
STRATEGIC ACCOUNTS				
Miscellaneous	99863/000/000	General Capitalisation	-1514.9	Decreased for 2007 CP Review
	99719/000/000	WBI Parent	-141.40	Savings on Final A/C

EDUCATION LEEDS				
	00639/MEA/000	Meadowfields	-120.0	Savings on (01) L.C.C. resource
	12050/000/000	Thorpe Primary New Hall & Classrooms	-41.0	Reduced Section 106 monies
	12061/WES/000	Westroyd Infants	-15.4	Reduced RCCO
	00604/000/000	Priesthorpe New Classes / Dram	-10.7	Reduction in RCCO
	12038/000/000	Devolved Capital Grant 2006/07	-627.8	Reduced following confirmation of Annual allocation
	12039/000/000	Devolved Capital Grant 2007/08	-1134.1	Reduced following confirmation of Annual allocation
	99963/000/000	NOF Sports Provision	-72.3	Reduced NOF Grant
		Total	-30508.6	

This page is intentionally left blank

Leeds City Council Capital Programme - Whole Authority

All Figures are in £000's

	Total Scheme Cost	Actual To 31 Mar 06	2006/07	Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	

Development Department

1	Asset Management Services	40,828.6	18,680.9	1,379.7	7,275.0	3,639.1	2,090.5	7,763.4
2	Economic Services	16,376.6	5,697.8	1,310.2	3,351.1	3,767.5	2,250.0	0.0
3	Design Services	65,025.1	26,769.5	11,594.8	18,037.0	6,015.8	1,308.0	1,300.0
4	Strategy & Policy	209,283.8	79,041.8	41,682.9	43,295.4	17,934.5	13,079.0	14,250.2

City Services Department

5	Streetscene Environmental Services	22,586.8	8,420.7	2,239.7	3,284.5	5,590.9	435.9	2,615.1
6	Highways	100,504.1	15,599.2	17,840.4	20,384.5	14,080.0	14,460.0	18,140.0
7	Commercial Services General Fund	2,205.1	1,887.5	238.8	60.0	18.8	0.0	0.0
8	Civic And Community Buildings	2,991.3	560.9	1,487.0	493.9	159.5	145.0	145.0
9	Commercial Services Trading Services	803.7	34.8	568.9	200.0	0.0	0.0	0.0

Corporate Services Department

10	Audit And Risk Management	494.0	318.7	100.3	75.0	0.0	0.0	0.0
11	Financial Development	1,095.0	533.7	275.0	275.0	11.3	0.0	0.0
12	Information Technology	42,918.1	4,867.7	15,772.2	5,940.2	5,446.0	5,446.0	5,446.0
13	Benefits	361.0	326.0	35.0	0.0	0.0	0.0	0.0

Learning And Leisure Department

14	Learning	35,746.8	11,224.6	4,153.9	13,847.8	670.5	4,000.0	1,850.0
15	Libraries, Arts & Heritage	89,559.1	33,337.4	21,062.4	21,592.3	5,774.5	7,267.5	525.0
16	Recreation	64,731.0	31,932.8	17,314.4	11,584.3	3,899.5	0.0	0.0

Neighbourhood & Housing Department

17	Regeneration	23,500.0	10,698.4	4,227.9	5,756.1	1,617.8	1,124.8	75.0
18	Housing Needs	52,604.0	12,540.5	15,824.1	16,219.4	2,730.0	2,680.0	2,610.0
19	Hra	6,098.5	5,504.0	594.5	0.0	0.0	0.0	0.0
20	North East Almo	90,286.3	16,951.1	21,188.9	19,853.4	14,321.7	8,659.2	9,312.0
21	East Almo	122,293.9	33,207.4	26,581.5	23,594.0	18,766.0	20,145.0	0.0
22	South East Almo	87,850.1	30,751.7	17,415.3	13,818.3	13,977.7	8,450.8	3,436.3
23	Belle Isle	23,004.1	9,869.5	5,677.6	3,582.0	1,252.4	1,303.8	1,318.8
24	South Almo	135,466.4	37,127.8	34,472.5	38,440.9	8,221.4	8,557.0	8,646.8
25	West Almo	161,625.9	60,594.4	31,277.2	28,020.1	22,131.5	13,199.4	6,403.3
26	North West Almo	172,495.0	42,761.1	33,516.8	33,563.3	26,498.8	34,705.0	1,450.0

Department Of The Chief Executive

27	Legal And Democratic Services	345.0	300.0	45.0	0.0	0.0	0.0	0.0
----	-------------------------------	-------	-------	------	-----	-----	-----	-----

Leeds City Council Capital Programme - Whole Authority

All Figures are in £000's

Page 2

	Total Scheme Cost	Actual To 31 Mar 06	2006/07	Estimated Costs			2009/10	After 31 Mar 10
				2007/08	2008/09			

Page 234

Department Of The Chief Executive								
28	Customer Services	5,556.0	4,633.2	772.8	150.0	0.0	0.0	0.0
Social Services Department								
29	Social Services	15,797.7	8,410.3	3,568.2	2,137.2	882.0	400.0	400.0
Strategic Accounts								
30	Miscellaneous	102,253.3	32,067.3	13,907.4	19,663.8	14,050.0	11,564.8	11,000.0
Other Education Services Managed By E.L.								
31	Other Education Services Managed By E.L.	200.0	30.0	20.0	150.0	0.0	0.0	0.0
32	Private Finance Initiative	141,609.2	7,018.0	6,144.7	29,126.4	39,965.3	44,147.6	15,207.2
33	Primary Schools	55,818.1	43,348.4	7,124.2	4,989.8	294.7	61.0	0.0
34	High Schools	65,020.9	51,527.3	6,875.7	6,185.2	432.7	0.0	0.0
35	Special Schools	477.1	245.6	225.0	6.5	0.0	0.0	0.0
36	Aided Schools	197.9	93.7	0.0	104.2	0.0	0.0	0.0
37	Refurbishment Works	48,236.9	13,255.9	8,355.1	16,310.5	6,167.1	2,148.3	2,000.0
38	Development Initiatives	45,488.5	26,079.9	2,227.2	12,711.8	4,219.6	250.0	0.0
39	Miscellaneous	1,907.2	1,039.3	863.9	4.0	0.0	0.0	0.0
40	Disability Discrimination Act	257.5	107.4	88.2	61.9	0.0	0.0	0.0
41	Priority Major Maintenance	40.0	0.0	40.0	0.0	0.0	0.0	0.0
42	Ward Based Initiatives	16.0	13.9	2.1	0.0	0.0	0.0	0.0
Wymcs Capital								
43	Wymcs Capital	45.0	45.0	0.0	0.0	0.0	0.0	0.0
Gross Payments		2,054,000.6	687,455.1	378,091.4	424,144.8	242,536.6	207,878.6	113,894.1
Uncommitted Schemes		778,125.2	15,225.3	36,368.0	272,203.3	197,178.8	176,566.0	80,583.8
Committed Schemes		1,275,875.4	672,229.8	341,723.4	151,941.5	45,357.8	31,312.6	33,310.3
New Asset Or Enhancement Schemes		1,291,802.9	425,743.6	226,580.4	290,259.8	154,027.5	141,024.0	54,167.6
Maintenance/Refurbishment Schemes		722,675.0	245,487.9	138,419.9	125,023.8	87,162.3	66,854.6	59,726.5
Fully 3rd Party Funded Schemes		27,621.2	13,321.6	4,652.3	8,300.5	1,346.8	0.0	0.0
Information And Communication Technology Schemes		11,901.5	2,902.0	8,438.8	560.7	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Asset Management Services
Division Of Service

Total
Scheme

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Asset Management	34,784.4	14,376.5	769.8	6,200.7	3,593.0	2,081.0	7,763.4
Property Services	1,271.3	826.9	105.7	335.9	2.8	0.0	0.0
Client Services	3,674.5	3,114.6	438.5	91.4	30.0	0.0	0.0
Markets	1,088.9	362.9	65.7	647.0	13.3	0.0	0.0
Miscellaneous	9.5	0.0	0.0	0.0	0.0	9.5	0.0
<hr/>							
Gross Payments	40,828.6	18,680.9	1,379.7	7,275.0	3,639.1	2,090.5	7,763.4
<hr/>							
Uncommitted Schemes	18,408.5	34.6	88.3	4,825.9	3,605.8	2,090.5	7,763.4
Committed Schemes	22,420.1	18,646.3	1,291.4	2,449.1	33.3	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	24,941.9	18,054.9	991.2	4,251.2	1,546.1	98.5	0.0
Maintenance/Refurbishment Schemes	15,886.7	626.0	388.5	3,023.8	2,093.0	1,992.0	7,763.4

Leeds City Council Capital Programme - Development Department

Asset Management Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	610	Parkside Lane Opportunity Purchase	170.0	0.0	0.0	170.0	0.0	0.0	0.0
A	1847	Abbey Mills & St Anns Mills Refurb	2,855.0	12.4	35.2	1,267.4	1,465.0	75.0	0.0
B	12057	Copperfields College: Demolition	383.0	0.0	0.0	370.0	13.0	0.0	0.0
A	12348	Colombo Childrens Resource Centre	100.0	0.0	3.0	97.0	0.0	0.0	0.0
B	12444	Barleyhill Infant School - Repairs	7.5	0.0	7.5	0.0	0.0	0.0	0.0
A	13221	Horsforth Library Stanhope Yc	40.0	0.0	0.0	40.0	0.0	0.0	0.0
B	13374	Peckfield Bus Park Plot3 - Grant Repayme	250.0	0.0	0.0	250.0	0.0	0.0	0.0
B	98501	Disability Discrimination Act	392.5	0.0	0.0	150.0	150.0	92.5	0.0
B	99014	Priority Major Maintenance	3,561.9	0.0	0.0	561.9	1,000.0	1,000.0	1,000.0
B	99879	Community Services A.M.G Allocation	1,091.3	0.0	0.0	70.0	70.0	70.0	881.3
B	99881	Leisure A.M.G Allocation	5,463.5	0.0	0.0	650.0	550.0	550.0	3,713.5
B	99882	Social Services A.M.G Allocation	800.5	0.0	0.0	120.0	160.0	160.0	360.5
B	99884	Central Services A.M.G Allocation	2,118.1	0.0	0.0	200.0	100.0	100.0	1,718.1
B	99886	It Services A.M.G Allocation	120.0	0.0	0.0	10.0	10.0	10.0	90.0
A	99965	Security Initiatives	173.5	0.0	0.0	75.0	75.0	23.5	0.0
Asset Management Uncommitted			17,526.8	12.4	45.7	4,031.3	3,593.0	2,081.0	7,763.4

Leeds City Council Capital Programme - Development Department

Asset Management Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	458	Hough Lane Office Refurbishment	732.2	731.9	0.3	0.0	0.0	0.0	0.0
A	565	Peckfield Road Improvements	390.0	0.0	267.5	122.5	0.0	0.0	0.0
A	626	Westroyd Park Office Refurbishment	362.3	310.5	51.8	0.0	0.0	0.0	0.0
A	933	Old Mill Refurb - Library H.Q.	253.5	195.9	57.6	0.0	0.0	0.0	0.0
B	1224	South Pudsey C.C: Demolition Of Annexe	19.2	17.2	2.0	0.0	0.0	0.0	0.0
B	1771	Elmete Hall - Utility Arrangements	10.9	10.0	0.9	0.0	0.0	0.0	0.0
A	1783	36 & 40 New Briggate Tenant Compensation	100.0	20.0	60.0	20.0	0.0	0.0	0.0
B	12024	649 Kirkstall Road - Demolition	11.5	10.1	1.4	0.0	0.0	0.0	0.0
B	12034	Former South Pudsey Cc: Replace Fencing	17.8	0.0	17.8	0.0	0.0	0.0	0.0
B	12385	Kippax Cc: Relocation Of Nursery	14.8	13.7	1.1	0.0	0.0	0.0	0.0
A	12995	Howley Park East Clawback Payment	44.5	0.0	44.5	0.0	0.0	0.0	0.0
A	13031	Skinner Lane Mabgate Dlg Repayment	162.2	0.0	162.2	0.0	0.0	0.0	0.0
A	13185	Bell Wood Land Pontefract Lane	28.0	0.0	28.0	0.0	0.0	0.0	0.0
A	13223	Barkston House Lift Refurbishment	90.6	0.0	0.0	90.6	0.0	0.0	0.0
A	80025	Stourton Infrastructure Dvlpmnt	1,938.6	1,878.6	0.0	60.0	0.0	0.0	0.0
A	84357	Cross Green Extension	3,061.9	3,034.7	3.1	24.1	0.0	0.0	0.0
A	86277	Seacroft Dist Shopping Centre Redevelopment	9,964.6	8,122.2	0.7	1,841.7	0.0	0.0	0.0
A	89950	Quarry Hill Health And Safety Improvemnt	55.0	19.3	25.2	10.5	0.0	0.0	0.0
Asset Management Committed			17,257.6	14,364.1	724.1	2,169.4	0.0	0.0	0.0
B	369	Ashfield Works: Partial Demolition	93.5	10.9	22.6	60.0	0.0	0.0	0.0
A	12084	Ashfield Works Compensation	190.3	0.0	0.0	190.3	0.0	0.0	0.0
A	12583	Kirkstall Depot Access Off Viaduct Rd	23.4	0.0	0.0	20.6	2.8	0.0	0.0
Property Services Uncommitted			307.2	10.9	22.6	270.9	2.8	0.0	0.0

Page 235

Leeds City Council Capital Programme - Development Department

Asset Management Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	1118 CON	Consultancy Fees S.I.U.	43.4	23.0	10.1	10.3	0.0	0.0	0.0
A	1172	Freely Lane Land Purchase	0.0	8.0	-8.0	0.0	0.0	0.0	0.0
B	1998	Kirkstall Hill C.C: Demolition	35.0	30.0	5.0	0.0	0.0	0.0	0.0
A	12352 ASK	Asket Hill Primary Demolition (Pmm)	123.1	119.6	3.5	0.0	0.0	0.0	0.0
A	12352 OSM	Osmondthorpe Primary Demolition	182.2	173.6	8.6	0.0	0.0	0.0	0.0
A	12352 WHI	Whitebridge Primary Demolition	301.1	264.8	36.3	0.0	0.0	0.0	0.0
B	12524	York Rd Former Ba Depot: Demolition	46.6	29.0	17.6	0.0	0.0	0.0	0.0
B	12525	South View Cc: Demolition	37.7	36.7	1.0	0.0	0.0	0.0	0.0
B	13152	Fmr Northways School: Remedial Wks	1.0	0.0	1.0	0.0	0.0	0.0	0.0
A	86286	Brander Road Shops	194.0	131.3	8.0	54.7	0.0	0.0	0.0
Property Services Committed			964.1	816.0	83.1	65.0	0.0	0.0	0.0
B	1356 DEV	Equipment Programme Development	314.5	204.4	110.1	0.0	0.0	0.0	0.0
A	1889	W.Y.J.S Archive Storage Building	3,040.0	2,794.0	194.6	51.4	0.0	0.0	0.0
A	12123	Client Services	320.0	116.2	133.8	40.0	30.0	0.0	0.0
Client Services Committed			3,674.5	3,114.6	438.5	91.4	30.0	0.0	0.0
B	1141	Kirkgate Markets Balcony	290.0	11.3	0.0	278.7	0.0	0.0	0.0
B	12027	Pudsey Market Stall & Site Refurbishment	260.0	0.0	20.0	230.0	10.0	0.0	0.0
A	20728	C.C.T.V Extension To The Open Market	15.0	0.0	0.0	15.0	0.0	0.0	0.0
Markets Uncommitted			565.0	11.3	20.0	523.7	10.0	0.0	0.0
B	402	Kirkgate Market Works To Roof	118.0	94.2	11.4	12.4	0.0	0.0	0.0
A	20722	Kirkgate Mkt 1976/1981 Circulation	95.0	63.5	0.0	31.5	0.0	0.0	0.0
A	20725	Purchase Of Operating Equipment	143.9	100.3	18.2	25.4	0.0	0.0	0.0
A	20737	Kirkgate Market Fascia	167.0	93.6	16.1	54.0	3.3	0.0	0.0
Markets Committed			523.9	351.6	45.7	123.3	3.3	0.0	0.0
B	12358	Sandford Rd: Illegal Dumping	9.5	0.0	0.0	0.0	0.0	9.5	0.0
Miscellaneous Uncommitted			9.5	0.0	0.0	0.0	0.0	9.5	0.0

Page 58 of 58

Leeds City Council Capital Programme - Development Department

Economic Services Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
				2007/08	2008/09			
Renaissance Unit	4,591.5	987.5	50.0	577.0	2,227.0	750.0	0.0	
Business Support & Tourism	4,706.0	0.0	455.6	1,250.4	1,500.0	1,500.0	0.0	
City Centre Management	7,079.1	4,710.3	804.6	1,523.7	40.5	0.0	0.0	
<hr/>								
Gross Payments	16,376.6	5,697.8	1,310.2	3,351.1	3,767.5	2,250.0	0.0	
<hr/>								
Uncommitted Schemes	10,673.5	987.5	600.0	3,068.5	3,767.5	2,250.0	0.0	
Committed Schemes	5,703.1	4,710.3	710.2	282.6	0.0	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	15,686.0	5,013.2	1,304.6	3,350.7	3,767.5	2,250.0	0.0	
Maintenance/Refurbishment Schemes	690.6	684.6	5.6	0.4	0.0	0.0	0.0	

Leeds City Council Capital Programme - Development Department

Economic Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	1194	Sweet Street Bridge	828.8	28.8	0.0	100.0	700.0	0.0	0.0
A	1195	Neville Street Environmental Imps	3,024.1	274.1	50.0	450.0	1,500.0	750.0	0.0
A	1353	Holbeck Urban Village Site Clearance	54.0	0.0	0.0	27.0	27.0	0.0	0.0
B	13045	Holbeck Uv Env&Highways Works	85.2	85.2	0.0	0.0	0.0	0.0	0.0
B	13046	Holbeck Uv Infrastructure Strategy	557.3	557.3	0.0	0.0	0.0	0.0	0.0
B	13047	Leeds Renaissance Partnership	42.1	42.1	0.0	0.0	0.0	0.0	0.0
Renaissance Unit			4,591.5	987.5	50.0	577.0	2,227.0	750.0	0.0

A	13303	Local Enterprise Growth Initiative	4,700.0	0.0	450.0	1,250.0	1,500.0	1,500.0	0.0
Business Support & Tourism			4,700.0	0.0	450.0	1,250.0	1,500.0	1,500.0	0.0

B	12553	Gateway Yorkshire: Cctv Installation	6.0	0.0	5.6	0.4	0.0	0.0	0.0
Business Support & Tourism			6.0	0.0	5.6	0.4	0.0	0.0	0.0

A	12093	Albion Street Phase 1 Refurbishment	1,382.0	0.0	100.0	1,241.5	40.5	0.0	0.0
City Centre Management			1,382.0	0.0	100.0	1,241.5	40.5	0.0	0.0

A	1168	Merrion Gardens Refurbishment	201.9	111.6	80.2	10.1	0.0	0.0	0.0
A	1171	Chancellor Court Refurbishment	255.0	224.4	8.6	22.0	0.0	0.0	0.0
A	1174	Crown Point Bridge Improvements	314.9	308.3	6.6	0.0	0.0	0.0	0.0
A	1176	Assembly Street Refurbishment	291.0	120.6	136.4	34.0	0.0	0.0	0.0
A	12092	Park Square Refurbishment	326.0	208.7	106.2	11.1	0.0	0.0	0.0
A	89916 CNT	Briggate Contingency	0.6	0.0	0.6	0.0	0.0	0.0	0.0
A	89916 PH1	Briggate Ph.1 Pedestrianisation	1,141.7	1,136.5	5.2	0.0	0.0	0.0	0.0
A	89916 PH2	Briggate Ph.2 & King Edward Street	3,166.0	2,600.2	360.8	205.0	0.0	0.0	0.0
City Centre Management			5,697.1	4,710.3	704.6	282.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
Main Drainage	569.0	231.1	36.1	122.8	171.0	8.0	0.0
Reimbursable Schemes S278	26,024.6	11,699.0	4,707.9	8,274.9	1,342.8	0.0	0.0
Reimbursable S106	3,766.1	2,097.2	237.6	1,364.3	67.0	0.0	0.0
Local Transport Plan - Bridges/Structure	26,865.4	12,012.0	4,983.4	6,735.0	3,135.0	0.0	0.0
Transport Minor Works	7,800.0	730.2	1,629.8	1,540.0	1,300.0	1,300.0	1,300.0
<hr/>							
Gross Payments	65,025.1	26,769.5	11,594.8	18,037.0	6,015.8	1,308.0	1,300.0
<hr/>							
Uncommitted Schemes	23,928.2	564.8	1,549.8	13,580.1	5,625.5	1,308.0	1,300.0
Committed Schemes	41,096.9	26,204.7	10,045.0	4,456.9	390.3	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	5,329.6	1,445.9	1,849.0	1,792.7	234.0	8.0	0.0
Maintenance/Refurbishment Schemes	32,085.6	12,012.0	5,094.8	7,943.8	4,435.0	1,300.0	1,300.0
Fully 3rd Party Funded Schemes	27,609.9	13,311.6	4,651.0	8,300.5	1,346.8	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	6897	Howdenclough Balancing Lake Gildersome	250.0	11.0	0.0	60.0	171.0	8.0	0.0
		Uncommitted	250.0	11.0	0.0	60.0	171.0	8.0	0.0
A	6810	Farnley Wood Beck - Balancing Lake Fs	319.0	220.1	36.1	62.8	0.0	0.0	0.0
		Committed	319.0	220.1	36.1	62.8	0.0	0.0	0.0
C	937	Clarence Dock, Leeds Development	52.3	7.3	0.0	43.1	1.9	0.0	0.0
C	942	Wellington Street, Leeds, Royal Mail Dev	346.8	0.0	0.0	290.0	56.8	0.0	0.0
C	1218	A64 York Rd, Leeds 15, Hays Gardenworld	132.0	0.0	0.0	121.0	11.0	0.0	0.0
C	1667	Methley Lane Clumpcliffe Farm A639 Dev	85.5	6.2	39.0	40.3	0.0	0.0	0.0
C	12175	Westwood Way Boston Spa - S278	76.0	4.7	9.3	55.0	7.0	0.0	0.0
C	12207	Fall Ln (East) Ardsley Sidings	363.0	34.6	24.0	283.0	21.4	0.0	0.0
C	12335	Hillidge Rd Hunslet Residential Dev	29.0	12.3	16.7	0.0	0.0	0.0	0.0
C	12347	Whitehall Rd Wortley Resid. Dev S278	144.0	3.9	15.6	118.5	6.0	0.0	0.0
C	12395	Cropper Gate Westgate Leeds S278	276.3	0.0	0.0	235.0	41.3	0.0	0.0
C	12398	King Charles St Cavendish Hse S278	500.0	19.1	25.9	435.0	20.0	0.0	0.0
C	12401	Haigh Farm Cottage A1-M1 Link Rd	7.5	0.0	7.5	0.0	0.0	0.0	0.0
C	12451	184-210 Selby Rd Provide Layby S278	133.2	0.4	-0.4	120.0	13.2	0.0	0.0
C	12470	Station Ln (West) Ardsley Sidings	212.0	4.8	25.2	168.5	13.5	0.0	0.0
C	12490	North Parkway/Brooklands: Dyca S278	110.0	0.0	12.5	97.5	0.0	0.0	0.0
C	12514	Woodhall Rd/Gain Ln On Lds/Bfd Border S2	225.0	0.0	2.0	188.0	35.0	0.0	0.0
C	12584	Elmete Ln Roundhay S278 Hway Works	46.0	0.1	41.9	4.0	0.0	0.0	0.0
C	12610	Hill End Cres Armley S278 Mushroom Farm	72.0	0.1	5.0	61.3	5.6	0.0	0.0
C	13044	Alma Street Beckett Street S278 Lgi	500.0	0.0	38.0	430.0	32.0	0.0	0.0
A	13055	South View Road Tro Yeadon Lift	7.0	0.0	4.0	3.0	0.0	0.0	0.0
C	13131	Burley Road 1&3 Student Flat Dev S278	181.5	0.0	0.0	181.5	0.0	0.0	0.0
C	13203	Queen Street Allerton Bywater S278	7.0	0.0	1.0	6.0	0.0	0.0	0.0
C	13219	22 - 26 Ring Road Shadwell S278 Works	50.0	0.0	18.0	32.0	0.0	0.0	0.0
C	13220	High Royds S278 Uncommitted	2,221.5	0.0	65.5	1,689.2	466.8	0.0	0.0
C	13230	Commercial Streeet Morley S278 Day Nrsry	35.8	0.0	31.8	4.0	0.0	0.0	0.0
C	13234	Ring Road Lower Wortley S278 P H C C	100.0	0.0	4.0	87.0	9.0	0.0	0.0
C	13282	Silvercross Guiseley S278	162.0	0.0	2.0	144.0	16.0	0.0	0.0
C	28942	Skelton Footbridge	711.8	125.8	0.0	354.6	231.4	0.0	0.0
		Reimbursable Schemes S278 Uncommitted	6,787.2	219.3	388.5	5,191.5	987.9	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
C	125	A62 Gelderd Rd/Treefield - Resid Develop	138.6	131.2	7.4	0.0	0.0	0.0	0.0
C	355	Great North Rd, Micklefield - Traffic Ca	15.7	8.4	7.3	0.0	0.0	0.0	0.0
C	387	Whitehall Road - Riverside Development	362.0	76.1	6.4	226.1	53.4	0.0	0.0
C	448	Manor House Farm, Old Road,Churwell	285.3	267.9	17.4	0.0	0.0	0.0	0.0
C	659	Pontefract Road Dairy Access Leeds S278	317.8	312.5	5.3	0.0	0.0	0.0	0.0
C	687	Allerton B-W St Light, Hollinhurst M V	753.4	743.3	10.1	0.0	0.0	0.0	0.0
C	862	Green Lane, Rawdon Office Development	34.6	34.6	0.0	0.0	0.0	0.0	0.0
C	888	Wood Lane, Wakefield Road, Rothwell Dev	255.5	217.9	37.6	0.0	0.0	0.0	0.0
C	906	Victoria Rd Water Ln Bridgewater PI S278	1,943.9	412.3	1,398.4	133.2	0.0	0.0	0.0
C	1044	White House Lane Airport Dev S278	188.7	164.4	24.3	0.0	0.0	0.0	0.0
C	1121	Concord St Leeds Residential Deve	365.0	341.1	23.9	0.0	0.0	0.0	0.0
C	1354	Kent Road, Pudsey Residential Develop	150.0	21.1	50.1	78.8	0.0	0.0	0.0
C	1474	Leeds Road Kippax Residential Dev S278	199.9	184.1	15.8	0.0	0.0	0.0	0.0
C	1654	Spenceley Street - Prop Highway Works	33.6	31.6	2.0	0.0	0.0	0.0	0.0
C	1655	Whitehall Road Drighlington Res Devs278	55.9	47.3	8.6	0.0	0.0	0.0	0.0
C	1707	Millbeck Park Horsforth Develop S278	231.1	206.6	24.5	0.0	0.0	0.0	0.0
C	1755	North St And Skinner Ln Development	38.0	5.7	13.0	19.3	0.0	0.0	0.0
C	1778	Stanningley Road, Armley S278 Co-Op	325.0	211.6	20.4	93.0	0.0	0.0	0.0
C	12142	High Royds Hospital S278 (Ctted)	778.5	3.2	674.5	100.8	0.0	0.0	0.0
C	12179	Castle Gate, Wetherby Development S278	29.5	5.9	20.3	3.3	0.0	0.0	0.0
C	12241	York Road Killingbeck Development S278	573.6	339.1	234.0	0.5	0.0	0.0	0.0
C	12266	East St Howarth Timber Site Leeds S278	484.3	24.2	373.5	86.6	0.0	0.0	0.0
C	12343	Acre Close Middleton Development	20.7	5.3	15.4	0.0	0.0	0.0	0.0
C	12345	A6120 Cracked Egg Stile Hill Way	1,680.0	37.4	107.6	1,280.0	255.0	0.0	0.0
C	12486	575 Ring Road Moortown S278	189.6	0.2	159.4	27.5	2.5	0.0	0.0
C	12488	Henconner Ln/Green Ln Dev S278	300.0	5.4	212.6	82.0	0.0	0.0	0.0
C	12580	Warren House Ln Office Dev S278	300.0	10.0	290.0	0.0	0.0	0.0	0.0
C	12621	Whitehall Rd Wood Ln Farnley S278	384.0	0.0	43.6	330.4	10.0	0.0	0.0
C	13116	Selby Rd Irwin Arms Signalise Junct Lidd	458.6	0.0	45.8	390.8	22.0	0.0	0.0
C	26550	Arlington Business Centre Traffic Signal	331.5	46.3	284.7	0.5	0.0	0.0	0.0
C	26560	Ninelands La Garforth Traffic Calming Ex	21.0	12.9	6.1	2.0	0.0	0.0	0.0
C	26672	New Rd/Gill Ln Yeadon - Development	278.1	273.1	5.0	0.0	0.0	0.0	0.0
C	26673	Cross Ln/Upper Wortley Rd/Tong Ln Works	57.5	49.2	8.3	0.0	0.0	0.0	0.0
C	26680	Brewery Wharf Redevelopment (S.278)	234.6	224.6	10.0	0.0	0.0	0.0	0.0
C	26689	Allerton B-W Juncts, T Man In Village	1,044.5	767.2	65.3	200.0	12.0	0.0	0.0
C	28743	Rein Rd Britannia Rd Morley Development	683.6	668.5	15.1	0.0	0.0	0.0	0.0
C	28819	Wighill Lane, Walton, Ind. Estate	464.3	449.0	15.3	0.0	0.0	0.0	0.0
A	28821	Balm Road Church Street Hunslet Dev	87.0	26.1	54.5	6.4	0.0	0.0	0.0
C	28860	Bridge Road Development - Kirkstall	2,291.6	2,290.8	0.8	0.0	0.0	0.0	0.0
C	28870	Blayds Yard Heatons Court One Way Traf	9.3	4.3	5.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
C	28878	Headrow Buildings - Redevelopment	2,089.0	2,066.8	0.0	22.2	0.0	0.0	0.0
C	28927	Aberford Rd Newhold Rndabout Helios 47	752.6	752.5	0.1	0.0	0.0	0.0	0.0
Reimbursable Schemes S278			19,237.4	11,479.7	4,319.4	3,083.4	354.9	0.0	0.0
Committed									
C	1853	Eyres Ave Theaker Lane Armley S106	40.0	0.0	1.0	35.0	4.0	0.0	0.0
A	12208	Sharpe Lane Middleton Development	80.0	0.0	0.0	80.0	0.0	0.0	0.0
A	12570	Middleton Lane Southern Site Access S106	160.0	0.0	0.0	147.0	13.0	0.0	0.0
A	12571	Wakefield Rd A61 Sharp Ln Copley Ln S106	250.0	0.4	29.6	220.0	0.0	0.0	0.0
A	12572	Sharp Lane Middleton Area Traf Man S106	330.0	0.0	0.0	300.0	30.0	0.0	0.0
A	12573	Bradford Rd A650 Thorpe Ln Widening S106	75.0	0.0	0.0	75.0	0.0	0.0	0.0
A	12574	Dewsbury Rd Ring Rd Old Lane Junctn S106	100.0	0.0	0.0	100.0	0.0	0.0	0.0
A	13038	Wetherby Traffic Management S106	380.0	0.0	30.0	330.0	20.0	0.0	0.0
A	13117	Granby Area Headingley Parking Rest S106	25.2	0.0	20.0	5.2	0.0	0.0	0.0
A	13275	Cattle Market Development S106 Traffic M	30.0	0.0	15.0	15.0	0.0	0.0	0.0
Reimbursable S106			1,470.2	0.4	95.6	1,307.2	67.0	0.0	0.0
Uncommitted									
C	176	West Yorkshire Safety Cameras	1,639.3	1,638.7	0.6	0.0	0.0	0.0	0.0
A	1668	Newlands Farsley And Arthur St S106	75.0	14.9	58.1	2.0	0.0	0.0	0.0
A	12516	Sharp Lane Sharp House Rd Middleton S106	325.0	218.4	78.6	28.0	0.0	0.0	0.0
A	26594	Headingley Stadium Redevelopment - S106	256.6	224.8	4.7	27.1	0.0	0.0	0.0
Reimbursable S106			2,295.9	2,096.8	142.0	57.1	0.0	0.0	0.0
Committed									
B	737	Rakehill Farm Bridge Strength Saddle & W	70.5	23.6	5.5	39.0	2.4	0.0	0.0
B	740	Saddle And Waterproof P2b Linton Bridge	320.0	7.3	26.0	275.0	11.7	0.0	0.0
B	744	Wetherby Bridge	53.0	3.8	12.0	16.0	21.2	0.0	0.0
B	745	North St Tunnel	81.0	1.3	0.0	28.0	51.7	0.0	0.0
B	746	Viaduct Road Arches	53.0	1.2	37.0	14.8	0.0	0.0	0.0
B	749	Calverley Road River Bridge	42.1	2.1	40.0	0.0	0.0	0.0	0.0
B	1651	West Street Tunnel Irr Ret Wall Phase 4	69.5	3.5	12.0	54.0	0.0	0.0	0.0
B	1652	Crown Point Bridge Parapet Raising	341.0	30.1	41.6	243.0	26.3	0.0	0.0
B	1676	Lovell Park Road Bridge	10.4	0.4	0.0	5.0	5.0	0.0	0.0
B	1677	Aberford Bridge Strengthening	95.0	0.7	5.5	83.0	5.8	0.0	0.0
B	1678	Troydale Bridge Saddle & Waterproof	13.5	0.5	12.0	1.0	0.0	0.0	0.0
B	1680	Ledston Mill Lane Bridge Saddle & Waterp	56.3	0.6	4.5	49.0	2.2	0.0	0.0
B	12053	Pool Bank Retaining Wall	453.0	39.7	107.3	286.0	20.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	12231	Carr Crofts Bridge Road Closure	31.0	0.0	1.0	30.0	0.0	0.0	0.0
B	12232	Wortley Road Bridge Road Closure	16.0	0.0	1.0	15.0	0.0	0.0	0.0
B	12233	Canal Road Bridge Width Res Footway Prot	26.7	0.7	1.0	25.0	0.0	0.0	0.0
B	12234	Bridges Asset Management	374.8	139.8	195.0	40.0	0.0	0.0	0.0
B	12235	Structural Maint High Mast Lighting <100	72.0	0.4	71.6	0.0	0.0	0.0	0.0
B	12236	Inner Ring Road Retaining Wall Phase 5	35.0	10.8	0.0	24.2	0.0	0.0	0.0
B	12531	Inner Ring Road Parapets Phase 7	33.9	0.9	9.0	24.0	0.0	0.0	0.0
B	12532	Wellington Road North Footbridge	3.2	0.2	3.0	0.0	0.0	0.0	0.0
B	12533	Austhorpe Lane Road Rail Mitigation Meas	37.3	0.3	37.0	0.0	0.0	0.0	0.0
B	12534	Town End Road Rail Mitigation Measures	17.8	0.8	1.5	15.5	0.0	0.0	0.0
B	13003	Parkin Lane Bridge	35.0	0.0	15.0	20.0	0.0	0.0	0.0
B	13004	Yedl Tunnel Whitehall Road	567.0	0.0	43.0	495.0	29.0	0.0	0.0
B	13007	Leeds Bridge	45.0	0.0	5.0	40.0	0.0	0.0	0.0
B	13008	Water Lane Cantilever Strength (Feasibil	12.0	0.0	12.0	0.0	0.0	0.0	0.0
B	13009	Berry Lane Bridge Strengthinh	6.0	0.0	6.0	0.0	0.0	0.0	0.0
B	13010	Bagley Lane Bridge Footway Strenghting	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13011	South Parkway Approach Bridge	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13012	Hough End Bridge Pier Strenghting	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13013	Simons Bottoms Bridge	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13014	New York Road Tunnel Phase 1	20.0	0.0	20.0	0.0	0.0	0.0	0.0
B	13015	Mill Green Bridge	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13016	Moortown Footbridge	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13017	Seacroft Footbridge	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13018	Cartmell Drive Bridge	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	13019	Dunhill Rise Bridge	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	13020	Neville Drive Bridge	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	13021	Butt Lane Bridge	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	13022	Springwell Road Bridge	1.5	0.0	1.5	0.0	0.0	0.0	0.0
B	13023	Valley Farm Bridge	1.5	0.0	1.5	0.0	0.0	0.0	0.0
B	13024	Hunslet Distributor No 2 Bridge	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13025	Dewsbury Road No 2 Bridge	1.5	0.0	1.5	0.0	0.0	0.0	0.0
B	13028	Claypit Lane Bridge Strengthening	8.0	0.0	0.0	8.0	0.0	0.0	0.0
B	13029	Inner Ring Road Parapets Phase 8	8.0	0.0	5.0	3.0	0.0	0.0	0.0
B	13193	New York Road Tunnel Phase 2	5.0	0.0	5.0	0.0	0.0	0.0	0.0
B	13270	Thorpe Arch Parapet Raising	5.0	0.0	5.0	0.0	0.0	0.0	0.0
B	13271	Ivy Street Flyover Joint Repairs	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	13272	Cliffe Park Drive Retaining Wall	80.0	0.0	15.0	65.0	0.0	0.0	0.0
B	13273	New York Road Tunnel Phase 2	5.0	0.0	5.0	0.0	0.0	0.0	0.0
B	26580	A656 Roman Ridge Bridge	1.8	0.8	1.0	0.0	0.0	0.0	0.0
B	26581	A653 Dewsbury Rd Bridge Strengthening	27.1	1.1	1.0	25.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					Estimated Costs					
					2006/07	2007/08	2008/09	2009/10		
B	26810	Dragon Bridge Interim Measures	101.8	21.8	1.0	72.0	7.0	0.0	0.0	
B	28768	Bridge Road Bridge Kirkstall	2.3	1.3	1.0	0.0	0.0	0.0	0.0	
B	28906	Otley Bridge Footbridge & Waterproofing	301.6	40.4	36.0	225.2	0.0	0.0	0.0	
B	99508	Bridges & Structures	6,605.5	0.0	96.3	3,591.9	2,917.3	0.0	0.0	
Local Transport Plan - Bridges/Structure			Uncommitted	10,200.6	334.1	954.3	5,812.6	3,099.6	0.0	0.0
B	134	Oxford Road Railway Bridge Strengthening	513.4	26.4	80.0	380.0	27.0	0.0	0.0	
B	135	Matthew Murray Tunnel Phase 2 Refurb	1,054.6	1,053.4	1.2	0.0	0.0	0.0	0.0	
B	136	Inner Ring Road Parapets Phase 4 Replace	539.8	532.0	7.8	0.0	0.0	0.0	0.0	
B	733	Irr Retaining Walls Ph 2 Westgate Tunnel	917.0	457.7	427.0	32.3	0.0	0.0	0.0	
B	734	Irr Parapets Phase 5	933.9	882.8	42.5	8.6	0.0	0.0	0.0	
B	735	Woodpecker Flyover Refurbishment	320.0	316.1	3.9	0.0	0.0	0.0	0.0	
B	738	Church Lane Bridge Waterproof	54.6	21.1	33.5	0.0	0.0	0.0	0.0	
B	739	Saddle And Waterproof P2a Bell St Bridge	80.1	28.8	48.8	2.5	0.0	0.0	0.0	
B	747	Thorpe Arch Bridge	560.0	35.0	455.0	70.0	0.0	0.0	0.0	
B	748	Calverley Road Canal Bridge	42.9	5.0	37.9	0.0	0.0	0.0	0.0	
B	1649	Irr Parapets Phase 6	1,047.3	64.6	922.7	60.0	0.0	0.0	0.0	
B	1650	Irr Retaining Walls Phase 3	459.0	20.6	209.0	221.0	8.4	0.0	0.0	
B	1679	Royds Bridge Saddle & Waterproof	69.3	25.0	44.3	0.0	0.0	0.0	0.0	
B	12052	Ravenscar Avenue Retaining Wall	134.0	88.8	39.4	5.8	0.0	0.0	0.0	
B	12229	Tong Road Bridge Width Restriction	16.4	0.4	16.0	0.0	0.0	0.0	0.0	
B	12230	East Park Parade Bridge Footway Protectn	21.3	0.3	21.0	0.0	0.0	0.0	0.0	
B	12474	Rivendell Retaining Wall	141.5	139.4	2.1	0.0	0.0	0.0	0.0	
B	13005	Kirkstall Lane Bridge	15.0	0.0	15.0	0.0	0.0	0.0	0.0	
B	13006	Geldard Road Bridge	11.0	0.0	11.0	0.0	0.0	0.0	0.0	
B	13067	New York Road Tunnel Emergency Con Works	715.0	0.0	635.0	80.0	0.0	0.0	0.0	
B	13231	York Road And Woodpecker Flyover Joints	40.0	0.0	40.0	0.0	0.0	0.0	0.0	
B	26571	A642 Swillington Bridge Strength` Ph1	194.1	190.6	3.5	0.0	0.0	0.0	0.0	
B	26572	A642 Swillington Bridge Strength` Ph2	106.2	104.1	2.1	0.0	0.0	0.0	0.0	
B	26584	Helston Rd/Bodmin Cres & Other Subways	369.9	184.2	178.5	7.2	0.0	0.0	0.0	
B	28307	A643 Ingram Rd - Matthew M Tunnel Ph 1	1,121.1	1,106.6	14.5	0.0	0.0	0.0	0.0	
B	28312	A58(M) Irr Ret Walls Woodhouse Ln Ph 1	522.2	509.1	13.1	0.0	0.0	0.0	0.0	
B	28316	Bridge Assessments - District	2,355.7	2,173.7	182.0	0.0	0.0	0.0	0.0	
B	28317	Bridge Assessments - Railtrack	1,736.0	1,564.0	172.0	0.0	0.0	0.0	0.0	
B	28722	Bridges Rehabilitation Programme	33.9	31.9	2.0	0.0	0.0	0.0	0.0	
B	28827	Bridge Assessment - Other Private Owners	358.0	324.0	4.5	29.5	0.0	0.0	0.0	
B	28897	Principle Inspections Of Bridges	848.1	552.6	270.0	25.5	0.0	0.0	0.0	
B	28901	Monitoring Of Sub Standard Bridges	443.3	358.3	85.0	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Development Department

Design Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	28932	Pool Bridge Strengthening	890.2	881.4	8.8	0.0	0.0	0.0	0.0
Local Transport Plan - Bridges/Structure			16,664.8	11,677.9	4,029.1	922.4	35.4	0.0	0.0
B	28967	Private Street Works	5,220.2	0.0	111.4	1,208.8	1,300.0	1,300.0	1,300.0
Transport Minor Works			5,220.2	0.0	111.4	1,208.8	1,300.0	1,300.0	1,300.0
A	12279	Private Street Works 2005/2008 Committed	2,579.8	730.2	1,518.4	331.2	0.0	0.0	0.0
Transport Minor Works			2,579.8	730.2	1,518.4	331.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Design Services

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Development Department

Strategy & Policy	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Division Of Service				2007/08	2008/09	2009/10		
Sustainable Development	150.3	28.1	11.2	111.0	0.0	0.0	0.0	
Greenspace Programme	55.3	0.0	50.4	4.9	0.0	0.0	0.0	
Supertram	4,085.0	0.0	3,735.0	350.0	0.0	0.0	0.0	
Planning & Economic Policy	5,047.5	1,170.0	2,472.7	1,259.4	145.4	0.0	0.0	
Local Transport Plan Major Schemes	140,339.8	64,984.0	25,660.5	32,272.0	10,885.1	2,034.0	4,504.2	
Local Transport Plan - Package	33,221.5	9,153.2	8,123.2	9,081.1	6,864.0	0.0	0.0	
Other Major Highway Schemes	26,035.5	3,360.8	1,626.7	217.0	40.0	11,045.0	9,746.0	
Noise Insulation	348.9	345.7	3.2	0.0	0.0	0.0	0.0	
<hr style="border-top: 1px dashed black;"/>								
Gross Payments	209,283.8	79,041.8	41,682.9	43,295.4	17,934.5	13,079.0	14,250.2	
<hr style="border-top: 1px dashed black;"/>								
Uncommitted Schemes	47,549.4	278.4	4,856.4	6,721.3	8,948.1	12,495.0	14,250.2	
Committed Schemes	161,734.4	78,763.4	36,826.5	36,574.1	8,986.4	584.0	0.0	
<hr style="border-top: 1px dashed black;"/>								
New Asset Or Enhancement Schemes	209,283.8	79,041.8	41,682.9	43,295.4	17,934.5	13,079.0	14,250.2	

Leeds City Council Capital Programme - Development Department

Strategy & Policy

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

After
31 Mar 10

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	12214	Cave Lane Community Benefit Fund	34.9	0.0	0.0	34.9	0.0	0.0	0.0
A	99924	Waterfront Lighting Project Future Years	20.1	0.0	0.0	20.1	0.0	0.0	0.0
Sustainable Development			55.0	0.0	0.0	55.0	0.0	0.0	0.0
Uncommitted									
A	12214 CL1	Cave Lane Small Grants	50.3	28.1	11.2	11.0	0.0	0.0	0.0
A	13138	Spring Lane Sidings Community Woodland	45.0	0.0	0.0	45.0	0.0	0.0	0.0
Sustainable Development			95.3	28.1	11.2	56.0	0.0	0.0	0.0
Committed									
A	99041	Greenspace Programme	4.9	0.0	0.0	4.9	0.0	0.0	0.0
Greenspace Programme			4.9	0.0	0.0	4.9	0.0	0.0	0.0
Uncommitted									
A	12185	Armley Park Skatepark	39.3	0.0	39.3	0.0	0.0	0.0	0.0
A	13158	Burley Park Improvements	11.1	0.0	11.1	0.0	0.0	0.0	0.0
Greenspace Programme			50.4	0.0	50.4	0.0	0.0	0.0	0.0
Committed									
A	99926	Supertram - Grants To Metro	4,085.0	0.0	3,735.0	350.0	0.0	0.0	0.0
Supertram			4,085.0	0.0	3,735.0	350.0	0.0	0.0	0.0
Uncommitted									
A	186	Moss Carr Community Benefit	109.4	0.0	29.4	80.0	0.0	0.0	0.0
A	419	Allerton Bywater Millennium Village	0.7	0.0	0.0	0.7	0.0	0.0	0.0
A	471	Headingley S106 Greenspace Schemes	6.9	0.0	0.0	6.9	0.0	0.0	0.0
A	1019	Allerton Bywater - S106 Greenspace	0.6	0.0	0.0	0.6	0.0	0.0	0.0
A	1715	Corporate Gazetteer Project	168.3	98.1	49.6	20.6	0.0	0.0	0.0
A	12262 BEW	Bewerley Com.School Muga	60.0	0.0	60.0	0.0	0.0	0.0	0.0
A	12337 DAG	Dagmar Wood	8.3	0.0	0.0	8.3	0.0	0.0	0.0
A	12409	St Georges Greenspace Scheme	68.0	0.0	28.0	40.0	0.0	0.0	0.0
A	12519	Brookfield Recreation Ground	19.9	0.0	0.0	19.9	0.0	0.0	0.0
A	12530	Drighlington Muga And Skatepark	0.7	0.0	0.7	0.0	0.0	0.0	0.0
A	13137	West Point, Royal Mail House	426.0	0.0	426.0	0.0	0.0	0.0	0.0
A	13150	Regent Court Call Lane	705.0	0.0	0.0	705.0	0.0	0.0	0.0
A	13161	Improvements At Drighlington Playground	18.7	0.0	8.7	10.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Cat	Scheme	Strategy & Policy Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	13217	Farnley Greenspace Improvements	155.4	0.0	7.0	3.0	145.4	0.0	0.0	
A	13218	Meanwood Valley Urban Farm	30.0	0.0	6.3	23.7	0.0	0.0	0.0	
Planning & Economic Policy			Uncommitted	1,777.9	98.1	615.7	918.7	145.4	0.0	0.0
A	99	North West Road - S106	117.5	11.7	102.7	3.1	0.0	0.0	0.0	
A	130	Harper St S106 Aff Housing Subsidy	433.3	0.0	433.3	0.0	0.0	0.0	0.0	
A	133	East End Park Play Area	56.7	48.7	8.0	0.0	0.0	0.0	0.0	
A	186 MC1	Moss Carr Small Grants Schemes	133.3	111.9	21.4	0.0	0.0	0.0	0.0	
A	471 HD3	West Park Playing Fields	21.9	17.4	0.0	4.5	0.0	0.0	0.0	
A	855	Hunslet Lake - Moor Rd (M.U.G.A)	160.5	155.3	5.2	0.0	0.0	0.0	0.0	
A	856	Middleton Park	0.0	1.0	-1.0	0.0	0.0	0.0	0.0	
A	1205	Rodley Towpath: Refurbishment	25.0	23.3	1.7	0.0	0.0	0.0	0.0	
A	1388	Lotherton Hall Treasury Trees	19.3	5.0	0.0	14.3	0.0	0.0	0.0	
A	1394	Nethermoor Park - Refurbishment	124.4	11.9	112.5	0.0	0.0	0.0	0.0	
A	1395	Pudsey Park Skate Park	93.1	45.4	47.7	0.0	0.0	0.0	0.0	
A	1423 SEC	Stainbeck Lane Footpath (S106)	21.5	15.3	6.2	0.0	0.0	0.0	0.0	
A	1424	Western Flatts Bowling Club/Fencing	20.9	20.9	0.0	0.0	0.0	0.0	0.0	
A	1427	Manston Park/Playground Refurbishment	68.8	64.3	4.5	0.0	0.0	0.0	0.0	
A	1538 SEC	Horsforth Rec Grd Trim Trail S106	8.8	0.0	8.8	0.0	0.0	0.0	0.0	
A	1689	Gildersome Recreation Area	155.7	138.1	17.6	0.0	0.0	0.0	0.0	
A	1743	Hall Park Skatepark, Horsforth	15.5	7.2	8.3	0.0	0.0	0.0	0.0	
A	1834	Victoria Community Park	15.0	10.0	5.0	0.0	0.0	0.0	0.0	
A	1938	Rothwell Park	23.5	0.8	0.0	22.7	0.0	0.0	0.0	
A	1948	Hembrigg Phase 3	17.3	16.0	0.0	1.3	0.0	0.0	0.0	
A	12031 PH1	Churwell Park Phase 1	31.6	28.2	3.4	0.0	0.0	0.0	0.0	
A	12031 PH2	Churwell Park Tennis Courts	75.4	64.5	10.9	0.0	0.0	0.0	0.0	
A	12152	Bedford Fields Phase 1	18.0	11.9	6.1	0.0	0.0	0.0	0.0	
A	12211	Hall Park Playground	20.0	0.0	20.0	0.0	0.0	0.0	0.0	
A	12262 BOW	Hunslet Moor Bowling Green	27.1	0.0	27.1	0.0	0.0	0.0	0.0	
A	12327 PH1	Tarnfield Park Phase 1	15.9	0.0	15.9	0.0	0.0	0.0	0.0	
A	12327 PH2	Tarnfield Park Phase 2	121.4	0.0	21.4	100.0	0.0	0.0	0.0	
A	12337 WDR	Woodhouse Ridge	52.7	0.0	17.7	35.0	0.0	0.0	0.0	
A	12477	Lofthouse Playground	106.9	4.6	102.3	0.0	0.0	0.0	0.0	
A	12478	Winthorpe Playground	93.0	3.6	85.2	4.2	0.0	0.0	0.0	
A	12530 DR1	Drighlington Muga & Skatepark - Phase 1	99.8	0.0	39.8	60.0	0.0	0.0	0.0	
A	12559	Enhancements In Carlton	35.9	0.0	35.9	0.0	0.0	0.0	0.0	
A	12615	Fearn Island Mills	605.0	0.0	605.0	0.0	0.0	0.0	0.0	
A	13002	Old Ford Play Area Aberford	20.0	0.0	20.0	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Development Department

Strategy & Policy

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	13250	Hunger Hills Nature Area	12.5	0.0	4.9	7.6	0.0	0.0	0.0
A	83906	Wortley High School Grass Pitch	293.0	233.5	59.5	0.0	0.0	0.0	0.0
A	83914	Kippax Bowling Green	28.0	8.4	0.0	19.6	0.0	0.0	0.0
A	83920	Imi Yorkshire Copperworks	81.4	13.0	0.0	68.4	0.0	0.0	0.0
Planning & Economic Policy			3,269.6	1,071.9	1,857.0	340.7	0.0	0.0	0.0
Committed									
A	1226	Lirr 7 Contingency Sum	1,022.0	0.0	0.0	0.0	0.0	1,022.0	0.0
A	1227	Leeds Inner Ring Rd Stage 7 Uncommitted	2,464.3	0.0	93.4	1,224.0	1,146.9	0.0	0.0
A	12565	East Leeds Link Contingency	1,625.0	0.0	0.0	0.0	0.0	0.0	1,625.0
A	99853	East Leeds Link M1-A1 Motorway Link Jct	5,921.3	0.0	0.0	1,088.1	1,526.0	428.0	2,879.2
Local Transport Plan Major Schemes			11,032.6	0.0	93.4	2,312.1	2,672.9	1,450.0	4,504.2
Uncommitted									
Page 252	A	1688	Leeds Inner Ring Road Stage 7	48,073.7	3,327.9	19,800.6	19,649.0	5,296.2	0.0
		26524	E.L.Q.B - Bus Priority Control System	89.5	87.9	1.6	0.0	0.0	0.0
		27016	Leeds Inner Ring Road Stages 6 And 7	48,174.8	48,124.9	4.9	45.0	0.0	0.0
		27026	East Leeds Quality Bus York Rd Selby Rd	6,595.0	6,575.0	20.0	0.0	0.0	0.0
	A	28950	East Leeds Link M1-A1 Motorway Link	26,374.2	6,868.3	5,740.0	10,265.9	2,916.0	584.0
Local Transport Plan Major Schemes			129,307.2	64,984.0	25,567.1	29,959.9	8,212.2	584.0	0.0
Committed									
A	27	Skelton Footbridge Parapet	35.0	14.6	0.0	20.4	0.0	0.0	0.0
A	1248	Car Park, Traffic Management Signing	735.0	32.5	32.5	440.0	230.0	0.0	0.0
A	1443	Meadow Lane, Gt Wilson St Junction Imp	172.0	14.5	0.2	0.0	157.3	0.0	0.0
A	1508	Savins Mill Gyrotory, Kirkstall Safety	283.5	52.2	17.8	208.0	5.5	0.0	0.0
A	1764	Elland Road Zebra Crossing At School St	18.6	4.8	0.2	13.6	0.0	0.0	0.0
A	12181	Church Lane, Manston One Way System	6.0	3.3	2.7	0.0	0.0	0.0	0.0
A	12359	Roundhay Road Bus And Hov Lane	17.0	8.3	8.7	0.0	0.0	0.0	0.0
A	12376	Belle Isle 20mph Zone - Adv Phase	18.0	6.1	11.9	0.0	0.0	0.0	0.0
A	12399	City Centre-Bramley Cycle Route Ph1&2	16.5	3.6	12.9	0.0	0.0	0.0	0.0
A	12445	City Centre To Garforth Cycle Route	18.0	0.5	17.5	0.0	0.0	0.0	0.0
A	12450	Pudsey Bus Station - Associated H/Works	20.0	8.6	11.4	0.0	0.0	0.0	0.0
A	12459	Montreal & King George Est Tmr & 20 Zone	30.5	15.6	-0.9	15.8	0.0	0.0	0.0
A	12487	Yeadon - Guiseley Walking & Cycling Rout	21.0	15.7	5.3	0.0	0.0	0.0	0.0
A	12560	Harehills Lane Compton Road Junction	6.0	0.0	6.0	0.0	0.0	0.0	0.0
A	12561	City Centre To Rothwell Wakefield Cycle	18.0	0.0	18.0	0.0	0.0	0.0	0.0
A	12596	City Centre To Scholes Cycle Route	18.0	0.0	18.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Strategy & Policy

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	13145	A63 Selby Rd/B6137 Lidgett Ln Garforth -	110.0	0.0	35.0	65.0	10.0	0.0	0.0
A	13155	Inter Canal Link Design	9.4	0.0	4.4	5.0	0.0	0.0	0.0
A	13156	Wyke Beck Way On-Highway Link Design	17.0	0.0	5.0	12.0	0.0	0.0	0.0
A	13184	A65 Quality Bus Initiative	834.0	0.0	64.0	370.0	400.0	0.0	0.0
A	13258	Gipton Approach Traffic Management Scheme	21.0	0.0	1.0	17.5	2.5	0.0	0.0
A	13268	Otley Old Rd Cookridge Zebra Crossing Pr	38.4	0.0	1.0	34.1	3.3	0.0	0.0
A	13280	Town St Crow Nest Ln Beeston Zebra Xing	16.0	0.0	1.0	15.0	0.0	0.0	0.0
A	13287	Access Measures For Disabled Pedestrians	110.0	0.0	0.0	95.0	15.0	0.0	0.0
A	13297	Park Row Bond Court Traffic Signal Modif	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	13329	Arthurs Rein Walking And Cycling Track	15.0	0.0	15.0	0.0	0.0	0.0	0.0
A	13330	Kirkstall Valley Feasibility Study Movem	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	13331	Funding Minor Cycle Parking Facilities	11.0	0.0	0.0	11.0	0.0	0.0	0.0
A	99609	Tpp Integrated Transport Package	7,018.1	0.0	33.7	1,718.2	5,266.2	0.0	0.0
Local Transport Plan - Package			9,648.0	180.3	337.3	3,040.6	6,089.8	0.0	0.0
Uncommitted									
Page 253	8	Harrogate Rd Traffic Signals, Yeadon	174.0	72.8	0.0	101.2	0.0	0.0	0.0
	74	Ring Road A6120 Route Study	269.6	219.7	7.9	42.0	0.0	0.0	0.0
	138	Wetherby Proposed Disabled Access Impr	7.7	6.3	1.4	0.0	0.0	0.0	0.0
	A 300	A61 Bus Access Imp Service 110	91.0	34.9	0.4	55.7	0.0	0.0	0.0
	A 321	Travel Plan Funding Support	24.7	17.5	3.0	4.2	0.0	0.0	0.0
	A 414	Bus Accessibility Improvements - Bus 670	424.0	133.2	113.5	177.3	0.0	0.0	0.0
	A 539	Gledhow Valley Rd - Prop Safety Measures	2.3	2.3	0.0	0.0	0.0	0.0	0.0
	A 658	Headingley Centre Ped,Cycle Access	51.1	40.8	10.3	0.0	0.0	0.0	0.0
	A 663	Boar Lane, Bus Waiting Area Enhancement	115.0	102.3	0.0	12.7	0.0	0.0	0.0
	A 699	Ouzlewell Green, Lofthouse 7.5 Tonne Ban	18.7	7.0	11.7	0.0	0.0	0.0	0.0
	A 879	Traffic Signal Controller Replace 03/04	150.0	124.3	25.7	0.0	0.0	0.0	0.0
	A 881	Target Project 2, City Living	24.6	17.5	7.1	0.0	0.0	0.0	0.0
	A 887	Harrogate Road, A61 Road Safety Imps	47.2	34.1	13.1	0.0	0.0	0.0	0.0
	A 915	York Rd A64, Pontefract Ln, Burmantofts	342.8	331.1	11.7	0.0	0.0	0.0	0.0
	A 926	Scott Hall Road A61 Bus Access Imps	666.0	310.4	190.0	165.6	0.0	0.0	0.0
	A 1018	A647 Leeds/Bradford Corridor-Bus Access	378.0	268.4	43.4	66.2	0.0	0.0	0.0
	A 1072	Meanwood Road Junction And Bus Priority	273.0	264.9	8.1	0.0	0.0	0.0	0.0
	A 1083	Clay Pit Lane/Merrion Way - Jct Improvem	248.0	209.4	38.6	0.0	0.0	0.0	0.0
A 1093	Burley Road Int Transport Corridor	3,665.0	129.3	220.7	2,775.0	540.0	0.0	0.0	
A 1098	Elland Road Churwell Puffin And Markings	51.5	48.0	3.5	0.0	0.0	0.0	0.0	
A 1111	Regent Street Tunnel A64 New York Rd	430.0	164.6	248.4	17.0	0.0	0.0	0.0	
A 1156	Wetherby To Thorp Arch Cycleway Phase 2	478.1	13.7	111.8	335.0	17.6	0.0	0.0	
A 1202	Spen Lane / The Ring Road, Jct Imprmnts	301.0	22.9	267.1	11.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Development Department

Strategy & Policy

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	1219	Rothwell Haigh, Proposed P/T Signals	62.5	9.1	49.2	4.2	0.0	0.0	0.0
A	1255	Wykebeck Valley Road - Traffic Managemen	34.0	30.7	3.3	0.0	0.0	0.0	0.0
A	1391	Horsforth Traffic Regulation Review	59.6	58.9	0.7	0.0	0.0	0.0	0.0
A	1396	Zone 5 Controlled Parking, Bow Street	45.7	40.3	5.4	0.0	0.0	0.0	0.0
A	1401	Morley Town Centre Integrated Transport	74.0	19.8	49.2	5.0	0.0	0.0	0.0
A	1405	Kirkstall Valley 20mph Zone	254.0	245.6	8.4	0.0	0.0	0.0	0.0
A	1437	Lister Walk, Springfield Ave, Morley	36.2	34.5	1.7	0.0	0.0	0.0	0.0
A	1438	Hyde Park Area 20 Mph Zone Phase 2	168.1	160.2	7.9	0.0	0.0	0.0	0.0
A	1633	Street Lighting Ltp Programme 2004/05	150.0	132.3	17.7	0.0	0.0	0.0	0.0
A	1635	Bridge Street, Morley Zebra Crossing	8.2	5.9	2.3	0.0	0.0	0.0	0.0
A	1636	Shadwell Lane, Moortown Safe R To School	11.8	5.8	0.2	5.8	0.0	0.0	0.0
A	1665	A62 Gelderd Rd, Gildersome, Church St, W	3.7	3.2	0.5	0.0	0.0	0.0	0.0
A	1672	Stanningley Rd, Armley Ridge Rd Junction	714.0	576.1	90.3	47.6	0.0	0.0	0.0
A	1691	Chapelton Road Integrated Transport	165.0	55.2	96.3	13.5	0.0	0.0	0.0
A	1692	Middleton Park Ave / Acre Close-Prop Puf	49.3	47.7	1.6	0.0	0.0	0.0	0.0
A	1693	School Travel Low Cost Minor Works, Cap	50.0	8.8	6.6	34.6	0.0	0.0	0.0
A	1694	Proposed Cycle Parking In North Leeds	38.4	34.9	3.5	0.0	0.0	0.0	0.0
A	1697	Astley Lane Swillington Traffic Calming	18.3	6.7	11.6	0.0	0.0	0.0	0.0
A	1698	Pedestrian Crossing Refurb (Dda) Phase 6	324.7	278.1	46.6	0.0	0.0	0.0	0.0
A	1719	Armley 20mph Zone	199.0	37.5	153.0	8.5	0.0	0.0	0.0
A	1720	Scott Hall Road Bus Improvements	51.5	45.8	5.7	0.0	0.0	0.0	0.0
A	1757	Church Ave Horsforth Puffin Crossing	45.6	30.5	12.1	3.0	0.0	0.0	0.0
A	1758	Wellington St/Thirsk Row Safety Improvem	33.8	32.7	1.1	0.0	0.0	0.0	0.0
A	1759	Richardshaw Ln Pudsey Puffin Crossing	52.0	29.9	14.1	8.0	0.0	0.0	0.0
A	1760	Weetwood Ln Weetwood Ped Crossing	78.4	66.9	8.5	3.0	0.0	0.0	0.0
A	1767	South Parkway - Road Safety Route 4	146.0	139.3	6.7	0.0	0.0	0.0	0.0
A	1769	Fink Hill Horsforth Puffin	55.6	54.5	1.1	0.0	0.0	0.0	0.0
A	1772	U.T.M.C New C.C.T.V. Cameras	206.5	33.5	47.4	125.6	0.0	0.0	0.0
A	1773	Manor House La Alwoodley T.R.O, Calming	27.6	7.6	20.0	0.0	0.0	0.0	0.0
A	1774	Street Lane, Roundhay Ped Refuge, Hatch	89.7	21.3	7.9	60.5	0.0	0.0	0.0
A	1788	Eccup Ln King Ln Eccup Moor Junct	62.6	60.8	1.8	0.0	0.0	0.0	0.0
A	1790	Thornes Farm Cycle Route	172.0	164.6	7.4	0.0	0.0	0.0	0.0
A	1795	Green Ln Toucan, Benton Park Dr, Rawdon	58.4	54.3	4.1	0.0	0.0	0.0	0.0
A	1800	Victoria Rd Hyde Pk O/S Leeds Girl H.S.	24.1	14.4	5.0	4.7	0.0	0.0	0.0
A	1808	A6120 Bus Stop Imp`Ments (Cross Gates)	39.0	6.9	29.0	3.1	0.0	0.0	0.0
A	1822	A65 Abbey Road Int Transport Corridor	1,230.0	109.2	754.8	230.0	136.0	0.0	0.0
A	1826	Carr Manor Rd Moortown Safe Routes Tosch	51.1	45.9	5.1	0.1	0.0	0.0	0.0
A	1827	Wellington Road, Armley Bus Lane	723.3	210.3	464.5	48.5	0.0	0.0	0.0
A	1851	Vicar Ln Junct Kirkgate & King Edward St	360.0	311.5	48.5	0.0	0.0	0.0	0.0
A	1867	Avenues & Hiltons Harehills - Tmm	72.5	55.7	16.8	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Strategy & Policy

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	1868	Gledhow Ln -Kerr Mackie School- S.R.T.S.	35.4	18.5	16.9	0.0	0.0	0.0	0.0
A	1885	Pedestrian Crossing Refurb (Dda) Phase 7	80.0	69.9	10.1	0.0	0.0	0.0	0.0
A	1933	Access Measures For Disabled Pedestrians	69.0	21.5	25.0	22.5	0.0	0.0	0.0
A	1934	A6155 Richardshaw Lane Pudsey Traf Calmi	82.2	80.1	2.1	0.0	0.0	0.0	0.0
A	1949	Coldcotes Ave Harehills - Traffic Manage	35.4	5.2	30.2	0.0	0.0	0.0	0.0
A	1964	Potternewton Lane Chapel Allerton Tm	68.7	59.7	9.0	0.0	0.0	0.0	0.0
A	1968	Utc Computer Control System Enhancements	350.0	10.5	185.0	145.0	9.5	0.0	0.0
A	12044	Sharp Ln Middleton - Zebra Ped Xing	11.6	3.2	8.4	0.0	0.0	0.0	0.0
A	12054	Park Road Guiseley Signal Junction	46.0	30.0	16.0	0.0	0.0	0.0	0.0
A	12055	Lowtown B6154 Pudsey Traffic Measures	118.5	3.4	109.1	6.0	0.0	0.0	0.0
A	12139	Gelder Rd A62, Gildersome To Far Royds	4.4	2.7	1.7	0.0	0.0	0.0	0.0
A	12176	Dewsbury Road A653 - Bus Priority Measur	484.0	73.6	296.4	114.0	0.0	0.0	0.0
A	12180	Bradford Rd, Richardshaw Ln, Pudsey Junc	71.3	12.0	59.3	0.0	0.0	0.0	0.0
A	12242	Guiseley Utc Trial Dusc System	55.0	4.8	50.2	0.0	0.0	0.0	0.0
A	12243	Alpha Computer Upgrade	68.5	2.6	62.7	3.2	0.0	0.0	0.0
A	12247	Elland Rd A643 Beeston Zebra Crossing	15.0	0.0	13.7	1.3	0.0	0.0	0.0
A	12261	South Parkway Speed Tables Tr Management	23.5	5.7	17.8	0.0	0.0	0.0	0.0
A	12263	Halton West 20mph Safety Zone	143.8	15.9	98.9	29.0	0.0	0.0	0.0
A	12269	Upgrade Of Otu System 2005/06	99.0	52.4	46.6	0.0	0.0	0.0	0.0
A	12334	Queenswood Drive Traffic Calming	90.0	38.1	40.4	11.5	0.0	0.0	0.0
A	12342	Kentmere Ave Monkswood Ave Seacroft	91.0	3.7	83.8	3.5	0.0	0.0	0.0
A	12346	Stonegate Rd Tmm & Speed Limit Order	77.8	9.3	62.5	6.0	0.0	0.0	0.0
A	12360	Bus Accessibility Imps: Route 50	365.8	29.8	183.5	139.5	13.0	0.0	0.0
A	12361	Bus Accessibility Imps Route 49	317.2	17.3	102.5	185.5	11.9	0.0	0.0
A	12372	A647 Leeds Rd Thornbury - Pegasus Xing	21.0	0.0	21.0	0.0	0.0	0.0	0.0
A	12377	Route 4 Showcase Project Ftr	750.0	111.0	447.0	172.0	20.0	0.0	0.0
A	12382	Halton East 20mph Safety Zone	24.0	4.4	19.6	0.0	0.0	0.0	0.0
A	12405	Harehills Ave, Gledhow Valley Rd Junct	18.0	0.0	14.5	3.5	0.0	0.0	0.0
A	12415	Stanley Rd Harehills Rd Beckett St Mini	20.0	3.9	16.1	0.0	0.0	0.0	0.0
A	12416	Robin Ln Littlemoor Rd Pudsey Traf Man	121.1	10.0	106.0	5.1	0.0	0.0	0.0
A	12449	Spence Lane Ped Improvements	16.3	2.6	13.2	0.5	0.0	0.0	0.0
A	12452	Carlton Lane Rothwell Ped Crossing	78.2	2.8	67.8	7.6	0.0	0.0	0.0
A	12453	Hyde Park Area - No 56 Bus Route Improve	95.0	1.9	88.7	4.4	0.0	0.0	0.0
A	12471	Bus Access Imps: Routes 74 And 75	528.0	51.5	291.5	185.0	0.0	0.0	0.0
A	12472	Long Lane - Barwick Road Tmm	4.6	2.6	2.0	0.0	0.0	0.0	0.0
A	12482	Calverley Ln/Town St/Old Rd Farsley Tmm	180.0	8.5	163.0	8.5	0.0	0.0	0.0
A	12489	Rothwell Pastures Footbridges	19.5	0.0	19.5	0.0	0.0	0.0	0.0
A	12492	Bus Route 4 : Utc Improvements	89.0	3.6	55.0	30.4	0.0	0.0	0.0
A	12494	Chapelton Pudsey Puffin Ped Xing	68.3	53.9	14.4	0.0	0.0	0.0	0.0
A	12496	Broad Ln Broadlea Ter Junction Safety Me	2.5	1.8	0.7	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Strategy & Policy
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Development Department

Strategy & Policy

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	12517	Henconner Lane Traffic Man Measures	6.3	0.9	5.4	0.0	0.0	0.0	0.0
A	12528	Harehills East And West 20 Mph Zone	447.8	37.4	273.6	136.8	0.0	0.0	0.0
A	12541	Armley Ridge Rd Ped Crossing Measures	12.6	2.2	10.4	0.0	0.0	0.0	0.0
A	12576	Chartists Way Morley - Proposed Zebra Cr	19.3	0.6	16.7	2.0	0.0	0.0	0.0
A	12579	Wisnet Remote Monitoring System	12.0	0.0	12.0	0.0	0.0	0.0	0.0
A	12592	Butcher Hill West Park Zebra Crossing	19.5	0.0	16.0	3.5	0.0	0.0	0.0
A	12597	Accessibility Schemes For Disabl2006-07	234.6	0.0	145.0	89.6	0.0	0.0	0.0
A	12612	A643 Bruntcliffe Ln Morley Puffin & Sla	46.0	3.3	34.7	8.0	0.0	0.0	0.0
A	12617	Smithy Ln Eastleigh Dr Tingley Zebra	17.0	2.8	12.0	2.2	0.0	0.0	0.0
A	12929	Siemens Remote Monitoring Equip Purchase	83.0	59.7	17.3	6.0	0.0	0.0	0.0
A	12930	Replace Ageing Traffic Signal Equipment	95.0	0.0	80.0	15.0	0.0	0.0	0.0
A	12931	Chapel Ln Farnley Safer Routes To School	13.5	2.3	11.2	0.0	0.0	0.0	0.0
A	12985	Leeds Central Cordon - Traffic Counters	82.0	0.0	70.0	12.0	0.0	0.0	0.0
A	12986	Pool & Otley - Hgv Traffic Counters	15.0	0.0	13.0	2.0	0.0	0.0	0.0
A	12987	Roundhay Road Pedestrian Crossing	45.5	1.7	39.3	4.5	0.0	0.0	0.0
A	12996	Holbeck Moor Subway M621 Improvement	35.9	0.0	35.9	0.0	0.0	0.0	0.0
A	13041	Foundry Approach/Coldcotes Ave	27.5	0.0	25.5	2.0	0.0	0.0	0.0
A	13043	Foundry Approach Traffic Management	58.0	0.0	50.0	8.0	0.0	0.0	0.0
A	13066	Leeds Cycle Parking 2006	14.9	0.0	14.9	0.0	0.0	0.0	0.0
A	13135	A65 Commercial Rd-Proposed Pedest Refuge	14.0	0.0	11.0	3.0	0.0	0.0	0.0
A	13146	Swinnow Rd Pudsey Proposed Traffic Measu	195.0	0.0	177.0	18.0	0.0	0.0	0.0
A	13147	Butcher Hill O/S Abbey Grange Hs Tmm/ Im	37.3	0.0	33.0	4.3	0.0	0.0	0.0
A	13165	B6164 Deighton Rd Wetherby Signal Pedest	46.2	0.0	41.2	5.0	0.0	0.0	0.0
A	13166	Adel St John The Baptist Ce Primary Srts	69.0	0.0	61.0	8.0	0.0	0.0	0.0
A	13183	Domestic St Top Moor Side Ped Crossing	136.3	0.0	35.0	90.3	11.0	0.0	0.0
A	13187	Asquith Avenue Morley Zebra Xing	21.7	0.0	20.0	1.7	0.0	0.0	0.0
A	13210	A657 Town Gate / Carr Rd Calverly Xing F	101.0	0.0	90.0	11.0	0.0	0.0	0.0
A	13211	A660 Otley Rd Lawnswood Ped Xing Facilit	136.2	0.0	9.0	112.0	15.2	0.0	0.0
A	13216	Galloway Lane Pelican Crossing	30.3	0.0	24.0	6.3	0.0	0.0	0.0
A	13233	Bradford Rd Otley Pedestrian Crossing	46.6	0.0	37.0	9.6	0.0	0.0	0.0
A	26487	Kirkstall Brewery To Beckett Pk C/Route	229.6	217.8	11.8	0.0	0.0	0.0	0.0
A	26545	Belle Isle Rd Safety Scheme Phase 2	156.2	117.0	39.2	0.0	0.0	0.0	0.0
A	26547	Selected Vehicle Priority Cont - Spruce	298.0	219.6	61.4	17.0	0.0	0.0	0.0
A	26559	King Lane Cycle Route Moor Allerton	156.2	156.0	0.2	0.0	0.0	0.0	0.0
A	26693	Potternewton Area Traffic Calming	418.9	418.9	0.0	0.0	0.0	0.0	0.0
A	26726	Oakwood Clock Jct/Roundhay Rd Bus Lane	302.3	295.7	6.6	0.0	0.0	0.0	0.0
A	28717	Wetherby To Thorp Arch Cycleway Ph 1	362.2	360.1	2.1	0.0	0.0	0.0	0.0
A	28858	Safer Routes To Schools Projects	325.0	314.9	0.0	10.1	0.0	0.0	0.0
A	28963	Revise & Relaunch West Yorks Cycle Route	70.6	70.4	0.2	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Development Department

Strategy & Policy
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

After
31 Mar 10

Cat Scheme

				2006/07	2007/08	2008/09	2009/10		
Local Transport Plan - Package		Committed	23,573.5	8,972.9	7,785.9	6,040.5	774.2	0.0	0.0
A	13228	Leeds Valley Park Crossing Srb/Akeler	50.0	0.0	50.0	0.0	0.0	0.0	0.0
A	13238	Aire Valley Leeds Public Trans Links Srb	25.0	0.0	25.0	0.0	0.0	0.0	0.0
A	99035	Development Initiatives	125.0	0.0	0.0	40.0	40.0	45.0	0.0
A	99929	A65 Quality Bus Initiative	20,746.0	0.0	0.0	0.0	0.0	11,000.0	9,746.0
Other Major Highway Schemes		Uncommitted	20,946.0	0.0	75.0	40.0	40.0	11,045.0	9,746.0
A	900	South Leeds Stadium Complex Access Road	4,000.0	2,689.5	1,208.5	102.0	0.0	0.0	0.0
A	1794	Market Sq Ped Imps Wetherby	416.9	67.2	330.7	19.0	0.0	0.0	0.0
A	1839	Thornes Farm Temp Footways In Adv Of Ell	47.9	46.2	1.7	0.0	0.0	0.0	0.0
A	12493	Wyke Beck Way Link Cycle Track	44.7	35.7	9.0	0.0	0.0	0.0	0.0
A	26527	Elqb - Avl System	580.0	522.2	1.8	56.0	0.0	0.0	0.0
Other Major Highway Schemes		Committed	5,089.5	3,360.8	1,551.7	177.0	0.0	0.0	0.0
A	27023	Leeds Irr Stages 2/3 Noise Insulation	348.9	345.7	3.2	0.0	0.0	0.0	0.0
Noise Insulation		Committed	348.9	345.7	3.2	0.0	0.0	0.0	0.0

Page 258

Leeds City Council Capital Programme - City Services Department

Streetscene Environmental Services
Division Of Service

Total
Scheme

Actual
To
31 Mar 06

2006/07

All Figures are in £000's
Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Streetscene Environmental Services	106.5	0.0	106.5	0.0	0.0	0.0	0.0
Refuse Collection Services	5,005.3	0.0	1,082.5	435.9	435.9	435.9	2,615.1
Waste Strategy	1,500.0	76.6	161.0	1,262.4	0.0	0.0	0.0
Area Well Being Schemes	13.0	0.0	13.0	0.0	0.0	0.0	0.0
Recycling / Waste	15,962.0	8,344.1	876.7	1,586.2	5,155.0	0.0	0.0
<hr/>							
Gross Payments	22,586.8	8,420.7	2,239.7	3,284.5	5,590.9	435.9	2,615.1
<hr/>							
Uncommitted Schemes	12,742.9	64.2	752.3	3,284.5	5,590.9	435.9	2,615.1
Committed Schemes	9,843.9	8,356.5	1,487.4	0.0	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	17,562.7	8,420.7	1,138.4	2,848.6	5,155.0	0.0	0.0
Maintenance/Refurbishment Schemes	5,024.1	0.0	1,101.3	435.9	435.9	435.9	2,615.1

Leeds City Council Capital Programme - City Services Department

Streetscene Environmental Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	13075 CIT	City Services Intensive Nbhd Management	106.5	0.0	106.5	0.0	0.0	0.0	0.0
Streetscene Environmental Services Committed			106.5	0.0	106.5	0.0	0.0	0.0	0.0
B	12594	Bin Replacement Programme	4,429.1	0.0	506.3	435.9	435.9	435.9	2,615.1
Refuse Collection Services Uncommitted			4,429.1	0.0	506.3	435.9	435.9	435.9	2,615.1
B	12594 COM	Bin Replacement Programme	576.2	0.0	576.2	0.0	0.0	0.0	0.0
Refuse Collection Services Committed			576.2	0.0	576.2	0.0	0.0	0.0	0.0
A	12079	East Leeds Household Waste Site	1,350.0	64.2	23.4	1,262.4	0.0	0.0	0.0
Waste Strategy Uncommitted			1,350.0	64.2	23.4	1,262.4	0.0	0.0	0.0
A	12160	Middleton Broom Landfill Site	150.0	12.4	137.6	0.0	0.0	0.0	0.0
Waste Strategy Committed			150.0	12.4	137.6	0.0	0.0	0.0	0.0
B	1882 STO OO8	Additional Litter Bins For Rothwell	5.1	0.0	5.1	0.0	0.0	0.0	0.0
B	1882 STO OO9	Addn Litter Bins For Ardsley & Robin Hoo	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	1882 STO OZ0	Morley South Litter Bins	4.9	0.0	4.9	0.0	0.0	0.0	0.0
Area Well Being Schemes Committed			13.0	0.0	13.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Streetscene Environmental Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					Estimated Costs					
					2006/07	2007/08	2008/09	2009/10		
A	1331	Gamblethorpe Household Waste Replemnt	1,050.0	0.0	0.0	1,020.0	30.0	0.0	0.0	
A	1334	Gamblethorpe Household Waste Site Area	230.0	0.0	0.0	230.0	0.0	0.0	0.0	
A	1338	Innovative Recycling Project	5,000.0	0.0	0.0	0.0	5,000.0	0.0	0.0	
A	1529	Moortown: Zero Recycling Site	14.3	0.0	0.0	14.3	0.0	0.0	0.0	
A	99850	Gamblethorpe Landfill	9.8	0.0	9.8	0.0	0.0	0.0	0.0	
A	99943	Gamblethorpe Capping & Safety Work	627.4	0.0	180.5	321.9	125.0	0.0	0.0	
A	99949	Lpsa Household Waste Sites	32.3	0.0	32.3	0.0	0.0	0.0	0.0	
Recycling / Waste			Uncommitted	6,963.8	0.0	222.6	1,586.2	5,155.0	0.0	0.0
A	645	Dynamic "Sort" Bin Weighing Equipment	340.0	282.8	57.2	0.0	0.0	0.0	0.0	
A	1338 BIN	Street Litter Bins	451.7	449.4	2.3	0.0	0.0	0.0	0.0	
A	1409	Litter Bins - Various: Moortown	6.5	0.0	6.5	0.0	0.0	0.0	0.0	
B	1874 WEC OO8	Leeds Corridor Litter Bins	5.8	0.0	5.8	0.0	0.0	0.0	0.0	
A	1962	Gamblethorpe Flare Stack And Engine	385.0	73.5	311.5	0.0	0.0	0.0	0.0	
A	13076 ENV	Environmental Imps North East	30.5	0.0	30.5	0.0	0.0	0.0	0.0	
A	13077 BIN	Bin Yard Improvements,Glenthorpes Sscf.	50.0	0.0	50.0	0.0	0.0	0.0	0.0	
A	13079 VEH	Streetscene Community Vehicle	33.0	0.0	33.0	0.0	0.0	0.0	0.0	
A	13177	Local Environment Cleanliness (Lpsa2)	90.0	0.0	90.0	0.0	0.0	0.0	0.0	
A	21070	Meanwood Rd Household Waste/ Centre	651.5	651.5	0.0	0.0	0.0	0.0	0.0	
A	80001	Rcs Depot And Offices	1,146.9	1,146.9	0.0	0.0	0.0	0.0	0.0	
A	99943 CAP	Gamblethorpe Capping Main Scheme	2,475.2	2,424.1	51.1	0.0	0.0	0.0	0.0	
A	99943 CON	Gamblethorpe Capping Consultants	210.6	209.1	1.5	0.0	0.0	0.0	0.0	
A	99949 ELL	Ellar Ghyll Household Waste Site	410.5	410.4	0.1	0.0	0.0	0.0	0.0	
A	99949 ELS	East Leeds Household Waste Site	3.6	3.5	0.1	0.0	0.0	0.0	0.0	
A	99949 GAM	Gamblethorpe Household Waste Site	18.8	18.7	0.1	0.0	0.0	0.0	0.0	
A	99949 MID	Holmewell Rd Household Waste Site	426.0	426.0	0.0	0.0	0.0	0.0	0.0	
A	99949 PUD	Pudsey Grangefield Household Waste Site	628.1	628.1	0.0	0.0	0.0	0.0	0.0	
A	99949 SR1	Stanley Road - Household Waste Site	817.1	817.1	0.0	0.0	0.0	0.0	0.0	
A	99949 THA	Thorpe Arch Lpsa Household Waste	817.4	803.0	14.4	0.0	0.0	0.0	0.0	
Recycling / Waste			Committed	8,998.2	8,344.1	654.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Streetscene Environmental Services

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
------------	--------------	-------------------	---------------------	---------	---------	---------	---------	-----------------

--	--	--	--	--	--	--	--	--

Leeds City Council Capital Programme - City Services Department

Highways Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
General Maintenance	133.6	75.9	47.7	10.0	0.0	0.0	0.0
Street Lighting	593.0	49.2	543.8	0.0	0.0	0.0	0.0
Traffic Management	2,181.5	634.4	815.3	731.8	0.0	0.0	0.0
Support Services	86.0	67.3	18.7	0.0	0.0	0.0	0.0
Area Well Being Schemes	107.7	66.3	41.4	0.0	0.0	0.0	0.0
Local Transport Plan - Package	16,805.5	5,654.6	6,171.9	4,979.0	0.0	0.0	0.0
Identified Maintenance Schemes	80,139.7	8,689.1	10,136.6	14,634.0	14,080.0	14,460.0	18,140.0
Car Parking	457.1	362.4	65.0	29.7	0.0	0.0	0.0
<hr/>							
Gross Payments	100,504.1	15,599.2	17,840.4	20,384.5	14,080.0	14,460.0	18,140.0
<hr/>							
Uncommitted Schemes	1,825.9	42.4	1,161.9	621.6	0.0	0.0	0.0
Committed Schemes	98,678.2	15,556.8	16,678.5	19,762.9	14,080.0	14,460.0	18,140.0
<hr/>							
New Asset Or Enhancement Schemes	3,389.8	2,280.2	569.4	540.2	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	97,114.3	13,319.0	17,271.0	19,844.3	14,080.0	14,460.0	18,140.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	1426	Farsley Town Street Pedestrian Crossing	10.0	0.0	0.0	10.0	0.0	0.0	0.0
General Maintenance			10.0	0.0	0.0	10.0	0.0	0.0	0.0
A	1428	Moortown: Traffic Calming Measures	24.7	11.4	13.3	0.0	0.0	0.0	0.0
A	1467	Sandhill Lane: Safer Routes To School	18.3	1.0	17.3	0.0	0.0	0.0	0.0
A	1493	Kirkstall: Various Road Etc Improvements	70.6	63.5	7.1	0.0	0.0	0.0	0.0
A	1527	Carr Manors: Point Closures	10.0	0.0	10.0	0.0	0.0	0.0	0.0
General Maintenance			123.6	75.9	47.7	0.0	0.0	0.0	0.0
B	12157	High Mast Lighting	293.0	0.1	292.9	0.0	0.0	0.0	0.0
B	12158	Street Lighting Improvements	300.0	49.1	250.9	0.0	0.0	0.0	0.0
Street Lighting			593.0	49.2	543.8	0.0	0.0	0.0	0.0
A	1735	Market Place, Wetherby - Thur Market Tro	13.0	1.4	0.0	11.6	0.0	0.0	0.0
A	1797	Pudsey Byway No 4 (Calverley Cutting)	2.1	2.1	0.0	0.0	0.0	0.0	0.0
A	1936	Thorpe Lane Middleton Lane Lingwell G Ln	18.0	0.3	17.7	0.0	0.0	0.0	0.0
B	12418	Howden Clough Morley Speed Limit	28.8	0.0	28.8	0.0	0.0	0.0	0.0
B	12419	A650 Bradford Road Hgv Signing	9.5	0.0	0.0	9.5	0.0	0.0	0.0
B	12420	Review Of Taxi Ranks In City Tro	12.0	0.0	12.0	0.0	0.0	0.0	0.0
B	12421	Sunny View/Wesley Street Review Of Rpp	10.0	0.0	0.0	10.0	0.0	0.0	0.0
B	12422	Hospital Direction Signing	6.0	0.0	0.0	6.0	0.0	0.0	0.0
B	12423	Bradford Road Tingley Ped Refuge	20.0	0.0	20.0	0.0	0.0	0.0	0.0
B	12424	Parkwood Road Safety Scheme	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	12425	Admiral Street	7.0	0.0	0.0	7.0	0.0	0.0	0.0
B	12426	Market Place Wetherby Proh. Order	13.0	0.0	13.0	0.0	0.0	0.0	0.0
B	12428	Main Street Harewood - Gateway Treatmnt	5.0	0.0	0.0	5.0	0.0	0.0	0.0
B	12429	Wighill Lane Walton - Speed Limit 30 Mph	6.0	0.9	5.1	0.0	0.0	0.0	0.0
A	12430	Farm Road Killingbeck Parking Bay	3.6	0.0	3.6	0.0	0.0	0.0	0.0
B	12431	A656 Barnsdale Road - Speed Limit50 Mph	4.8	0.0	4.8	0.0	0.0	0.0	0.0
A	12435	A658/A659 Jct - R/About Modification	6.0	0.0	0.0	6.0	0.0	0.0	0.0
A	12437	Oxford Road - Guiseley Tro	5.0	0.0	0.0	5.0	0.0	0.0	0.0
A	12439	New Road Side/Claverley Lane Tro	7.5	0.0	7.5	0.0	0.0	0.0	0.0
B	12456	Montreal & King George St 20mph Zone	19.4	2.1	17.3	0.0	0.0	0.0	0.0
A	12593	Non Illuminated Signs	700.0	0.0	200.0	500.0	0.0	0.0	0.0
B	13080	Seacroft Crescent	37.5	0.0	0.0	37.5	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

All Figures are in £000's

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

2006/07

Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10		
B	13086	High Street Yeadon	10.0	0.0	0.0	10.0	0.0	0.0	0.0	
B	13089	West Chevin Road Otley Traffic Calm	7.5	0.0	0.0	7.5	0.0	0.0	0.0	
B	13090	Low Lane Horsforth Tro	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13092	A660 Otley Bypass Spring / Lining	7.5	0.0	0.0	7.5	0.0	0.0	0.0	
B	13093	New Adel Lane/Faffar Lane Tro	6.0	0.0	6.0	0.0	0.0	0.0	0.0	
B	13095	Hough End Crescent Bramley Footpath	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13096	Whitehall Road Farnley Pedest Refuge	10.2	0.0	10.2	0.0	0.0	0.0	0.0	
B	13097	Dixon Lane Wortley Tro	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13098	Weetwood Lane Glen Road Sign/Lining	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13099	Glen Road Area Weetwood Ropz	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13100	Parkstone Avenue West Park Tro	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13101	Gledhow Rise Roundhay Hgv Ban	15.0	0.0	15.0	0.0	0.0	0.0	0.0	
B	13102	Belle Vue Road Police Parking	4.0	0.0	0.0	4.0	0.0	0.0	0.0	
B	13103	Dewsbury Road/Burton Avenue Tro	5.0	0.0	0.0	5.0	0.0	0.0	0.0	
B	13104	Woodsford Parking Review Tro	10.0	0.0	0.0	10.0	0.0	0.0	0.0	
B	13105	A61 A639 A653 Reclassification Signing	10.0	0.0	0.0	10.0	0.0	0.0	0.0	
B	13106	A650 Bradford Road East Ardsley Speed Li	6.0	0.0	0.0	6.0	0.0	0.0	0.0	
B	13107	South Leeds Stadium Direction Signing	10.0	0.0	0.0	10.0	0.0	0.0	0.0	
B	13108	Highfield Lane Woodsford Tro	5.0	0.0	5.0	0.0	0.0	0.0	0.0	
B	13109	Barkly Road Alteration To Road Table	3.8	0.0	3.8	0.0	0.0	0.0	0.0	
B	13110	Tempest Road - Alter Road Cushions	20.0	0.0	0.0	20.0	0.0	0.0	0.0	
B	13111	Leeds City Museum Tro	6.0	0.0	0.0	6.0	0.0	0.0	0.0	
B	13112	Drighlington By Pass - Ped Refuge	8.0	0.0	0.0	8.0	0.0	0.0	0.0	
B	13113	Drighlington 3 Gateway Treatments	4.0	0.0	0.0	4.0	0.0	0.0	0.0	
B	13114	Morley Town Hall - Permit Parking Bays	4.0	0.0	0.0	4.0	0.0	0.0	0.0	
B	13115	Royston Close Waiting Restrictions	3.0	0.0	3.0	0.0	0.0	0.0	0.0	
B	13201	Oakwood Lane Gipton	6.0	0.0	6.0	0.0	0.0	0.0	0.0	
A	13207	Pudsey Rabout/ Slip Rd Modification	6.6	0.0	6.6	0.0	0.0	0.0	0.0	
B	13227	Linton Road / A 659 Harewood Rd Jct	15.0	0.0	15.0	0.0	0.0	0.0	0.0	
B	13274	Thirlmere Gardens Beeston	6.0	0.0	3.0	3.0	0.0	0.0	0.0	
B	13284	Decriminalised Parking Traff Regulation	3.0	0.0	3.0	0.0	0.0	0.0	0.0	
B	13292	Harewood And Churchill Barracks No Waiti	2.8	0.0	2.8	0.0	0.0	0.0	0.0	
B	13296	A656 Ridge Rd / Barnsdale Rd	14.0	0.0	14.0	0.0	0.0	0.0	0.0	
A	26502	Visitor Signing	26.0	1.0	0.0	25.0	0.0	0.0	0.0	
A	26699	Tingley & Ardsley Traffic Mangment Study	6.1	3.9	2.2	0.0	0.0	0.0	0.0	
A	99504	Traffic Management Programme	-197.0	0.0	0.0	-197.0	0.0	0.0	0.0	
Traffic Management			1,023.0	11.7	429.4	581.9	0.0	0.0	0.0	

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
A	353	Bishopgate Street, Leeds - Raised Bus St	4.4	4.4	0.0	0.0	0.0	0.0	0.0
A	416	Manor Rd / Parkside Traffic Reg Order	12.5	12.5	0.0	0.0	0.0	0.0	0.0
A	457	Harewood Road, A659 Collingham Speed Lmt	37.2	26.5	10.7	0.0	0.0	0.0	0.0
A	547	Station Road, Scholes - Variable Message	7.0	3.1	3.9	0.0	0.0	0.0	0.0
A	597	Amberton Road, Junct Crescent, Approach	39.7	39.7	0.0	0.0	0.0	0.0	0.0
A	913	Beckett Park Campus Lmu Traffic Man	54.6	52.8	1.8	0.0	0.0	0.0	0.0
A	1127	Main Street, Hawksworth - Traffic Calmin	12.7	7.7	5.0	0.0	0.0	0.0	0.0
A	1631	Moorland Rise- Revocation Of Point Closu	8.8	3.3	5.5	0.0	0.0	0.0	0.0
A	1673	Coal Hill Ln, Rodley Ln, Rodley Junction	10.5	9.6	0.9	0.0	0.0	0.0	0.0
A	1850	A642 Aberford Rd, Oulton - Speed Reducin	15.6	7.9	7.7	0.0	0.0	0.0	0.0
A	1967	Broad Lane	2.1	0.8	1.3	0.0	0.0	0.0	0.0
A	12025	Wood Lane, Rothwell- Prop Veh Activated	4.0	1.1	2.9	0.0	0.0	0.0	0.0
A	12148	Moorlands And Chatsworth	19.7	14.0	5.7	0.0	0.0	0.0	0.0
A	12149	Summerville Road And Wesley Road Farsley	20.0	7.0	13.0	0.0	0.0	0.0	0.0
A	12178	Cross Gates Halton Colton Traf Reg	28.4	12.4	16.0	0.0	0.0	0.0	0.0
A	12249	Elland Road Zebra Crossing & Footway	42.3	8.9	33.4	0.0	0.0	0.0	0.0
A	12272	Fleet Lane/A642 Aberford Road	9.6	0.7	8.9	0.0	0.0	0.0	0.0
A	12379	Stonegate Road Pedestrian Xing	53.1	25.1	28.0	0.0	0.0	0.0	0.0
A	12411	Hesketh Mount / Morris Lane No Entry	8.0	0.0	8.0	0.0	0.0	0.0	0.0
A	12412	Old Pool Bank A658 To A660 Speed Change	7.2	3.1	4.1	0.0	0.0	0.0	0.0
A	12417	Littlemoor Crescent Tro	4.0	1.9	2.1	0.0	0.0	0.0	0.0
B	12432	Carr Manor Cres/Ave Jnct Improvement	8.2	0.0	8.2	0.0	0.0	0.0	0.0
A	12436	Devonshire Gardens - Rpp Scheme	93.6	0.0	43.6	50.0	0.0	0.0	0.0
A	12438	Swinnow Rd/Pudsey Rd/Hgv Ban	12.6	5.1	7.5	0.0	0.0	0.0	0.0
A	12441	Richardshaw Road - Tro	20.8	3.9	16.9	0.0	0.0	0.0	0.0
A	12442	Elmwood Lane Tro	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	12454	Armley Town Street/ Whitehall Rd Tro	30.0	23.7	6.3	0.0	0.0	0.0	0.0
A	12475	Newall Carr Road Otley Experiment Tro	3.0	1.6	1.4	0.0	0.0	0.0	0.0
A	12479	Old Mill Lane Speed Limit Amendment	2.0	0.9	1.1	0.0	0.0	0.0	0.0
A	12485	East Keswick - Village Gateway	3.1	2.0	1.1	0.0	0.0	0.0	0.0
A	12566	Monson Avenue Calverley Point Closure	10.3	1.0	9.3	0.0	0.0	0.0	0.0
B	12587	Broad Lane Broadlea Terr Bramley	4.2	1.7	2.5	0.0	0.0	0.0	0.0
B	12955	Back Lane Gildersome	16.8	2.4	14.4	0.0	0.0	0.0	0.0
A	13077	EPD East Park Drive Bollards Sscf	10.0	0.0	0.0	10.0	0.0	0.0	0.0
A	13079	SSP Street Signage Project - Little London	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	13082	Wetherby Road	9.4	0.0	9.4	0.0	0.0	0.0	0.0
B	13083	Walton & Thorp Arhc Village	6.0	0.0	6.0	0.0	0.0	0.0	0.0
B	13084	Deighton Road	15.0	0.0	15.0	0.0	0.0	0.0	0.0
B	13088	Chapel Street Headingley Ropz	18.4	0.0	18.4	0.0	0.0	0.0	0.0
B	13091	Oatlands / Carltons Ropz	30.0	0.0	30.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
B	13136	B1224 York Road Wetherby	7.5	0.0	7.5	0.0	0.0	0.0	0.0	
B	13195	Warning Signing / Horses Tong Rd	8.9	0.0	8.9	0.0	0.0	0.0	0.0	
B	13222	Swillington Lane Swillington	6.0	0.0	6.0	0.0	0.0	0.0	0.0	
B	13225	Holbeck Lane Holbeck	3.2	0.0	3.2	0.0	0.0	0.0	0.0	
A	26595	Corn Exchange Area Traffic Restrictions	19.8	19.8	0.0	0.0	0.0	0.0	0.0	
A	26688	Proposed Review Speed Limits Var Sites	15.3	15.3	0.0	0.0	0.0	0.0	0.0	
A	26729	Slaid Hill Shadwell - Traffic Regs	3.5	1.2	2.3	0.0	0.0	0.0	0.0	
A	27865	Leeds Visitor Signing Phase 1	391.5	301.6	0.0	89.9	0.0	0.0	0.0	
Traffic Management			Committed	1,158.5	622.7	385.9	149.9	0.0	0.0	0.0
B	12481	Seacroft & Pottery Fields Depots: Wks	86.0	67.3	18.7	0.0	0.0	0.0	0.0	
Support Services			Committed	86.0	67.3	18.7	0.0	0.0	0.0	0.0
B	1874	WEC OO1 Farnley And Wortley Repairs	23.1	22.1	1.0	0.0	0.0	0.0	0.0	
B	1874	WEC OO2 Calverley And Farsley Repairs	26.4	22.1	4.3	0.0	0.0	0.0	0.0	
B	1874	WEC OO3 Pudsey Repairs	46.7	22.1	24.6	0.0	0.0	0.0	0.0	
B	1881	XEI OO3 Street Lights In Bellbrooks Car Park	11.5	0.0	11.5	0.0	0.0	0.0	0.0	
Area Well Being Schemes			Committed	107.7	66.3	41.4	0.0	0.0	0.0	0.0
B	804	Prn A647 Stanningley By Pass	0.7	0.7	0.0	0.0	0.0	0.0	0.0	
B	12375	Machine Based Surveys 2005-6	30.0	30.0	0.0	0.0	0.0	0.0	0.0	
B	12497	Crossgates Boroughgate Bondgate	35.4	0.0	35.4	0.0	0.0	0.0	0.0	
B	12954	Ring Rd Moortown A6120 T Scotland Mill L	141.6	0.0	141.6	0.0	0.0	0.0	0.0	
B	12967	Haigh Rd Wood Lane Sandyacres Dr	196.8	0.0	196.8	0.0	0.0	0.0	0.0	
B	12969	North Lane House 49 Holmsley Lane	42.0	0.0	42.0	0.0	0.0	0.0	0.0	
B	12976	Green Thorpe Rd Henconner Ln Heights Dr	34.8	0.0	34.8	0.0	0.0	0.0	0.0	
B	12977	Whingate Tong Road Wortley Rd	38.1	0.0	38.1	0.0	0.0	0.0	0.0	
B	12978	Beckett St Stanley Rd Alma St	161.2	0.0	161.2	0.0	0.0	0.0	0.0	
B	12980	Knowsthorpe Lane Long Causeway End	82.6	0.0	82.6	0.0	0.0	0.0	0.0	
Local Transport Plan - Package			Uncommitted	763.2	30.7	732.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	212	Prn A58 Wetherby Road	336.7	336.7	0.0	0.0	0.0	0.0	0.0
B	822	Udr Town Street	192.9	192.9	0.0	0.0	0.0	0.0	0.0
B	1565	Udr B6157stonegate Rd-King Ln Tos-Hall R	190.0	162.0	28.0	0.0	0.0	0.0	0.0
B	1567	Udr B6159 Harehills Ln-H/Ave To Roundh R	50.6	0.0	50.6	0.0	0.0	0.0	0.0
B	1581	Udr Green Lane- R/R/Halton To Xgreen Ln	73.4	62.3	11.1	0.0	0.0	0.0	0.0
B	1583	Udr Chapel St- Xgreen Ln To A63 Selby Rd	25.0	25.0	0.0	0.0	0.0	0.0	0.0
B	1589	Udr Richardshaw Lane- Cem Rd To B' Ford R	277.5	250.8	26.7	0.0	0.0	0.0	0.0
B	1593	Udr Cemetery Road- Marsh To Richard'W Ln	114.6	7.0	107.6	0.0	0.0	0.0	0.0
B	1595	Udr Stonegate Rd- Mean`D Rd To Stain`K L	98.8	86.1	12.7	0.0	0.0	0.0	0.0
B	1832	Street Lighting Road Maint Prog 04/05	186.6	186.6	0.0	0.0	0.0	0.0	0.0
A	12257	Ims And Ltp	1,171.7	1,171.7	0.0	0.0	0.0	0.0	0.0
B	12273	Pontefract Ln Richmond Hill Jct 45 M1	80.3	80.3	0.0	0.0	0.0	0.0	0.0
B	12275	Shadwell Ln - A6120 Ring Rd - Wike	209.1	189.0	20.1	0.0	0.0	0.0	0.0
B	12276	North Lane Headingley	148.9	148.9	0.0	0.0	0.0	0.0	0.0
B	12281	Syke Rd - Westerton Rd - A653 Dewsbury R	69.5	0.0	69.5	0.0	0.0	0.0	0.0
B	12283	Wellington Rd - Copley Hill - Armley	86.0	3.2	82.8	0.0	0.0	0.0	0.0
B	12285	Tong Rd- Dist Boundary - Green Ln	152.6	152.6	0.0	0.0	0.0	0.0	0.0
B	12290	Town St Wesley St Millshaw	280.6	280.6	0.0	0.0	0.0	0.0	0.0
B	12292	West Chevin Road Bradford Rd Burras Lane	44.6	11.7	32.9	0.0	0.0	0.0	0.0
B	12295	Wetherby Rd- Princess Ave- Easterly Rd	369.1	314.9	54.2	0.0	0.0	0.0	0.0
B	12297	Branch Rd - Armley Rd - Stock Hill	46.2	46.2	0.0	0.0	0.0	0.0	0.0
B	12299	Victoria Rd Cardigan Rd -Buckingham Mt	183.1	0.0	183.1	0.0	0.0	0.0	0.0
B	12309	Woodhouse Ln Clay Pit Ln Hyde Prk Rd	354.8	334.3	20.5	0.0	0.0	0.0	0.0
B	12311	Selby Rd Hollyshaw Ln Chapel St	242.6	228.9	13.7	0.0	0.0	0.0	0.0
B	12389	Harper Lane Well Hill High Street	187.2	162.3	24.9	0.0	0.0	0.0	0.0
B	12390	Swinnow Road Bypass Lowtown	199.8	0.0	199.8	0.0	0.0	0.0	0.0
B	12500	Berry Lane Preston Lane Railway Bridge	124.4	0.3	124.1	0.0	0.0	0.0	0.0
B	12506	Garnet Rd Dewsbury Rd Tunstall Rd	56.2	0.0	56.2	0.0	0.0	0.0	0.0
B	12556	Town St / Wesley St Beeston	63.9	14.2	49.7	0.0	0.0	0.0	0.0
B	12934	Routine Maintenance Prn 2006/07	118.0	0.0	118.0	0.0	0.0	0.0	0.0
B	12935	Surface Dressing Prn 2006/07	120.9	0.2	120.7	0.0	0.0	0.0	0.0
B	12936	Machine Based Surveys 2006/07	35.4	0.0	35.4	0.0	0.0	0.0	0.0
B	12937	Headingley Lane Hyde Pk To Buckingham Rd	322.3	0.0	322.3	0.0	0.0	0.0	0.0
B	12938	Woodhouse Lane Blackman Ln To Clarendon	285.7	0.0	285.7	0.0	0.0	0.0	0.0
B	12941	Rawdon Rd A65 Hall Lane To Ring Rd	35.2	0.0	35.2	0.0	0.0	0.0	0.0
B	12942	Otley Road A65 Ings Lane Briadford Rd	106.1	0.0	106.1	0.0	0.0	0.0	0.0
B	12943	Henconner Lane A657 Town End R/A To End	53.2	0.0	53.2	0.0	0.0	0.0	0.0
B	12944	Wellington Rd A58 Armley Rd To New Surfa	75.3	0.0	75.3	0.0	0.0	0.0	0.0
B	12946	York Rd A64 Wykebeck Valley Rd	79.2	0.0	79.2	0.0	0.0	0.0	0.0
B	12947	Otley Rd A660 Ib Nsl Spen Rd To Glen Rd	139.1	0.0	139.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	12952	Drighlington Bypass A650t	115.8	0.0	115.8	0.0	0.0	0.0	0.0
B	12953	Otley Rd A660 T End Of D/Cwy To Kingsley	165.3	0.0	165.3	0.0	0.0	0.0	0.0
B	12956	Routine Maintenance Udr 2006/07	118.0	0.0	118.0	0.0	0.0	0.0	0.0
B	12957	Surface Dressing Udr 2006/07	121.0	0.2	120.8	0.0	0.0	0.0	0.0
B	12958	Stanks Drive Sherburn Rd Stanks Lane Sth	216.6	0.0	216.6	0.0	0.0	0.0	0.0
B	12959	Monkbridge Rd Grove Rd Stonegate Rd	139.4	0.0	139.4	0.0	0.0	0.0	0.0
B	12960	Cardigan Rd North Lane Ashville Gr	196.8	0.0	196.8	0.0	0.0	0.0	0.0
B	12961	Gay Lane East Chevin Road Bondgate	38.6	0.0	38.6	0.0	0.0	0.0	0.0
B	12963	Clarendon Rd Kelso Rd Statue	168.2	0.0	168.2	0.0	0.0	0.0	0.0
B	12964	Lovell Park Road Clay Pitt Lane	30.9	0.0	30.9	0.0	0.0	0.0	0.0
B	12965	Butcher Hill Lea Farm Road S/Lamp 21	9.9	0.0	9.9	0.0	0.0	0.0	0.0
B	12966	Bodmin Rd Ring Rd Beeston Pk Bodmin Cre	387.3	0.0	387.3	0.0	0.0	0.0	0.0
B	12968	King George Ave Vic Rd New Bank St	153.4	0.0	153.4	0.0	0.0	0.0	0.0
B	12970	Cemetery Rd Beeston Rd - Top Moor Side	87.7	0.0	87.7	0.0	0.0	0.0	0.0
B	12971	Fartown Fulneck Greentop	177.8	0.0	177.8	0.0	0.0	0.0	0.0
B	12972	Greenside Greentop - B6154 Chapelton	78.1	0.0	78.1	0.0	0.0	0.0	0.0
B	12973	Old Road B6157 Bradford Road Richmond Rd	104.3	0.2	104.1	0.0	0.0	0.0	0.0
B	12974	Tong Road Whingate- Amberley Rd	140.7	0.0	140.7	0.0	0.0	0.0	0.0
B	12975	Tong Rd Pudsey Rd Silver Royd Hill	94.3	0.0	94.3	0.0	0.0	0.0	0.0
B	12979	Old Tork Road York Road North Parkway	83.7	0.0	83.7	0.0	0.0	0.0	0.0
B	12981	Potternewton Lane Scotthall Rd Harrogate	185.7	0.0	185.7	0.0	0.0	0.0	0.0
B	12982	Bridge Rd Boston Spa A659 High St Mill	34.9	0.0	34.9	0.0	0.0	0.0	0.0
B	12983	Main St Shadewell Cricketers View	136.2	0.0	136.2	0.0	0.0	0.0	0.0
B	12984	Harrogate Rd Nunroyd Ave A61	103.1	0.0	103.1	0.0	0.0	0.0	0.0
B	13236	Retention Prn	18.3	0.0	18.3	0.0	0.0	0.0	0.0
B	13237	Retention Udr	64.0	0.0	64.0	0.0	0.0	0.0	0.0
B	26517	Prn Dewsbury Rd Rein Rd To Kirklees Bnd	333.0	333.0	0.0	0.0	0.0	0.0	0.0
B	28209	Prn Surface Dressing	193.4	193.4	0.0	0.0	0.0	0.0	0.0
B	28212	Prn A6110 Ring Road Beeston	375.5	375.5	0.0	0.0	0.0	0.0	0.0
B	28218	Prn A61 Regent Street University	204.8	204.8	0.0	0.0	0.0	0.0	0.0
B	28243	Udr Gledhow Wood Road Roundhay	68.1	68.1	0.0	0.0	0.0	0.0	0.0
B	99509	Ltp Road Maintenance Refurbishment	4,710.4	0.0	-268.6	4,979.0	0.0	0.0	0.0
Local Transport Plan - Package Committed			16,042.3	5,623.9	5,439.4	4,979.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	1639	Highways Maintenance Uncommitted	69,120.6	8,304.8	283.8	13,852.0	14,080.0	14,460.0	18,140.0
B	12582	Highways Maintenance	1,797.0	313.0	742.0	742.0	0.0	0.0	0.0
B	12635	Cookridge Gr - Cookridge Lane - End	22.2	0.0	22.2	0.0	0.0	0.0	0.0
B	12636	Craig Hill View Green Lane End	20.3	0.0	20.3	0.0	0.0	0.0	0.0
B	12637	Holt Park Grove Holt Park Cres End	5.7	0.0	5.7	0.0	0.0	0.0	0.0
B	12638	Holt Park View Holt Park Cres - End	2.9	0.0	2.9	0.0	0.0	0.0	0.0
B	12640	Wayland App Sir George Martin Dr End	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	12641	Birchwd Ave Birchwd Hill Hodgson Ave	66.3	0.0	66.3	0.0	0.0	0.0	0.0
B	12642	Birchwd Mt Birchwd Ave End	11.2	0.0	11.2	0.0	0.0	0.0	0.0
B	12643	Nursery Cl Nursery Ln - End	17.7	0.0	17.7	0.0	0.0	0.0	0.0
B	12644	Primley Pk Cres Section 1 Primley Pk A	60.1	0.0	60.1	0.0	0.0	0.0	0.0
B	12645	Primley Pk Rise Primley Pk Mt - End	16.8	0.0	16.8	0.0	0.0	0.0	0.0
B	12646	Smithy Lane Constable Rd Fairleigh Rd	18.6	0.0	18.6	0.0	0.0	0.0	0.0
B	12647	Smithy Ln Fairleigh Rd To Westerton Rd	55.1	0.0	55.1	0.0	0.0	0.0	0.0
B	12648	Woollin Ave Batley Rd Woollin Cres	76.3	0.0	76.3	0.0	0.0	0.0	0.0
B	12649	Aberdeen Gr Whingate Town St	19.2	0.0	19.2	0.0	0.0	0.0	0.0
B	12650	Armley Grange View Armley Grange Ave	9.5	0.0	9.5	0.0	0.0	0.0	0.0
B	12651	Armley Pk Rd Canal Rd Aviary Vw	30.7	0.0	30.7	0.0	0.0	0.0	0.0
B	12652	Aston Cres Aston Dr Hs 45 Aston Dr	42.7	0.0	42.7	0.0	0.0	0.0	0.0
B	12653	Aston Drive / Mount / Crescent	40.3	0.0	40.3	0.0	0.0	0.0	0.0
B	12654	Aviary Terr Aviary Rd Ely Street	14.9	0.0	14.9	0.0	0.0	0.0	0.0
B	12655	Back Aston Pl Aston Rd Cross Aston Gr	16.9	0.0	16.9	0.0	0.0	0.0	0.0
B	12656	Back Tower Gr Tower Ln End	3.7	0.0	3.7	0.0	0.0	0.0	0.0
B	12657	Cecil Grove Cecil Road End	7.3	0.0	7.3	0.0	0.0	0.0	0.0
B	12658	Cecil Mount & Cecil Road End	5.7	0.0	5.7	0.0	0.0	0.0	0.0
B	12659	Armley Park Road / Court End	10.4	0.0	10.4	0.0	0.0	0.0	0.0
B	12660	Cecil Street & Cecil Road End	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	12661	Eyre Ave Stanningley Rd Theaker La	26.1	0.0	26.1	0.0	0.0	0.0	0.0
B	12662	Mitford Terr Hall Lane Mitford Rd	18.9	0.0	18.9	0.0	0.0	0.0	0.0
B	12663	Park Street Moorfield Rd Park Rd	10.1	0.0	10.1	0.0	0.0	0.0	0.0
B	12664	Pasture Mt Stanningley Rd Brunsall Ct	10.3	0.0	10.3	0.0	0.0	0.0	0.0
B	12665	Poplar Gardens Poplar Court End	12.0	0.0	12.0	0.0	0.0	0.0	0.0
B	12666	Snowden Cres Raynville Rise Aston Rd	98.9	0.0	98.9	0.0	0.0	0.0	0.0
B	12667	St Ives Mt Moorfield Rd Town St	39.3	0.0	39.3	0.0	0.0	0.0	0.0
B	12668	Barkly Parade Barkly Drive Theodore St	10.2	0.0	10.2	0.0	0.0	0.0	0.0
B	12669	Cross Flatts Ave Dewsbury Rd Robb St	47.2	0.0	47.2	0.0	0.0	0.0	0.0
B	12670	Cross Flatts Ave Robb St Wooler Ave	39.7	0.0	39.7	0.0	0.0	0.0	0.0
B	12671	Dalton Ave Wooler Avenue Marsden Ave	22.7	0.0	22.7	0.0	0.0	0.0	0.0
B	12672	Malvern Road Beeston Rd Cemetery Rd	59.2	0.0	59.2	0.0	0.0	0.0	0.0
B	12673	Normanton Gr Malvern Rd End	37.1	0.0	37.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	12674	Westland Rd Dewsbury Rd Westland Sq	83.7	0.0	83.7	0.0	0.0	0.0	0.0
B	12675	Woodlea Place Marsden Ave Beeston Rd	16.7	0.0	16.7	0.0	0.0	0.0	0.0
B	12676	Calverley Ln Calverley Gdns House 151	35.3	0.0	35.3	0.0	0.0	0.0	0.0
B	12679	Calverley Lane Houe 151 Coal Hill Lane	26.1	0.0	26.1	0.0	0.0	0.0	0.0
B	12682	Calverely Lane Leeds & Brad Rd Calv	64.7	0.0	64.7	0.0	0.0	0.0	0.0
B	12685	Cambridge Dr Cambridge Gard Calv La	8.8	0.0	8.8	0.0	0.0	0.0	0.0
B	12692	Fairfield Rd Fairfield Cres House 34	9.3	0.0	9.3	0.0	0.0	0.0	0.0
B	12694	Farfield Rd House 34 Broad Lane	12.8	0.0	12.8	0.0	0.0	0.0	0.0
B	12695	Farnbank Gardens Half Mile Lane End	20.8	0.0	20.8	0.0	0.0	0.0	0.0
B	12696	Henley View Hough Lane End	24.4	0.0	24.4	0.0	0.0	0.0	0.0
B	12697	Rosemont Terr Fairfield St Hough L	23.7	0.0	23.7	0.0	0.0	0.0	0.0
B	12698	Rosemont Walk Rosemont St Rosemont Terr	17.8	0.0	17.8	0.0	0.0	0.0	0.0
B	12699	Ecclesburn Ave East Park Par Welbeck	16.1	0.0	16.1	0.0	0.0	0.0	0.0
B	12700	Ecclesburn St East Park Para Welbeck Rd	9.7	0.0	9.7	0.0	0.0	0.0	0.0
B	12701	Fewston Ave Cross Green App Caval App	34.0	0.0	34.0	0.0	0.0	0.0	0.0
B	12702	Ings Rd Skelton Terr Osmondthorpe La	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B	12703	Ings Road End Skelton Terr	24.8	0.0	24.8	0.0	0.0	0.0	0.0
B	12704	Rookwood Sq Rookwood Rd End	18.4	0.0	18.4	0.0	0.0	0.0	0.0
B	12705	Carr Road Old Carr Road	11.5	0.0	11.5	0.0	0.0	0.0	0.0
B	12706	Ederoyd Rise Galloway Lane Ederoyd Cred	15.5	0.0	15.5	0.0	0.0	0.0	0.0
B	12707	Glenholme Rd Old Road End	33.4	0.0	33.4	0.0	0.0	0.0	0.0
B	12708	Higher Grange Road Surrey Rd Pembroke Dr	15.6	0.0	15.6	0.0	0.0	0.0	0.0
B	12709	Merton Dr Ricjmond Rd Willow Rd	28.6	0.0	28.6	0.0	0.0	0.0	0.0
B	12710	Moorland Rd Moorland Grove Bradford Rd	63.5	0.0	63.5	0.0	0.0	0.0	0.0
B	12711	Moorland Rd Galloway Ln Moorland Gr	46.7	0.0	46.7	0.0	0.0	0.0	0.0
B	12712	Surrey Rd Cemetry Rd Thorpe Rd	46.6	0.0	46.6	0.0	0.0	0.0	0.0
B	12713	Victoria St Thornhill St Chapel St	17.6	0.0	17.6	0.0	0.0	0.0	0.0
B	12714	Victoria St Chapel St Carr Hill Rd	52.9	0.0	52.9	0.0	0.0	0.0	0.0
B	12715	Merton Ave Richmond Rd Willow Rd	37.1	0.0	37.1	0.0	0.0	0.0	0.0
B	12716	Allerton Pk Gledhow Ln House Courthills	25.8	0.0	25.8	0.0	0.0	0.0	0.0
B	12717	Mexborough St Chapeltown Rd Mexborough P	71.0	0.0	71.0	0.0	0.0	0.0	0.0
B	12718	Mexborough St Mexborough PI Scott Hall R	62.7	0.0	62.7	0.0	0.0	0.0	0.0
B	12719	Potternewton Cr Potternewton Mt	33.9	0.0	33.9	0.0	0.0	0.0	0.0
B	12720	Potternewton Cr 0/S 49 Scott Wood Ln	20.7	0.0	20.7	0.0	0.0	0.0	0.0
B	12721	Saville Dr Sheepscar Wmc Chapeltown Rd	66.4	0.0	66.4	0.0	0.0	0.0	0.0
B	12722	Saville Dr Mexborough St Club	4.8	0.0	4.8	0.0	0.0	0.0	0.0
B	12723	Saville PI Chapeltown Rd Mexborough PI	34.2	0.0	34.2	0.0	0.0	0.0	0.0
B	12724	Scott Wood Ln Potternewton Cres End	9.9	0.0	9.9	0.0	0.0	0.0	0.0
B	12725	Argyle Rd Mabgate Macauley St	5.8	0.0	5.8	0.0	0.0	0.0	0.0
B	12726	Bk Burlington Rd Burlington PI Woodview	2.9	0.0	2.9	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	12727	Bk Burlington Rd Woodview Rd Harlech Ave	8.5	0.0	8.5	0.0	0.0	0.0	0.0
B	12728	Bk Burlington Rd Harlech Ave Maud Ave	13.0	0.0	13.0	0.0	0.0	0.0	0.0
B	12729	Bude Rd Rowland Rd To Trentham St	42.1	0.0	42.1	0.0	0.0	0.0	0.0
B	12730	Cross Myrtle St Ivory St Leathley Rd	30.6	0.0	30.6	0.0	0.0	0.0	0.0
B	12732	Grant Ave Roseville Rd Roundhay Rd	56.3	0.0	56.3	0.0	0.0	0.0	0.0
B	12733	Ingleton St End - End	8.1	0.0	8.1	0.0	0.0	0.0	0.0
B	12734	Kidacre St End Holmes St	20.4	0.0	20.4	0.0	0.0	0.0	0.0
B	12735	Kidacre St Holmes St Ivory St	24.0	0.0	24.0	0.0	0.0	0.0	0.0
B	12736	Leighton St Gt George St Nuffield Hos	12.1	0.0	12.1	0.0	0.0	0.0	0.0
B	12737	Mabgate Gr Bell St Hope Rd	20.4	0.0	20.4	0.0	0.0	0.0	0.0
B	12738	Maud Place Stratford St End	7.4	0.0	7.4	0.0	0.0	0.0	0.0
B	12739	Parkside Lane Lenton Dr End	68.4	0.2	68.2	0.0	0.0	0.0	0.0
B	12740	Thoresby Pl Grt George St End	25.1	0.0	25.1	0.0	0.0	0.0	0.0
B	12741	Trentham Pl Stratford Terr Trentham St	12.1	0.0	12.1	0.0	0.0	0.0	0.0
B	12742	Water Lane Bridge End End	4.4	0.0	4.4	0.0	0.0	0.0	0.0
B	12743	Woodhouse Hill Rd Leasome Rd Pepper Rd	42.8	0.0	42.8	0.0	0.0	0.0	0.0
B	12744	Ash Tree App Stanks Lane Sth Stanks Gar	31.9	0.0	31.9	0.0	0.0	0.0	0.0
B	12745	The Drive Bdy 34/36 Manston Gardens	41.7	0.0	41.7	0.0	0.0	0.0	0.0
B	12746	The Drive Austhorpe Rd Bdy 34/36	74.4	0.0	74.4	0.0	0.0	0.0	0.0
B	12747	Prince Edward Rd Kirkdale Gr Concrete R	32.1	0.0	32.1	0.0	0.0	0.0	0.0
B	12748	Royds Lane 16610 Ring Rd Whitehall Rd	42.2	0.0	42.2	0.0	0.0	0.0	0.0
B	12749	Stonebridge Ln Stonecliffe Gr Cross Ln	36.1	0.0	36.1	0.0	0.0	0.0	0.0
B	12750	Whincover Drive O/S No9 - O/S No 49	38.9	0.0	38.9	0.0	0.0	0.0	0.0
B	12751	Whincover Drive O/S 49 - O/S 89	45.6	0.0	45.6	0.0	0.0	0.0	0.0
B	12752	Whincover Dr O/S 89 Cross Ln	39.3	0.0	39.3	0.0	0.0	0.0	0.0
B	12753	Collingham Dr Springmead Dr End	8.7	0.0	8.7	0.0	0.0	0.0	0.0
B	12754	Knightsway Poplar Ave Ringway	43.5	0.0	43.5	0.0	0.0	0.0	0.0
B	12755	Montague Cres Bar Lane B/Dary 42/40	22.3	0.0	22.3	0.0	0.0	0.0	0.0
B	12756	Montague Cres B/Dary 42/40 B/Dary 88/86	28.7	0.0	28.7	0.0	0.0	0.0	0.0
B	12757	Mantague Cres B/Dary 88 /86 Meadow Rd	29.0	0.0	29.0	0.0	0.0	0.0	0.0
B	12758	Montague Pl Montague Cres End	10.6	0.0	10.6	0.0	0.0	0.0	0.0
B	12759	Parkinson App 1642 Aberford Rd End	56.0	0.0	56.0	0.0	0.0	0.0	0.0
B	12760	Poplar Ave Barleyhill Rd Knightsway	27.3	0.0	27.3	0.0	0.0	0.0	0.0
B	12761	Springmead Dr Derwent Ave Lindsay Rd	41.8	0.0	41.8	0.0	0.0	0.0	0.0
B	12762	Alcester Pl Hilltop Ave End	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	12763	Alcester Terr Hill Top Ave End	13.2	0.0	13.2	0.0	0.0	0.0	0.0
B	12764	Bankside St Roundhay Rd Whitfield St	17.7	0.0	17.7	0.0	0.0	0.0	0.0
B	12765	Berkeley View Chatsworth Rd Berkeley Cr	29.8	0.0	29.8	0.0	0.0	0.0	0.0
B	12766	Cowper Rd Darfield Rd Ashley Rd	31.1	0.0	31.1	0.0	0.0	0.0	0.0
B	12767	Edgware Mount Bayswater Rd End	9.5	0.0	9.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	12768	Edgware Terr Bayswater Road End	10.2	0.0	10.2	0.0	0.0	0.0	0.0
B	12769	Hetton Rd Amberton Rd 126/128 Houses	51.1	0.0	51.1	0.0	0.0	0.0	0.0
B	12770	Hetton Road House 126/128 Easterly Rd	49.1	0.0	49.1	0.0	0.0	0.0	0.0
B	12771	Hill Top Ave Shepherds Lane Ellers Rd	50.0	0.0	50.0	0.0	0.0	0.0	0.0
B	12772	North Farm Road Foundry Ave St Wilf Cir	43.0	0.0	43.0	0.0	0.0	0.0	0.0
B	12773	Seaforth PI Strathmore Dr Strathmore Ter	29.9	0.0	29.9	0.0	0.0	0.0	0.0
B	12774	Strathmore Terr Seaforth Ave Harehills L	18.5	0.0	18.5	0.0	0.0	0.0	0.0
B	12775	Strathmore Terr Seaforth Ave Harehills L	27.3	0.0	27.3	0.0	0.0	0.0	0.0
B	12777	Greenlea Ave 165 Greenlea Rd	104.9	0.0	104.9	0.0	0.0	0.0	0.0
B	12778	Greenlea Rd Westfield Ave Greenlea Cl	90.8	0.0	90.8	0.0	0.0	0.0	0.0
B	12779	Greenlea Rd Grennea Cl Woodlea Rd	29.0	0.0	29.0	0.0	0.0	0.0	0.0
B	12780	Westfield Oval Westfield Dr Westfield Dr	30.6	0.0	30.6	0.0	0.0	0.0	0.0
B	12781	Charville Grd Hobberley Ln - End	17.8	0.0	17.8	0.0	0.0	0.0	0.0
B	12782	Garth End School Lane - End	33.2	0.0	33.2	0.0	0.0	0.0	0.0
B	12783	Larch Wood Wetherby Road To End	9.1	0.0	9.1	0.0	0.0	0.0	0.0
B	12784	Nook Road The Avenue Bdy 28/26	25.8	0.0	25.8	0.0	0.0	0.0	0.0
B	12785	Nook Road Bdy 28/26 Bdy 50/52	21.8	0.0	21.8	0.0	0.0	0.0	0.0
B	12786	Nook Road Bdy 50/52 End	11.3	0.0	11.3	0.0	0.0	0.0	0.0
B	12787	Roundhay Park Road Ring Rd Farm Rd 243	14.7	0.0	14.7	0.0	0.0	0.0	0.0
B	12788	St Peter Garth Kirk Hills To The End	17.5	0.0	17.5	0.0	0.0	0.0	0.0
B	12789	The Close St Peters Garth To The End	12.0	0.0	12.0	0.0	0.0	0.0	0.0
B	12790	Ash Avenue Ash Rd >Bollards	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	12791	Beamsley PI Harold Gr - End	48.3	0.0	48.3	0.0	0.0	0.0	0.0
B	12792	Broomfield Cres Broomfield Rd Chapel Ln	57.1	0.0	57.1	0.0	0.0	0.0	0.0
B	12793	Canterbury Dr Headingley Mt Escourt Terr	35.8	0.0	35.8	0.0	0.0	0.0	0.0
B	12794	Harold Ave Thornville Rd - End	22.3	0.0	22.3	0.0	0.0	0.0	0.0
B	12795	Harold Walk Thornville Road End	20.8	0.0	20.8	0.0	0.0	0.0	0.0
B	12796	Headingley Ave Kirkstall Lane Ash Rd	62.6	0.0	62.6	0.0	0.0	0.0	0.0
B	12797	Hessle PI Brudenell Rd Welton Rd	14.9	0.0	14.9	0.0	0.0	0.0	0.0
B	12798	Hessle Walk Welton Rd - Walmsley Rd	11.8	0.0	11.8	0.0	0.0	0.0	0.0
B	12799	North Grange Mt North Grange Mt Ridge Te	42.9	0.0	42.9	0.0	0.0	0.0	0.0
B	12800	Norwood Terr Victoria Rd Cardigan Ln	30.6	0.0	30.6	0.0	0.0	0.0	0.0
B	12801	Richmond Ave Stott Rd Raven Rd	22.2	0.0	22.2	0.0	0.0	0.0	0.0
B	12802	Royal Park Road	30.4	0.0	30.4	0.0	0.0	0.0	0.0
B	12803	Shire Oak Road House 39 Wood Lane	24.5	0.0	24.5	0.0	0.0	0.0	0.0
B	12804	Thornville Cres Royal Park Rd Brudenell R	22.2	0.0	22.2	0.0	0.0	0.0	0.0
B	12805	Back Clarence Rd Clarence Rd - End	23.9	0.0	23.9	0.0	0.0	0.0	0.0
B	12806	Back Clarence Rd New Road Side - End	14.2	0.0	14.2	0.0	0.0	0.0	0.0
B	12807	Brownberrie Walk Station Ed - End	39.5	0.0	39.5	0.0	0.0	0.0	0.0
B	12808	Cragg Avenue Stanhope Dr Burley Ln	34.0	0.0	34.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	12809	Layton Mount Emmott Dr - End	16.4	0.0	16.4	0.0	0.0	0.0	0.0
B	12810	Low Green Leeds Road - S/L 5 Cliffe Ln	13.5	0.0	13.5	0.0	0.0	0.0	0.0
B	12811	New Street 10 Drury Ln Feast Fld	47.0	0.0	47.0	0.0	0.0	0.0	0.0
B	12812	Outwood Lane Graggwood Allotments	16.2	0.0	16.2	0.0	0.0	0.0	0.0
B	12813	Outwood Lane The Squirrels	39.4	0.0	39.4	0.0	0.0	0.0	0.0
B	12814	Outwood Lane 8 S/L 40 - Low Lane	39.8	0.0	39.8	0.0	0.0	0.0	0.0
B	12815	Sussex Ave Station Rd - 62 Brownberrie D	61.9	0.0	61.9	0.0	0.0	0.0	0.0
B	12816	Victoria Close No 8 - No 29	22.6	0.0	22.6	0.0	0.0	0.0	0.0
B	12817	Vic Cresc 24 - Opp Vic Grove Sign	23.5	0.0	23.5	0.0	0.0	0.0	0.0
B	12818	Victoria Walk Vic Gard Vict Drive	50.1	0.0	50.1	0.0	0.0	0.0	0.0
B	12819	Back Hyde Terr Clarendon Rd No 13	12.1	0.0	12.1	0.0	0.0	0.0	0.0
B	12821	Carlton Hill Leicester Pl Lofthouse Ter	57.2	0.0	57.2	0.0	0.0	0.0	0.0
B	12822	Claremont Ave Woodhouse Sq Kendal Lane	32.4	0.0	32.4	0.0	0.0	0.0	0.0
B	12823	12824	34.6	0.0	34.6	0.0	0.0	0.0	0.0
B	12824	Low Cross St St Marks Rd - End	9.5	0.0	9.5	0.0	0.0	0.0	0.0
B	12825	Marian Terr Johnson St Marian Rd	23.9	0.0	23.9	0.0	0.0	0.0	0.0
B	12826	Marian Terr Johnson St Marian Rd	21.6	0.0	21.6	0.0	0.0	0.0	0.0
B	12827	Oatland Dr Oatland Lane - End	75.4	0.0	75.4	0.0	0.0	0.0	0.0
B	12828	Rampart Rd Woodhouse Ln Woodhouse St	39.3	0.0	39.3	0.0	0.0	0.0	0.0
B	12829	Servia Rd Servia Hill Cambridge Rd	51.9	0.0	51.9	0.0	0.0	0.0	0.0
B	12830	Cross Gates Ln York Rd Cross Gates Rd	91.4	0.0	91.4	0.0	0.0	0.0	0.0
B	12831	Limewood Rd Ramshead App - End	92.6	0.0	52.6	40.0	0.0	0.0	0.0
B	12832	Malham Cl Redmere Dr - End	13.6	0.0	13.6	0.0	0.0	0.0	0.0
B	12833	Somerville Mt The Oval - Foundry Lane	20.7	0.0	20.7	0.0	0.0	0.0	0.0
B	12834	Garden House Cl Saville Rd -End	7.3	0.0	7.3	0.0	0.0	0.0	0.0
B	12835	Garden Village	49.4	0.0	49.4	0.0	0.0	0.0	0.0
B	12836	Garden Village O/S No 26 - O/S No 42	12.1	0.0	12.1	0.0	0.0	0.0	0.0
B	12837	Station Terr Station Rd To O/S No 13	16.2	0.0	16.2	0.0	0.0	0.0	0.0
B	12838	Summer Hill Rd Saville Rd - End	38.8	0.0	38.8	0.0	0.0	0.0	0.0
B	12839	Cardigan Ln Park View Rd Beechwood Cres	37.1	0.0	37.1	0.0	0.0	0.0	0.0
B	12840	Fillingfir Rd Fillingfir Dr Fillingfir W	56.6	0.0	56.6	0.0	0.0	0.0	0.0
B	12841	Hawkswood View Hawkswood Ave Lea Farm Rd	17.9	0.0	17.9	0.0	0.0	0.0	0.0
B	12842	Lea Farm Road Vesper Rd Roundabout	57.0	0.0	57.0	0.0	0.0	0.0	0.0
B	12843	Lea Farm Walk Lea Farm Drive No 73	35.2	0.0	35.2	0.0	0.0	0.0	0.0
B	12844	Moor Grange View West Park Drive Butcher	59.5	0.0	59.5	0.0	0.0	0.0	0.0
B	12845	Old Farm Cross Old Farm Dr Latchmere Dr	24.0	0.0	24.0	0.0	0.0	0.0	0.0
B	12846	Stanmore Place St Michaels Lane -End	19.6	0.0	19.6	0.0	0.0	0.0	0.0
B	12847	Stanmore View St Michaels Lane - End	39.1	0.0	39.1	0.0	0.0	0.0	0.0
B	12848	Vesper Rd Cragside Cres - Place	51.1	0.0	51.1	0.0	0.0	0.0	0.0
B	12849	Woodside Ave Kirkstall Rd Bankfield Rd	28.6	0.0	28.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	12850	Bodmin Cres Bodmin Rd Bodmin Rd	229.7	0.0	229.7	0.0	0.0	0.0	0.0
B	12851	Broom Cres Broom Terr Broom Cross	34.0	0.0	34.0	0.0	0.0	0.0	0.0
B	12852	Broom Garth Broom Rd - End	36.4	0.0	36.4	0.0	0.0	0.0	0.0
B	12853	Broom Rd Broom Terr Broom Pl	30.7	0.0	30.7	0.0	0.0	0.0	0.0
B	12854	Thorpe Garth Thorpe Ln - End	22.6	0.0	22.6	0.0	0.0	0.0	0.0
B	12855	Stainburn View Stainburn Ave Allerton Gr	45.1	0.0	45.1	0.0	0.0	0.0	0.0
B	12856	Moorland Garth Moorland Dr - End	16.2	0.0	16.2	0.0	0.0	0.0	0.0
B	12857	Southlands Cres Southlands Ave -End	14.6	0.0	14.6	0.0	0.0	0.0	0.0
B	12858	King Croft Gar Harrogate Rd - End	30.8	0.0	30.8	0.0	0.0	0.0	0.0
B	12859	West Lea Gardens Carr Manor Cres - End	32.9	0.0	32.9	0.0	0.0	0.0	0.0
B	12860	Beechwood Ave Bradford Rd - O/S No18	8.3	0.0	8.3	0.0	0.0	0.0	0.0
B	12861	Beechwood Gr Beechwood Ave O/S No 12	5.5	0.0	5.5	0.0	0.0	0.0	0.0
B	12862	Spring Ave O/S No35 Springbank Rd	48.3	0.0	48.3	0.0	0.0	0.0	0.0
B	12863	Spring Ave Church St O/S No 35	54.8	0.0	54.8	0.0	0.0	0.0	0.0
B	12864	Springfield Ave Springfield Ave To Rd	25.6	0.0	25.6	0.0	0.0	0.0	0.0
B	12865	William St Elland Rd Hepworth Ave	37.1	0.0	37.1	0.0	0.0	0.0	0.0
B	12866	Winterbourne Ave Vic Rd - L/C5	39.9	0.0	39.9	0.0	0.0	0.0	0.0
B	12867	Winterbourne Ave House 7 End Cul De Sac	10.4	0.0	10.4	0.0	0.0	0.0	0.0
B	12868	Brighton Ave Bridgt St - End	80.0	0.0	80.0	0.0	0.0	0.0	0.0
B	12869	Dartmouth Ave High St To Britannia Rd	48.5	0.0	48.5	0.0	0.0	0.0	0.0
B	12872	Watson St Fountain St To O/S No 67	64.5	0.0	64.5	0.0	0.0	0.0	0.0
B	12873	Brooklands Crs Harper Ln Brooksland Dr	48.7	0.0	48.7	0.0	0.0	0.0	0.0
B	12874	Grange Ave Windmill L High St	74.8	0.0	74.8	0.0	0.0	0.0	0.0
B	12875	Haw Lane Hawthorn Rd Silver Lane	74.8	0.0	74.8	0.0	0.0	0.0	0.0
B	12876	Hawthorn Rd Cemetry Rd 25/23	44.2	0.0	44.2	0.0	0.0	0.0	0.0
B	12877	Hawthorn Rd 25/23 Haw Lane	39.2	0.0	39.2	0.0	0.0	0.0	0.0
B	12878	Marshall St High St Hawthorn Ave	41.2	0.0	41.2	0.0	0.0	0.0	0.0
B	12879	Northwell Gate 50 - 35/36	8.4	0.0	8.4	0.0	0.0	0.0	0.0
B	12880	Windmill Lane Green Lane Bolton Grange	90.6	0.0	90.6	0.0	0.0	0.0	0.0
B	12881	Grange Terr Granage View Fairfield Ave	13.7	0.0	13.7	0.0	0.0	0.0	0.0
B	12882	Grange View The Lanes Grange Terr	16.0	0.0	16.0	0.0	0.0	0.0	0.0
B	12883	Greentop Fartown - End	30.7	0.0	30.7	0.0	0.0	0.0	0.0
B	12884	Hough Top Intake Road - Valley Mt	50.6	0.0	50.6	0.0	0.0	0.0	0.0
B	12885	Intake Road Swinnow Road Hough Top	35.5	0.0	35.5	0.0	0.0	0.0	0.0
B	12886	Littlemoor View Littlemoor Rd - End	46.5	0.0	46.5	0.0	0.0	0.0	0.0
B	12887	Longfield Road Robin Lane - End	37.1	0.0	37.1	0.0	0.0	0.0	0.0
B	12888	Mount Pleasant Road Richardshaw Ln Clift	15.8	0.0	15.8	0.0	0.0	0.0	0.0
B	12889	Southroyd Park Roker Lane Southroyd Rise	27.4	0.0	27.4	0.0	0.0	0.0	0.0
B	12890	Tyersal Cl Tyersal Cr Tyersal Cr Hs1-55	20.8	0.0	20.8	0.0	0.0	0.0	0.0
B	12891	Tyersal Cres Tyersal Rd End Of Loop	29.2	0.0	29.2	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	12892	Tyersal Pk Tyersal Rd - End Inc Cul De S	26.1	0.0	26.1	0.0	0.0	0.0	0.0
B	12893	Albany Rd Cotwold Rd Manor Cres	34.8	0.0	34.8	0.0	0.0	0.0	0.0
B	12894	Northwood Falls Church St O/S 37a	43.1	0.0	43.1	0.0	0.0	0.0	0.0
B	12895	Northwood Falls O/S 37a - Beechwood	15.2	0.0	15.2	0.0	0.0	0.0	0.0
B	12896	Parl West Ingram Parade - Abraham Hill	46.9	0.0	46.9	0.0	0.0	0.0	0.0
B	12897	Styebank Ln Haigh Rd - A639	30.9	0.0	30.9	0.0	0.0	0.0	0.0
B	12898	Bideford Ave Kedleston Rd Street Ln	72.4	0.0	72.4	0.0	0.0	0.0	0.0
B	12899	Lidgett View Lidgett PI - End	16.4	0.0	16.4	0.0	0.0	0.0	0.0
B	12900	Oakwell Cres Oakwell Mt Fitzroy Drive	65.6	0.0	65.6	0.0	0.0	0.0	0.0
B	12901	The Drive No 67 - No 13	116.8	0.0	116.8	0.0	0.0	0.0	0.0
B	12902	The Drive Number 13 - Old Park Rd	48.6	0.0	48.6	0.0	0.0	0.0	0.0
B	12903	Oakwell Dr Oakwell Mt - End	13.8	0.0	13.8	0.0	0.0	0.0	0.0
B	12904	Oakwell Mt Fitzroy Dr - Roundhay Rd	58.4	0.0	58.4	0.0	0.0	0.0	0.0
B	12905	St Margarets Ave St Margarets View To En	10.5	0.0	10.5	0.0	0.0	0.0	0.0
B	12906	St Margarets Gr St Margarets Vw -End	9.0	0.0	9.0	0.0	0.0	0.0	0.0
B	12907	St Margarets Nw Gledhow Lane Fitzroy Dr	26.0	0.0	26.0	0.0	0.0	0.0	0.0
B	12908	Woodland Hill Woodland Rd Bdy 24/26	42.1	0.0	42.1	0.0	0.0	0.0	0.0
B	12909	Woodhall Hill Bdy 24/26 Cross Green Lane	29.9	0.0	29.9	0.0	0.0	0.0	0.0
B	12910	Woodhall Hill Knightsway Woodland Rd	60.3	0.0	60.3	0.0	0.0	0.0	0.0
B	12911	Bentley Gr Cul De Sac Off Bentley Mt	7.1	0.0	7.1	0.0	0.0	0.0	0.0
B	12912	Carr Bridge Dr Tinshill Lane O/S No 20	59.0	0.0	59.0	0.0	0.0	0.0	0.0
B	12914	Iveson App Iveson Rd Otley Old Rd Ser Rd	86.5	0.0	86.5	0.0	0.0	0.0	0.0
B	12915	Iveson Gdns Iveson Dr - Garages	26.9	0.0	26.9	0.0	0.0	0.0	0.0
B	12916	Monk Bridge Ave Monkbridhe Ave Monkbridg	11.0	0.0	11.0	0.0	0.0	0.0	0.0
B	12917	Monkbridge Gr Monkbridge Terr Monkbridge	9.6	0.0	9.6	0.0	0.0	0.0	0.0
B	12918	Monkbridge PI Monkbridge Terr Monkbridgg	8.8	0.0	8.8	0.0	0.0	0.0	0.0
B	12919	Monkbridge PI Monkbridge Terr Monkbridge	18.4	0.0	18.4	0.0	0.0	0.0	0.0
B	12920	North Par Dead End Spen Rd Playing Flds	25.1	0.0	25.1	0.0	0.0	0.0	0.0
B	12921	Weetwood Park Dr Otley Rd Hse 10a	23.2	0.0	23.2	0.0	0.0	0.0	0.0
B	12922	West Park Dr Spen Rd Spen Lane	76.7	0.0	76.7	0.0	0.0	0.0	0.0
B	12923	Woodnook Cl Woodnook Dr - End	22.5	0.0	22.5	0.0	0.0	0.0	0.0
B	12924	Bellwood Ave Willow Cres Moor Ave	33.3	0.0	33.3	0.0	0.0	0.0	0.0
B	12925	Moor Ave Albion St Bellwood Ave	7.7	0.0	7.7	0.0	0.0	0.0	0.0
B	12926	St James St North St Crossley St	54.3	0.0	54.3	0.0	0.0	0.0	0.0
B	12927	Willow Cres Willow Ln Round To End	31.4	0.0	31.4	0.0	0.0	0.0	0.0
B	12928	Willow Grove Willow Lane End	7.5	0.0	7.5	0.0	0.0	0.0	0.0
B	13057	Woodhouse Hill PI Woodhouse Hill Rd Sand	34.7	0.0	34.7	0.0	0.0	0.0	0.0
B	13059	Woodhouse Hill Rd Balm Rd Woodhouse Hill	38.1	0.0	38.1	0.0	0.0	0.0	0.0
B	13182	Autumn Terrace Bk Autumn Road Alexander	34.3	0.0	34.3	0.0	0.0	0.0	0.0
A	21052	Litter Bins (Post Mounted)	64.5	61.7	2.8	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Highways

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	26698	Brander Rd Traffic Calming (Srb 5)	9.4	9.4	0.0	0.0	0.0	0.0	0.0	
Identified Maintenance Schemes			Committed	80,139.7	8,689.1	10,136.6	14,634.0	14,080.0	14,460.0	18,140.0
A	95025	Car Parks Miscellaneous Improvements	29.7	0.0	0.0	29.7	0.0	0.0	0.0	
Car Parking			Uncommitted	29.7	0.0	0.0	29.7	0.0	0.0	0.0
A	912	Crossley Street Car Park Wetherby	3.0	1.4	1.6	0.0	0.0	0.0	0.0	
A	1351	Improvements To Car Park Stock	43.0	27.9	15.1	0.0	0.0	0.0	0.0	
A	12555	Car Parking Opp 94 To 102 Kirkstall Rd	30.0	0.3	29.7	0.0	0.0	0.0	0.0	
A	89937	Woodhouse Lane Car Park Lift Relacement.	351.4	332.8	18.6	0.0	0.0	0.0	0.0	
Car Parking			Committed	427.4	362.4	65.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Commercial Services General Fund
Division Of Service

Total
Scheme

Actual
To
31 Mar 06

2006/07

All Figures are in £000's
Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Passenger Services	429.6	392.1	37.5	0.0	0.0	0.0	0.0
Cleaning	108.8	29.4	0.6	60.0	18.8	0.0	0.0
Transport Services	1,539.5	1,378.2	161.3	0.0	0.0	0.0	0.0
Minor Works	127.2	87.8	39.4	0.0	0.0	0.0	0.0
<hr/>							
Gross Payments	2,205.1	1,887.5	238.8	60.0	18.8	0.0	0.0
<hr/>							
Uncommitted Schemes	78.8	0.0	0.0	60.0	18.8	0.0	0.0
Committed Schemes	2,126.3	1,887.5	238.8	0.0	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	250.0	115.0	135.0	0.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	1,955.1	1,772.5	103.8	60.0	18.8	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Commercial Services General Fund

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	Estimated Costs			After 31 Mar 10
						2007/08	2008/09	2009/10	
B	43158	Maintenance Investment Programme 2005/06	429.6	392.1	37.5	0.0	0.0	0.0	0.0
Passenger Services Committed			429.6	392.1	37.5	0.0	0.0	0.0	0.0
B	99052	Public Conveniences	78.8	0.0	0.0	60.0	18.8	0.0	0.0
Cleaning Uncommitted			78.8	0.0	0.0	60.0	18.8	0.0	0.0
B	32001	Cleaning Agency Equipment	30.0	29.4	0.6	0.0	0.0	0.0	0.0
Cleaning Committed			30.0	29.4	0.6	0.0	0.0	0.0	0.0
B	1356 CTY	Equipment Programme City Services	1,255.4	1,235.4	20.0	0.0	0.0	0.0	0.0
	1737	Route Rationalisation Software	250.0	115.0	135.0	0.0	0.0	0.0	0.0
	12554	225a York Road: Various Wks	34.1	27.8	6.3	0.0	0.0	0.0	0.0
Transport Services Committed			1,539.5	1,378.2	161.3	0.0	0.0	0.0	0.0
B	12526	Knowsthorpe Gate: Site Security	16.4	1.0	15.4	0.0	0.0	0.0	0.0
B	43157	Minor Works Programme 04/05 05/06	110.8	86.8	24.0	0.0	0.0	0.0	0.0
Minor Works Committed			127.2	87.8	39.4	0.0	0.0	0.0	0.0

Page 280

Leeds City Council Capital Programme - City Services Department

Civic And Community Buildings Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
Civic Buildings	2,554.6	543.3	1,067.9	493.9	159.5	145.0	145.0
Community Buildings	436.7	17.6	419.1	0.0	0.0	0.0	0.0
<hr/>							
Gross Payments	2,991.3	560.9	1,487.0	493.9	159.5	145.0	145.0
<hr/>							
Uncommitted Schemes	1,462.2	0.0	532.2	480.5	159.5	145.0	145.0
Committed Schemes	1,529.1	560.9	954.8	13.4	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	260.0	25.1	229.5	5.4	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	2,731.3	535.8	1,257.5	488.5	159.5	145.0	145.0

Leeds City Council Capital Programme - City Services Department

Civic And Community Buildings

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	316	St George House - Platform Lift	15.0	0.0	15.0	0.0	0.0	0.0	0.0
B	1819 WBY	Wetherby Osc: Passenger Lift	45.0	0.0	0.0	45.0	0.0	0.0	0.0
B	13051	St George House Cooling System	360.7	0.0	105.7	240.5	14.5	0.0	0.0
B	13169	Civic Hall Heating Phase 3	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	13249	Belgrave House Relocation	232.0	0.0	232.0	0.0	0.0	0.0	0.0
B	90301	City Buildings/Area Office Refurbishment	663.5	0.0	33.5	195.0	145.0	145.0	145.0
Civic Buildings Uncommitted			1,320.2	0.0	390.2	480.5	159.5	145.0	145.0
B	1033	Air Conditioning - Apex Centre	44.5	38.7	5.8	0.0	0.0	0.0	0.0
B	1067	2 Gt George St: Lift Replacement	176.4	167.2	9.2	0.0	0.0	0.0	0.0
B	1185	Thoresby House: Windows Refurbish	102.9	101.5	1.4	0.0	0.0	0.0	0.0
B	1818	One Stop Centres: Imps To Public Signs	50.0	0.0	50.0	0.0	0.0	0.0	0.0
B	1819 RTH	Rothwell Osc: Passenger Lift	55.0	0.0	55.0	0.0	0.0	0.0	0.0
B	1882 STO OO6	West Ardsley Community Centre	16.6	9.9	6.7	0.0	0.0	0.0	0.0
B	3342 AMG	Thoresby House Atrium - Amg	65.0	61.2	3.8	0.0	0.0	0.0	0.0
B	12217	Refurb Civic Hall Staff Facil Phase 2	311.0	29.5	273.5	8.0	0.0	0.0	0.0
B	12373	Place Heat & Cooling System Members Area	132.5	110.2	22.3	0.0	0.0	0.0	0.0
B	12558	Civic Hall Portland Crescent Ent	260.0	25.1	229.5	5.4	0.0	0.0	0.0
B	13243	Merrion House Legionella - Tanks	20.5	0.0	20.5	0.0	0.0	0.0	0.0
Civic Buildings Committed			1,234.4	543.3	677.7	13.4	0.0	0.0	0.0
B	13170	Community Buildings Maintnce Prog 2006	91.0	0.0	91.0	0.0	0.0	0.0	0.0
B	13192	City Services Dda Prog 06/07	51.0	0.0	51.0	0.0	0.0	0.0	0.0
Community Buildings Uncommitted			142.0	0.0	142.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Civic And Community Buildings

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1880 EAO OO2	Disabled Access Imp Miners Welfare Hall	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	1882 STO OI7	East Ardsley Community Centre	13.3	0.0	13.3	0.0	0.0	0.0	0.0
B	1882 STO OO2	Gildersome Cctv Scheme	18.0	17.6	0.4	0.0	0.0	0.0	0.0
B	12216	Garforth Miners Welfare Hall: Access	134.9	0.0	134.9	0.0	0.0	0.0	0.0
B	13065	Merrion House: Cooling Fan	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B	13170 COM	Comm Buildings Committed Mtce 2006	83.0	0.0	83.0	0.0	0.0	0.0	0.0
B	13192 COM	City Servs Dda Prog - Committed 2006	10.5	0.0	10.5	0.0	0.0	0.0	0.0
Community Buildings Committed			294.7	17.6	277.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Civic And Community Buildings

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
------------	--------------	-------------------	---------------------	---------	---------	---------	---------	-----------------

Leeds City Council Capital Programme - City Services Department

Commercial Services Trading Services
Division Of Service

Total
Scheme

Actual
To
31 Mar 06

2006/07

All Figures are in £000's
Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Property Maintenance	34.8	34.8	0.0	0.0	0.0	0.0	0.0
Catering	500.0	0.0	300.0	200.0	0.0	0.0	0.0
Transport Services	185.6	0.0	185.6	0.0	0.0	0.0	0.0
Security Services	83.3	0.0	83.3	0.0	0.0	0.0	0.0
<hr/>							
Gross Payments	803.7	34.8	568.9	200.0	0.0	0.0	0.0
<hr/>							
Uncommitted Schemes	532.2	34.8	297.4	200.0	0.0	0.0	0.0
Committed Schemes	271.5	0.0	271.5	0.0	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	185.6	0.0	185.6	0.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	618.1	34.8	383.3	200.0	0.0	0.0	0.0

Leeds City Council Capital Programme - City Services Department

Commercial Services Trading Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	Estimated Costs			After 31 Mar 10
						2007/08	2008/09	2009/10	
B	12997	Decanting Of Ireland Wood Depot	34.8	34.8	0.0	0.0	0.0	0.0	0.0
Property Maintenance			34.8	34.8	0.0	0.0	0.0	0.0	0.0
Uncommitted									
B	13069	Develop Primary School Catering Counter	497.4	0.0	297.4	200.0	0.0	0.0	0.0
Catering			497.4	0.0	297.4	200.0	0.0	0.0	0.0
Uncommitted									
B	13069 COM	Committed Schools Catering Counters	2.6	0.0	2.6	0.0	0.0	0.0	0.0
Catering			2.6	0.0	2.6	0.0	0.0	0.0	0.0
Committed									
A	12353	Vehicle Wash Facility - 225a York Rd	185.6	0.0	185.6	0.0	0.0	0.0	0.0
Transport Services			185.6	0.0	185.6	0.0	0.0	0.0	0.0
Committed									
B	1356 CTY ITC	Equip Prog City Comm Servs It	83.3	0.0	83.3	0.0	0.0	0.0	0.0
Security Services			83.3	0.0	83.3	0.0	0.0	0.0	0.0
Committed									

Leeds City Council Capital Programme - Corporate Services Department

Audit And Risk Management
Division Of Service

Total
Scheme

Actual
To
31 Mar 06

2006/07

All Figures are in £000's
Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Risk And Emergency Planning

494.0

318.7

100.3

75.0

0.0

0.0

0.0

Gross Payments

494.0

318.7

100.3

75.0

0.0

0.0

0.0

Committed Schemes

494.0

318.7

100.3

75.0

0.0

0.0

0.0

Maintenance/Refurbishment Schemes

494.0

318.7

100.3

75.0

0.0

0.0

0.0

Leeds City Council Capital Programme - Corporate Services Department

Audit And Risk Management

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs			After 31 Mar 10
					2006/07	2007/08	2008/09	
B	12122	Project Assurance	494.0	318.7	100.3	75.0	0.0	0.0
		Risk And Emergency Planning						
		Committed	494.0	318.7	100.3	75.0	0.0	0.0

Leeds City Council Capital Programme - Corporate Services Department

Financial Development Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs 2007/08	2008/09	2009/10	After 31 Mar 10
--	-----------------	---------------------------	---------	---	---------	---------	--------------------

Financial Development (Excl Insurance)	1,095.0	533.7	275.0	275.0	11.3	0.0	0.0
<hr style="border-top: 1px dotted black;"/>							
Gross Payments	1,095.0	533.7	275.0	275.0	11.3	0.0	0.0
<hr style="border-top: 1px dotted black;"/>							
Committed Schemes	1,095.0	533.7	275.0	275.0	11.3	0.0	0.0
<hr style="border-top: 1px dotted black;"/>							
Maintenance/Refurbishment Schemes	1,095.0	533.7	275.0	275.0	11.3	0.0	0.0

Leeds City Council Capital Programme - Corporate Services Department

Financial Development

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

After
31 Mar 10

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	12121	Capital Programme Team	1,095.0	533.7	275.0	275.0	11.3	0.0	0.0
Financial Development (Excl Insurance) Committed			1,095.0	533.7	275.0	275.0	11.3	0.0	0.0

Leeds City Council Capital Programme - Corporate Services Department

Information Technology Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
Miscellaneous	3,257.0	0.0	3,187.0	70.0	0.0	0.0	0.0
Information Technology	39,661.1	4,867.7	12,585.2	5,870.2	5,446.0	5,446.0	5,446.0
<hr/>							
Gross Payments	42,918.1	4,867.7	15,772.2	5,940.2	5,446.0	5,446.0	5,446.0
<hr/>							
Uncommitted Schemes	31,791.0	0.0	9,882.8	5,570.2	5,446.0	5,446.0	5,446.0
Committed Schemes	11,127.1	4,867.7	5,889.4	370.0	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	8,548.7	398.4	2,150.3	1,500.0	1,500.0	1,500.0	1,500.0
Maintenance/Refurbishment Schemes	24,436.5	2,295.7	6,356.8	3,946.0	3,946.0	3,946.0	3,946.0
Information And Communication Technology Schemes	9,932.9	2,173.6	7,265.1	494.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Corporate Services Department

Information Technology

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1356 COR DEV	Equip Prog - Corp Servs Dev	2,300.0	0.0	2,300.0	0.0	0.0	0.0	0.0
B	1356 COR EQU	Equip Prog - Corp Servs Equ	150.0	0.0	150.0	0.0	0.0	0.0	0.0
B	1356 COR INF	Equip Prog - Corp Servs Inf	400.0	0.0	400.0	0.0	0.0	0.0	0.0
D	13157	Sap Upgrade	407.0	0.0	337.0	70.0	0.0	0.0	0.0
Miscellaneous Committed			3,257.0	0.0	3,187.0	70.0	0.0	0.0	0.0
A	12090	I.E.G./ Efficiencies Development	8,010.7	0.0	2,010.7	1,500.0	1,500.0	1,500.0	1,500.0
D	13215	Radio Frequency Identification Library'	273.0	0.0	233.0	40.0	0.0	0.0	0.0
D	13376	Leeds Learning Network - Schs & Libs	4,654.7	0.0	4,570.5	84.2	0.0	0.0	0.0
B	99827	Project Development	18,852.6	0.0	3,068.6	3,946.0	3,946.0	3,946.0	3,946.0
Information Technology Uncommitted			31,791.0	0.0	9,882.8	5,570.2	5,446.0	5,446.0	5,446.0

Leeds City Council Capital Programme - Corporate Services Department

Information Technology

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					Estimated Costs					
					2006/07	2007/08	2008/09	2009/10		
B	278	PEC	Human Resources I.T. (Pecaso)	2,033.9	1,801.9	232.0	0.0	0.0	0.0	0.0
B	585		Lgol Partnership - E-Leeds	500.0	493.8	6.2	0.0	0.0	0.0	0.0
B	688		Implementing Electronic Government	200.0	0.0	200.0	0.0	0.0	0.0	0.0
D	1398		Knowledge Management Project	420.0	352.3	67.7	0.0	0.0	0.0	0.0
A	1713		Corporate Property Database	483.0	373.1	109.9	0.0	0.0	0.0	0.0
A	1960		E Democracy	55.0	25.3	29.7	0.0	0.0	0.0	0.0
D	12314	DEV	Authentication - Development It	83.9	83.9	0.0	0.0	0.0	0.0	0.0
D	12315	EQP	Crn (Siebel) - Equipment	45.0	45.0	0.0	0.0	0.0	0.0	0.0
D	12319	DEV	E Payments - Development	114.6	114.6	0.0	0.0	0.0	0.0	0.0
D	12319	EQP	E Payments - Equipment	92.6	92.6	0.0	0.0	0.0	0.0	0.0
D	12321	EQP	Infrastructure - Equipment	54.2	54.2	0.0	0.0	0.0	0.0	0.0
D	12322	DEV	Internet/Intranet - Development	224.0	224.0	0.0	0.0	0.0	0.0	0.0
D	12323	DEV	Integration - Development	203.1	203.1	0.0	0.0	0.0	0.0	0.0
D	12323	EQP	Integration - Equipment	42.9	42.9	0.0	0.0	0.0	0.0	0.0
D	12324	DEV	Electronic Serv Delivery - Development	360.8	360.8	0.0	0.0	0.0	0.0	0.0
D	12329		Fab Upgrade	95.8	95.8	0.0	0.0	0.0	0.0	0.0
D	12550		Housing Ict Dvlpmnt Orchard Ph2	1,989.0	112.3	1,576.7	300.0	0.0	0.0	0.0
D	12551		Community Access Framework	1.6	0.0	1.6	0.0	0.0	0.0	0.0
D	12551	DEV	Community Access Framework - Development	80.0	19.2	60.8	0.0	0.0	0.0	0.0
D	12551	EQP	Community Access Framework - Equipment	118.9	1.1	117.8	0.0	0.0	0.0	0.0
D	13033	DEV	Crn - Development	46.9	46.9	0.0	0.0	0.0	0.0	0.0
D	13034		Digital Pens	300.0	0.0	300.0	0.0	0.0	0.0	0.0
D	13035	DEV	Knowledge Management - Development	324.9	324.9	0.0	0.0	0.0	0.0	0.0
Information Technology			Committed	7,870.1	4,867.7	2,702.4	300.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Corporate Services Department

Information Technology

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Scheme Title

Leeds City Council Capital Programme - Corporate Services Department

Benefits Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	

Benefits	361.0	326.0	35.0	0.0	0.0	0.0	0.0
Gross Payments	361.0	326.0	35.0	0.0	0.0	0.0	0.0
Committed Schemes	361.0	326.0	35.0	0.0	0.0	0.0	0.0
New Asset Or Enhancement Schemes	361.0	326.0	35.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Corporate Services Department

Benefits

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	85205	One Project	361.0	326.0	35.0	0.0	0.0	0.0	0.0
Benefits			361.0	326.0	35.0	0.0	0.0	0.0	0.0
Committed			361.0	326.0	35.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Learning Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
				2007/08	2008/09			
Youth Services	4,653.0	3,212.4	471.3	969.3	0.0	0.0	0.0	
Early Years Service	21,335.4	7,104.4	2,166.5	12,044.0	20.5	0.0	0.0	
Jobs And Skills	9,758.4	907.8	1,516.1	834.5	650.0	4,000.0	1,850.0	
<hr/>								
Gross Payments	35,746.8	11,224.6	4,153.9	13,847.8	670.5	4,000.0	1,850.0	
<hr/>								
Uncommitted Schemes	19,203.7	7.2	354.5	12,342.0	650.0	4,000.0	1,850.0	
Committed Schemes	16,543.1	11,217.4	3,799.4	1,505.8	20.5	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	35,120.5	10,979.8	3,982.6	13,637.6	670.5	4,000.0	1,850.0	
Maintenance/Refurbishment Schemes	626.3	244.8	171.3	210.2	0.0	0.0	0.0	

Leeds City Council Capital Programme - Learning And Leisure Department

Cat	Scheme	Learning		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's					
		Scheme Title				Estimated Costs			After		
							2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	637		Initiative For Young People (I.Y.P.)	30.5	0.0	0.0	30.5	0.0	0.0	0.0	0.0
A	637	MIU	Inits Fyp - Mobile Information Unit	85.0	0.0	0.0	85.0	0.0	0.0	0.0	0.0
A	637	YIS	Youth Info Serv Central Lib & Carr Wks	100.0	0.0	0.0	100.0	0.0	0.0	0.0	0.0
B	1722	YTH	EGW Ebor Gardens Comm. Centre Building Works	15.2	0.0	0.0	15.2	0.0	0.0	0.0	0.0
B	1722	YTH	HPW Harehills Place Comm.Cent. Building Work	13.0	0.0	0.0	13.0	0.0	0.0	0.0	0.0
B	1722	YTH	RHW Richmond Hill Comm.Centre Building Works	5.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0
B	1722	YTH	SGW Sth Gipton Comm. Cent. Building Works	17.0	0.0	0.0	17.0	0.0	0.0	0.0	0.0
B	1722	YTH	SLW Strawberry Lane Comm.Cent. Building Work	14.0	0.0	0.0	14.0	0.0	0.0	0.0	0.0
A	13074		Youth Capital Fund	428.9	0.0	257.3	171.6	0.0	0.0	0.0	0.0
A	85188		St Matthews Community Centre Access.	9.8	0.0	0.0	9.8	0.0	0.0	0.0	0.0
B	85230		Richmond Hill Community Centre	7.0	0.0	0.0	7.0	0.0	0.0	0.0	0.0
Youth Services Uncommitted				725.4	0.0	257.3	468.1	0.0	0.0	0.0	0.0
Page 298	A	637	BMX	Ifyp - Bmx, Teen Shelters & Skateparks	440.0	0.0	32.5	407.5	0.0	0.0	0.0
	A	637	BOT	Infyp - Breeze On Tour	25.5	20.6	4.9	0.0	0.0	0.0	0.0
	A	637	EQT	Mobile Sports Equipment - I.Y.P.	44.0	41.0	3.0	0.0	0.0	0.0	0.0
	A	637	MAE	Music & Arts Equipment	173.0	133.1	39.9	0.0	0.0	0.0	0.0
	A	637	MBZ	Mobile Breeze Exhibition Eqpt 0506	20.0	10.6	9.4	0.0	0.0	0.0	0.0
	A	637	TOU	Town Hall Victorian Heritage Tours	68.9	30.6	25.3	13.0	0.0	0.0	0.0
	A	637	TOW	Towing Vehicle - I.Y.P.	30.0	30.0	0.0	0.0	0.0	0.0	0.0
	A	1471		Nth East Yth Forum:Lingfields & Firfields	3.0	2.8	0.2	0.0	0.0	0.0	0.0
	B	1722	YTH	BCW Bramley Community Centre Building Works	13.0	0.0	13.0	0.0	0.0	0.0	0.0
	B	1875	WEI	OO7 Armley Lazer Centre Motorbike Project	15.0	14.8	0.2	0.0	0.0	0.0	0.0
	B	13153		Centrepont: Demolition	7.0	0.0	7.0	0.0	0.0	0.0	0.0
	B	13240		Gildersome Youth Centre Boiler	15.0	0.0	15.0	0.0	0.0	0.0	0.0
	A	45387		Lincoln Green Yth Base Gas Central Heatg	3.0	1.0	2.0	0.0	0.0	0.0	0.0
	A	45537		Lincoln Green Youth Base Extension	3.0	1.0	2.0	0.0	0.0	0.0	0.0
	A	45762		Lincoln Green Youth Base Roller Shutters	3.0	0.0	3.0	0.0	0.0	0.0	0.0
	A	45763		Lincoln Green Youth Base Computer Equipt	5.4	4.6	0.8	0.0	0.0	0.0	0.0
	B	85119		Mandela Centre	19.0	17.6	1.4	0.0	0.0	0.0	0.0
	A	85187		Herd Farm Outdoor Residential Centre	2,115.7	2,115.5	0.2	0.0	0.0	0.0	0.0
	A	85199		Benjamin Gott Community Facility	633.1	623.5	0.0	9.6	0.0	0.0	0.0
	B	85213		Otley Cross Green Work To Toilets	82.5	0.0	52.5	30.0	0.0	0.0	0.0
B	85214		Mandela Centre Rewiring Security Work	34.8	34.2	0.6	0.0	0.0	0.0	0.0	
B	85227		Strawberry Lane Cc Essential Repairs	38.5	35.8	0.0	2.7	0.0	0.0	0.0	
B	85228		Kentmere Cc Kitchen Upgrade	39.0	30.5	0.0	8.5	0.0	0.0	0.0	
B	85229		Micklefield Old Fire Station Improvement	20.2	10.3	1.1	8.8	0.0	0.0	0.0	
B	85231		St Matthews Community Centre	10.0	5.8	0.0	4.2	0.0	0.0	0.0	

Leeds City Council Capital Programme - Learning And Leisure Department

Learning

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10		
A	85234 GAR	Lazer Centre Garage & Car Park	36.0	23.9	0.0	12.1	0.0	0.0	0.0	
A	85234 MOT	Armley Lazer Centre - Mot/Bike Track Wks	30.0	25.2	0.0	4.8	0.0	0.0	0.0	
Youth Services			Committed	3,927.6	3,212.4	214.0	501.2	0.0	0.0	0.0
A	886	Integrated Children`S Centres	33.7	0.0	33.7	0.0	0.0	0.0	0.0	
A	12394	New Children'S Centre Strategy 2006-08	9,355.9	0.0	0.0	9,355.9	0.0	0.0	0.0	
A	13139	Kentmere Eyc	125.0	0.0	45.0	80.0	0.0	0.0	0.0	
A	13142	Tingley Childrens Centre	331.0	0.0	18.5	312.5	0.0	0.0	0.0	
A	13178	Gen Surestart Grant - Ext Schools 0608	1,361.0	0.0	0.0	1,361.0	0.0	0.0	0.0	
A	13179	Gen Surestart Grt - Sustainability 0608	537.3	0.0	0.0	537.3	0.0	0.0	0.0	
A	99050	Early Years Strategy	13.9	0.0	0.0	13.9	0.0	0.0	0.0	
Early Years Service			Uncommitted	11,757.8	0.0	97.2	11,660.6	0.0	0.0	0.0
Page 299	6	Chapelton I.C.C. (Leopold)	2,502.7	2,452.6	50.1	0.0	0.0	0.0	0.0	
A	476	Hawksworth Wood Childrens Centre	1,200.2	1,120.4	79.8	0.0	0.0	0.0	0.0	
A	919	Relocation Of Hough Lane Eyc	110.6	93.3	17.3	0.0	0.0	0.0	0.0	
A	921	Burley Park Eyc (Extension To Baby Room)	423.1	418.0	5.1	0.0	0.0	0.0	0.0	
A	922 PH1	Richmond Hill Childrens Centre	455.6	455.6	0.0	0.0	0.0	0.0	0.0	
A	1653	North Leeds Comm Nursery - Beckett Pk	184.2	180.1	4.1	0.0	0.0	0.0	0.0	
A	1704 NEW	Harehills New Integrated Child Ctre	1,308.1	1,288.1	20.0	0.0	0.0	0.0	0.0	
A	1721	Bramley Integrated Childrens Centre	270.0	200.0	70.0	0.0	0.0	0.0	0.0	
A	12059	Quarry Mount Children`S Centre	700.0	195.1	504.9	0.0	0.0	0.0	0.0	
A	12072	Two Willows Integrated Children`S Centre	80.8	80.8	0.0	0.0	0.0	0.0	0.0	
B	12127 COM	Legionella Remedial Works Payments	88.4	7.9	80.5	0.0	0.0	0.0	0.0	
A	12143	Middleton Integrated Childrens Centre	82.5	82.5	0.0	0.0	0.0	0.0	0.0	
A	12144	Little London Integrated Childrens Centr	480.0	330.0	150.0	0.0	0.0	0.0	0.0	
A	12145	Hunslet Rylestone Childrens Centre	727.7	117.6	610.1	0.0	0.0	0.0	0.0	
A	12400	Armley Childrens Centre	82.4	82.4	0.0	0.0	0.0	0.0	0.0	
A	13140	Langbar Eyc Swarcliffe	136.0	0.0	40.0	96.0	0.0	0.0	0.0	
A	13141	Rothwell/ Rose Farm Eyc	85.0	0.0	40.0	45.0	0.0	0.0	0.0	
A	13144	Rosebank Childrens Centre	312.4	0.0	49.5	242.4	20.5	0.0	0.0	
A	13178 COM	Surestart Grants To Schools	347.9	0.0	347.9	0.0	0.0	0.0	0.0	
Early Years Service			Committed	9,577.6	7,104.4	2,069.3	383.4	20.5	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Learning

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	1020	East Leeds Academy & Family Learn Ctre	6,500.0	0.0	0.0	0.0	650.0	4,000.0	1,850.0
A	1020 FEA	East Leeds Academy Flc - Feasibility	45.0	7.2	0.0	37.8	0.0	0.0	0.0
A	1444	City Academy Highways Works	152.2	0.0	0.0	152.2	0.0	0.0	0.0
B	85221	East Leeds Flc Window- Roof Upgrade	18.2	0.0	0.0	18.2	0.0	0.0	0.0
B	99912	Training Amg Contingency	5.1	0.0	0.0	5.1	0.0	0.0	0.0
Jobs And Skills			6,720.5	7.2	0.0	213.3	650.0	4,000.0	1,850.0
A	944	Technorth Family Learning Cent.Extension	2,667.5	771.4	1,436.4	459.7	0.0	0.0	0.0
A	1444 COM	City Academy Highways Works	221.0	41.3	79.7	100.0	0.0	0.0	0.0
B	85220	East Leeds Flc Fire Precautions Signage	128.5	82.1	0.0	46.4	0.0	0.0	0.0
B	85222	East Leeds Flc Electrical Fire Alarm	20.9	5.8	0.0	15.1	0.0	0.0	0.0
Jobs And Skills			3,037.9	900.6	1,516.1	621.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Libraries, Arts & Heritage
Division Of Service

Total
Scheme

Actual
To
31 Mar 06

2006/07

All Figures are in £000's
Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Libraries, Arts & Heritage	105.0	0.0	35.0	70.0	0.0	0.0	0.0
Libraries & Information Services	3,315.7	2,855.9	205.7	254.1	0.0	0.0	0.0
Public Halls And Venues	52,184.3	19,943.9	9,136.7	10,536.7	4,774.5	7,267.5	525.0
Museums And Galleries	33,357.0	9,998.3	11,644.2	10,714.5	1,000.0	0.0	0.0
Millennium Square	597.1	539.3	40.8	17.0	0.0	0.0	0.0
<hr/>							
Gross Payments	89,559.1	33,337.4	21,062.4	21,592.3	5,774.5	7,267.5	525.0
<hr/>							
Uncommitted Schemes	30,560.9	521.0	973.5	15,499.4	5,774.5	7,267.5	525.0
Committed Schemes	58,998.2	32,816.4	20,088.9	6,092.9	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	88,727.5	32,864.1	20,928.6	21,367.8	5,774.5	7,267.5	525.0
Maintenance/Refurbishment Schemes	831.6	473.3	133.8	224.5	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Libraries, Arts & Heritage

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
						2007/08	2008/09	2009/10	
A	13064 BEE	Beeston Library Refurbishment Of New Lib	55.0	0.0	0.0	55.0	0.0	0.0	0.0
A	13064 BRA	Bramley Library-Up Grade Heating System	15.0	0.0	0.0	15.0	0.0	0.0	0.0
Libraries, Arts & Heritage			70.0	0.0	0.0	70.0	0.0	0.0	0.0
Uncommitted									
A	13064 MOR	Morley Library Roof & Windows	35.0	0.0	35.0	0.0	0.0	0.0	0.0
Libraries, Arts & Heritage			35.0	0.0	35.0	0.0	0.0	0.0	0.0
Committed									
A	455	Otley Library & Tourist Information	18.6	0.0	0.0	18.6	0.0	0.0	0.0
B	784 BEE	Beeston Library	45.4	0.4	0.0	45.0	0.0	0.0	0.0
A	1153	Swillington Library	60.0	0.0	0.0	60.0	0.0	0.0	0.0
Libraries & Information Services			124.0	0.4	0.0	123.6	0.0	0.0	0.0
Uncommitted									
	184	Improvement Works To Central Library	51.0	18.1	0.0	32.9	0.0	0.0	0.0
	350 REF	Horsforth Lib & Mech Institute - Refurb	1,140.3	1,074.9	65.4	0.0	0.0	0.0	0.0
A	351	East Ardsley & Tingley Lib (Eastleigh)	289.7	288.9	0.8	0.0	0.0	0.0	0.0
B	453	Security Initiatives At Libraries	22.5	18.0	0.0	4.5	0.0	0.0	0.0
A	455 CAR	Otley Library Replacement Car Park	14.0	5.6	8.4	0.0	0.0	0.0	0.0
A	455 LIB	Otley Library Main Building	1,246.8	1,181.2	65.6	0.0	0.0	0.0	0.0
B	784 OUL	Oulton Library	71.0	9.1	0.0	61.9	0.0	0.0	0.0
B	1722 LIB CGR	Crossgates Lib. Roof	48.5	44.1	4.4	0.0	0.0	0.0	0.0
B	1817	Libraries: Various Counter Adjustmts-Dda	20.0	7.2	6.6	6.2	0.0	0.0	0.0
B	1876 NWC OI4	Horsforth Information Board	5.3	0.0	5.3	0.0	0.0	0.0	0.0
B	1882 STO OI8	Drighlington Library	4.5	0.0	4.5	0.0	0.0	0.0	0.0
A	12464	Horsforth Mechanics Roof	45.3	34.6	10.7	0.0	0.0	0.0	0.0
A	12466	Gildersome Library Roof	17.3	14.1	3.2	0.0	0.0	0.0	0.0
A	12467	Calverley Lib Electrics	23.0	3.0	20.0	0.0	0.0	0.0	0.0
B	17145	Compton Rd Library Health & Safety Work	35.4	30.0	5.4	0.0	0.0	0.0	0.0
A	17148	Libraries Ict - Risk Management	90.1	65.1	0.0	25.0	0.0	0.0	0.0
A	45687	Rothwell Library Replacement	67.0	61.6	5.4	0.0	0.0	0.0	0.0
Libraries & Information Services			3,191.7	2,855.5	205.7	130.5	0.0	0.0	0.0
Committed									

Page 302

Leeds City Council Capital Programme - Learning And Leisure Department

Libraries, Arts & Heritage

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
A	641	Northern Ballet & Phoenix Dance Theatre	4,650.0	0.0	0.0	3,650.0	1,000.0	0.0	0.0
A	1368	City Varieties Refurbishment	8,835.0	0.0	170.0	375.0	575.0	7,190.0	525.0
B	1813	Leeds Town Hall: Access Imps & Ind. Loops	4.6	0.0	0.0	4.6	0.0	0.0	0.0
B	1814	Pudsey Civic Ctre: Access & Toilet Imps	8.0	0.0	0.0	8.0	0.0	0.0	0.0
A	3611 CDW	Grand Theatre Client Direct Works	95.0	0.0	0.0	95.0	0.0	0.0	0.0
A	3611 PH2	Grand Theatre Opera North Ph.2	9,124.2	452.3	345.9	5,049.0	3,199.5	77.5	0.0
A	12589 ARE	Arena	585.0	0.0	79.9	505.1	0.0	0.0	0.0
A	12589 TOW	Town Hall	350.0	0.0	100.0	250.0	0.0	0.0	0.0
Public Halls And Venues Uncommitted			23,651.8	452.3	695.8	9,936.7	4,774.5	7,267.5	525.0
B	163	Thwaites Mill - Amg	34.6	30.0	4.6	0.0	0.0	0.0	0.0
A	433 REF	Town Hall Major Refurbishment	4,685.5	4,584.5	101.0	0.0	0.0	0.0	0.0
B	717	Calverley Mechanics Inst: Access Improvmt	107.9	101.5	6.4	0.0	0.0	0.0	0.0
B	783 TWM	Thwaite Mill	69.0	26.2	42.8	0.0	0.0	0.0	0.0
A	1368 ST1	City Varieties Stage 1 Bid	365.0	62.4	302.6	0.0	0.0	0.0	0.0
A	1722 ART PCR	Pudsey Civic Centre Rewire	118.1	114.4	3.7	0.0	0.0	0.0	0.0
A	3055	Town Hall Refurb - Parent Phase 5	956.1	956.1	0.0	0.0	0.0	0.0	0.0
A	3347	Carriageworks Theatre Fit Out	4,218.0	4,113.4	104.6	0.0	0.0	0.0	0.0
A	3611 PH1	Grand Theatre Opera North Ph.1	17,336.3	9,428.1	7,358.2	550.0	0.0	0.0	0.0
A	3611 PH1 PMM	Grand Theatre Phase 1 Pmm	417.0	0.0	417.0	0.0	0.0	0.0	0.0
A	12396	Millennium Square Screen	225.0	75.0	100.0	50.0	0.0	0.0	0.0
Public Halls And Venues Committed			28,532.5	19,491.6	8,440.9	600.0	0.0	0.0	0.0
B	454	Security Initiatives Temple Newsam	9.3	0.0	0.0	9.3	0.0	0.0	0.0
B	1722 ART CAG	City Art Gallery	55.0	10.0	0.0	45.0	0.0	0.0	0.0
A	12161	City Art Gallery/Central Library/Archive	471.8	0.0	0.0	471.8	0.0	0.0	0.0
A	18059	City Museum & Resource Centre	6,012.0	0.0	211.0	4,801.0	1,000.0	0.0	0.0
A	18059 DEC	Decant Costs Of New Museum Projects	150.0	58.3	66.7	25.0	0.0	0.0	0.0
Museums And Galleries Uncommitted			6,698.1	68.3	277.7	5,352.1	1,000.0	0.0	0.0
B	164	Armley Mills - Amg	32.7	29.2	3.5	0.0	0.0	0.0	0.0
B	783 AMM	Armley Mills	33.0	25.5	7.5	0.0	0.0	0.0	0.0
B	783 LOH	Lotherton House	106.8	27.7	39.1	40.0	0.0	0.0	0.0
A	1264	Museums & Galls Security Review Ph 2 & 3	212.0	53.5	45.0	113.5	0.0	0.0	0.0
A	1400	Temple Newsam Room Restoration	80.7	67.3	0.0	13.4	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Libraries, Arts & Heritage

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	12161 COM	City Art Gallery/Central Library/Archive	1,328.2	150.6	715.1	462.5	0.0	0.0	0.0
A	18052	Temple Newsam Restoration	2,197.3	2,189.6	7.7	0.0	0.0	0.0	0.0
A	18052 SEC	Temple Newsam Security Etc Amg	75.0	12.0	43.0	20.0	0.0	0.0	0.0
A	18059 MUS	City Museum Refurb Wks - Institute Bldg	15,503.5	4,139.5	6,996.5	4,367.5	0.0	0.0	0.0
A	18059 RES	Resource Centre At Sayner Lane	7,089.7	3,235.1	3,509.1	345.5	0.0	0.0	0.0
Museums And Galleries Committed			26,658.9	9,930.0	11,366.5	5,362.4	0.0	0.0	0.0
A	92000	Millennium Square	17.0	0.0	0.0	17.0	0.0	0.0	0.0
Millennium Square Uncommitted			17.0	0.0	0.0	17.0	0.0	0.0	0.0
A	86126	Millennium Square South Terrace	125.4	125.4	0.0	0.0	0.0	0.0	0.0
A	86127	Millennium Square Demountable Stage	407.4	407.4	0.0	0.0	0.0	0.0	0.0
A	92000 CCT	Millennium Square Cctv/Air Conditioning	47.3	6.5	40.8	0.0	0.0	0.0	0.0
Millennium Square Committed			580.1	539.3	40.8	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Recreation Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
				2007/08	2008/09			
Parks & Countryside	30,685.3	19,059.0	6,239.4	4,737.1	649.8	0.0	0.0	
Sport And Active Recreation	28,483.7	12,873.5	10,850.2	4,010.3	749.7	0.0	0.0	
Cemeteries & Crematoria	5,562.0	0.3	224.8	2,836.9	2,500.0	0.0	0.0	
<hr/>								
Gross Payments	64,731.0	31,932.8	17,314.4	11,584.3	3,899.5	0.0	0.0	
<hr/>								
Uncommitted Schemes	4,409.1	93.4	767.0	3,222.7	326.0	0.0	0.0	
Committed Schemes	60,321.9	31,839.4	16,547.4	8,361.6	3,573.5	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	57,008.2	27,115.6	14,759.4	11,235.6	3,897.6	0.0	0.0	
Maintenance/Refurbishment Schemes	7,722.8	4,817.2	2,555.0	348.7	1.9	0.0	0.0	

Leeds City Council Capital Programme - Learning And Leisure Department

Recreation

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	100	Cross Flatts Park: Bandstand	2.5	0.0	0.0	2.5	0.0	0.0	0.0	
B	150	Roundhay Park Depot -Amg	84.7	1.2	0.0	83.5	0.0	0.0	0.0	
A	1050 MWV	Meanwood Weir Repair	65.0	0.0	0.0	65.0	0.0	0.0	0.0	
B	1066	Gledhow Lake: Valve Replacement	19.3	2.2	0.0	17.1	0.0	0.0	0.0	
B	1807	Other Amg L& L Prev Years Contgy	56.1	0.0	7.9	48.2	0.0	0.0	0.0	
A	1872	Oxton Way Sports Pitches	512.4	0.0	0.0	482.4	30.0	0.0	0.0	
A	12462	Mansion House Phase 2 (Internal)	174.7	0.0	0.0	145.6	29.1	0.0	0.0	
A	12523 PUD	T&Dr Pudsey Park (Pur)	419.8	0.0	0.0	419.8	0.0	0.0	0.0	
A	12523 PUD BAN	Pudsey Park Bandstand (Pur)	52.0	0.0	30.0	22.0	0.0	0.0	0.0	
A	12523 WHA	T&Dr Wharfemeadows Park Otley (Pur)	450.0	0.0	30.0	395.0	25.0	0.0	0.0	
A	12552	Golf Capital Receipt Expenditure 2006/07	589.4	0.0	51.3	318.2	219.9	0.0	0.0	
A	12564	Balance Of Parks Capital Receipts	85.0	0.0	0.0	85.0	0.0	0.0	0.0	
A	12564 CON	Parks Cap Recs Scheme Contingency	37.0	0.0	0.0	37.0	0.0	0.0	0.0	
A	12564 DEP	Roundhay Depot Replacement	149.0	0.0	0.0	149.0	0.0	0.0	0.0	
A	12564 LOH	Lotherton Estate -Reroof & Toilets	32.0	0.0	12.0	20.0	0.0	0.0	0.0	
A	12564 RPO	Red Hall Estate - Polytunnels & Doors	55.0	0.0	25.0	30.0	0.0	0.0	0.0	
A	12564 WOC	Woodhouse Moor Bowls Pavilion	62.4	0.0	27.4	35.0	0.0	0.0	0.0	
A	12564 YEA	Yeadon Tarn Refurb Toilets To Dda Strd	60.0	0.0	0.0	60.0	0.0	0.0	0.0	
A	13064 BCR	Bramley Changing Rooms Refurb.	60.0	0.0	0.0	60.0	0.0	0.0	0.0	
A	13064 TRO	Tropical World Cafe Refurb-Vent&Lighting	24.0	0.0	17.0	7.0	0.0	0.0	0.0	
B	13125	Otley Chevin: Rural Pursuit Vehicle	14.0	0.0	14.0	0.0	0.0	0.0	0.0	
B	13126	Scatcherd Pk Bowls Pav: Disabled Access	30.0	0.0	30.0	0.0	0.0	0.0	0.0	
B	13127	Pudsey Pk Bowls Pav: Disabled Access	20.0	0.0	20.0	0.0	0.0	0.0	0.0	
A	13241	Chatsworth Rec. Play Area Refurbishment	78.2	0.0	30.0	48.2	0.0	0.0	0.0	
B	13289 RHP	Roundhay Park: Water Safety	80.0	0.0	80.0	0.0	0.0	0.0	0.0	
B	13289 WHF	Wharfemeadows Park: Water Safety	165.0	0.0	165.0	0.0	0.0	0.0	0.0	
A	13304	Blackman Lane Muga Refurbishment	150.0	0.0	103.5	46.5	0.0	0.0	0.0	
Parks & Countryside			Uncommitted	3,527.5	3.4	643.1	2,577.0	304.0	0.0	0.0
B	116	Demolition Various Cat D Bldgs Mmr	9.4	9.2	0.2	0.0	0.0	0.0	0.0	
B	451	Yeadon Tarnfield Park - Works To Dam	130.0	114.4	15.6	0.0	0.0	0.0	0.0	
B	527	Leisure Services Cat D Listed Build	26.5	24.0	2.5	0.0	0.0	0.0	0.0	
B	606 BFW	Bramley Falls Wood	128.1	127.8	0.3	0.0	0.0	0.0	0.0	
B	606 CLK	Clark Fields	5.3	5.3	0.0	0.0	0.0	0.0	0.0	
B	606 MNK	Monkwood Park	11.3	11.3	0.0	0.0	0.0	0.0	0.0	
B	606 WYK	Wykebeck Valley	14.0	14.0	0.0	0.0	0.0	0.0	0.0	
A	621	Beeston City & Holb Playground Refurb4	259.5	259.5	0.0	0.0	0.0	0.0	0.0	
B	776 KIN	King George V Playing Fields	83.2	83.2	0.0	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Learning And Leisure Department

Cat	Scheme	Recreation		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				
		Scheme Title				Estimated Costs			After 31 Mar 10	
						2006/07	2007/08	2008/09	2009/10	
B	782	PTD	Potternewton Depot	22.0	2.0	20.0	0.0	0.0	0.0	0.0
B	782	RHT	Redhall Treecare	23.6	0.5	23.1	0.0	0.0	0.0	0.0
A	794		Middleton Ring Road Public Open Space	132.9	128.6	4.3	0.0	0.0	0.0	0.0
A	849		Burley Rd Parks Depot	69.6	69.6	0.0	0.0	0.0	0.0	0.0
A	865		Swillington Playground	40.8	38.9	1.9	0.0	0.0	0.0	0.0
B	894		Lady Pit Lane: Raised Beds	30.7	18.2	12.5	0.0	0.0	0.0	0.0
B	895		Meanwood Park Access Improvements	60.7	57.2	3.5	0.0	0.0	0.0	0.0
A	896		Shadwell Pos & Community Facilities	460.0	215.6	244.4	0.0	0.0	0.0	0.0
A	897		New Wortley Recreation Ground Skatepark	85.6	85.6	0.0	0.0	0.0	0.0	0.0
A	898		New Wortley Rec Playground Refurb	103.8	103.2	0.6	0.0	0.0	0.0	0.0
A	931		Chippys Quarry Lake - Embankment	190.6	154.6	36.0	0.0	0.0	0.0	0.0
A	1050	RES	Parks & C: Residential Property Works	50.8	28.0	1.7	21.1	0.0	0.0	0.0
A	1050	SRD	Stanningley Recreation Depot	81.0	81.0	0.0	0.0	0.0	0.0	0.0
A	1070		The Mansion House Roundhay Ph 1.	1,774.5	1,764.3	10.2	0.0	0.0	0.0	0.0
A	1091	PH2	Cross Flatts Tennis Cts Phase2 Main Work	333.8	259.7	74.1	0.0	0.0	0.0	0.0
A	1106		Woodhouse Ridge: Environmental Wks	2.5	1.6	0.9	0.0	0.0	0.0	0.0
A	1356	LEI	Equipment Programme Leisure	1,368.3	1,061.2	307.1	0.0	0.0	0.0	0.0
A	1357	LEI	Vehicle Programme Leisure	1,752.8	1,752.8	0.0	0.0	0.0	0.0	0.0
A	1538	WBI	Horsforth Rec Grounds Refurb Wbi	42.6	10.9	31.7	0.0	0.0	0.0	0.0
A	1660		Various Cat D(Learning & Leisure)-Demol	19.1	12.1	7.0	0.0	0.0	0.0	0.0
B	1722	PKS	LBG Lotherton Bird Garden Electrics	22.8	8.7	14.1	0.0	0.0	0.0	0.0
B	1722	PKS	PPD Potternewton Park Depot Refurb.	33.0	3.0	30.0	0.0	0.0	0.0	0.0
B	1722	PKS	TNC T/Newsam Courtyard Gutters & Decoration	39.2	15.0	24.2	0.0	0.0	0.0	0.0
A	1801		Inclusive Play Area Wharfemeadows	37.3	37.3	0.0	0.0	0.0	0.0	0.0
A	1872	PH1	Oxton Way Pitch Drainage Works	112.6	92.4	20.2	0.0	0.0	0.0	0.0
A	1873		Tinshill Recreation Ground	784.0	35.2	98.8	350.0	300.0	0.0	0.0
B	1874	WEC	OI1 Footpath Improvements Around Farnley Res	15.0	13.9	1.1	0.0	0.0	0.0	0.0
B	1874	WEC	OO9 Landscaping Of Calverley Library	7.3	0.0	7.3	0.0	0.0	0.0	0.0
B	1875	WEI	OI2 Multi Use Games Area - Oak Rd Rec Grnd	91.0	0.0	81.9	7.2	1.9	0.0	0.0
B	1876	NWC	OI3 Heathfield Walk Land Drainage Works	7.5	0.0	7.5	0.0	0.0	0.0	0.0
B	1876	NWC	OI7 Springfield Park Footpath	12.5	0.0	12.5	0.0	0.0	0.0	0.0
B	1876	NWC	OO7 Micklefield Skatepark & Youth Facility	77.3	1.6	75.7	0.0	0.0	0.0	0.0
B	1877	NWI	Woodhouse Moor Bowls Pavillion	24.2	0.0	24.2	0.0	0.0	0.0	0.0
B	1878	NEO	OO7 Shadwell Lane Community Facility	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B	1879	NEI	OI6 Meanwood Park Improvements	39.5	0.0	39.5	0.0	0.0	0.0	0.0
B	1880	EAO	OI5 Security Fencing Halton Moor Pub	15.0	0.0	15.0	0.0	0.0	0.0	0.0
B	1880	EAO	OO3 Fencing To Coney Moor Recreation Ground	11.3	11.2	0.1	0.0	0.0	0.0	0.0
B	1880	EAO	OZ0 Fencing To Pavillion At Kippax Common	8.7	0.0	8.7	0.0	0.0	0.0	0.0
B	1880	EAO	OZ5 Methley Sports Project	35.0	0.0	35.0	0.0	0.0	0.0	0.0
B	1881	XEI	OI0 East End Park Fencing	9.0	0.0	9.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Recreation

Cat	Scheme	Scheme Title		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
						Estimated Costs					
						2006/07	2007/08	2008/09	2009/10		
B	1881	XEI	OZ2	Fencing In Harehills Park	14.3	0.0	14.3	0.0	0.0	0.0	0.0
B	1882	STO	OI1	Improved Signage + Controls Lewisham Pk	4.1	0.2	3.9	0.0	0.0	0.0	0.0
B	1882	STO	OI9	Rein Park Public Open Space	3.0	0.0	3.0	0.0	0.0	0.0	0.0
B	1883	SOI	OI6	Middleton Park Benches & Bins	6.1	0.0	6.1	0.0	0.0	0.0	0.0
A	2754			Middleton Marauders Rlfc	30.0	21.1	8.9	0.0	0.0	0.0	0.0
A	12028	COM		Neck & Arm Vibration Equipment	1,081.0	477.0	404.0	200.0	0.0	0.0	0.0
B	12029			Replacing Footpaths In Parks	60.0	57.7	2.3	0.0	0.0	0.0	0.0
A	12075			Lotherton Hall Playground	148.0	56.9	91.1	0.0	0.0	0.0	0.0
A	12076			Primrose Valley Doorstep Green & Wyke	74.9	23.0	51.9	0.0	0.0	0.0	0.0
B	12215			Flood Alleviation @ Chantry Garth, Etc	39.5	24.7	14.8	0.0	0.0	0.0	0.0
B	12356			Western Flatts Park Changing Room	9.5	9.5	0.0	0.0	0.0	0.0	0.0
A	12406			Tropical World Mech & Elect Works	90.0	74.2	15.8	0.0	0.0	0.0	0.0
A	12462	ASB		Mansion House Asbestos Removal	28.4	28.4	0.0	0.0	0.0	0.0	0.0
A	12462	PH2		Mansion House Phase 2 (Internal Wks)	1,744.8	99.0	894.1	707.8	43.9	0.0	0.0
A	12469			Springhead Park Depot	210.5	0.5	200.0	10.0	0.0	0.0	0.0
A	12520			Garforth Skateboard Park	171.0	0.0	166.2	4.8	0.0	0.0	0.0
A	12521			Hunslet Stourton Envs Imps Avea Srb6	38.2	5.6	32.6	0.0	0.0	0.0	0.0
A	12523	ARM		Armley Park (Pur) Td&R	52.0	0.0	52.0	0.0	0.0	0.0	0.0
A	12523	BAR		T&Dr Barleyhill Rec Ground Garforth	60.8	0.0	0.0	60.8	0.0	0.0	0.0
A	12523	BEC		T&Dr Beckett Street Cemetery (Pur)	142.0	0.0	50.0	92.0	0.0	0.0	0.0
A	12523	GLE		T&Dr Giebelands Rec Ground (Pur)	34.1	0.0	34.1	0.0	0.0	0.0	0.0
A	12523	GRO		T&Dr Grove Road Rec Ground	55.8	0.0	55.8	0.0	0.0	0.0	0.0
A	12523	MAN		T&Dr Manston Park (Pur) Muga	163.6	34.5	129.1	0.0	0.0	0.0	0.0
A	12523	MIC		T&Dr Micklefield Park Rawdon	60.0	0.0	60.0	0.0	0.0	0.0	0.0
A	12523	SCA		T&Dr Scatcherd Park (Pur)	24.5	22.8	1.7	0.0	0.0	0.0	0.0
A	12523	VIC		T&Dr Victoria Park Calverley	48.0	0.0	48.0	0.0	0.0	0.0	0.0
A	12523	WES		T&Dr Westroyd Park (Pur)	38.5	0.0	38.5	0.0	0.0	0.0	0.0
A	12523	WEV		Wetherby Wilderness Cp (Pur)	15.0	0.0	15.0	0.0	0.0	0.0	0.0
A	12523	WFL		Td&R Western Flatts Park (Pur)	60.0	0.0	50.0	10.0	0.0	0.0	0.0
A	12545			Otley Chevin Works - Soc Servs Funded	95.8	0.5	95.3	0.0	0.0	0.0	0.0
A	12549			Farnley Hall Accommodation	297.0	240.1	56.9	0.0	0.0	0.0	0.0
A	12564	EEP		East End Park Depot	40.0	40.0	0.0	0.0	0.0	0.0	0.0
A	12564	RSP		Red Hall - Stable Block & Portacabins	100.0	0.0	20.0	80.0	0.0	0.0	0.0
B	12932			Leeds Pals Memorials	50.0	0.0	50.0	0.0	0.0	0.0	0.0
A	13064	GIL		Gildersome Changing Rooms Refurb.	60.0	0.0	30.0	30.0	0.0	0.0	0.0
A	13064	GOL		Golden Acre Pk-Toilet&Cafe Refurb.	51.0	0.0	51.0	0.0	0.0	0.0	0.0
A	13064	LOT		Lotherton Est.-Toilet&Cafe Vent&Lighting	75.0	0.0	10.0	65.0	0.0	0.0	0.0
A	13064	TEM		Temple Newsam Cafe Refurb-Vents&Lighting	25.0	0.0	5.0	20.0	0.0	0.0	0.0
A	13068			Kippax Play Area Refurbishment	85.0	0.0	85.0	0.0	0.0	0.0	0.0
A	13075	LAL		Intensive N&H Middleton - Sscf	116.0	0.0	116.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Learning And Leisure Department

Cat	Recreation			Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's					
							Estimated Costs			After 31 Mar 10		
Scheme						2006/07	2007/08	2008/09	2009/10			
A	13077	POS	OO2	Public Open Spaces-Pks & Ctryside -Sscf	12.0	0.0	12.0	0.0	0.0	0.0	0.0	
A	13077	POS	PK5	Gipton Sq,Wykebeck Fp,Oak Tree Dr - Sscf	77.3	0.0	77.3	0.0	0.0	0.0	0.0	
B	13242			Meanwood Model Farm Demolition	8.0	0.0	8.0	0.0	0.0	0.0	0.0	
A	19058			Kirkstall Abbey & Grounds Restoration	4,414.9	3,959.6	438.9	16.4	0.0	0.0	0.0	
A	22599			Waterloo Lake Roundhay Park	468.9	468.9	0.0	0.0	0.0	0.0	0.0	
B	22624			Park Lodges Refurbishment	27.6	27.6	0.0	0.0	0.0	0.0	0.0	
B	22636			Trans Pennine Trail Phase 6	336.6	327.3	9.3	0.0	0.0	0.0	0.0	
B	22643			Golden Acre Pk Parking Bays & Elec Scoot	23.8	19.1	4.7	0.0	0.0	0.0	0.0	
A	22659			Hawthorn Farm Openspace Enhancement S106	108.8	100.5	8.3	0.0	0.0	0.0	0.0	
A	22660			Barleyhill Rec Ground Football Pitch Imp	52.4	49.6	2.8	0.0	0.0	0.0	0.0	
A	22666			Roundhay Park Restoration - Main Scheme	6,136.2	5,522.3	613.9	0.0	0.0	0.0	0.0	
A	23288			Cottingley Cemetery	28.0	28.0	0.0	0.0	0.0	0.0	0.0	
A	23292			Lawnswood Cemetery	299.3	184.1	35.2	80.0	0.0	0.0	0.0	
A	23293			Whinmoor Grange Cemetery	941.4	440.3	96.1	405.0	0.0	0.0	0.0	
Parks & Countryside					Committed	27,157.8	19,055.6	5,596.3	2,160.1	345.8	0.0	0.0
A	1722	SPO	CW1	Ads Fees	76.4	75.2	1.2	0.0	0.0	0.0	0.0	
A	1722	SPO	HO3	Holt Pk Lc Fire Escape Ramp Sports Hall	21.0	0.0	0.0	21.0	0.0	0.0	0.0	
B	1722	SPO	PO1	Pool Surveys	35.4	0.4	10.0	25.0	0.0	0.0	0.0	
B	1722	SPO	TC1	Tennis Centre Evac Route & Safety Rails	10.1	0.1	0.0	10.0	0.0	0.0	0.0	
B	1722	SPO	WE4	Wetherby Lc Changing Room Improvements	33.5	3.5	0.0	30.0	0.0	0.0	0.0	
A	1723			Rothwell Sport Ctre Changing Rooms	520.0	0.0	0.0	498.0	22.0	0.0	0.0	
A	99963	JOH	LIN	John Smeaton Link Corridor	123.2	10.5	112.7	0.0	0.0	0.0	0.0	
Sport And Active Recreation					Uncommitted	819.6	89.7	123.9	584.0	22.0	0.0	0.0
A	7	BRM		Bramley Fitness Suite Upgrade	50.0	40.0	10.0	0.0	0.0	0.0	0.0	
A	7	HOL		Holt Park Bodyline Suite Upgrade	75.7	75.4	0.3	0.0	0.0	0.0	0.0	
A	7	ROT		Rothwell Bodyline Suite Upgrade	175.2	175.2	0.0	0.0	0.0	0.0	0.0	
B	1005			Legionella Prevention:Various(L & L)	93.0	91.5	1.5	0.0	0.0	0.0	0.0	
B	1092	PRM		Sport Capital Project Manager	113.5	85.8	27.7	0.0	0.0	0.0	0.0	
B	1092	STU		Concept Study	57.6	57.6	0.0	0.0	0.0	0.0	0.0	
B	1155			South Leeds Stadium 5 Aside Pitches	344.0	147.3	196.7	0.0	0.0	0.0	0.0	
B	1722	SPO	BR1	Bramley Lc Changing Rooms & Lockers	45.6	38.7	6.9	0.0	0.0	0.0	0.0	
B	1722	SPO	CW2	City Wide Air Conditioning	16.1	16.1	0.0	0.0	0.0	0.0	0.0	
B	1722	SPO	CW3	City Wide Staffchanging / Welfare	46.8	17.5	29.3	0.0	0.0	0.0	0.0	
B	1722	SPO	FE4	Fearnville Roof Reps Squash & Act Rm	25.0	0.0	25.0	0.0	0.0	0.0	0.0	

Page 309

Leeds City Council Capital Programme - Learning And Leisure Department

Recreation

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10		
B	1722	SPO KK1	Kirkstall Lc Suspended Ceilings	40.3	0.2	40.1	0.0	0.0	0.0	0.0
B	1722	SPO KK3	Kirkstall Lc Pool Ventilation	59.7	0.6	59.1	0.0	0.0	0.0	0.0
B	1722	SPO KK4	Kirkstall Lc Inner Roof Area Replace	36.5	0.2	36.3	0.0	0.0	0.0	0.0
B	1722	SPO MO1	Morley Lc:Doors & Other Wks	56.1	31.1	25.0	0.0	0.0	0.0	0.0
B	1722	SPO PU1	Pudsey Lc Ext Bodyline To Activity Room	80.5	80.5	0.0	0.0	0.0	0.0	0.0
B	1722	SPO WE1	Wetherby Lc Pedestrian Crossing	6.5	0.9	5.6	0.0	0.0	0.0	0.0
B	1729		Sport Strategy 04/05 Contingency	47.9	9.7	13.2	25.0	0.0	0.0	0.0
B	1809	MLC	Morley Sports Centre Dda	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	1809	SHC	Scott Hall Sports Centre Lift	105.0	0.0	105.0	0.0	0.0	0.0	0.0
B	1879	NEI OO7	Scott Hall Sports Centre Access Works	15.0	0.0	15.0	0.0	0.0	0.0	0.0
B	1882	STO OO5	Morley Leisure Centre	15.0	0.0	15.0	0.0	0.0	0.0	0.0
A	1888		Scott Hall Sports Centre Car Park	70.0	55.0	15.0	0.0	0.0	0.0	0.0
B	2275		Holt Park Sports Centre	83.2	23.2	40.0	20.0	0.0	0.0	0.0
B	2276		Kitchen Refurbs- Pud Arm & Rothwell	306.1	291.5	14.6	0.0	0.0	0.0	0.0
A	2753		South Leeds Stadium - Athletics & Bowls	4,717.7	4,665.8	51.9	0.0	0.0	0.0	0.0
A	2758		Aireborough Leisure Centre	252.2	252.2	0.0	0.0	0.0	0.0	0.0
A	2794		Swimming & Diving Facility	18,095.7	6,181.9	7,944.8	3,241.3	727.7	0.0	0.0
B	12357		Morley Leisure Ctre: Ceiling Replacement	8.0	0.0	8.0	0.0	0.0	0.0	0.0
B	12546		Morley Lc Urgent Pool Ceiling Amg 0506	137.3	8.4	128.9	0.0	0.0	0.0	0.0
B	12547		Aireboro Pool Urg Ceiling Wk Amg 0506	473.2	20.8	452.4	0.0	0.0	0.0	0.0
B	12578		Scott Hall Sc: Internal Dda Wks	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B	13128		East Leeds L C: Various Access Works	7.6	0.0	7.6	0.0	0.0	0.0	0.0
A	13257		South Leeds Sports Centre Remedials	52.5	0.0	52.5	0.0	0.0	0.0	0.0
A	99963	JOH SP4	John Smeaton Sports Centre (Pool)	900.0	165.0	685.0	50.0	0.0	0.0	0.0
A	99963	JOH SP5	John Smeaton Sports Centre	850.0	251.7	548.3	50.0	0.0	0.0	0.0
A	99963	JOH VAR	John Smeaton Essential Variations	150.6	0.0	110.6	40.0	0.0	0.0	0.0
Sport And Active Recreation			Committed	27,664.1	12,783.8	10,726.3	3,426.3	727.7	0.0	0.0
B	1812	RWD	Rawdon Crematorium: Dda Works	22.0	0.0	0.0	22.0	0.0	0.0	0.0
B	1812	VAR	Cemeteries: Various Dda Works	40.0	0.3	0.0	39.7	0.0	0.0	0.0
Cemeteries & Crematoria			Uncommitted	62.0	0.3	0.0	61.7	0.0	0.0	0.0
A	1358		Lawnswood Cemetery Extension	5,500.0	0.0	224.8	2,775.2	2,500.0	0.0	0.0
Cemeteries & Crematoria			Committed	5,500.0	0.0	224.8	2,775.2	2,500.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Regeneration Projects	2,321.3	1.8	317.5	1,609.4	342.8	49.8	0.0	
Community Centres And Support	26.3	24.0	2.3	0.0	0.0	0.0	0.0	
Area Management	5,154.4	194.8	1,290.9	1,668.7	1,000.0	1,000.0	0.0	
Chapelton Hers	349.4	140.7	208.7	0.0	0.0	0.0	0.0	
Community Miscellaneous	3,031.5	2,086.1	115.5	629.9	200.0	0.0	0.0	
Single Pot	1,750.1	1,514.3	217.6	18.2	0.0	0.0	0.0	
Neighbourhood Renewal	4,079.7	1,930.7	727.3	1,196.7	75.0	75.0	75.0	
Community Safety	2,170.1	1,937.5	182.6	50.0	0.0	0.0	0.0	
Srb 3	32.2	30.2	0.3	1.7	0.0	0.0	0.0	
Srb 4	766.7	756.1	10.6	0.0	0.0	0.0	0.0	
Srb 5	964.8	774.8	147.7	42.3	0.0	0.0	0.0	
Recreational Development Srb 3	198.1	193.5	4.6	0.0	0.0	0.0	0.0	
A.V.E.A. Srb 6	2,655.4	1,113.9	1,002.3	539.2	0.0	0.0	0.0	
<hr/>								
Gross Payments	23,500.0	10,698.4	4,227.9	5,756.1	1,617.8	1,124.8	75.0	
<hr/>								
Uncommitted Schemes	9,815.1	708.9	1,001.8	5,286.8	1,617.8	1,124.8	75.0	
Committed Schemes	13,684.9	9,989.5	3,226.1	469.3	0.0	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	20,127.0	9,695.6	2,854.1	4,984.7	1,542.8	1,049.8	0.0	
Maintenance/Refurbishment Schemes	3,361.7	992.8	1,372.5	771.4	75.0	75.0	75.0	
Fully 3rd Party Funded Schemes	11.3	10.0	1.3	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10	
A	12154	ARM	T&Dr Armley Town Ctre Imps	702.8	0.0	18.9	388.1	246.0	49.8	0.0
A	12154	CRO	T&Dr Cross Gates	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	FAR	T&Dr Farsley Town Centre Regeneration	278.8	0.0	25.6	239.8	13.4	0.0	0.0
A	12154	FIE	T&Dr Fieldhead Carr Whinmoor	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	GAR	T&Dr Garforth Main Street	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	HAL	T&Dr Halton Village	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	HEA	T&Dr Headingley Town Ctre Imps	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	KIP	T&Dr Kippax High Street	289.1	0.0	11.8	242.8	34.5	0.0	0.0
A	12154	MOR	T&Dr Morley Bottoms Regeneration	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	OAK	T&Dr Oakwood Shopping Village	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	OTL	T&Dr Otley Market Suare	293.7	1.6	18.2	238.2	35.7	0.0	0.0
A	12154	PUD	T&Dr Pudsey Town Centre Regeneration	170.3	0.0	16.2	140.9	13.2	0.0	0.0
A	12154	WET	T&Dr Wetherby Horsefair	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	WIL	T&Dr Wetherby Wilderness Car Pk	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	12154	YEA	T&Dr Yeadon High Street	10.0	0.2	9.8	0.0	0.0	0.0	0.0
Regeneration Projects			Uncommitted	1,834.7	1.8	190.5	1,249.8	342.8	49.8	0.0
A	12154	FAR	CTV T&Dr Farsley Cctv	91.5	0.0	91.5	0.0	0.0	0.0	0.0
A	12154	MAR	T&Dr Marsh Street Car Park	395.1	0.0	35.5	359.6	0.0	0.0	0.0
Regeneration Projects			Committed	486.6	0.0	127.0	359.6	0.0	0.0	0.0
B	85096		Boston Spa Youth Club	26.3	24.0	2.3	0.0	0.0	0.0	0.0
Community Centres And Support			Committed	26.3	24.0	2.3	0.0	0.0	0.0	0.0

Page 31 of 31

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	1874		West Outer Area Management	9.9	0.0	0.0	9.9	0.0	0.0	0.0
B	1875		West Inner Area Management	19.7	0.0	0.0	19.7	0.0	0.0	0.0
B	1876		North West Outer Area Management	92.9	0.0	0.0	92.9	0.0	0.0	0.0
B	1877		North West Inner Area Management	6.5	0.0	0.0	6.5	0.0	0.0	0.0
B	1878		North East Outer Area Management	125.9	0.0	0.0	125.9	0.0	0.0	0.0
B	1879		North East Inner Area Management	4.8	0.0	0.0	4.8	0.0	0.0	0.0
B	1880		East Outer Area Management	51.6	0.0	0.0	51.6	0.0	0.0	0.0
B	1881		East Inner Area Management	86.9	0.0	0.0	86.9	0.0	0.0	0.0
B	1882		South Outer Area Management	146.4	0.0	0.0	146.4	0.0	0.0	0.0
B	1883		South Inner Area Management	124.1	0.0	0.0	124.1	0.0	0.0	0.0
A	13368		Area Committee Well Being	3,000.0	0.0	0.0	1,000.0	1,000.0	1,000.0	0.0

Area Management			Uncommitted	3,668.7	0.0	0.0	1,668.7	1,000.0	1,000.0	0.0
-----------------	--	--	-------------	---------	-----	-----	---------	---------	---------	-----

Page 313	B	1874	WEC	O10	Pudsey/Weetwood Community Cycle Scheme	2.0	1.5	0.5	0.0	0.0	0.0
		1874	WEC	O12	Refurb Of Swinnow Community Centre	7.5	4.0	3.5	0.0	0.0	0.0
		1874	WEC	O13	Refurb Greenhill Community Centre	7.5	7.1	0.4	0.0	0.0	0.0
		1874	WEC	O16	Pembroke Road Alleygating	4.7	0.0	4.7	0.0	0.0	0.0
		1874	WEC	O17	Dppo Pudsey Town Centre	1.9	0.0	1.9	0.0	0.0	0.0
	B	1874	WEC	O18	Farfield Youth Base	20.9	0.0	20.9	0.0	0.0	0.0
	B	1874	WEC	O19	Cctv At Heights Drive, West Leeds	0.7	0.0	0.7	0.0	0.0	0.0
	B	1874	WEC	OZ0	Casac - Target Hardening	7.5	0.0	7.5	0.0	0.0	0.0
	B	1874	WEC	OZ1	Casac - Distraction Packages	5.0	0.0	5.0	0.0	0.0	0.0
	B	1874	WEC	OZ2	Lancasterian School Room	15.0	0.0	15.0	0.0	0.0	0.0
	B	1875	WEI	O10	Refurb Of Kitch New Wortley Cc	5.0	0.0	5.0	0.0	0.0	0.0
	B	1875	WEI	O14	New Wortley Cemetery Fencing	8.4	0.0	8.4	0.0	0.0	0.0
	B	1875	WEI	O15	Bramley Fireplace	12.5	0.0	12.5	0.0	0.0	0.0
B	1875	WEI	O16	Moorside Com Ctre - New Kitchen	2.0	0.0	2.0	0.0	0.0	0.0	
B	1876	NWC	O10	2nd Otley Scout Group-Heating & Lighting	5.0	0.0	5.0	0.0	0.0	0.0	
B	1876	NWC	O11	Cookridge Village Hall - New C/H Boiler	3.2	0.0	3.2	0.0	0.0	0.0	
B	1876	NWC	O12	Wyp - Number Plate Recognition Camera	20.0	0.0	20.0	0.0	0.0	0.0	
B	1876	NWC	O15	Bramhope Heritage Lighting	12.0	0.0	12.0	0.0	0.0	0.0	
B	1876	NWC	O16	Adel & Wharfedale Police Mountain Bikes	1.9	0.0	1.9	0.0	0.0	0.0	
B	1876	NWC	OO1	Coppice Wood Grove - 32 Parking Bays	9.7	0.0	9.7	0.0	0.0	0.0	
B	1876	NWC	OO5	Casac - Burg Reduction Initiative (Bril)	40.0	10.0	30.0	0.0	0.0	0.0	
B	1876	NWC	OO6	Holt Park Crescent Refurbishment	25.0	22.6	2.4	0.0	0.0	0.0	
B	1876	NWC	OO9	Disabled Access Ramp-Holy Trinity Church	2.2	0.0	2.2	0.0	0.0	0.0	
B	1877	NWI	O10	Additional Litter Bins For Inner Nw	7.0	0.0	7.0	0.0	0.0	0.0	
B	1877	NWI	O11	Burley Park Early Years Centre	30.0	0.0	30.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

After
31 Mar 10

Cat	Scheme	Regeneration	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	1877	NWI	OI2	Improvements To Grass Verges In Inner Nw	20.0	0.0	20.0	0.0	0.0	0.0
B	1877	NWI	OI3	Headingley Environmental Issues	50.0	0.0	50.0	0.0	0.0	0.0
B	1877	NWI	OI4	Little London Multi Use Games Area	10.0	0.0	10.0	0.0	0.0	0.0
B	1877	NWI	OI5	Silk Mills Play Area, Weetwood	59.8	0.0	59.8	0.0	0.0	0.0
B	1877	NWI	OO5	Burley Lodge Enterprise (Able) Project	100.0	94.9	5.1	0.0	0.0	0.0
B	1877	NWI	OO8	Alleygating For The Archerys	5.0	0.0	5.0	0.0	0.0	0.0
B	1877	NWI	OO9	Cctv Cameras For Hyde Park	60.0	0.0	60.0	0.0	0.0	0.0
B	1878	NEO	OI0	Aberford Playground (Grant)	10.0	0.0	10.0	0.0	0.0	0.0
B	1878	NEO	OI1	Boston Spa Millennium Gardens	10.0	0.0	10.0	0.0	0.0	0.0
B	1878	NEO	OI2	Slaid Hill In Bloom	1.8	0.0	1.8	0.0	0.0	0.0
B	1878	NEO	OI3	Walton Parish Council Bus Shelter	3.3	0.0	3.3	0.0	0.0	0.0
B	1878	NEO	OI4	Neo Environment Fund	20.0	0.0	20.0	0.0	0.0	0.0
B	1878	NEO	OO8	Weatherby Bridge Anprc	4.2	0.0	4.2	0.0	0.0	0.0
B	1878	NEO	OO9	Cranmer Bank Security Fencing	7.0	0.0	7.0	0.0	0.0	0.0
B	1879	NEI	OI4	Cowper Street Community Gardens	7.0	0.0	7.0	0.0	0.0	0.0
B	1879	NEI	OI5	Alleys & Ginnels Safety Improvements	75.0	0.0	75.0	0.0	0.0	0.0
B	1879	NEI	OI7	St Andrews Church Comm Project	12.5	0.0	12.5	0.0	0.0	0.0
B	1879	NEI	OI8	Potternewton Park	5.0	0.0	5.0	0.0	0.0	0.0
B	1879	NEI	OI9	Upgrade Methodist Church C/Allertoni	14.4	0.0	14.4	0.0	0.0	0.0
B	1879	NEI	OO8	Queenshill Drive Drying Area	5.7	0.0	5.7	0.0	0.0	0.0
B	1879	NEI	OZ0	Stainbeck Church - Stairlift	3.2	0.0	3.2	0.0	0.0	0.0
B	1880	EAO	OI0	2xcctv Cameras (Leedswatch) Swillington	47.9	0.4	47.5	0.0	0.0	0.0
B	1880	EAO	OI2	Swillington Miners Club Improvements	10.0	0.0	10.0	0.0	0.0	0.0
B	1880	EAO	OI6	O-Zone Childcare	7.4	0.0	7.4	0.0	0.0	0.0
B	1880	EAO	OI7	Micklefield Regen Contribution Eao	5.0	0.0	5.0	0.0	0.0	0.0
B	1880	EAO	OI8	Barley Hill Bowling Club	6.2	0.0	6.2	0.0	0.0	0.0
B	1880	EAO	OI9	Leeds Templar District Scout Hq	4.2	0.0	4.2	0.0	0.0	0.0
B	1880	EAO	OO5	Computers St Gregorys Youth & Adult Cnt	10.0	8.5	1.5	0.0	0.0	0.0
B	1880	EAO	OO9	Cctv Garforth Main St & Kippax High St	20.0	0.0	20.0	0.0	0.0	0.0
B	1880	EAO	OZ1	Floodlights To Fieldhead Carr Pitch	4.5	0.0	4.5	0.0	0.0	0.0
B	1880	EAO	OZ2	Whinmoor Junior Football Club	4.3	0.0	4.3	0.0	0.0	0.0
B	1880	EAO	OZ3	St Wilfred'S Church Hall In Halton	10.0	0.0	10.0	0.0	0.0	0.0
B	1880	EAO	OZ4	St Mary'S Church Clock In Whitkirk	2.2	0.0	2.2	0.0	0.0	0.0
B	1880	EAO	OZ6	Templegate Crescent Pavement Work	3.3	0.0	3.3	0.0	0.0	0.0
B	1880	EAO	OZ7	Closure Of Ginnel At Grafton Villas	15.0	0.0	15.0	0.0	0.0	0.0
B	1880	EAO	OZ8	Cctv For Halton Village District Centre	25.0	0.0	25.0	0.0	0.0	0.0
B	1880	EAO	OZ9	Play Area Methley Community Centre	3.0	0.0	3.0	0.0	0.0	0.0
B	1881	XEI		Traffic Improvements Cross Green Lane	15.5	7.6	7.9	0.0	0.0	0.0
B	1881	XEI	OI1	St Theresa'S Crossgates	20.0	0.0	20.0	0.0	0.0	0.0
B	1881	XEI	OI2	Copperfield Sports Field Lights	6.3	0.0	6.3	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
B	1881	XEI	OI3	Richmond Hill Alleygating Scheme	5.9	0.0	5.9	0.0	0.0	0.0
B	1881	XEI	OI4	Fencing To Hovingham Primary School	21.0	0.0	21.0	0.0	0.0	0.0
B	1881	XEI	OI5	Dib Lane Security Gates	5.0	0.0	5.0	0.0	0.0	0.0
B	1881	XEI	OI6	More Than A Number	14.0	0.0	14.0	0.0	0.0	0.0
B	1881	XEI	OI7	Nowells Alleygating Scheme	19.0	0.0	19.0	0.0	0.0	0.0
B	1881	XEI	OI8	Wykebeck Fencing Scheme	6.0	0.0	6.0	0.0	0.0	0.0
B	1881	XEI	OI9	Osmonthorpe Allotments	4.1	0.0	4.1	0.0	0.0	0.0
B	1881	XEI	OO1	Cctv Cameras In Seacroft	40.0	21.2	18.8	0.0	0.0	0.0
B	1881	XEI	OO4	South Parkway Parking Scheme	9.0	0.0	9.0	0.0	0.0	0.0
B	1881	XEI	OO5	Lunans' Community Safety Scheme	40.0	0.0	40.0	0.0	0.0	0.0
B	1881	XEI	OO7	Street Nameplates - B'Tofts & R. Hill	4.1	0.0	4.1	0.0	0.0	0.0
B	1881	XEI	OO8	Boggart Hill Crescent Off Road	42.0	0.0	42.0	0.0	0.0	0.0
B	1881	XEI	OO9	Richmond Hill Env Project	40.0	0.0	40.0	0.0	0.0	0.0
B	1881	XEI	OZ0	Alleygating-Bk Chatsworth & Bk Sandhurst	8.8	0.0	8.8	0.0	0.0	0.0
B	1881	XEI	OZ1	Aysgarth Alleygating	12.5	0.0	12.5	0.0	0.0	0.0
B	1881	XEI	OZ3	Bollards At Shakespeare Approach	2.0	0.0	2.0	0.0	0.0	0.0
B	1882	STO	OI2	Lighting For Kick About Area Lewisham Pk	2.2	2.0	0.2	0.0	0.0	0.0
B	1882	STO	OI3	Rose Lund Sporting Facilities	20.0	0.0	20.0	0.0	0.0	0.0
B	1882	STO	OI5	Oulton & Woodlesford Sports & Social Fa	20.0	0.0	20.0	0.0	0.0	0.0
B	1882	STO	OZ1	Magpie Lane Environmental Impvmts	8.0	0.0	8.0	0.0	0.0	0.0
B	1882	STO	OZ3	Youth Shelter - Rose Lund Centre	15.0	0.0	15.0	0.0	0.0	0.0
B	1882	STO	OZ4	Cctv For Lewisham Park Youth Centre	9.5	0.0	9.5	0.0	0.0	0.0
B	1883	SOI	OI3	Ingleton Place Environmentals	12.7	0.0	12.7	0.0	0.0	0.0
B	1883	SOI	OI4	Normantons Kickabout Area	9.5	0.0	9.5	0.0	0.0	0.0
B	1883	SOI	OI5	Middleton Central Area Fencing	19.0	0.0	19.0	0.0	0.0	0.0
B	1883	SOI	OI7	Middleton Alleygating	4.0	0.0	4.0	0.0	0.0	0.0
B	1883	SOI	OI8	Roller Shutters - Belle Isle Foundation	15.5	0.0	15.5	0.0	0.0	0.0
B	1883	SOI	OI9	Hunslet Nelson Cricket Club	19.6	0.0	19.6	0.0	0.0	0.0
B	1883	SOI	OO1	Manor Farms Community House	20.0	15.0	5.0	0.0	0.0	0.0
B	1883	SOI	OO5	St Lukes Cares Body,Soul&Spirit House	6.4	0.0	6.4	0.0	0.0	0.0
B	1883	SOI	OO7	M621 Holbeck Moor Subway	5.0	0.0	5.0	0.0	0.0	0.0
B	1883	SOI	OO8	Cottingley Welcome & Orientation Signs	5.5	0.0	5.5	0.0	0.0	0.0
B	1883	SOI	OZ0	Knee Rail Fencing-South Leeds sportsctre	3.0	0.0	3.0	0.0	0.0	0.0
B	1883	SOI	OZ1	Cottingley Vale Shops	57.1	0.0	57.1	0.0	0.0	0.0
Area Management			Committed	1,485.7	194.8	1,290.9	0.0	0.0	0.0	0.0

Page 315

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07 2007/08 2008/09 2009/10 31 Mar 10

A	910	GRI	General Residential Improvements	262.3	112.5	149.8	0.0	0.0	0.0	0.0
A	910	NGS	Newton Grove Shops	25.7	20.9	4.8	0.0	0.0	0.0	0.0
A	910	TST	The Sikh Temple	61.4	7.3	54.1	0.0	0.0	0.0	0.0
Chapelton Hers				349.4	140.7	208.7	0.0	0.0	0.0	0.0
Committed										
A	395	GRE	Great North Road Micklefield Regn	27.1	0.0	27.1	0.0	0.0	0.0	0.0
A	1387		Area Management Accommodation	400.0	0.0	0.0	200.0	200.0	0.0	0.0
A	1829		Hunslet Library Office Accommodation	451.0	21.1	0.0	429.9	0.0	0.0	0.0
Community Miscellaneous				878.1	21.1	27.1	629.9	200.0	0.0	0.0
Uncommitted										
A	395	MIL	Milestone Banking.Micklefield Regn	23.4	0.0	23.4	0.0	0.0	0.0	0.0
A	395	PEC	Peckfield Business Park Entrance	53.9	0.0	53.9	0.0	0.0	0.0	0.0
A	48151		Peckfield Colliery Redevelopment	1,669.8	1,665.0	4.8	0.0	0.0	0.0	0.0
A	82356		Allerton Bywater Kippax Disused Railway	367.7	365.4	2.3	0.0	0.0	0.0	0.0
A	83867		Knowsthorpe La Cross Green S.I.	11.3	10.0	1.3	0.0	0.0	0.0	0.0
A	85168		6, The Broadway Hawksworth Wood	27.3	24.6	2.7	0.0	0.0	0.0	0.0
Community Miscellaneous				2,153.4	2,065.0	88.4	0.0	0.0	0.0	0.0
Committed										
A	665		Sites & Premises Projects	7.1	0.0	0.0	7.1	0.0	0.0	0.0
Single Pot				7.1	0.0	0.0	7.1	0.0	0.0	0.0
Uncommitted										

Page 319

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	788	Beeston Commercial Improvement Grants	264.9	252.4	12.5	0.0	0.0	0.0	0.0
A	938	Chapeltown Road Rear Facades	89.4	79.0	10.4	0.0	0.0	0.0	0.0
A	1028	Corridor Business Imp Grants (Sap)	250.0	232.8	17.2	0.0	0.0	0.0	0.0
A	1209	The Reginalds - Landscaping Scheme	74.0	73.7	0.3	0.0	0.0	0.0	0.0
A	12068	Penraevons Industrial Units	10.0	9.2	0.8	0.0	0.0	0.0	0.0
A	12070	Domestic Street Industrial Estate	99.0	95.1	3.9	0.0	0.0	0.0	0.0
A	12166	Newton Grove Shops Refurbishment	448.7	352.0	85.6	11.1	0.0	0.0	0.0
A	12182	Harehills Gateway Parade Enhancemnts	285.1	285.1	0.0	0.0	0.0	0.0	0.0
A	12209	Stanningley Road Shop Refurb	194.4	84.5	109.9	0.0	0.0	0.0	0.0
A	12491	Westwood Concept Study	27.5	50.5	-23.0	0.0	0.0	0.0	0.0
Single Pot Committed			1,743.0	1,514.3	217.6	11.1	0.0	0.0	0.0
A	1714	Corridor Enhnmnt:Land & Buildings Impro	0.1	0.0	0.0	0.1	0.0	0.0	0.0
A	13075	South - Safer Cleaner Greener Sscf	339.1	0.0	3.1	336.0	0.0	0.0	0.0
A	13076	North East - Safer Cleaner Greener Sscf	200.5	0.0	0.0	200.5	0.0	0.0	0.0
A	13076	RAF Radio Asian Fever Grant Sscf	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	13077	East - Safer Cleaner Greener Sscf	416.5	0.0	10.0	406.5	0.0	0.0	0.0
A	13077	LIN Lincoln Green Shopping Centre Sscf	65.7	0.0	65.7	0.0	0.0	0.0	0.0
A	13077	OUT Outreach & Learning Support Fac Sscf	30.0	0.0	30.0	0.0	0.0	0.0	0.0
A	13077	POS Public Open Spaces East Sscf	12.7	0.0	12.7	0.0	0.0	0.0	0.0
A	13078	West - Safer Cleaner Greener Sscf	103.0	0.0	40.0	63.0	0.0	0.0	0.0
A	13079	North West - Safer Cleaner Greener Sscf	53.5	0.0	0.9	52.6	0.0	0.0	0.0
A	13079	BAE Blenheim Avenue Env Imps	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A	13079	CBR Carltons' Binstore & Recycling Project	30.1	0.0	15.6	14.5	0.0	0.0	0.0
A	13079	CNB Community Notice Boards Project	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	13079	HAP Holborns Accessibility Project	4.6	0.0	4.6	0.0	0.0	0.0	0.0
B	83831	Groundwork Leeds	711.9	686.0	25.9	0.0	0.0	0.0	0.0
B	92469	Groundwork Leeds	349.1	0.0	24.1	100.0	75.0	75.0	75.0
B	99038	Environmental Fund	2.7	0.0	0.0	2.7	0.0	0.0	0.0
A	99730	South Leeds Heritage Trail	13.9	0.0	0.0	13.9	0.0	0.0	0.0
Neighbourhood Renewal Uncommitted			2,352.4	686.0	251.6	1,189.8	75.0	75.0	75.0
A	1029	Corridor Business Grants Objective 2	235.1	235.1	0.0	0.0	0.0	0.0	0.0
A	1714	COM Corridors Enhancement Programme	454.8	418.8	36.0	0.0	0.0	0.0	0.0
B	1882	STO OI6 Groundwork New Creation Project	1.0	0.0	1.0	0.0	0.0	0.0	0.0
A	13075	COP West Yorkshire Police Inm	2.0	0.0	2.0	0.0	0.0	0.0	0.0

Page 317

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	13075 ENV	Environmental Health Inm	12.5	0.0	12.5	0.0	0.0	0.0	0.0
A	13075 GWK	Groundwork Leeds Inm	4.5	0.0	4.5	0.0	0.0	0.0	0.0
A	13075 LUK	St Lukes Cares Inm	4.2	0.0	4.2	0.0	0.0	0.0	0.0
A	13075 PWR	Parkside & Westland Road Cctv	55.9	0.0	55.9	0.0	0.0	0.0	0.0
A	13076 ALG	Alleys & Ginnels 3 Schemes	34.0	0.0	34.0	0.0	0.0	0.0	0.0
A	13076 SHO	Sholebrook Mount Shops G/Work	30.0	0.0	30.0	0.0	0.0	0.0	0.0
A	13076 WOC	Woodland Mount G/Work	56.0	0.0	56.0	0.0	0.0	0.0	0.0
A	13077 CTV	Cctv East Park Drive & Wykebecks Sscf	84.0	0.0	84.0	0.0	0.0	0.0	0.0
A	13077 FEV	Grant To Radio Asian Fever Sscf	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	13077 POS	OO1 Public Open Spaces - Groundwork	4.8	0.0	4.8	0.0	0.0	0.0	0.0
A	13078 FAI	Sscf Fairfields Gardening Scheme	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A	13078 FAI	OO1 Fairfields Environmental Improvements 1	15.0	0.0	15.0	0.0	0.0	0.0	0.0
A	13078 FAI	OO2 Fairfields Environmental Improvements 2	25.0	0.0	25.0	0.0	0.0	0.0	0.0
A	13079 HVP	High Visibility Policing Project	13.8	0.0	6.9	6.9	0.0	0.0	0.0
A	83817	Allerton Bywater Pos Provision	148.2	139.4	8.8	0.0	0.0	0.0	0.0
A	83834	South Leeds Heritage Trail	286.1	254.5	31.6	0.0	0.0	0.0	0.0
A	99038 PEN	Penraevon/ Mccarthys Env Imps	19.0	0.0	19.0	0.0	0.0	0.0	0.0
A	99038 ROY	Royal Park Playground	227.4	196.9	30.5	0.0	0.0	0.0	0.0
Neighbourhood Renewal			Committed	1,727.3	1,244.7	475.7	6.9	0.0	0.0
A	1329	East End Park Cctv Development	326.0	298.6	27.4	0.0	0.0	0.0	0.0
A	1330	Cctv Development City Wide Vans	150.0	149.3	0.7	0.0	0.0	0.0	0.0
B	1874 WEC	OI4 Bawns Estate Cctv	41.6	37.1	4.5	0.0	0.0	0.0	0.0
B	1874 WEC	OO6 Cctv In Pudsey Park	28.4	26.3	2.1	0.0	0.0	0.0	0.0
A	13075 CAS	Casac Intensive Meighbourhood Man	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A	13075 LCS	Leeds Community Safety Inm	11.3	0.0	11.3	0.0	0.0	0.0	0.0
A	13176	Tackling Burglary (Lpsa2)	150.0	0.0	100.0	50.0	0.0	0.0	0.0
A	85235	Leedswatch Local Cctv	1,305.7	1,296.9	8.8	0.0	0.0	0.0	0.0
A	89935	Leedswatch Cctv Phase 3.	49.1	48.7	0.4	0.0	0.0	0.0	0.0
A	89947	Leeds Watch Cctv	30.0	27.9	2.1	0.0	0.0	0.0	0.0
A	89962	Leedswatch Cctv 2000/01	58.0	52.7	5.3	0.0	0.0	0.0	0.0
Community Safety			Committed	2,170.1	1,937.5	182.6	50.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
						2007/08	2008/09	2009/10	
A	293	Feasibility Fund 2002/03	30.5	30.2	0.3	0.0	0.0	0.0	0.0
A	97031	Single Regeneration Budget (Srb3)	1.7	0.0	0.0	1.7	0.0	0.0	0.0
Srb 3			Committed	32.2	30.2	0.3	1.7	0.0	0.0
A	309	Faith Together In Leeds Srb4	407.0	400.0	7.0	0.0	0.0	0.0	0.0
A	85218	Beeston Business Crime Project Srb4	359.7	356.1	3.6	0.0	0.0	0.0	0.0
Srb 4			Committed	766.7	756.1	10.6	0.0	0.0	0.0
A	99018	Single Regeneration Budget (Srb5)	2.3	0.0	0.0	2.3	0.0	0.0	0.0
Srb 5			Uncommitted	2.3	0.0	0.0	2.3	0.0	0.0
Page 31 of 39	1030	Local Shops Grants (Srb 5)	706.6	519.7	146.9	40.0	0.0	0.0	0.0
	1123 COM	Community Buildings Grants (Cttd)	255.9	255.1	0.8	0.0	0.0	0.0	0.0
	Srb 5			Committed	962.5	774.8	147.7	40.0	0.0
A	99003 WDH	Woodhouse Moor Skate Park	198.1	193.5	4.6	0.0	0.0	0.0	0.0
Recreational Development Srb 3			Committed	198.1	193.5	4.6	0.0	0.0	0.0
A	13189	Aire Valley Leeds Bus Shelters	208.0	0.0	208.0	0.0	0.0	0.0	0.0
A	99915	Avea Project (Srb6)	835.8	0.0	296.6	539.2	0.0	0.0	0.0
A	99915 CCD	Copperfields College - Pitch Relocation	10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	99915 SGB	Skelton Grange Bridge & Link Road Ph3	18.0	0.0	18.0	0.0	0.0	0.0	0.0
A.V.E.A. Srb 6			Uncommitted	1,071.8	0.0	532.6	539.2	0.0	0.0
A	314	Avea Pontefract Road Development Site	794.9	794.9	0.0	0.0	0.0	0.0	0.0
A	1780	Cross Green Ind Estate-Cctv	128.2	128.2	0.0	0.0	0.0	0.0	0.0
A	1922	Hunslet Corridor New St Lighting	42.9	43.0	-0.1	0.0	0.0	0.0	0.0
A	12557	Hunslet Stourton Corr Imp Phase 1	3.1	0.3	2.8	0.0	0.0	0.0	0.0
A	12562	Thwaite Mills Approach Srb6	64.7	63.8	0.9	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Regeneration

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
A	12575	Cross Green Signage	42.0	40.5	1.5	0.0	0.0	0.0	0.0
A	12608	Cross Green Traffic Improvements	282.2	38.2	244.0	0.0	0.0	0.0	0.0
A	99915 AVR	Aire Valley Roundabouts Landscape Design	14.8	5.0	9.8	0.0	0.0	0.0	0.0
A	99915 CGS	Cross Green Security Enhancements	41.0	0.0	41.0	0.0	0.0	0.0	0.0
A	99915 CRO	Cross Green Ind Est Drainage Imps	3.4	0.0	3.4	0.0	0.0	0.0	0.0
A	99915 HPP	Hunslet Old Mill Lane Pocket Park	60.3	0.0	60.3	0.0	0.0	0.0	0.0
A	99915 PEI	Pontefract Rd Env Imps	31.7	0.0	31.7	0.0	0.0	0.0	0.0
A	99915 RIV	Riverside Trading Estate Cctv	74.4	0.0	74.4	0.0	0.0	0.0	0.0
A.V.E.A. Srb 6 Committed			1,583.6	1,113.9	469.7	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Housing Needs Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Travellers	718.4	181.5	136.9	100.0	100.0	100.0	100.0	
Strategic Housing	938.9	12.3	676.6	250.0	0.0	0.0	0.0	
Homelessness	200.0	0.0	100.0	100.0	0.0	0.0	0.0	
Older People'S Services	270.1	120.1	150.0	0.0	0.0	0.0	0.0	
Neighbourhood Renewal Areas	23,954.0	3,989.6	10,047.7	9,866.7	50.0	0.0	0.0	
Private Sector Renewal Support Grant	25,451.8	7,359.8	4,649.3	5,852.7	2,530.0	2,550.0	2,510.0	
General Fund I.T. System	477.5	456.0	21.5	0.0	0.0	0.0	0.0	
Aviarys Estate	374.5	209.8	34.7	50.0	50.0	30.0	0.0	
Single Regeneration Budget (Srb 3)	218.8	211.4	7.4	0.0	0.0	0.0	0.0	
<hr/>								
Gross Payments	52,604.0	12,540.5	15,824.1	16,219.4	2,730.0	2,680.0	2,610.0	
<hr/>								
Uncommitted Schemes	23,035.9	0.0	4,875.2	10,140.7	2,730.0	2,680.0	2,610.0	
Committed Schemes	29,568.1	12,540.5	10,948.9	6,078.7	0.0	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	30,789.2	5,420.4	12,430.7	12,588.1	150.0	100.0	100.0	
Maintenance/Refurbishment Schemes	21,814.8	7,120.1	3,393.4	3,631.3	2,580.0	2,580.0	2,510.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Cat	Scheme	Housing Needs Scheme Title		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				
						Estimated Costs				
						2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	99946	Travellers Sites		400.0	0.0	0.0	100.0	100.0	100.0	100.0
Travellers				400.0	0.0	0.0	100.0	100.0	100.0	100.0
A	1364	Cottingley Springs 04/05		207.0	181.5	25.5	0.0	0.0	0.0	0.0
A	13190	2005-06 Dclg Grant Cottingley		32.5	0.0	32.5	0.0	0.0	0.0	0.0
A	13191	2006-08 Round 1 Grant Cottingley Site		66.8	0.0	66.8	0.0	0.0	0.0	0.0
A	99961	COT	Cottingley Springs Adaptations	12.1	0.0	12.1	0.0	0.0	0.0	0.0
Travellers				318.4	181.5	136.9	0.0	0.0	0.0	0.0
A	13345	Housing Advice Centre Accom Move		425.6	0.0	275.6	150.0	0.0	0.0	0.0
A	99961	Housing Needs		100.0	0.0	0.0	100.0	0.0	0.0	0.0
Strategic Housing				525.6	0.0	275.6	250.0	0.0	0.0	0.0
A	12527	Air Quality Monitoring Equip 05/06		13.3	12.3	1.0	0.0	0.0	0.0	0.0
A	13229	Faith Lodge Refurb (St Georges Crypt)		400.0	0.0	400.0	0.0	0.0	0.0	0.0
Strategic Housing				413.3	12.3	401.0	0.0	0.0	0.0	0.0
A	13175	Reducing Homelessness (Lpsa2)		200.0	0.0	100.0	100.0	0.0	0.0	0.0
Homelessness				200.0	0.0	100.0	100.0	0.0	0.0	0.0
A	99913	Replacement Of Warden Call Equipment		270.1	120.1	150.0	0.0	0.0	0.0	0.0
Older People'S Services				270.1	120.1	150.0	0.0	0.0	0.0	0.0
A	1731	HIL	5 St Hilda'S Cres:Negotiated Purchase	15.5	0.0	15.5	0.0	0.0	0.0	0.0
A	12529	Harehills Regen (Little Comptons)		203.4	0.0	203.4	0.0	0.0	0.0	0.0
A	12529	DEM	Little Comptons Demolition	200.0	0.0	200.0	0.0	0.0	0.0	0.0
A	12529	SEC	Little Comptons Security	4.0	0.0	4.0	0.0	0.0	0.0	0.0
A	13027	Cross Green Grove/Avenue Regen		10.0	0.0	10.0	0.0	0.0	0.0	0.0
A	13027	DEM	Cross Green Regen Demolition	135.0	0.0	135.0	0.0	0.0	0.0	0.0

Page 322

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Housing Needs

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
A	13196	Cross Green Ph2 St Hildas/Grove Ave	1,600.0	0.0	0.0	1,600.0	0.0	0.0	0.0
A	13198 DEM	Holbeck Ph1 (Recs) Demolition Costs	411.2	0.0	0.0	411.2	0.0	0.0	0.0
A	13278	Beeston Group Repair Ph3	2,003.1	0.0	25.0	1,928.1	50.0	0.0	0.0
Neighbourhood Renewal Areas Uncommitted			4,582.2	0.0	592.9	3,939.3	50.0	0.0	0.0
A	178 ZZ1	Beeston Group Repair Private	4,858.9	2,402.6	2,317.7	138.6	0.0	0.0	0.0
A	607	Harehills (Scarth/Ashley Rd) Renew Area	1,286.0	772.5	513.5	0.0	0.0	0.0	0.0
A	1359 COM	Beverleys Compensation Payments	250.0	30.7	169.3	50.0	0.0	0.0	0.0
A	1359 PUR	Beverleys House Purchase	7,960.0	622.5	3,337.5	4,000.0	0.0	0.0	0.0
A	1492	66 Mexborough Drive (Cpo)	81.0	70.9	10.1	0.0	0.0	0.0	0.0
A	1731 RAY	Raynville Crescent Wyther Park Cpos	149.5	77.8	71.7	0.0	0.0	0.0	0.0
A	12529 COM	Little Comptons Compensation	212.6	12.6	200.0	0.0	0.0	0.0	0.0
A	12529 PUR	Little Comptons House Purchase	880.0	0.0	880.0	0.0	0.0	0.0	0.0
A	13027 COM	Cross Green Regen Compensation	25.0	0.0	25.0	0.0	0.0	0.0	0.0
A	13027 PUR	Cross Green Regen House Purchase	330.0	0.0	330.0	0.0	0.0	0.0	0.0
A	13196 COM	Cross Green Phase 2 (Cttd)	800.0	0.0	800.0	0.0	0.0	0.0	0.0
A	13198 PUR	Holbeck Ph1 (Recs) Acquisition Costs	2,538.8	0.0	800.0	1,738.8	0.0	0.0	0.0
Neighbourhood Renewal Areas Committed			19,371.8	3,989.6	9,454.8	5,927.4	0.0	0.0	0.0
A	1361 LEE	Ext Leeds Gasworks Sub Scheme	66.0	0.0	66.0	0.0	0.0	0.0	0.0
A	12136	Golden Triangle Ptnership-Pri Eqty Model	1,010.7	0.0	210.7	800.0	0.0	0.0	0.0
B	12998	Disabled Facilities Grants 2006/07	1,337.3	0.0	1,337.3	0.0	0.0	0.0	0.0
A	13239	Burley Lodge Group Repair	1,471.4	0.0	0.0	1,471.4	0.0	0.0	0.0
A	13239 LCC	Burley Lodge Group Repair Lcc	900.1	0.0	900.1	0.0	0.0	0.0	0.0
B	13337	Decent Homes (Grants/Loans/Hmaint)	1,300.7	0.0	300.7	1,000.0	0.0	0.0	0.0
B	92802	Loans For House Improvements	80.0	0.0	0.0	20.0	20.0	40.0	0.0
B	98040	Disabled Facilities Grants	11,162.7	0.0	1,162.7	2,500.0	2,500.0	2,500.0	2,500.0
B	98041	House Purchase Loans	50.0	0.0	10.0	10.0	10.0	10.0	10.0
Private Sector Renewal Support Grant Uncommitted			17,378.9	0.0	3,987.5	5,801.4	2,530.0	2,550.0	2,510.0
A	1158	Alexandra Park - Refurbishment	40.0	36.8	3.2	0.0	0.0	0.0	0.0
B	1360	Loans Initiative	400.0	79.7	320.3	0.0	0.0	0.0	0.0
A	1361 WAR	Warm Front 2 Top Up Grants	34.0	0.0	34.0	0.0	0.0	0.0	0.0
B	1485	Private Sector Renewal Support Gt	1,671.9	1,509.0	111.6	51.3	0.0	0.0	0.0
B	1486	Disabled Facilities Grants	4,940.7	4,940.7	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Housing Needs

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1701	Home Maintenance Scheme	497.0	380.9	116.1	0.0	0.0	0.0	0.0
A	12136 COM	Golden Triangle Committed	489.3	412.7	76.6	0.0	0.0	0.0	0.0
Private Sector Renewal Support Grant Committed			8,072.9	7,359.8	661.8	51.3	0.0	0.0	0.0
A	55593	General Fund It System	477.5	456.0	21.5	0.0	0.0	0.0	0.0
General Fund I.T. System Committed			477.5	456.0	21.5	0.0	0.0	0.0	0.0
B	99021	Asbestos Removal Comp Private Sector	149.2	0.0	19.2	50.0	50.0	30.0	0.0
Aviarys Estate Uncommitted			149.2	0.0	19.2	50.0	50.0	30.0	0.0
Page 33 of 34	1482	Asbestos Removal And Compensation Ph6	50.0	34.5	15.5	0.0	0.0	0.0	0.0
	55592	Asbestos Removal And Compensation Ph4	175.3	175.3	0.0	0.0	0.0	0.0	0.0
Aviarys Estate Committed			225.3	209.8	15.5	0.0	0.0	0.0	0.0
A	388	Archway Creche Extension	218.8	211.4	7.4	0.0	0.0	0.0	0.0
Single Regeneration Budget (Srb 3) Committed			218.8	211.4	7.4	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Hra Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
				2007/08	2008/09			
Support Services	177.3	15.0	162.3	0.0	0.0	0.0	0.0	
Dms / Cdc	202.8	102.8	100.0	0.0	0.0	0.0	0.0	
Disposal Of Hra Properties	600.0	596.2	3.8	0.0	0.0	0.0	0.0	
Multi-Storey Works & Lift Replacement	4,140.2	4,133.5	6.7	0.0	0.0	0.0	0.0	
Equipment & Modifications For Disabled	678.8	464.6	214.2	0.0	0.0	0.0	0.0	
Empty Properties Strategy	63.5	27.9	35.6	0.0	0.0	0.0	0.0	
Service Delivery Improvements	235.9	164.0	71.9	0.0	0.0	0.0	0.0	
<hr/>								
Gross Payments	6,098.5	5,504.0	594.5	0.0	0.0	0.0	0.0	
<hr/>								
Uncommitted Schemes	177.3	15.0	162.3	0.0	0.0	0.0	0.0	
Committed Schemes	5,921.2	5,489.0	432.2	0.0	0.0	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	1,311.9	1,060.8	251.1	0.0	0.0	0.0	0.0	
Maintenance/Refurbishment Schemes	4,786.6	4,443.2	343.4	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Cat	Scheme	Hra	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				
						2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	1393 SHI		Strategic Housing Impvmnts 2004/05	177.3	15.0	162.3	0.0	0.0	0.0	0.0
Support Services				177.3	15.0	162.3	0.0	0.0	0.0	0.0
B	1356 HSG		Equipment Programme Housing	162.3	62.3	100.0	0.0	0.0	0.0	0.0
B	1357 HSG		Vehicle Programme Housing	40.5	40.5	0.0	0.0	0.0	0.0	0.0
Dms / Cdc				202.8	102.8	100.0	0.0	0.0	0.0	0.0
A	1776		Swarcliffe Demolitions	600.0	596.2	3.8	0.0	0.0	0.0	0.0
Disposal Of Hra Properties				600.0	596.2	3.8	0.0	0.0	0.0	0.0
P	72851		Lift Replacement Programme 2000/2001	4,140.2	4,133.5	6.7	0.0	0.0	0.0	0.0
Multi-Storey Works & Lift Replacement				4,140.2	4,133.5	6.7	0.0	0.0	0.0	0.0
A	1489 BAL		19 Baileys Lane (Equip & Mod)	55.0	0.0	55.0	0.0	0.0	0.0	0.0
A	1489 BOS		8 Queens Road, Boston Spa (Equip&Mod)	82.0	67.5	14.5	0.0	0.0	0.0	0.0
A	1489 COR		1 Coronation Ave (Equip & Mod)	44.5	37.4	7.1	0.0	0.0	0.0	0.0
A	1489 HAW		2 Hawkswood Ave, Ls5 (Equip&Mod)	86.8	52.3	34.5	0.0	0.0	0.0	0.0
A	1489 HOL		9 Hollin Park Rd, Ls8 (Equip & Mod)	55.5	20.7	34.8	0.0	0.0	0.0	0.0
A	1489 HTD		44 Holtdale Grove, Ls16 (Equip&Mod)	63.5	40.7	22.8	0.0	0.0	0.0	0.0
A	1489 HTH		15 Hawthorne Avenue, Ls19 (Equip&Mod)	62.2	44.1	18.1	0.0	0.0	0.0	0.0
A	1489 MAR		40 St Marys Walk (Equip & Mod)	47.9	44.7	3.2	0.0	0.0	0.0	0.0
A	1489 MFD		5 Maryfield Close, Ls15 7ty (Eqp&Mod)	96.5	83.2	13.3	0.0	0.0	0.0	0.0
A	1489 THI		54 Thirlmere Drive, Tingley (Equip&Mod)	84.9	74.0	10.9	0.0	0.0	0.0	0.0
Equipment & Modifications For Disabled				678.8	464.6	214.2	0.0	0.0	0.0	0.0
B	781		Cpo: Purchase Of 1 Hares Road, Harehills	30.4	27.9	2.5	0.0	0.0	0.0	0.0
A	1446		10 Carlton Carr & 53 Carlton Gate	33.1	0.0	33.1	0.0	0.0	0.0	0.0
Empty Properties Strategy				63.5	27.9	35.6	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Hra

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1239	Choice Based Lettings (Cbl)	59.0	47.4	11.6	0.0	0.0	0.0	0.0
B	1362	South Point Adaptations	136.9	79.8	57.1	0.0	0.0	0.0	0.0
B	1363	Millshaw Move	40.0	36.8	3.2	0.0	0.0	0.0	0.0
Service Delivery Improvements			235.9	164.0	71.9	0.0	0.0	0.0	0.0
Committed									

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Hra

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Window & Door Replacement	6,226.5	1,393.0	2,121.8	1,011.3	699.6	799.0	201.8	
Heating Efficiency And Anti-Damp	7,358.7	1,831.6	1,801.8	1,552.0	1,252.0	921.3	0.0	
Defective Houses	8,796.0	1,674.5	1,731.4	2,948.3	2,441.8	0.0	0.0	
Community Safety	148.1	102.0	11.1	35.0	0.0	0.0	0.0	
Electrical	115.0	111.6	3.4	0.0	0.0	0.0	0.0	
Re-Roofing	4,119.3	1,392.9	1,478.5	318.8	399.1	530.0	0.0	
Multi Storey Works & Lift Replacement	99.6	0.0	0.0	99.6	0.0	0.0	0.0	
Kitchens And Bathrooms	32,763.2	4,148.3	7,711.1	9,102.3	5,490.2	4,574.7	1,736.6	
Environmental & Other Remedials	296.6	135.8	160.6	0.2	0.0	0.0	0.0	
Major Property Improvements	15,440.7	2,181.2	3,127.0	2,560.0	1,664.9	0.0	5,907.6	
Miscellaneous And Planned Expenditure	9,095.9	1,061.5	2,427.3	1,740.9	1,366.0	1,434.2	1,066.0	
Empty Properties Strategy	5,354.5	2,720.7	510.7	400.0	923.1	400.0	400.0	
Service Delivery Improvements	472.2	198.0	104.2	85.0	85.0	0.0	0.0	
<hr/>								
Gross Payments	90,286.3	16,951.1	21,188.9	19,853.4	14,321.7	8,659.2	9,312.0	
<hr/>								
Uncommitted Schemes	44,209.0	266.1	135.9	15,234.1	13,081.7	7,419.2	8,072.0	
Committed Schemes	46,077.3	16,685.0	21,053.0	4,619.3	1,240.0	1,240.0	1,240.0	
<hr/>								
New Asset Or Enhancement Schemes	29,657.9	3,850.9	6,858.4	8,411.2	4,629.8	0.0	5,907.6	
Maintenance/Refurbishment Schemes	60,618.7	13,100.2	14,320.8	11,442.2	9,691.9	8,659.2	3,404.4	
Information And Communication Technology Schemes	9.7	0.0	9.7	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	481	CI2	Window Replacement 2007/2008	499.4	0.0	0.0	499.4	0.0	0.0	0.0
B	481	NZ6	Window Replacement 2008/2009	349.8	0.0	0.0	0.0	349.8	0.0	0.0
B	481	PF9	Window Replacement 2009/2010	399.5	0.0	0.0	0.0	0.0	399.5	0.0
B	481	PG4	Window Replacement 2010/2011	144.9	0.0	0.0	0.0	0.0	0.0	144.9
B	482	PF4	Door Replacement 2010/2011	56.9	0.0	0.0	0.0	0.0	0.0	56.9
B	482	PF5	Door Replacement 2007/2008	499.4	0.0	0.0	499.4	0.0	0.0	0.0
B	482	PG1	Door Replacement 2008/2009	349.8	0.0	0.0	0.0	349.8	0.0	0.0
B	482	PH8	Door Replacement 2009/2010	399.5	0.0	0.0	0.0	0.0	399.5	0.0

Window & Door Replacement			Uncommitted	2,699.2	0.0	0.0	998.8	699.6	799.0	201.8
---------------------------	--	--	-------------	---------	-----	-----	-------	-------	-------	-------

B	481	BW5	Windows - Alderton Heights	417.9	417.5	0.4	0.0	0.0	0.0	0.0
B	481	CH5	Window Replacement 2006/2007 Phase 1	688.9	0.0	688.9	0.0	0.0	0.0	0.0
B	481	CH7	Clifford/Bradford/Crags/Croft/Lyndon +	162.1	157.9	4.2	0.0	0.0	0.0	0.0
B	481	CI3	Grove Cres/Cres Sth/Gds/Pl/Rd	166.9	162.6	4.3	0.0	0.0	0.0	0.0
B	481	EN4	Ainsty`S	70.9	69.0	1.9	0.0	0.0	0.0	0.0
B	481	NX2	270-316 Lincombe Drive	33.5	39.3	-5.8	0.0	0.0	0.0	0.0
B	481	OK8	Moortown	140.0	81.1	58.9	0.0	0.0	0.0	0.0
B	481	PB8	Moortown/Gledhow/Lyndon Road	494.3	118.3	376.0	0.0	0.0	0.0	0.0
B	481	PE2	Window Replacement 2006/2007 Phase 2	226.7	0.0	221.7	5.0	0.0	0.0	0.0
B	481	PJ3	Pepperpot Scheme	155.3	0.0	147.8	7.5	0.0	0.0	0.0
B	482	DT2	Various @ Wetherby	68.0	64.7	3.3	0.0	0.0	0.0	0.0
B	482	NX9	Hetckell View/Moss Syke/Station Gds +	20.7	19.6	1.1	0.0	0.0	0.0	0.0
B	482	OL3	Alderton Heights	110.1	80.3	29.8	0.0	0.0	0.0	0.0
B	482	OP2	Black Moor Rd/Farm Hill N./Reginald Terr	52.0	35.1	16.9	0.0	0.0	0.0	0.0
B	482	OP3	Leafield Grange/Saxons	90.7	58.0	32.7	0.0	0.0	0.0	0.0
B	482	OP4	Tynwalds, Moortown	91.9	74.2	17.7	0.0	0.0	0.0	0.0
B	482	PE3	Door Replacement 2006/2007 Phase 1	191.9	0.0	191.9	0.0	0.0	0.0	0.0
B	482	PF3	Town Street Walk French Doors	15.8	15.4	0.4	0.0	0.0	0.0	0.0
B	482	PK5	Door Replacement 2006/2007 Phase 2	174.4	0.0	174.4	0.0	0.0	0.0	0.0
B	482	PK6	Pepperpot Scheme	155.3	0.0	155.3	0.0	0.0	0.0	0.0

Window & Door Replacement			Committed	3,527.3	1,393.0	2,121.8	12.5	0.0	0.0	0.0
---------------------------	--	--	-----------	---------	---------	---------	------	-----	-----	-----

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme		Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10	
B	484	LNE	Heating - Leeds North East Homes	3,425.3	0.0	0.0	1,252.0	1,252.0	921.3	0.0	
A	489	LNE	Energy Efficiency	300.0	0.0	0.0	300.0	0.0	0.0	0.0	
Heating Efficiency And And Anti-Damp				Uncommitted	3,725.3	0.0	0.0	1,552.0	1,252.0	921.3	0.0
B	484	CJ1	Inst. Of Gas Supply Town St Wk/West End	73.2	8.6	64.6	0.0	0.0	0.0	0.0	
B	484	ON9	Heat Lease 2005/2006	751.6	748.8	2.8	0.0	0.0	0.0	0.0	
B	484	PI6	Inst Of Gas Supply @ Beckhill/Pott Court	187.8	0.0	187.8	0.0	0.0	0.0	0.0	
B	484	PK2	Heat Lease 2006/2007	1,320.5	0.0	1,320.5	0.0	0.0	0.0	0.0	
B	487	PL3	Cavity Wall Insulation	28.0	0.0	28.0	0.0	0.0	0.0	0.0	
B	1435	FF1	Capitalisation Of Boilers	495.2	315.2	180.0	0.0	0.0	0.0	0.0	
B	12206	OL4	Miles Hill Wall Structure	777.1	759.0	18.1	0.0	0.0	0.0	0.0	
Heating Efficiency And And Anti-Damp				Committed	3,633.4	1,831.6	1,801.8	0.0	0.0	0.0	0.0
Page 331		531	OL5	Livett Cartwright - Fir Trees	902.2	0.0	0.0	902.2	0.0	0.0	0.0
		1220	PD4	Scott Hall Refurbishment Phase 4	724.8	0.0	0.0	724.8	0.0	0.0	0.0
		1220	PD5	Scott Hall Refurbishment Phase 5	1,263.9	0.0	0.0	1,263.9	0.0	0.0	0.0
	A	1220	PD6	Scott Hall Refurbishment Phase 6	1,352.3	0.0	0.0	0.0	1,352.3	0.0	0.0
	A	1220	PL8	Wates Properties	1,089.5	0.0	0.0	0.0	1,089.5	0.0	0.0
Defective Houses				Uncommitted	5,332.7	0.0	0.0	2,890.9	2,441.8	0.0	0.0
A	1220	EK1	Scott Hall Rd/Saville Dr/Mexbro St +	1,017.5	995.3	22.2	0.0	0.0	0.0	0.0	
A	1220	PC6	Scott Hall Refurbishment Phase 2	1,220.8	679.2	513.0	28.6	0.0	0.0	0.0	
A	1220	PD3	Scott Hall Refurbishment Phase 3	1,225.0	0.0	1,196.2	28.8	0.0	0.0	0.0	
Defective Houses				Committed	3,463.3	1,674.5	1,731.4	57.4	0.0	0.0	0.0
B	13283		Community Safety	35.0	0.0	0.0	35.0	0.0	0.0	0.0	
Community Safety				Uncommitted	35.0	0.0	0.0	35.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
						2007/08	2008/09	2009/10	
B	505 CE9	Cont Ent - West Park Flats	85.5	74.8	10.7	0.0	0.0	0.0	0.0
B	509 PG8	Isolight - Wetherby 'House' Blocks	27.6	27.2	0.4	0.0	0.0	0.0	0.0
Community Safety			113.1	102.0	11.1	0.0	0.0	0.0	0.0
Committed									
B	682	Digital Tv - Leeds North East Homes	115.0	111.6	3.4	0.0	0.0	0.0	0.0
Electrical			115.0	111.6	3.4	0.0	0.0	0.0	0.0
Committed									
B	491 PF6	Phase 4 2007/2008	318.8	0.0	0.0	318.8	0.0	0.0	0.0
B	491 PG5	Phase 6 2009/2010	530.0	0.0	0.0	0.0	0.0	530.0	0.0
B	491 PH6	Phase 5 2008/2009	399.1	0.0	0.0	0.0	399.1	0.0	0.0
Re-Roofing			1,247.9	0.0	0.0	318.8	399.1	530.0	0.0
Uncommitted									
B	491 CF3	Moortown	446.9	441.1	5.8	0.0	0.0	0.0	0.0
B	491 CG9	Phase 2 2006/2007 (Wetherby)	1,267.3	0.0	1,267.3	0.0	0.0	0.0	0.0
B	491 EK5	Lincombe Drive	534.2	520.3	13.9	0.0	0.0	0.0	0.0
B	491 EM9	Wetherby	436.9	431.5	5.4	0.0	0.0	0.0	0.0
B	491 PH7	Phase 3b 2007/2008 (Moortown)	186.1	0.0	186.1	0.0	0.0	0.0	0.0
Re-Roofing			2,871.4	1,392.9	1,478.5	0.0	0.0	0.0	0.0
Committed									
B	493 PB5	Potternewton Heights (Roof)	99.6	0.0	0.0	99.6	0.0	0.0	0.0
Multi Storey Works & Lift Replacement			99.6	0.0	0.0	99.6	0.0	0.0	0.0
Uncommitted									

Page 332

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A 494 PI9	Lingfields Bathrooms	390.8	0.0	0.0	390.8	0.0	0.0	0.0
B 1026 PD1	Phase 1a 2007/2008 (Beckhill)	2,147.5	0.0	0.0	2,147.5	0.0	0.0	0.0
B 1026 PE7	Phase 3a 2008/2009	3,867.1	0.0	0.0	0.0	3,867.1	0.0	0.0
B 1026 PF7	Phase 4a 2009/2010 (Meanwood)	1,877.0	0.0	0.0	0.0	0.0	1,219.6	657.4
B 1026 PG2	Phase 5a 2010/2011 (Meanwood/Wetherby)	1,079.2	0.0	0.0	0.0	0.0	0.0	1,079.2
B 1026 PJ8	Phase 4b 2009/2010 (Chapelton)	1,732.0	0.0	0.0	0.0	0.0	1,732.0	0.0
B 1026 PJ9	Phase 5b 2007/2008 (Moortown)	3,449.7	0.0	0.0	3,449.7	0.0	0.0	0.0
B 1026 PL9	Phase 3b 2008/2009	1,623.1	0.0	0.0	0.0	1,623.1	0.0	0.0
B 1026 PM1	Phase 4c 2009/2010	1,623.1	0.0	0.0	0.0	0.0	1,623.1	0.0
Kitchens And Bathrooms		17,789.5	0.0	0.0	5,988.0	5,490.2	4,574.7	1,736.6
A 494 PD7	Moortown Bathrooms	730.3	0.0	312.3	418.0	0.0	0.0	0.0
A 494 PD8	Wetherby Bathrooms	416.7	0.0	416.7	0.0	0.0	0.0	0.0
B 1026 EN6	M'Town & Weth (Kitchen / Kitchen Rewire)	2,172.8	2,162.5	10.3	0.0	0.0	0.0	0.0
B 1026 OK7	Gledhow Towers	442.8	237.9	204.9	0.0	0.0	0.0	0.0
B 1026 OV1	Moortown & Meanwood Rewiring	1,508.6	784.6	724.0	0.0	0.0	0.0	0.0
B 1026 PE5	Phase 2 2006/2007 (Wetherby)	3,811.8	0.0	1,115.5	2,696.3	0.0	0.0	0.0
B 1026 PE9	Miles Hill	1,580.7	326.1	1,254.6	0.0	0.0	0.0	0.0
B 1026 PF1	Lincombes	1,445.6	637.2	808.4	0.0	0.0	0.0	0.0
B 1026 PF2	Lidgett Towers	482.4	0.0	482.4	0.0	0.0	0.0	0.0
B 1026 PJ7	Phase 1b 2006/2007 (Pot.Newton/Moortown)	2,382.0	0.0	2,382.0	0.0	0.0	0.0	0.0
Kitchens And Bathrooms		14,973.7	4,148.3	7,711.1	3,114.3	0.0	0.0	0.0
B 513 CF2	Additional Car Parking - Moortown	278.1	135.8	142.1	0.2	0.0	0.0	0.0
B 513 PJ2	470 Harrogate Road - Tarmac Driveway	18.5	0.0	18.5	0.0	0.0	0.0	0.0
Environmental & Other Remedials		296.6	135.8	160.6	0.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	501 ES5	Chapelton Whi Phase 7	2,560.0	0.0	0.0	2,560.0	0.0	0.0	0.0
A	501 ES8	Chapelton Whi Phase 4	1,664.9	0.0	0.0	0.0	1,664.9	0.0	0.0
A	501 ES9	Chapelton Whi Phase 5	1,029.4	0.0	0.0	0.0	0.0	0.0	1,029.4
A	501 ET1	Chapelton Whi Phase 6	1,246.6	0.0	0.0	0.0	0.0	0.0	1,246.6
A	501 FK2	Chapelton Whi Phase 2	2,396.3	0.0	6.2	0.0	0.0	0.0	2,390.1
A	501 PC8	Chapelton Whi Phase 8	1,241.5	0.0	0.0	0.0	0.0	0.0	1,241.5
Major Property Improvements Uncommitted			10,138.7	0.0	6.2	2,560.0	1,664.9	0.0	5,907.6
A	501 EI5	Chapelton Whi Phase 1	956.9	805.9	151.0	0.0	0.0	0.0	0.0
A	501 ES7	Chapelton Whi Phase 3	3,437.7	618.7	2,819.0	0.0	0.0	0.0	0.0
B	501 PC4	Chapelton Whi Ph. 2 & 3 Bat Surveys	5.3	4.8	0.5	0.0	0.0	0.0	0.0
A	501 PK1	Chapelton Phase 1b	90.8	55.8	35.0	0.0	0.0	0.0	0.0
A	560	Meanwood Phase 2 Internals	694.1	678.8	15.3	0.0	0.0	0.0	0.0
A	73951	Meanwood Internals Phase 1	117.2	17.2	100.0	0.0	0.0	0.0	0.0
Major Property Improvements Committed			5,302.0	2,181.2	3,120.8	0.0	0.0	0.0	0.0
B	672	Isolated Tenanted Rewires	646.0	222.0	0.0	106.0	106.0	106.0	106.0
B	1036	Customer Prioritised Regeneration	300.0	0.0	0.0	100.0	100.0	100.0	0.0
B	1036 PI1	Beckhill Regeneration	300.0	0.0	0.0	100.0	100.0	100.0	0.0
B	1036 PI2	Queenshill Muga	180.0	0.0	0.0	180.0	0.0	0.0	0.0
B	1036 PI5	Alwoodley Regeneration	300.0	0.0	0.0	100.0	100.0	100.0	0.0
B	1975	Capitalisation Of Staff Costs	600.0	0.0	120.0	120.0	120.0	120.0	120.0
B	12165	Orchard Partnership Development Costs	53.8	44.1	9.7	0.0	0.0	0.0	0.0
B	12265 PB4	Moortown 3 Storey Walkups Floorcoverings	68.2	0.0	0.0	0.0	0.0	68.2	0.0
Miscellaneous And Planned Expenditure Uncommitted			2,448.0	266.1	129.7	706.0	526.0	594.2	226.0
B	672 PK7	Isolated Tenanted Rewires 2006/2007	173.5	0.0	169.3	4.2	0.0	0.0	0.0
B	1036 OF3	Syke Road Garage Site - Street Lighting	6.2	0.6	5.6	0.0	0.0	0.0	0.0
B	1036 OU6	Cranmer Bank Regeneration	514.8	6.2	508.6	0.0	0.0	0.0	0.0
B	1036 PD9	27 Potternewton Gardens Gate To Ginnil	1.4	1.4	0.0	0.0	0.0	0.0	0.0
B	1036 PE1	Button Hill Security Fencing & Gates	21.8	21.8	0.0	0.0	0.0	0.0	0.0
B	1036 PH2	Town Street Walk Gates	0.4	0.0	0.4	0.0	0.0	0.0	0.0
B	1036 PH9	Fieldhouse Drive Parking & Environs	77.0	0.0	77.0	0.0	0.0	0.0	0.0
B	1036 PI3	Brackenwood Open Space	50.8	0.0	50.8	0.0	0.0	0.0	0.0
B	1036 PI4	Law Close Parking	16.3	0.0	16.3	0.0	0.0	0.0	0.0

Page 334

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
				2006/07	2007/08	2008/09	2009/10		
B 1036 PJ5	10-20 Tynwald Mount Provision Of Path	2.2	0.0	2.2	0.0	0.0	0.0	0.0	
B 1036 PK3	Cranmer Bank (Rear Of 58-92) Fencing	7.9	17.1	-9.2	0.0	0.0	0.0	0.0	
B 1036 PK4	Scott Hall Grove (1/3/4) Fencing	5.1	0.0	5.1	0.0	0.0	0.0	0.0	
B 1036 PK8	Cpr Moortown 2006	28.8	0.0	28.8	0.0	0.0	0.0	0.0	
B 1036 PK9	Cpr Chapeltown 2006	25.0	0.0	25.0	0.0	0.0	0.0	0.0	
B 1036 PL1	Cpr Meanwood 2006	53.0	0.0	53.0	0.0	0.0	0.0	0.0	
B 1036 PL2	Cpr Wetherby 2006	25.0	0.0	25.0	0.0	0.0	0.0	0.0	
B 1974	Aids & Adaptations	3,898.3	748.3	750.0	600.0	600.0	600.0	600.0	
B 12265 PA7	Lincombe/B'Wood/Leafield Dr Asphalt Walk	191.2	0.0	191.2	0.0	0.0	0.0	0.0	
B 13194	Isolated Capital Reparis	540.0	0.0	60.0	120.0	120.0	120.0	120.0	
B 13204	Batched Fencing	590.0	0.0	110.0	120.0	120.0	120.0	120.0	
B 13224	Disabled Access To Communal Areas	90.7	0.0	0.0	90.7	0.0	0.0	0.0	
B 13235	Moorhaven Court Driveway	13.4	0.0	13.4	0.0	0.0	0.0	0.0	
A 13263	Purchase Of Hill Top Public House	140.1	0.0	140.1	0.0	0.0	0.0	0.0	
B 13277	Batched Guttering	175.0	0.0	75.0	100.0	0.0	0.0	0.0	
Miscellaneous And Planned Expenditure Committed		6,647.9	795.4	2,297.6	1,034.9	840.0	840.0	840.0	
B 498 PI7	Beckhill Redevelopment	523.1	0.0	0.0	0.0	523.1	0.0	0.0	
Empty Properties Strategy Uncommitted		523.1	0.0	0.0	0.0	523.1	0.0	0.0	
B 869 DQ4	44/46 Grange Ave- Reinstatement Of Voids	238.5	232.0	6.5	0.0	0.0	0.0	0.0	
B 869 EM4	Isolated Void Rewires	9.2	9.1	0.1	0.0	0.0	0.0	0.0	
B 869 OO1	Lneh Isolated Rewires	143.1	139.0	4.1	0.0	0.0	0.0	0.0	
B 1023	Isolated Voids	4,440.6	2,340.6	500.0	400.0	400.0	400.0	400.0	
Empty Properties Strategy Committed		4,831.4	2,720.7	510.7	400.0	400.0	400.0	400.0	
B 1266	Garages Leeds North East Homes	170.0	0.0	0.0	85.0	85.0	0.0	0.0	
Service Delivery Improvements Uncommitted		170.0	0.0	0.0	85.0	85.0	0.0	0.0	

Page 335

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1265 OF1	Lingfield Garth Security Lighting	1.8	1.7	0.1	0.0	0.0	0.0	0.0
B	1266 PB3	Queenshill Crescent/Avenue/Chapelton	78.3	0.0	78.3	0.0	0.0	0.0	0.0
B	1741	Refurb Of Area Office Counters	196.5	196.3	0.2	0.0	0.0	0.0	0.0
A	12991	Pimss Stock Condition	15.9	0.0	15.9	0.0	0.0	0.0	0.0
D	13206	Office Equipment	9.7	0.0	9.7	0.0	0.0	0.0	0.0
Service Delivery Improvements			302.2	198.0	104.2	0.0	0.0	0.0	0.0
Committed									

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
East Almo	9,037.4	0.0	0.0	5,761.3	3,276.1	0.0	0.0	
Window & Door Replacement	18,015.2	8,598.6	5,418.7	3,250.0	747.9	0.0	0.0	
Heating Efficiency And Anti-Damp	16,672.4	4,145.9	2,605.9	4,642.0	2,071.2	3,207.4	0.0	
Community Safety	136.4	0.0	53.4	83.0	0.0	0.0	0.0	
Electrical	10,140.2	3,993.6	3,077.2	1,897.0	1,083.4	89.0	0.0	
Re-Roofing	8,308.9	1,313.1	2,578.3	2,454.7	843.2	1,119.6	0.0	
Multi-Storey Works & Lift Replacement	1,528.7	1,435.8	92.9	0.0	0.0	0.0	0.0	
Kitchens & Bathrooms	12,802.5	484.7	2,488.5	811.6	0.0	9,017.7	0.0	
Environmental & Other Remedials	2,024.0	273.9	1,396.8	348.6	4.7	0.0	0.0	
Major Property Improvements	16,568.4	4,481.3	1,330.4	392.8	4,571.1	5,792.8	0.0	
Miscellaneous And Planned Expenditure	8,690.0	1,714.5	1,965.7	1,153.0	3,856.8	0.0	0.0	
Equipment & Modifications For Disabled	2,180.2	0.0	1,207.4	250.0	177.2	545.6	0.0	
Empty Properties Strategy	16,189.6	6,766.0	4,366.3	2,550.0	2,134.4	372.9	0.0	
<hr/>								
Gross Payments	122,293.9	33,207.4	26,581.5	23,594.0	18,766.0	20,145.0	0.0	
<hr/>								
Uncommitted Schemes	60,872.5	0.0	496.9	21,464.6	18,766.0	20,145.0	0.0	
Committed Schemes	61,421.4	33,207.4	26,084.6	2,129.4	0.0	0.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	78,856.7	2,497.6	15,034.2	22,513.9	18,666.0	20,145.0	0.0	
Maintenance/Refurbishment Schemes	43,437.2	30,709.8	11,547.3	1,080.1	100.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	13343	2007/08 Kitchens & Bathroom Parent	7,087.4	0.0	0.0	4,411.3	2,676.1	0.0	0.0
A	13347	2007/08 Adaptations	1,500.0	0.0	0.0	1,000.0	500.0	0.0	0.0
A	13349	2007/08 Perimeter Walls Parent	200.0	0.0	0.0	200.0	0.0	0.0	0.0
B	13350	2007/08 Lift Replacement Parent	250.0	0.0	0.0	150.0	100.0	0.0	0.0
East Almo Uncommitted			9,037.4	0.0	0.0	5,761.3	3,276.1	0.0	0.0
A	13340	2007/08 Windows Parent	2,550.0	0.0	0.0	2,100.0	450.0	0.0	0.0
A	13352	2007/08 Doors	1,197.9	0.0	0.0	900.0	297.9	0.0	0.0
Window & Door Replacement Uncommitted			3,747.9	0.0	0.0	3,000.0	747.9	0.0	0.0
B	12187	CN2 Windows 05/06 - Connaught Grantham Twrs	1,423.1	1,373.6	49.5	0.0	0.0	0.0	0.0
B	12187	DP1 Windows 05/06 - Dempsey Dyer	2,175.8	2,142.4	33.4	0.0	0.0	0.0	0.0
B	12187	KF1 Windows 05/06 - Kingfisher	1,974.7	1,955.7	19.0	0.0	0.0	0.0	0.0
B	12187	WL1 Windows 05/06 - Welsh	1,752.1	1,727.0	25.1	0.0	0.0	0.0	0.0
B	12204	NO1 Repl Doors 05/06 - Norfolk Frames	590.9	504.7	86.2	0.0	0.0	0.0	0.0
B	12204	TM1 Repl Doors 05/06 - Thermatru	921.2	895.2	26.0	0.0	0.0	0.0	0.0
A	12618	DP6 Windows 06/07 - Dempsey Dyer	1,564.4	0.0	1,314.4	250.0	0.0	0.0	0.0
A	12618	KF6 Windows 06/07 - Kingfisher	1,344.2	0.0	1,344.2	0.0	0.0	0.0	0.0
A	12618	WL6 Windows 06/07 - Welch	789.0	0.0	789.0	0.0	0.0	0.0	0.0
A	12618	WL7 Windows 06/07 - Welch (Controlled Entry)	1.6	0.0	1.6	0.0	0.0	0.0	0.0
A	12632	LE6 Doors 06/07 - Lebs	100.0	0.0	100.0	0.0	0.0	0.0	0.0
A	12632	NO6 Doors 06/07 - Norfolk	456.2	0.0	456.2	0.0	0.0	0.0	0.0
A	12632	PD6 Doors 06/07 - Permadoors	426.2	0.0	426.2	0.0	0.0	0.0	0.0
A	12632	RO6 Doors 06/07 - Roseville	50.0	0.0	50.0	0.0	0.0	0.0	0.0
A	12632	TH6 Doors 06/07 - Thermatru	697.9	0.0	697.9	0.0	0.0	0.0	0.0
Window & Door Replacement Committed			14,267.3	8,598.6	5,418.7	250.0	0.0	0.0	0.0

Page 338

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	12619	2006/07 Insulation Parent	278.3	0.0	278.3	0.0	0.0	0.0	0.0
A	12680	Future Heating Schemes	5,178.6	0.0	0.0	0.0	1,971.2	3,207.4	0.0
A	13341	2007/08 Electrical Heating Parent	500.0	0.0	0.0	500.0	0.0	0.0	0.0
A	13353	2007/08 Heatlease Parent	3,542.0	0.0	0.0	3,442.0	100.0	0.0	0.0
A	13354	2007/08 Upgrade Gas Heating Parent	300.0	0.0	0.0	300.0	0.0	0.0	0.0
A	13355	2007/08 Capitalisation Of Boilers Parent	200.0	0.0	0.0	200.0	0.0	0.0	0.0
A	13356	2007/08 Insulation Parent	200.0	0.0	0.0	200.0	0.0	0.0	0.0
Heating Efficiency And Anti-Damp			10,198.9	0.0	278.3	4,642.0	2,071.2	3,207.4	0.0
Uncommitted									
A	462 EST	Airey House Remedials	1,625.2	1,612.6	12.6	0.0	0.0	0.0	0.0
B	12188	Heatlease 2005/06	3,766.5	1,944.6	1,821.9	0.0	0.0	0.0	0.0
B	12189 OT2	Insulation 05/06 - Boggart / Kentmere	61.6	57.1	4.5	0.0	0.0	0.0	0.0
B	12189 OT3	Insulation 05/06 - Baileys / Easdale	15.8	15.8	0.0	0.0	0.0	0.0	0.0
B	12189 OT4	Insulation 05/06 - Inglewood/Alston/Borr	20.9	18.9	2.0	0.0	0.0	0.0	0.0
B	12189 OT6	Insulation 05/06 - Brander / Coldcoates	18.8	18.8	0.0	0.0	0.0	0.0	0.0
B	12189 OT7	Insulation 05/06 - Haslewood	19.5	15.6	3.9	0.0	0.0	0.0	0.0
B	12189 OT8	Insulation Programme 0405	127.0	91.3	35.7	0.0	0.0	0.0	0.0
B	12190 BR1	Boiler Replacement 05/06	190.8	190.8	0.0	0.0	0.0	0.0	0.0
B	12190 NG1	Naseby Boiler Replacement 05/06	250.1	165.4	84.7	0.0	0.0	0.0	0.0
B	12190 SR1	Stoney Rock Heating Replacement 05/06	130.9	15.0	115.9	0.0	0.0	0.0	0.0
A	12619 AL6	Insulation - Alston Lane / Amberton	29.7	0.0	29.7	0.0	0.0	0.0	0.0
A	12619 BR6	Insulation 06/07 - Boiler Replacements	200.0	0.0	200.0	0.0	0.0	0.0	0.0
A	12619 TR7	Insulation 06/07 - Thorns & Maryfield	16.7	0.0	16.7	0.0	0.0	0.0	0.0
Heating Efficiency And Anti-Damp			6,473.5	4,145.9	2,327.6	0.0	0.0	0.0	0.0
Committed									
A	12630	2006/07 Community Safety Parent	37.7	0.0	37.7	0.0	0.0	0.0	0.0
A	13367	2007/08 Community Safety Parent	83.0	0.0	0.0	83.0	0.0	0.0	0.0
Community Safety			120.7	0.0	37.7	83.0	0.0	0.0	0.0
Uncommitted									
B	1336 BB1	Bellbrooks - Lighting/ Car Park	15.7	0.0	15.7	0.0	0.0	0.0	0.0
Community Safety			15.7	0.0	15.7	0.0	0.0	0.0	0.0
Committed									

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	12683	Future Electrical Schemes	1,022.4	0.0	0.0	0.0	933.4	89.0	0.0
A	13342	2007/08 Void Rewires Parent	600.0	0.0	0.0	500.0	100.0	0.0	0.0
A	13358	2007/08 Planned Tenanted Rewires Parent	500.0	0.0	0.0	500.0	0.0	0.0	0.0
A	13359	2007/08 Alarms & Lighting Parent	100.0	0.0	0.0	50.0	50.0	0.0	0.0
Electrical			2,222.4	0.0	0.0	1,050.0	1,083.4	89.0	0.0
Uncommitted									
A	1057	Digital Tv	260.1	259.6	0.5	0.0	0.0	0.0	0.0
B	1291 OT8	Alarms & Lighting - Thorn Walk	41.3	40.4	0.9	0.0	0.0	0.0	0.0
B	1291 OT9	Alarms & Lighting - Oak Tree Walk	35.7	35.0	0.7	0.0	0.0	0.0	0.0
B	1291 OU1	Alarms & Lighting - Barncroft Rise	77.0	75.4	1.6	0.0	0.0	0.0	0.0
B	1291 OU3	Alarms & Lighting - Mayfield Green	61.2	59.9	1.3	0.0	0.0	0.0	0.0
B	1291 OU4	Alarms & Lighting - Bayswater Cr	22.9	20.7	2.2	0.0	0.0	0.0	0.0
B	1291 OW8	Alarms & Lighting - Farm Road	73.7	72.1	1.6	0.0	0.0	0.0	0.0
B	1291 OX1	Alarms & Lighting Inglewood Place	20.8	20.3	0.5	0.0	0.0	0.0	0.0
B	1291 TE9	Alarms & Lighting - Gipton Approach	72.2	61.4	10.8	0.0	0.0	0.0	0.0
B	1291 TO2	Alarms & Lighting - Ambertons	49.0	48.0	1.0	0.0	0.0	0.0	0.0
B	1293 FJ2	Luton Avenue/Torre Hill Rewiring	165.7	165.0	0.7	0.0	0.0	0.0	0.0
B	1293 ON2	Void Rewires - 2005/06	514.0	502.1	11.9	0.0	0.0	0.0	0.0
B	1293 OQ7	Rewires - Foundry Mill Mnt/St/Terr	160.3	157.0	3.3	0.0	0.0	0.0	0.0
B	1293 OQ8	Rewires - Beech Lane/Denbigh Croft	92.9	91.0	1.9	0.0	0.0	0.0	0.0
B	1293 OX6	Rewiring - Oaktree Gr/Ambert Gard	120.1	117.8	2.3	0.0	0.0	0.0	0.0
B	1293 SK5	Rewires Asket/Barncroft Ap60084	96.6	94.4	2.2	0.0	0.0	0.0	0.0
B	1293 SK6	Rewires Ferriby Towers Ap60085	104.0	101.8	2.2	0.0	0.0	0.0	0.0
B	1293 SK7	Rewires Dib/Easterley Ap60087	19.7	19.2	0.5	0.0	0.0	0.0	0.0
B	1293 SO5	Rewiring - Cromwell Heights	183.3	179.2	4.1	0.0	0.0	0.0	0.0
B	1293 SO6	Rewiring - Barncroft	73.2	71.4	1.8	0.0	0.0	0.0	0.0
B	1293 TB5	Rewiring - Dufton & Moresdale	299.3	292.5	6.8	0.0	0.0	0.0	0.0
B	1293 TD4	Rewiring -Grantham/Spalding Towers	216.2	211.5	4.7	0.0	0.0	0.0	0.0
B	1293 TO3	Rewires Tarnside Dr And Pembroke Towers	61.8	60.2	1.6	0.0	0.0	0.0	0.0
B	1296 MY5	Briarsdale Ct/Gipton Gt/Brecon - Rewire	402.4	400.0	2.4	0.0	0.0	0.0	0.0
B	1296 MY6	Becket St/Clifton/Granville- Rewire	569.8	562.0	7.8	0.0	0.0	0.0	0.0
B	1973	High Rise Lightning Conductors	56.5	56.2	0.3	0.0	0.0	0.0	0.0
B	12174 OM1	High Rise Lightning Cond 05/06	45.4	44.4	1.0	0.0	0.0	0.0	0.0
B	12203 TV1	Cctv Sub Scheme	2,200.0	126.3	1,259.7	814.0	0.0	0.0	0.0
B	12213 EW1	Msf Storage Heaters	160.0	48.8	111.2	0.0	0.0	0.0	0.0
A	12620 AM1	Alarms & Lighting 06/07 - Fnl Pse Amber	14.0	0.0	14.0	0.0	0.0	0.0	0.0
A	12620 FA6	Alarms And Lighting 06/07 - Foundy	14.9	0.0	14.9	0.0	0.0	0.0	0.0
A	12620 SL1	Security Lighting 06/07 - Amberton Pse 1	12.0	0.0	12.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					Estimated Costs					
					2006/07	2007/08	2008/09	2009/10		
A	12620	SL2	Security Lighting 06/07 - Amberton Pse 2	7.0	0.0	7.0	0.0	0.0	0.0	0.0
A	12620	SL4	Security Lighting 06/07 - Brander&Gipton	6.9	0.0	6.9	0.0	0.0	0.0	0.0
A	12622	AB6	06/07 Rewires - Ambertons, Clifton,	151.8	0.0	147.8	4.0	0.0	0.0	0.0
A	12622	BG6	06/07 Rewires - The Rein, Brathay Grdns	297.0	0.0	288.2	8.8	0.0	0.0	0.0
A	12622	BL1	06/07 Rewires - Brooklands & Ramshead	47.1	0.0	47.1	0.0	0.0	0.0	0.0
A	12622	SG1	06/07 Rewires - Shakespeare Grange	146.7	0.0	146.7	0.0	0.0	0.0	0.0
A	12622	TR5	06/07 Rewires - Foundry And Lawrence	161.2	0.0	157.6	3.6	0.0	0.0	0.0
A	12622	TR6	06/07 Rewires - Torre, Kentmere	168.4	0.0	164.6	3.8	0.0	0.0	0.0
A	12623	VR1	06/07 Rewires - Voids	635.7	0.0	622.9	12.8	0.0	0.0	0.0
Electrical			Committed	7,917.8	3,993.6	3,077.2	847.0	0.0	0.0	0.0
A	12686	Future Reroofing Schemes		1,177.7	0.0	0.0	0.0	58.1	1,119.6	0.0
A	13344	2007/08 Roofing Parent		3,235.1	0.0	0.0	2,450.0	785.1	0.0	0.0
Roofing			Uncommitted	4,412.8	0.0	0.0	2,450.0	843.2	1,119.6	0.0
B	1269	FI4	Compton Cres/Row & Sutherland Mt Roofing	122.3	118.9	3.4	0.0	0.0	0.0	0.0
B	1269	OQ2	Reroofing - Oak Tree Dr/Oakwood Ln	266.8	0.3	266.5	0.0	0.0	0.0	0.0
B	1269	SL3	Roofing- Sth Parkway/ Readmear Drive	741.9	741.9	0.0	0.0	0.0	0.0	0.0
B	1273	MS1	Barncroft/Ct/Gr/Towers Reroof	159.5	158.9	0.6	0.0	0.0	0.0	0.0
B	1274	MY4	Shakspeare Ct/Naseby Gr/Cromwell Reroof	294.2	293.1	1.1	0.0	0.0	0.0	0.0
A	12624	BR6	Roofing 06/07 - Breyers	2,039.0	0.0	2,039.0	0.0	0.0	0.0	0.0
A	12624	GG6	Roofing 06/07 - Gipton Gate East	216.6	0.0	211.9	4.7	0.0	0.0	0.0
A	12624	RC6	Roofing 06/07 - Msf Roxby Close	55.8	0.0	55.8	0.0	0.0	0.0	0.0
Re-Roofing			Committed	3,896.1	1,313.1	2,578.3	4.7	0.0	0.0	0.0
B	1096	Barncroft Refurbishment		314.6	310.7	3.9	0.0	0.0	0.0	0.0
B	1279	BC1	Lift Replacemmnt - Briarsdale Ct	257.8	256.6	1.2	0.0	0.0	0.0	0.0
B	12205	Lifts 2005/06		931.3	868.5	62.8	0.0	0.0	0.0	0.0
A	12515	GT1	Gratham Towers Lift Improvements Sub	25.0	0.0	25.0	0.0	0.0	0.0	0.0
Multi-Storey Works & Lift Replacement			Committed	1,528.7	1,435.8	92.9	0.0	0.0	0.0	0.0

Page 341

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	12687	Future Kitchens & Bathroom	9,017.7	0.0	0.0	0.0	0.0	9,017.7	0.0
Kitchens & Bathrooms Uncommitted			9,017.7	0.0	0.0	0.0	0.0	9,017.7	0.0
B	1318 AM1	Kitchens And Bathrooms - Amberton Street	100.0	0.0	100.0	0.0	0.0	0.0	0.0
B	1318 AW1	K&B 05/06 - Briarsdale Court	295.2	93.7	201.5	0.0	0.0	0.0	0.0
B	1318 CL1	K&B 05/06 - Seacroft Gate 2	238.8	142.0	96.8	0.0	0.0	0.0	0.0
B	1318 GJ1	K&B 05/06 - Seacroft Gate 1	227.1	131.1	96.0	0.0	0.0	0.0	0.0
B	1318 LB1	Installation Of Bathrooms - Torre Hill	117.9	117.9	0.0	0.0	0.0	0.0	0.0
A	12633 GJ6	Kitchen & Bathrooms 06/07 - Seacroft Gat	156.0	0.0	156.0	0.0	0.0	0.0	0.0
A	12633 HP6	Kitchens And Bathrooms 06/07 - Poole Rd	409.5	0.0	109.5	300.0	0.0	0.0	0.0
A	12633 KL6	06/07 K&B - Boggart Hill Crescent	988.0	0.0	476.4	511.6	0.0	0.0	0.0
A	12633 LB6	06/07 K&B - Lebs Various	399.0	0.0	399.0	0.0	0.0	0.0	0.0
A	12633 NG6	Kitchen And Bathroom 06/07 - Naseby Grng	853.3	0.0	853.3	0.0	0.0	0.0	0.0
Kitchens & Bathrooms Committed			3,784.8	484.7	2,488.5	811.6	0.0	0.0	0.0
A	12629	2006/07 Environmentals Parent	43.7	0.0	43.7	0.0	0.0	0.0	0.0
A	13364	2007/08 Environmentals Parent	150.0	0.0	0.0	145.3	4.7	0.0	0.0
Environmental & Other Remedials Uncommitted			193.7	0.0	43.7	145.3	4.7	0.0	0.0

Page 342

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	975	Landscaping Various Multi Storey Flats	24.2	21.5	2.7	0.0	0.0	0.0	0.0
B	1335 AP1	Asthma Pilot Study	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	1335 BL1	Environmentals - Bollards 05/06	50.0	14.9	35.1	0.0	0.0	0.0	0.0
B	1335 EN1	Environmentals 05/06 -Fencing Additional	446.3	106.3	340.0	0.0	0.0	0.0	0.0
B	1335 FG1	Environmentals - Fencing Wks 05/06	30.9	23.5	7.4	0.0	0.0	0.0	0.0
B	1335 MC1	Environmentals 05/06 - Multi'S Communal	150.0	0.0	50.0	100.0	0.0	0.0	0.0
B	1335 OF1	Off-Street Parking - Sth Prkway	39.8	39.8	0.0	0.0	0.0	0.0	0.0
B	1335 SG2	Seacroft Gate Block 2 Car Park	10.2	0.0	10.2	0.0	0.0	0.0	0.0
B	1335 SW1	St Wilfirds Car Park	61.1	0.0	61.1	0.0	0.0	0.0	0.0
B	12270 MD1	Asbestos Removal Re Misc Demo	400.0	0.5	399.5	0.0	0.0	0.0	0.0
B	12270 NG1	Asbestos Removal - Naseby Grange	69.0	0.0	69.0	0.0	0.0	0.0	0.0
B	12367 SE1	Shakespeare Environmentals	169.8	64.8	105.0	0.0	0.0	0.0	0.0
B	12611 VS1	Ventilation Systems - Msfs	161.0	2.6	155.1	3.3	0.0	0.0	0.0
A	12629 FA6	Environmentals 06/07 - Car Park Foundry	8.0	0.0	8.0	0.0	0.0	0.0	0.0
A	12629 MS6	Environmentals 06/07 - Multistorey Flats	200.0	0.0	100.0	100.0	0.0	0.0	0.0
Environmental & Other Remedials Committed			1,830.3	273.9	1,353.1	203.3	0.0	0.0	0.0
A	12627	2006/07 General/ Structural Works Parent	30.6	0.0	30.6	0.0	0.0	0.0	0.0
A	12689	Future Major Property Improvements	10,333.9	0.0	0.0	0.0	4,541.1	5,792.8	0.0
A	13348	2007/08 Remedial And Structures	250.0	0.0	0.0	250.0	0.0	0.0	0.0
A	13362	2007/08 Gen Struct Works Parent	160.0	0.0	0.0	130.0	30.0	0.0	0.0
Major Property Improvements Uncommitted			10,774.5	0.0	30.6	380.0	4,571.1	5,792.8	0.0
B	1284 NW9	Remedial Works - Ph 22b Ramsheads	1,025.7	1,022.0	3.7	0.0	0.0	0.0	0.0
B	12193 OT1	Eastdeans Aireys - Remedials Ph23a	678.5	649.4	29.1	0.0	0.0	0.0	0.0
B	12193 RA1	Airey Refurb 0506 - Ramshead Approach	564.6	350.2	201.6	12.8	0.0	0.0	0.0
B	12194	Livett Cartwright 05/6 - Asket Av	861.6	795.4	66.2	0.0	0.0	0.0	0.0
B	12195	Brickwork - Barncroft Grange	47.9	46.9	1.0	0.0	0.0	0.0	0.0
B	12196 EG1	Controlled Access - Eastdean Grange	5.7	0.0	5.7	0.0	0.0	0.0	0.0
B	12196 GC1	Grantham Controlled Entry	4.9	4.8	0.1	0.0	0.0	0.0	0.0
B	12196 GS1	Revamping Garage Sites - Barncroft	54.1	0.0	54.1	0.0	0.0	0.0	0.0
B	12196 SR1	Stoney Rock Court Conservatory	37.6	16.4	21.2	0.0	0.0	0.0	0.0
B	12368 RF1	Ramsheads Framework	1,520.3	1,158.2	362.1	0.0	0.0	0.0	0.0
B	12509 KA1	Livett / Cartwright	909.4	438.0	471.4	0.0	0.0	0.0	0.0
A	12627 BW1	06/07 Gen Struct Works - Boundary Walls	21.9	0.0	21.9	0.0	0.0	0.0	0.0
A	12627 EG6	06/07 Gen Struct Works - Ebor Gardens Im	5.0	0.0	5.0	0.0	0.0	0.0	0.0

Page 343

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	12627	GO6	06/07 Gen Struct Works - Gipton Office	4.6	0.0	4.6	0.0	0.0	0.0
A	12627	GR6	06/07 Gen Struct Works - Grouped Repairs	40.0	0.0	40.0	0.0	0.0	0.0
A	12627	RT1	06/07 Gen Struct Works - Ashton Road	1.7	0.0	1.7	0.0	0.0	0.0
B	12627	SD6	06/07 Gen -Security Doors Lincoln Towers	10.4	0.0	10.4	0.0	0.0	0.0
Major Property Improvements			Committed	5,793.9	4,481.3	1,299.8	12.8	0.0	0.0
A	12631		2006/07 Asbestos Removal Parent	18.2	0.0	18.2	0.0	0.0	0.0
A	13281	IT6	Capitalisation Of It Sla Costs 06/07	88.4	0.0	88.4	0.0	0.0	0.0
A	13351		2007/08 Capitalisation Of Sals Parent	515.0	0.0	0.0	515.0	0.0	0.0
A	13365		2007/08 Asbestos Removal Parent	438.0	0.0	0.0	338.0	100.0	0.0
A	13366		2007/08 Metal Fencing Parent	380.0	0.0	0.0	300.0	80.0	0.0
A	13370		Future Miscellenous Schemes	3,676.8	0.0	0.0	0.0	3,676.8	0.0
Miscellaneous And Planned Expenditure			Uncommitted	5,116.4	0.0	106.6	1,153.0	3,856.8	0.0
B	673		Isolated Tenented Lemmacc -East	403.9	403.9	0.0	0.0	0.0	0.0
B	1858		Lincoln Green Closedown	173.8	125.8	48.0	0.0	0.0	0.0
B	12030		Easel - Site Investigation	60.3	60.3	0.0	0.0	0.0	0.0
B	12183		Adaptations 2005/06	1,200.0	907.4	292.6	0.0	0.0	0.0
B	12199	AC1	Air Conditioning - Deacon House And Area	144.4	14.4	130.0	0.0	0.0	0.0
B	12199	DH1	Office Set Up Sub Scheme	93.6	12.7	80.9	0.0	0.0	0.0
B	12200		Easel Project	48.0	0.1	47.9	0.0	0.0	0.0
B	12201	SC1	Seacroft Unit Conversion	330.0	0.0	330.0	0.0	0.0	0.0
B	12202	SD1	Smoke Detectors Sub Scheme	101.1	64.5	36.6	0.0	0.0	0.0
A	12378	OC1	7 Flats To Offices Conversion	154.3	26.2	128.1	0.0	0.0	0.0
B	12543	LR1	Lebs Depot - Limewood Road	271.1	99.2	171.9	0.0	0.0	0.0
A	12628	CS7	Capitalisation Of Salaries 06/07	428.0	0.0	428.0	0.0	0.0	0.0
A	12631	RW6	Asbestos Removal 06/07 - Rewires Ab6	2.6	0.0	2.6	0.0	0.0	0.0
A	12631	RW7	Asbestos Removal 06/07 - Rewires Ab6	0.1	0.0	0.1	0.0	0.0	0.0
A	12631	VT1	Asbestos Removal 06/07 - Heatlease	62.4	0.0	62.4	0.0	0.0	0.0
A	13049	SS6	Steel Sheeting 06/07 - Capital	100.0	0.0	100.0	0.0	0.0	0.0
Miscellaneous And Planned Expenditure			Committed	3,573.6	1,714.5	1,859.1	0.0	0.0	0.0

Page 344 of 344

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	13363	2007/08 Grouped Repairs Parent	250.0	0.0	0.0	250.0	0.0	0.0	0.0
A	13369	Future Adaptations Schemes	722.8	0.0	0.0	0.0	177.2	545.6	0.0
Equipment & Modifications For Disabled Uncommitted			972.8	0.0	0.0	250.0	177.2	545.6	0.0
A	12634 AD6	06/07 Adapts - Adaptations	1,207.4	0.0	1,207.4	0.0	0.0	0.0	0.0
Equipment & Modifications For Disabled Committed			1,207.4	0.0	1,207.4	0.0	0.0	0.0	0.0
A	12693	Future Empty Property Strategy Schemes	1,781.1	0.0	0.0	0.0	1,408.2	372.9	0.0
A	13346	2007/08 Demolitions Parent	1,876.2	0.0	0.0	1,350.0	526.2	0.0	0.0
A	13360	2007/08 Voids Refurbishment Parent	1,300.0	0.0	0.0	1,100.0	200.0	0.0	0.0
A	13361	2007/08 Steel Sheeting Parent	100.0	0.0	0.0	100.0	0.0	0.0	0.0
Empty Properties Strategy Uncommitted			5,057.3	0.0	0.0	2,550.0	2,134.4	372.9	0.0
B	498 DR7	115 - 137 Amberton Crescent	120.6	120.4	0.2	0.0	0.0	0.0	0.0
B	630	Isolated Voids-Leeds East Homes	309.6	309.6	0.0	0.0	0.0	0.0	0.0
B	1095 NB1	Oaktree Demolition	212.3	4.7	207.6	0.0	0.0	0.0	0.0
B	1313 FN5	Parkway Close Demolition	645.2	403.2	242.0	0.0	0.0	0.0	0.0
B	12184	Demolition 05/6 - Parkway Vale/Bowfell	2,634.7	2,076.8	557.9	0.0	0.0	0.0	0.0
B	12191 AS1	Demolition - Misc Properties 05/06	1,109.8	795.9	313.9	0.0	0.0	0.0	0.0
B	12191 BC2	Beech Close Demolitions	30.0	22.8	7.2	0.0	0.0	0.0	0.0
B	12191 RH1	Demolition - 10-12 Ramshead Hill	20.2	2.0	18.2	0.0	0.0	0.0	0.0
B	12192	Void Refurbishments - 2005/06	2,891.8	2,041.8	850.0	0.0	0.0	0.0	0.0
B	12363 AS1	Demolitions - Askets	479.1	129.9	349.2	0.0	0.0	0.0	0.0
B	12483 BD1	Demolitions - Blencarn & Brooklands	1,182.0	401.6	780.4	0.0	0.0	0.0	0.0
A	12625 VD1	06/07 Voids - Void Refurbs	950.0	0.0	950.0	0.0	0.0	0.0	0.0
B	13244 HC6	Demolition 06/07 -2&4 Hawkshead Crescent	9.7	0.0	9.7	0.0	0.0	0.0	0.0
A	73972	Ambertons Demolition & Home Loss	537.3	457.3	80.0	0.0	0.0	0.0	0.0
Empty Properties Strategy Committed			11,132.3	6,766.0	4,366.3	0.0	0.0	0.0	0.0

Page 345 of 345

Leeds City Council Capital Programme - Neighbourhood & Housing Department

East Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Window & Door Replacement	6,900.8	4,034.4	1,568.5	189.5	501.7	218.4	388.3	
Heating Energy Efficiency & Anti Damp	5,276.5	1,936.8	1,974.7	1,045.0	195.0	125.0	0.0	
Defective Houses	4,483.8	1,074.1	567.5	1,561.0	1,281.2	0.0	0.0	
Community Safety	220.8	8.7	162.1	25.0	25.0	0.0	0.0	
Electrical	701.3	416.9	119.4	66.0	55.0	44.0	0.0	
Re-Roofing	8,156.4	5,910.6	835.6	1,193.4	33.1	183.7	0.0	
Multi-Storey Works & Lift Replacement	756.1	294.8	444.5	16.8	0.0	0.0	0.0	
Kitchens & Bathrooms	38,632.4	3,877.1	7,702.3	7,117.9	9,907.4	6,979.7	3,048.0	
Environmental & Other Remedials	4,761.2	3,290.2	409.9	746.1	175.0	140.0	0.0	
Major Property Improvements	744.3	0.0	0.0	0.0	744.3	0.0	0.0	
Miscellaneous & Planned Expenditure	366.8	276.8	60.0	10.0	10.0	10.0	0.0	
Estate Action - Halton Moor	289.4	198.6	90.8	0.0	0.0	0.0	0.0	
Saxton Gardens (Srb2)	2,564.0	2,551.8	12.2	0.0	0.0	0.0	0.0	
Equipment & Modifications For Disabled	4,854.5	1,254.5	1,050.0	950.0	850.0	750.0	0.0	
Empty Properties Strategy	8,135.4	5,613.8	2,246.6	275.0	0.0	0.0	0.0	
Service Delivery Improvements	156.4	12.6	71.2	72.6	0.0	0.0	0.0	
Almo Disability Discrimination Act	850.0	0.0	100.0	550.0	200.0	0.0	0.0	
<hr/>								
Gross Payments	87,850.1	30,751.7	17,415.3	13,818.3	13,977.7	8,450.8	3,436.3	
<hr/>								
Uncommitted Schemes	34,605.4	1.4	0.0	11,049.2	12,617.7	7,500.8	3,436.3	
Committed Schemes	53,244.7	30,750.3	17,415.3	2,769.1	1,360.0	950.0	0.0	
<hr/>								
New Asset Or Enhancement Schemes	87,714.8	30,751.7	17,379.3	13,818.3	13,977.7	8,450.8	3,337.0	
Maintenance/Refurbishment Schemes	135.3	0.0	36.0	0.0	0.0	0.0	99.3	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					Estimated Costs					
					2006/07	2007/08	2008/09	2009/10		
A	1477 MZ4	Porches - Garforth & Kippax	68.6	1.4	0.0	67.2	0.0	0.0	0.0	
A	1499 NG9	Church App,Place,Square - Garforth	37.8	0.0	0.0	0.0	0.0	37.8	0.0	
A	1499 NI6	Spring Close`S Richmond Hill	158.0	0.0	0.0	0.0	158.0	0.0	0.0	
A	1499 NJ6	U.Wtr Cre O,Cdaww,Remrd O,Fbk Gre,Wmi Cr	176.4	0.0	0.0	0.0	176.4	0.0	0.0	
A	1499 NJ7	Kedr O, Es Gar, Ull Cre E, Cor Par E	180.6	0.0	0.0	0.0	0.0	180.6	0.0	
A	1499 NJ8	Ull Cr O,Fbk Gr,Wm Cr O,Cor Pae,Rm Rd E	169.3	0.0	0.0	0.0	0.0	0.0	169.3	
A	1499 TA4	Windows Mop-Up Scheme	60.1	0.0	0.0	60.1	0.0	0.0	0.0	
A	1499 WM4	Windows Mop-Up Scheme - Sse	15.0	0.0	0.0	15.0	0.0	0.0	0.0	
A	1500 NG1	Church Gard & Appr - Garforth	47.1	0.0	0.0	0.0	0.0	0.0	47.1	
A	1500 NI2	Spring Close`S - Richmond Hill	79.1	0.0	0.0	0.0	79.1	0.0	0.0	
A	1500 NJ3	Ul.Cres Cotvw Ratrd F.Bak Gr West Cr	88.2	0.0	0.0	0.0	88.2	0.0	0.0	
B	1500 NJ4	Ke Dr O, Est Gar, Ull Cres E, Cor Par E	99.3	0.0	0.0	0.0	0.0	0.0	99.3	
A	1500 NJ5	Ul Cr,Fibk Gr,Wmin Cre,Coro Para,Rmellrd	72.6	0.0	0.0	0.0	0.0	0.0	72.6	
A	1500 TA3	Doors Mop-Up Scheme	29.8	0.0	0.0	29.8	0.0	0.0	0.0	
A	1500 WM5	Doors Mop-Up Scheme - Sse	17.4	0.0	0.0	17.4	0.0	0.0	0.0	
Window & Door Replacement			Uncommitted	1,299.3	1.4	0.0	189.5	501.7	218.4	388.3
A	1477 FH6	Windws&Doors -Whinmr Wst, All Expt5ms	1,220.3	1,099.6	120.7	0.0	0.0	0.0	0.0	
A	1477 OX1	Caspon Properties Excl Flats & Pilot	138.4	100.3	38.1	0.0	0.0	0.0	0.0	
A	1499 MV4	Rookwood Av,Cre,Pl,Sq,Vw - Osmondth	194.3	156.3	38.0	0.0	0.0	0.0	0.0	
A	1499 MW8	Coronation, Lime Tree Kippax	75.0	75.0	0.0	0.0	0.0	0.0	0.0	
A	1499 NC5	Hifields,Westfields & Grove Villas	125.5	119.5	6.0	0.0	0.0	0.0	0.0	
A	1499 NE8	Blands Ave, Cres,Grove - Kippax	29.6	28.9	0.7	0.0	0.0	0.0	0.0	
A	1499 NF2	Cross Hills Drive - Kippax	32.4	31.6	0.8	0.0	0.0	0.0	0.0	
A	1499 NG8	Aberford Rd, The Oval, Cres- Garforth	84.1	82.1	2.0	0.0	0.0	0.0	0.0	
A	1499 NH1	Astley Ln,Pres.Vw,Prim.Ave, - Garfor	51.1	49.8	1.3	0.0	0.0	0.0	0.0	
A	1499 NH2	Chur Cl,Ln,Nevil Gr,Smea Gr, Garforth	76.2	74.4	1.8	0.0	0.0	0.0	0.0	
A	1499 NI4	Charlton`S / Glensdale`S Rich Hill	90.0	83.7	6.3	0.0	0.0	0.0	0.0	
A	1499 NI5	C.Ln,Crs/D,St/K/St/Ox.St/Pon.Ln - R.Hill	242.7	237.0	5.7	0.0	0.0	0.0	0.0	
A	1499 NN1	Halton Colton Excl Wland Rd - Osmondthor	41.6	1.3	40.3	0.0	0.0	0.0	0.0	
A	1499 NN3	Ing Rd,Othrp Ln 112-130,Stowe Gr,Flats	54.4	36.6	17.8	0.0	0.0	0.0	0.0	
A	1499 NN4	Nev App,Ci,Gar,Rd,Ha Moor Rd - Osmond	55.6	0.0	55.6	0.0	0.0	0.0	0.0	
A	1499 NN6	Neville Avenue Flats Osmondthorpe	88.0	85.6	2.4	0.0	0.0	0.0	0.0	
A	1499 NN7	Neville Sq Flats Osmondthorpe	38.3	36.6	1.7	0.0	0.0	0.0	0.0	
A	1499 NN9	R`Wood Gar,Hill,Mount,Rd,Terr - Osmondth	238.5	4.1	234.4	0.0	0.0	0.0	0.0	
A	1499 NO2	W`Beck Gard,Mt,Rd,St,Terr - Flats Osmond	254.0	251.1	2.9	0.0	0.0	0.0	0.0	
A	1499 NO4	Birch,Elm,Rose,Sycamore,Valleys	320.3	311.4	8.9	0.0	0.0	0.0	0.0	
A	1500 MW2	Alandales,Barley Hill,Summerhills Gar	41.8	40.7	1.1	0.0	0.0	0.0	0.0	

Page 348

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

2006/07

2007/08

2008/09

2009/10

31 Mar 10

A	1500	NB7	Barwick In Elmet - All Properties	61.3	61.1	0.2	0.0	0.0	0.0	0.0
A	1500	NB8	Oak Estate - Garforth	91.6	89.5	2.1	0.0	0.0	0.0	0.0
A	1500	NB9	Westbourn`S - Garforth	53.8	52.6	1.2	0.0	0.0	0.0	0.0
A	1500	NC4	Glencoe`S / Station Road - Kippax	73.9	72.2	1.7	0.0	0.0	0.0	0.0
A	1500	ND9	Blands Allerton By Water Kippax	28.7	27.3	1.4	0.0	0.0	0.0	0.0
A	1500	NE1	Brigshaw Dr, Lane - Kippax	48.7	0.0	48.7	0.0	0.0	0.0	0.0
A	1500	NE2	Cliffe Cres, Gibson Lane-Kippax & Rtb'S	48.0	38.6	9.4	0.0	0.0	0.0	0.0
A	1500	NF9	Abb Cl,Hig.Ct,St Johns Gth,Young Ct Garf	33.7	0.0	33.7	0.0	0.0	0.0	0.0
A	1500	NG2	Goosefield Rise, Ringway, - Garf	22.4	0.0	22.4	0.0	0.0	0.0	0.0
A	1500	NG3	The Oval / Cres - Garforth	60.7	57.6	3.1	0.0	0.0	0.0	0.0
A	1500	NG4	Ast Ln,Pk Ave,Pre Vw,Pri Ave, St Ma`S G	32.1	0.0	32.1	0.0	0.0	0.0	0.0
A	1500	NG5	Church Cl,Ln.Nev Gr,Sme Gr, Garf	93.8	58.9	34.9	0.0	0.0	0.0	0.0
A	1500	NG6	H.Crst,Scot Cl,Swel.Ave,The Crst,Dr,Pr,L	109.3	0.0	109.3	0.0	0.0	0.0	0.0
A	1500	NG7	Wakefield Rd - Garforth	16.6	0.0	16.6	0.0	0.0	0.0	0.0
A	1500	NH8	Ecc/Eve/Lond/Rain/Vin/Well/Eep - Rich Hi	93.8	62.2	31.6	0.0	0.0	0.0	0.0
A	1500	NH9	Glensdale`S - Richmon Hill	68.9	32.4	36.5	0.0	0.0	0.0	0.0
A	1500	NI1	C.Ln/Cre,D.St/Kit.St/Ox.St.Pont.Ln -R.Hh	137.8	128.0	9.8	0.0	0.0	0.0	0.0
A	1500	NJ2	Hall Pk Croft/Meadows/Orchards, Kippax	43.2	42.2	1.0	0.0	0.0	0.0	0.0
A	1500	NL1	Halton / Colton All Props - Osmond	92.3	59.5	32.8	0.0	0.0	0.0	0.0
A	1500	NL2	Halt Mr Av / Nev Pla (Excl Flats) Osmon	161.3	119.8	41.5	0.0	0.0	0.0	0.0
A	1500	NL4	Neville App,Cl,Gart,Rd - Osmondthorpe	42.5	0.0	42.5	0.0	0.0	0.0	0.0
A	1500	NL5	Neville Ave Flats - Osmondthorpe	17.0	8.3	8.7	0.0	0.0	0.0	0.0
A	1500	NL6	Neville Sq (Flats) Osmondthorpe	10.2	0.0	10.2	0.0	0.0	0.0	0.0
A	1500	NL7	O`Thorpe Lane Exc Flat & Caspons Osmond	53.5	45.8	7.7	0.0	0.0	0.0	0.0
A	1500	NL8	Rookwood Ave,Cres,Pl,Sq,Vw -Osmond	58.6	0.0	58.6	0.0	0.0	0.0	0.0
A	1500	NL9	Rookwood Gar,Hill,Mt,Par,Rd,Ter - Osmond	85.9	0.0	85.9	0.0	0.0	0.0	0.0
A	1500	NM1	Wykebeck Avenue - Osmondthorpe	72.5	0.0	72.5	0.0	0.0	0.0	0.0
A	1500	NM2	Wbeck Cr,Gard,Rd,St,Terr,Nev Rd Ex Flat	97.3	0.0	97.3	0.0	0.0	0.0	0.0
A	1500	NM3	Wykebeck Gard,Rd St (Flats) Osmond	43.2	13.5	29.7	0.0	0.0	0.0	0.0
A	1500	NM4	Wykebeck Mount - Osmondthrope	88.1	49.2	38.9	0.0	0.0	0.0	0.0
A	1662		Planned Door Replacements 2004/05	168.7	108.7	60.0	0.0	0.0	0.0	0.0

Window & Door Replacement			Committed	5,601.5	4,033.0	1,568.5	0.0	0.0	0.0	0.0
---------------------------	--	--	-----------	---------	---------	---------	-----	-----	-----	-----

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	1528 WM7	Heatlease Lseh 2007/08	750.0	0.0	0.0	750.0	0.0	0.0	0.0
A	12021	Cavity Wall & Loft Insulation Parent	195.0	0.0	0.0	125.0	45.0	25.0	0.0
Heating Energy Efficiency & Anti Damp			945.0	0.0	0.0	875.0	45.0	25.0	0.0
A	1105	Boiler Replacement - Lseh	1,673.2	992.2	261.0	170.0	150.0	100.0	0.0
A	1528 OC9	Heatlease 2005/06	496.1	490.8	5.3	0.0	0.0	0.0	0.0
A	1528 VT2	Heatlease Lseh 2006 -07	775.0	0.0	775.0	0.0	0.0	0.0	0.0
A	12021 TC8	Cwi To Kencast Properties M'Fld & Sw'Tn	9.9	1.2	8.7	0.0	0.0	0.0	0.0
A	12021 VU1	Cwi As Advised By Energy Unit	131.3	0.0	131.3	0.0	0.0	0.0	0.0
A	12354 SM7	Brooksbank Primroses Wnfs - Energy Effic	456.6	452.6	4.0	0.0	0.0	0.0	0.0
A	12354 TD2	Great Preston Wnfs - Energy Efficiency	789.4	0.0	789.4	0.0	0.0	0.0	0.0
Heating Energy Efficiency & Anti Damp			4,331.5	1,936.8	1,974.7	170.0	150.0	100.0	0.0
A	1753 OJ6	Caspon Enveloping - Osmondthorpe	821.3	0.0	0.0	821.3	0.0	0.0	0.0
A	1753 TD1	Tarran Bungalows - Refurbishment	245.0	0.0	0.0	245.0	0.0	0.0	0.0
A	12071 NW6	5m Refurbishment Whinmoor Phase 3	984.8	0.0	0.0	0.0	984.8	0.0	0.0
A	12071 ZZ3	5m Refurbishment, Whinmoor - Phase 2	786.0	0.0	0.0	489.6	296.4	0.0	0.0
Defective Houses			2,837.1	0.0	0.0	1,555.9	1,281.2	0.0	0.0
A	365 DN6	Osmondthorpe Caspons - Pilot	249.0	243.4	5.6	0.0	0.0	0.0	0.0
A	1753 OX7	Whinmoor West Phase 16 Underpinning	389.1	81.2	302.8	5.1	0.0	0.0	0.0
A	1838 NW7	Phase 15 Underpinning - Lindsay Parkinso	102.1	85.8	16.3	0.0	0.0	0.0	0.0
A	12071 DJ7	5m Refurbishment, Whinmoor - Phase 1	776.5	663.7	112.8	0.0	0.0	0.0	0.0
A	12071 DK2	5m Refurbishment, Whinmoor. Phase 2a	130.0	0.0	130.0	0.0	0.0	0.0	0.0
Defective Houses			1,646.7	1,074.1	567.5	5.1	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	1750 NK4	The Cres / The Oval Sheltered Sec Light	9.8	8.7	1.1	0.0	0.0	0.0	0.0
B	1880 EAO OI3	Whinmoor Lighting & Security	36.0	0.0	36.0	0.0	0.0	0.0	0.0
A	12598	Alley Gating - Richmond Hill	75.0	0.0	25.0	25.0	25.0	0.0	0.0
A	12599	Cctv - Osmondthorpe	100.0	0.0	100.0	0.0	0.0	0.0	0.0
Community Safety Committed			220.8	8.7	162.1	25.0	25.0	0.0	0.0
A	12173	Rewiring	165.0	0.0	0.0	66.0	55.0	44.0	0.0
Electrical Uncommitted			165.0	0.0	0.0	66.0	55.0	44.0	0.0
A	1104	Leeds South East Homes - Digital Tv	125.1	121.3	3.8	0.0	0.0	0.0	0.0
A	1792	Planned Rewires	230.5	202.8	27.7	0.0	0.0	0.0	0.0
A	12173 ON7	Isolated Rewires 2005/06	93.9	92.8	1.1	0.0	0.0	0.0	0.0
A	12173 VT4	Lightning Conductor - Cross Hills Court	9.4	0.0	9.4	0.0	0.0	0.0	0.0
A	12173 ZZ8	Isolated/Random Rewires 2006/07	77.4	0.0	77.4	0.0	0.0	0.0	0.0
Electrical Committed			536.3	416.9	119.4	0.0	0.0	0.0	0.0
A	1504 ND8	Elm Avenue - Kippax	33.1	0.0	0.0	0.0	33.1	0.0	0.0
A	1504 NF3	Barwick In Elmet All Props - Garfo	183.7	0.0	0.0	0.0	0.0	183.7	0.0
A	1504 NK7	Nev Gro,Mount,View,Walk - Osmond	289.3	0.0	0.0	289.3	0.0	0.0	0.0
A	1504 NK8	Rookwood Ave,Cres,View - Osmond	311.0	0.0	0.0	311.0	0.0	0.0	0.0
A	1504 NK9	Rookwood Gard,Hill,Road - Osmond	544.3	0.0	0.0	544.3	0.0	0.0	0.0
A	1504 VU4	Random Roofs - Rtbs,Bats,Party Walls Etc	48.8	0.0	0.0	48.8	0.0	0.0	0.0
Re-Roofing Uncommitted			1,410.2	0.0	0.0	1,193.4	33.1	183.7	0.0
A	1504 FG4	Neville Cl, Birch Dr, Brigshaw Drive	480.9	468.3	12.6	0.0	0.0	0.0	0.0
A	1504 MX4	Dawlish`S Skelton`S Victoria`S R.Hill	412.0	400.8	11.2	0.0	0.0	0.0	0.0
A	1504 MX5	East Parks & Garton`S - Richmond Hill	296.0	288.0	8.0	0.0	0.0	0.0	0.0
A	1504 MX6	Green Ln, Main St, Gibson Ln Bung, Kippa	255.5	252.0	3.5	0.0	0.0	0.0	0.0
A	1504 NF4	Aber.Rd, The Oval & Cres - Garforth	411.5	341.6	69.9	0.0	0.0	0.0	0.0
A	1504 NF5	Church Gardns - Garforth	102.3	0.0	102.3	0.0	0.0	0.0	0.0
A	1504 NF6	Oak Estate - Garforth	523.2	503.2	20.0	0.0	0.0	0.0	0.0
A	1504 NF7	Queensway - Garforth	93.0	90.9	2.1	0.0	0.0	0.0	0.0
A	1504 NF8	The Crest,Drive,Plesa,Scott Cl - Gar	224.6	209.3	15.3	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	1504 NH3	Ecc/Ever/Lon/Rain/Vin/Well - Rich Hill	393.3	375.4	17.9	0.0	0.0	0.0	0.0	
A	1504 NH5	Glensdale`S - Richmond Hill	559.8	489.3	70.5	0.0	0.0	0.0	0.0	
A	1504 NK5	Halt Moor Ave/ Nev Place (Exc Flats) Osm	420.1	410.9	9.2	0.0	0.0	0.0	0.0	
A	1504 SJ7	Garforth & Kippax Various Addresses	1,312.2	1,125.7	186.5	0.0	0.0	0.0	0.0	
A	1504 SK9	Richmond Hill - Various Roofing	248.2	195.1	53.1	0.0	0.0	0.0	0.0	
A	1504 SL1	Roofing - Osmondthorpe	1,013.6	760.1	253.5	0.0	0.0	0.0	0.0	
Re-Roofing Committed			6,746.2	5,910.6	835.6	0.0	0.0	0.0	0.0	
A	73958	Saxton Gardens The Lane Lifts	756.1	294.8	444.5	16.8	0.0	0.0	0.0	
Multi-Storey Works & Lift Replacement Committed			756.1	294.8	444.5	16.8	0.0	0.0	0.0	
Page 352	A	1824 NP4	Halliday Court - Garforth	433.1	0.0	0.0	0.0	433.1	0.0	0.0
	A	1824 NP6	Kingsway, Queensway - Garforth	208.2	0.0	0.0	208.2	0.0	0.0	0.0
	A	1824 NP7	Oak Estate - Garforth	832.8	0.0	0.0	832.8	0.0	0.0	0.0
	A	1824 NQ1	Old Micklefield - Garforth	1,224.2	0.0	0.0	508.0	716.2	0.0	0.0
	A	1824 NQ2	Garden Village - Garforth	524.7	0.0	0.0	0.0	524.7	0.0	0.0
	A	1824 NQ3	Ast Ln,Park Av,Presvw,Primr Av,St Maar A	216.5	0.0	0.0	0.0	216.5	0.0	0.0
	A	1824 NQ4	Church Cl,Ln, Nev Gr, Smeat Gr- Garf	516.3	0.0	0.0	0.0	516.3	0.0	0.0
	A	1824 NQ5	Hilcr,Sc.Cl,Spr Ave,The Ave,Cre Dr,Lk,PI	999.4	0.0	0.0	0.0	499.7	499.7	0.0
	A	1824 NQ6	Primrose Hill Estate - Garforth	774.5	0.0	0.0	0.0	0.0	774.5	0.0
	A	1824 NQ7	Wakefield Road - Garforth	116.6	0.0	0.0	0.0	116.6	0.0	0.0
	A	1824 NQ8	Ull Cr,Cot,Vw,Rath Rd, Fibk Gr, Wes Cres	624.6	0.0	0.0	0.0	624.6	0.0	0.0
	A	1824 NQ9	K Dr 51-121, E Gar, Ull Cr 106-148, Cor	632.9	0.0	0.0	0.0	0.0	632.9	0.0
	A	1824 NR1	U Cre 95-103,Fbk 1-63,Wmi Cr 81-91, Co P	474.7	0.0	0.0	0.0	0.0	0.0	474.7
	A	1824 NR3	Brigshaw Drive, Lane. Al By Wtr. Kippax	383.1	0.0	0.0	383.1	0.0	0.0	0.0
	A	1824 NR5	Hollinhurst, Hollins Gr, Prestonln.	533.0	0.0	0.0	533.0	0.0	0.0	0.0
A	1824 NR7	Leeds Road Bungalows	133.2	0.0	0.0	133.2	0.0	0.0	0.0	
A	1824 NR8	Victoria Close & Street Kippax	399.7	0.0	0.0	399.7	0.0	0.0	0.0	
A	1824 NS1	Birchs, Elms, Valleys, Rwood & Sycmr Ave	1,240.9	0.0	0.0	372.3	868.6	0.0	0.0	
A	1824 NS2	Cl Cre,Coro,Gib Ln, L.T.Cre,Pk Ave,Sand	932.7	0.0	0.0	0.0	0.0	932.7	0.0	
A	1824 NS4	Glencoe`S, Station Rd - Kippax	492.3	0.0	0.0	0.0	0.0	492.3	0.0	
A	1824 NS5	Hall Park`S Kippax	333.1	0.0	0.0	0.0	333.1	0.0	0.0	
A	1824 NS6	Mount Pleasant Gardens - Kippax	541.3	0.0	0.0	0.0	541.3	0.0	0.0	
A	1824 NS7	Colton All Properties	66.6	0.0	0.0	0.0	0.0	66.6	0.0	
A	1824 NS8	Brooksbank Dr, Chapel St, Primroses	308.1	0.0	0.0	0.0	0.0	308.1	0.0	
A	1824 NS9	Cricl, The Cres,Wland Rd,Temp Wk, X G Ln	441.4	0.0	0.0	0.0	0.0	441.4	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	1824	NT2	Halt Moor Ave, Neville Pl Excl Flats	691.2	0.0	0.0	0.0	691.2	0.0	0.0
A	1824	NT3	Halton Moor Ave, Neville Place Flats	799.4	0.0	0.0	0.0	0.0	0.0	799.4
A	1824	NT4	Ings Rd Stowe Gr Ossy Lane 113-130 Flats	233.2	0.0	0.0	0.0	0.0	0.0	233.2
A	1824	NT6	Nev Ave Exc Flats. Parade, Row Terr.	483.0	0.0	0.0	483.0	0.0	0.0	0.0
A	1824	NT7	Neville Ave (Flats) Osmondthorpe	166.6	0.0	0.0	0.0	0.0	0.0	166.6
A	1824	NT8	Neville Gr, Mt, Vw, Wk. Osmondthorpe	408.1	0.0	0.0	408.1	0.0	0.0	0.0
A	1824	NT9	Neville Sq (Flats) Osmondthorpe	133.2	0.0	0.0	0.0	0.0	0.0	133.2
A	1824	NU4	Wykebeck Avenue - Osmondthorpe	607.9	0.0	0.0	0.0	0.0	607.9	0.0
A	1824	NU5	W.Beck Cre,Gar,Rd,St,Ter, Nev Rd Ex Flat	766.2	0.0	0.0	0.0	0.0	766.2	0.0
A	1824	NU6	Wykebeck Gar, Rd, St Flats Osm	774.5	0.0	0.0	0.0	0.0	0.0	774.5
A	1824	NU7	Cla Ln, Cre, Dent,Kit,Oxl St. Pfract Ln	1,052.3	0.0	0.0	0.0	1,052.3	0.0	0.0
A	1824	NU8	Wykebeck Mount - Osmondthorpe	358.1	0.0	0.0	0.0	358.1	0.0	0.0
A	1824	NV1	Dawlish`S, Ivy`S, Skelton`S, Victoria`S	599.6	0.0	0.0	0.0	599.6	0.0	0.0
A	1824	NV3	E`Burn,Everl,Londos,Rainc,Viner,Wel Rd	624.6	0.0	0.0	0.0	0.0	624.6	0.0
A	1824	NV5	Aysgarth`S - Richmond Hill	624.6	0.0	0.0	624.6	0.0	0.0	0.0
A	1824	NV7	Wykbeck Gr,Pl,Sq,Vw, Selby Ave, Rd	466.4	0.0	0.0	0.0	0.0	0.0	466.4
A	1824	NV8	Cain Cl Miln Gar Mul Ct Ogra Sq - R.Hill	632.9	0.0	0.0	632.9	0.0	0.0	0.0
A	1824	NV9	Spring Close`S - Richmond Hill	599.6	0.0	0.0	0.0	0.0	599.6	0.0
A	1824	NW1	Richmond Hills - Rich Hill	233.2	0.0	0.0	0.0	0.0	233.2	0.0
A	1824	SY0	Hebdens, Baildon Wk,Coal Road - Whinmoor	1,049.3	0.0	0.0	0.0	1,049.3	0.0	0.0
A	1824	SZ2	Naburn Court, Naburns Parkwalls	999.4	0.0	0.0	999.4	0.0	0.0	0.0
A	1824	TN9	Coal Rd Red Hall Chase Phase 2 5ms	266.5	0.0	0.0	0.0	266.5	0.0	0.0
A	1824	TO1	Coal Rd Red Hall Chase Phase3 5 Ms	499.7	0.0	0.0	0.0	499.7	0.0	0.0
Kitchens & Bathrooms			Uncommitted	26,453.4	0.0	0.0	6,518.3	9,907.4	6,979.7	3,048.0
A	1629	Planned Kitchen Replacements		1,642.1	1,392.1	250.0	0.0	0.0	0.0	0.0
A	1630	Planned Bathroom Replacements		579.9	479.9	75.0	25.0	0.0	0.0	0.0
A	1824	NO8	Abb Cl, Bee Vw, St Joh Gar, The Dale	434.0	14.9	419.1	0.0	0.0	0.0	0.0
A	1824	NO9	All Properties Barwick In Elmet. Garf	294.9	136.6	158.3	0.0	0.0	0.0	0.0
A	1824	NP1	Aberford Rd, The Oval. Crescent, Garfo	546.0	0.0	546.0	0.0	0.0	0.0	0.0
A	1824	NP2	Alandale, Barley Hill Rd, Summerhill`S	156.1	42.8	113.3	0.0	0.0	0.0	0.0
A	1824	NP3	Church Gardens, App. Garforth	296.2	10.6	285.6	0.0	0.0	0.0	0.0
A	1824	NP5	Halliday Road - Garforth	256.6	78.8	177.8	0.0	0.0	0.0	0.0
A	1824	NP9	Westbourns - Garforth	52.4	22.3	30.1	0.0	0.0	0.0	0.0
A	1824	NR2	Blands - Allerton By Water - Kippax	233.1	4.8	228.3	0.0	0.0	0.0	0.0
A	1824	NR4	H.Fld,W.Fld, Gr Villas, 26 - 86 Lds Rd	821.1	0.0	821.1	0.0	0.0	0.0	0.0
A	1824	NR6	Park Avenue, Allerton By Water, Kippax	68.0	63.0	5.0	0.0	0.0	0.0	0.0
A	1824	NR9	Church View, Ledston Luck, Kippax	79.9	17.6	62.3	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	1824 NS3	Cross Hills Court & Drive - Kippax	870.0	19.6	850.4	0.0	0.0	0.0	0.0	
A	1824 NT1	Grove Rd,Field End,Station Vw. Osmo	194.5	54.8	139.7	0.0	0.0	0.0	0.0	
A	1824 NT5	Nev Ap,Ci,Gar,Rd, Hal Mr Rd - Osm	584.2	0.0	9.6	574.6	0.0	0.0	0.0	
A	1824 NU1	Osmondthorpe Lane Excl Flats & Caspons	398.0	0.0	398.0	0.0	0.0	0.0	0.0	
A	1824 NU2	R.Wood Ave, Cre, Pl,Sq,Vw Osm	1,068.1	456.0	612.1	0.0	0.0	0.0	0.0	
A	1824 NU3	R.Wood Gar, Hill, Mt, Par, Rd,Ter -Osm	1,503.3	554.8	948.5	0.0	0.0	0.0	0.0	
A	1824 NV2	East Park`S, Gartons	652.0	326.1	325.9	0.0	0.0	0.0	0.0	
A	1824 NV4	Ascot Terrace, Temple View - R. Hill	687.1	0.0	687.1	0.0	0.0	0.0	0.0	
A	1824 NV6	Charlton`S, Glensdale`S - R.Hill	460.5	195.4	265.1	0.0	0.0	0.0	0.0	
A	1824 SY9	5m`S Phase 1 K&B	301.0	7.0	294.0	0.0	0.0	0.0	0.0	
Kitchens & Bathrooms			Committed	12,179.0	3,877.1	7,702.3	599.6	0.0	0.0	0.0
A	1725 NE3	High & Westfield`S Grove Vi 26-86 Lds Rd	283.5	0.0	0.0	283.5	0.0	0.0	0.0	
A	1725 NE7	Clif Cr,Gib Ln,Exc Bu Lim,Tr, Pk Av Sa T	259.8	0.0	0.0	259.8	0.0	0.0	0.0	
A	12600	Garage Demolitions - Parent	147.8	0.0	0.0	47.8	50.0	50.0	0.0	
Environmental & Other Remedials			Uncommitted	691.1	0.0	0.0	591.1	50.0	50.0	0.0
A	1725 MZ1	Wall Ties - Repointing - Garf & Kippax	470.6	468.6	2.0	0.0	0.0	0.0	0.0	
A	1725 MZ6	Wall Ties, Pointing - Osmondthorpe	930.1	925.7	4.4	0.0	0.0	0.0	0.0	
A	1725 NE6	Birch`S Elm,Rosewood,Sycam Ave,Val Av Ki	761.1	521.4	222.5	17.2	0.0	0.0	0.0	
A	1725 NM5	Halton Moor Ave Nev Pl & Osm Lane	544.7	485.3	47.4	12.0	0.0	0.0	0.0	
A	1725 NM8	Neville`S Osmondthorpe	923.8	858.1	65.7	0.0	0.0	0.0	0.0	
A	1803 SN8	Baldons Hebdens Stennie Props	17.6	0.4	17.2	0.0	0.0	0.0	0.0	
A	12073	Planned Environmental Works	236.5	10.7	0.0	75.8	75.0	75.0	0.0	
A	12073 SM8	Victoria Close Cross Hills Court Garden	30.7	20.0	10.7	0.0	0.0	0.0	0.0	
A	12073 VT7	Fencing - Ascot Terrace	2.8	0.0	2.8	0.0	0.0	0.0	0.0	
A	12600 WE4	Garage Demolitions - Aysgarths	2.2	0.0	2.2	0.0	0.0	0.0	0.0	
A	12601	Environmentals To Sheltered Schemes	150.0	0.0	35.0	50.0	50.0	15.0	0.0	
Environmental & Other Remedials			Committed	4,070.1	3,290.2	409.9	155.0	125.0	90.0	0.0
A	12455 SZ1	Baldon`S Naburn`S Wimpey No Fines	744.3	0.0	0.0	0.0	744.3	0.0	0.0	
Major Property Improvements			Uncommitted	744.3	0.0	0.0	0.0	744.3	0.0	0.0

Page 122 of 154

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	1645	Planned Minor Works - Lseh	249.6	209.6	10.0	10.0	10.0	10.0	0.0
A	12124	Asbestos Removal - Lseh	117.2	67.2	50.0	0.0	0.0	0.0	0.0
Miscellaneous & Planned Expenditure			366.8	276.8	60.0	10.0	10.0	10.0	0.0
Committed									
A	498 DI9	Demo-Kendl Dr/Coro P/Ulls Cres/Wes C, Hm	138.7	138.1	0.6	0.0	0.0	0.0	0.0
A	1958 PA6	Kendal Drive - Fencing	13.7	8.4	5.3	0.0	0.0	0.0	0.0
A	1958 SN8	Cctv - Extra Cameras	137.0	52.1	84.9	0.0	0.0	0.0	0.0
Estate Action - Halton Moor			289.4	198.6	90.8	0.0	0.0	0.0	0.0
Committed									
A	73774 DR1	Saxton Gardens Parade & Drive Security	111.1	99.4	11.7	0.0	0.0	0.0	0.0
A	77132	Saxton Gardens The Close (Sg03)	2,452.9	2,452.4	0.5	0.0	0.0	0.0	0.0
Saxton Gardens (Srb2)			2,564.0	2,551.8	12.2	0.0	0.0	0.0	0.0
Committed									
A	12067	Aids & Adaptations	4,854.5	1,254.5	1,050.0	950.0	850.0	750.0	0.0
Equipment & Modifications For Disabled			4,854.5	1,254.5	1,050.0	950.0	850.0	750.0	0.0
Committed									
A	363	Elmet Towers 1-61 Homeloss	172.8	51.6	121.2	0.0	0.0	0.0	0.0
A	498 DG8	Demo - Osmondthorpe Lane(232-262), Osmon	56.3	56.0	0.3	0.0	0.0	0.0	0.0
A	692	Capital Voids - Lseh	7,871.8	5,471.8	2,125.0	275.0	0.0	0.0	0.0
A	1779 NA0	Demo - Birch Grove Shops, Kippax	34.5	34.4	0.1	0.0	0.0	0.0	0.0
Empty Properties Strategy			8,135.4	5,613.8	2,246.6	275.0	0.0	0.0	0.0
Committed									
A	12602 ZZ9	Kippax Nho Alterations	60.0	0.0	0.0	60.0	0.0	0.0	0.0
Service Delivery Improvements			60.0	0.0	0.0	60.0	0.0	0.0	0.0
Uncommitted									

Page 355

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South East Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	12339	Computer Pilot System - Lseh	18.8	5.0	13.8	0.0	0.0	0.0	0.0	
A	12443	It Equipment	27.6	7.6	7.4	12.6	0.0	0.0	0.0	
A	12603	Environmental Team Set Up	10.0	0.0	10.0	0.0	0.0	0.0	0.0	
A	13247	Cross Green Demolition Area Homeloss	40.0	0.0	40.0	0.0	0.0	0.0	0.0	
Service Delivery Improvements			Committed	96.4	12.6	71.2	12.6	0.0	0.0	0.0
A	12605	Dda Schemes	850.0	0.0	100.0	550.0	200.0	0.0	0.0	
Almo Disability Discrimination Act			Committed	850.0	0.0	100.0	550.0	200.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Belle Isle Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Heating Energy Efficiency And Anti Damp Defective Houses	4,485.0	0.0	2,194.5	1,039.5	395.5	535.5	320.0	
Re-Roofing	3,074.1	1,626.9	1,447.2	0.0	0.0	0.0	0.0	
Major Property Improvements	582.5	575.2	7.3	0.0	0.0	0.0	0.0	
Miscellaneous And Planned Expenditure	8,302.3	5,509.1	706.5	1,562.5	524.2	0.0	0.0	
Empty Properties Strategy	2,458.8	506.2	550.0	330.0	190.0	482.6	400.0	
Service Delivery Improvements	3,685.9	1,258.7	750.0	650.0	142.7	285.7	598.8	
	415.5	393.4	22.1	0.0	0.0	0.0	0.0	
Gross Payments	23,004.1	9,869.5	5,677.6	3,582.0	1,252.4	1,303.8	1,318.8	
Uncommitted Schemes	6,749.4	0.0	86.9	2,787.5	1,252.4	1,303.8	1,318.8	
Committed Schemes	16,254.7	9,869.5	5,590.7	794.5	0.0	0.0	0.0	
New Asset Or Enhancement Schemes	20,177.0	8,203.8	4,878.2	3,532.0	1,146.4	1,197.8	1,218.8	
Maintenance/Refurbishment Schemes	2,827.1	1,665.7	799.4	50.0	106.0	106.0	100.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Belle Isle

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

				2006/07	2007/08	2008/09	2009/10	31 Mar 10	
A	484 EO4	Heat Lease - Belle Isle Emb - Future	729.0	0.0	0.0	0.0	219.5	359.5	150.0
B	582 FQ5	Insulation Works Future Years	312.0	0.0	0.0	0.0	106.0	106.0	100.0
A	1252 ES4	Boiler Replacement Belle Isle Future Yea	210.0	0.0	0.0	0.0	70.0	70.0	70.0
A	13334	Heat Lease 2007/08	125.0	0.0	0.0	125.0	0.0	0.0	0.0
B	13335	Insulation Work 2007/08	50.0	0.0	0.0	50.0	0.0	0.0	0.0
A	13336	Boiler Replacement 2007/08	70.0	0.0	0.0	70.0	0.0	0.0	0.0
Heating Energy Efficiency And Anti Damp Uncommitted			1,496.0	0.0	0.0	245.0	395.5	535.5	320.0
A	12590	Insulation & Decency Works Wnf -Flats	2,353.4	0.0	1,558.9	794.5	0.0	0.0	0.0
A	13000	Heat Lease 2006/07 - Bitmo	515.6	0.0	515.6	0.0	0.0	0.0	0.0
B	13001	Insulation Work 2006/07 - Bitmo	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A	13037	Boiler Replacement 2006/07 - Bitmo	100.0	0.0	100.0	0.0	0.0	0.0	0.0
Heating Energy Efficiency And Anti Damp Committed			2,989.0	0.0	2,194.5	794.5	0.0	0.0	0.0
A	1763 GC2	Bullock Partnering Contract - Aberfields	3,074.1	1,626.9	1,447.2	0.0	0.0	0.0	0.0
Defective Houses Committed			3,074.1	1,626.9	1,447.2	0.0	0.0	0.0	0.0
B	491 BG7	Roofing - Bell Isle Rd/Town St/Winrose A	536.9	531.3	5.6	0.0	0.0	0.0	0.0
B	491 GS7	Estate House - Shops - Broom Place	45.6	43.9	1.7	0.0	0.0	0.0	0.0
Re-Roofing Committed			582.5	575.2	7.3	0.0	0.0	0.0	0.0
A	1763 GB5	Lanshaws	766.0	0.0	86.9	679.1	0.0	0.0	0.0
A	1763 GB6	Belle Isle Circus,Road,Close	67.9	0.0	0.0	67.9	0.0	0.0	0.0
A	1763 GB7	Winrose Avenue	445.8	0.0	0.0	445.8	0.0	0.0	0.0
A	1763 GB8	East Grange & West Grange	126.0	0.0	0.0	126.0	0.0	0.0	0.0
A	1763 GB9	Winrose'S	767.9	0.0	0.0	243.7	524.2	0.0	0.0
Major Property Improvements Uncommitted			2,173.6	0.0	86.9	1,562.5	524.2	0.0	0.0

Page 358

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Belle Isle

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	1763 FR4	Belle Isle Tmo - Bullock - Package B	3,559.7	3,381.4	178.3	0.0	0.0	0.0	0.0
A	1763 FR7	Belle Isle Tmo - Bullock - Package A	2,128.6	2,127.7	0.9	0.0	0.0	0.0	0.0
A	1763 GC3	Window Contract - Newhalls	86.9	0.0	86.9	0.0	0.0	0.0	0.0
A	1763 GC4	Partnering Contract - Newhalls	353.5	0.0	353.5	0.0	0.0	0.0	0.0
Major Property Improvements			6,128.7	5,509.1	619.6	0.0	0.0	0.0	0.0
Committed									
A	1077 ES2	Bitmo - Capital Work To Tenanted Props	690.0	0.0	0.0	190.0	50.0	50.0	400.0
A	12066 HL2	Adaptations Future Years	712.6	0.0	0.0	140.0	140.0	432.6	0.0
Miscellaneous And Planned Expenditure			1,402.6	0.0	0.0	330.0	190.0	482.6	400.0
Uncommitted									
A	1077 FV7	Capital Work To Tenanted Properties	784.4	384.4	400.0	0.0	0.0	0.0	0.0
A	12066 FW1	Adaptations For The Disabled	271.8	121.8	150.0	0.0	0.0	0.0	0.0
Miscellaneous And Planned Expenditure			1,056.2	506.2	550.0	0.0	0.0	0.0	0.0
Committed									
A	1080 EO5	Void Refurbishment Bitmo - Future Yrs	1,677.2	0.0	0.0	650.0	142.7	285.7	598.8
Empty Properties Strategy			1,677.2	0.0	0.0	650.0	142.7	285.7	598.8
Uncommitted									
A	1626	Voids Refurbishment Belle Isle 2004/05	561.6	561.6	0.0	0.0	0.0	0.0	0.0
B	1976	Bitmo - Void Refurbishment	1,447.1	697.1	750.0	0.0	0.0	0.0	0.0
Empty Properties Strategy			2,008.7	1,258.7	750.0	0.0	0.0	0.0	0.0
Committed									
B	503 EMB	Belle Isle Emb	415.5	393.4	22.1	0.0	0.0	0.0	0.0
Service Delivery Improvements			415.5	393.4	22.1	0.0	0.0	0.0	0.0
Committed									

Page 359

Leeds City Council Capital Programme - Neighbourhood & Housing Department

Belle Isle

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
Conversions	1,500.0	0.0	0.0	500.0	1,000.0	0.0	0.0
Window & Door Replacement	130.8	0.0	130.8	0.0	0.0	0.0	0.0
Heating Energy Efficiency And Anti Damp	18,085.7	2,219.3	4,751.0	4,206.4	1,856.8	2,552.2	2,500.0
Defective Houses	12,908.5	8,033.3	2,425.2	2,450.0	0.0	0.0	0.0
Community Safety	81.6	8.1	23.5	50.0	0.0	0.0	0.0
Electrical	2,289.7	168.1	1,560.6	561.0	0.0	0.0	0.0
Re-Roofing	5,043.3	490.8	2,288.3	2,264.2	0.0	0.0	0.0
Multi Storey Works & Lift Replacement	327.7	21.3	306.4	0.0	0.0	0.0	0.0
Kitchens & Bathrooms	235.4	230.0	5.4	0.0	0.0	0.0	0.0
Environmental & Other Remedials	734.5	81.8	52.7	50.0	150.0	200.0	200.0
Major Property Improvements	58,622.8	20,110.3	16,499.1	20,325.7	1,687.7	0.0	0.0
Miscellaneous And Planned Expenditure	13,819.3	1,493.5	2,629.0	2,900.0	1,350.0	2,500.0	2,946.8
Empty Properties Strategy	19,573.4	4,271.3	3,471.6	4,418.6	1,711.9	2,700.0	3,000.0
Service Delivery Improvements	80.0	0.0	0.0	15.0	15.0	50.0	0.0
Almo Disability Discrimination Act	2,033.7	0.0	328.9	700.0	450.0	554.8	0.0
Gross Payments	135,466.4	37,127.8	34,472.5	38,440.9	8,221.4	8,557.0	8,646.8
Uncommitted Schemes	51,015.6	155.7	580.0	26,136.9	6,939.2	8,557.0	8,646.8
Committed Schemes	84,450.8	36,972.1	33,892.5	12,304.0	1,282.2	0.0	0.0
New Asset Or Enhancement Schemes	133,222.6	36,445.8	34,260.7	38,390.9	7,921.4	8,057.0	8,146.8
Maintenance/Refurbishment Schemes	2,243.8	682.0	211.8	50.0	300.0	500.0	500.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
A	13302	Arthington Court - Conversion	1,500.0	0.0	0.0	500.0	1,000.0	0.0	0.0
Conversions			1,500.0	0.0	0.0	500.0	1,000.0	0.0	0.0
A	1762 VT6	Westwood Estate Window Contract	15.5	0.0	15.5	0.0	0.0	0.0	0.0
A	13119	Door Replacement Programme Dewsbury Road	69.6	0.0	69.6	0.0	0.0	0.0	0.0
B	13132	Door Replacement Programme Morley	45.7	0.0	45.7	0.0	0.0	0.0	0.0
Window & Door Replacement			130.8	0.0	130.8	0.0	0.0	0.0	0.0
A	484 EA3	Heat Lease - Future Years	4,709.0	0.0	0.0	0.0	1,256.8	1,752.2	1,700.0
B	582 FQ4	Insulation Works - Future Years	1,300.0	0.0	0.0	0.0	300.0	500.0	500.0
A	1252 ER5	Boiler Replacement Lsh - Future Years	900.0	0.0	0.0	0.0	300.0	300.0	300.0
A	1252 GC9	Boiler Replacement 2007/08	300.0	0.0	0.0	300.0	0.0	0.0	0.0
A	13209	Insulation Work 2007/08	666.6	0.0	0.0	666.6	0.0	0.0	0.0
A	13261	Renewable Energy Pilot Schemes	100.0	0.0	0.0	100.0	0.0	0.0	0.0
A	13291	Heat Lease 2007/08	3,139.8	0.0	0.0	3,139.8	0.0	0.0	0.0
Heating Energy Efficiency And Anti Damp			11,115.4	0.0	0.0	4,206.4	1,856.8	2,552.2	2,500.0
A	484 FU7	Heat Lease 2005/06	2,162.5	2,188.1	-25.6	0.0	0.0	0.0	0.0
A	1252 ZZ4	Boiler Replacement 2006/07	450.0	0.0	450.0	0.0	0.0	0.0	0.0
A	1415	Installation Of Gas Supply	296.5	31.2	265.3	0.0	0.0	0.0	0.0
A	12999	Heat Lease 2006/07 - Lsh	3,866.0	0.0	3,866.0	0.0	0.0	0.0	0.0
B	13026	Insulation Works 2006/07 - Lsh	108.2	0.0	108.2	0.0	0.0	0.0	0.0
B	13061	Lsh Loft Insulation - Dulverton	22.8	0.0	22.8	0.0	0.0	0.0	0.0
A	13208	Extension Of Gas Supply	64.3	0.0	64.3	0.0	0.0	0.0	0.0
Heating Energy Efficiency And Anti Damp			6,970.3	2,219.3	4,751.0	0.0	0.0	0.0	0.0
A	13246	Dorlonco Properties Lsh	450.0	0.0	0.0	450.0	0.0	0.0	0.0
A	13298	Hard To Treat Properties 2007/08	2,000.0	0.0	0.0	2,000.0	0.0	0.0	0.0
Defective Houses			2,450.0	0.0	0.0	2,450.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	1762	FV5	Lovell - Year 4 - Gildersome	1,808.3	34.7	1,773.6	0.0	0.0	0.0
A	1762	FW3	Keepmoat - Package 5 - Manor Farms	3,030.3	2,553.3	477.0	0.0	0.0	0.0
A	1762	FW4	Bullock Contract 3 - Hunslet Carr	2,142.2	2,138.4	3.8	0.0	0.0	0.0
A	1762	FW5	Bullock - Contract 4 - Hunslet	2,577.4	2,459.0	118.4	0.0	0.0	0.0
A	1762	FX8	Carlton, Lofthouse, Robin Hood	900.3	847.9	52.4	0.0	0.0	0.0
Defective Houses			Committed	10,458.5	8,033.3	2,425.2	0.0	0.0	0.0
A	13294		Community Safety 2007/08 Parent	50.0	0.0	0.0	50.0	0.0	0.0
Community Safety			Uncommitted	50.0	0.0	0.0	50.0	0.0	0.0
A	1613		Security Lighting - Various Properties	8.6	8.1	0.5	0.0	0.0	0.0
B	1882	STO OIO	Lighting For Albert Drive Area	7.3	0.0	7.3	0.0	0.0	0.0
B	1882	STO OO7	Gating Of Albert Drive Shops, Morley	13.7	0.0	13.7	0.0	0.0	0.0
	13205		Middleton Park Circus - Alleygating	2.0	0.0	2.0	0.0	0.0	0.0
Community Safety			Committed	31.6	8.1	23.5	0.0	0.0	0.0
A	13172		Isolated Rewires 2007/08	261.0	0.0	0.0	261.0	0.0	0.0
A	13173		Rewiring 2007/08	300.0	0.0	0.0	300.0	0.0	0.0
Electrical			Uncommitted	561.0	0.0	0.0	561.0	0.0	0.0
B	490	ES6	Rewiring Isolated Properties 2004/05	9.5	8.9	0.6	0.0	0.0	0.0
B	555		Digital Tv - Leeds South Homes	159.2	159.2	0.0	0.0	0.0	0.0
A	13052		Isolated Rewires 2006/07	105.0	0.0	105.0	0.0	0.0	0.0
A	13181		Rewiring Cottingley Heights & Towers	885.9	0.0	885.9	0.0	0.0	0.0
A	13186		Crescent Grange And Towers - Rewiring	569.1	0.0	569.1	0.0	0.0	0.0
Electrical			Committed	1,728.7	168.1	1,560.6	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A	13293	Reroofing 2007/08 Parent	1,000.0	0.0	0.0	1,000.0	0.0	0.0	0.0
Re-Roofing			1,000.0	0.0	0.0	1,000.0	0.0	0.0	0.0
Uncommitted									
B	491 BP9	Roofing - Morley	356.5	354.6	1.9	0.0	0.0	0.0	0.0
B	491 DN9	Reroofing - Rothwell - Extension	137.3	136.2	1.1	0.0	0.0	0.0	0.0
A	13134	Re Roofing Fairleigh Road & Greenwood R	13.0	0.0	13.0	0.0	0.0	0.0	0.0
A	13163	Reroofing Lsh Rothwell & Morley	1,262.2	0.0	961.0	301.2	0.0	0.0	0.0
A	13245	Middleton & Rothwell Reroofing Phase 1	1,143.3	0.0	320.1	823.2	0.0	0.0	0.0
A	13248	Reroofing Middleton & Rothwell Phase 2	460.0	0.0	320.2	139.8	0.0	0.0	0.0
A	13255	Winthorpes Re Roofing	340.0	0.0	340.0	0.0	0.0	0.0	0.0
A	13262	Albert Drive Reroofing	18.5	0.0	18.5	0.0	0.0	0.0	0.0
A	13269	Springbank'S Re Roofing	312.5	0.0	312.5	0.0	0.0	0.0	0.0
Re-Roofing			4,043.3	490.8	2,288.3	1,264.2	0.0	0.0	0.0
Committed									
A	1241	Cottingley Ms - Ventilation Systems	327.7	21.3	306.4	0.0	0.0	0.0	0.0
Multi Storey Works & Lift Replacement			327.7	21.3	306.4	0.0	0.0	0.0	0.0
Committed									
A	494 AF4	Kitchens & Bathrooms - Ramsgate	235.4	230.0	5.4	0.0	0.0	0.0	0.0
Kitchens & Bathrooms			235.4	230.0	5.4	0.0	0.0	0.0	0.0
Committed									
A	1940	Environmental Works & Fenci Future Years	550.0	0.0	0.0	0.0	150.0	200.0	200.0
B	13214	Middleton Recreation Contribution	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	13295	Environmental Works 2007/08 Parent	50.0	0.0	0.0	50.0	0.0	0.0	0.0
Environmental & Other Remedials			610.0	0.0	10.0	50.0	150.0	200.0	200.0
Uncommitted									

Page 364

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
B	513 ER6	Dulverton Court Sheltered Fencing	23.6	23.1	0.5	0.0	0.0	0.0	0.0	
A	1869	Springbank Doorstep Green	66.6	40.5	26.1	0.0	0.0	0.0	0.0	
A	12460	Landscaping Works - Magpie Lane Morley	20.1	18.2	1.9	0.0	0.0	0.0	0.0	
A	12585	Normantons - Environmentals	14.2	0.0	14.2	0.0	0.0	0.0	0.0	
Environmental & Other Remedials			Committed	124.5	81.8	42.7	0.0	0.0	0.0	0.0
A	179 EB3	Beeston Hill Group Repair - Phase 3	162.7	0.0	0.0	162.7	0.0	0.0	0.0	
A	1762 FY9	Beeston Park	500.0	0.0	0.0	500.0	0.0	0.0	0.0	
A	1762 FZ1	Cardinals & Millshaw	507.9	0.0	7.9	500.0	0.0	0.0	0.0	
A	1762 FZ3	Heathcroft	501.6	0.0	1.6	500.0	0.0	0.0	0.0	
A	1762 FZ5	Redhall	501.3	0.0	1.3	500.0	0.0	0.0	0.0	
A	1762 FZ6	Atha	500.7	0.0	0.7	500.0	0.0	0.0	0.0	
A	1762 FZ8	Hunslet Moor	506.4	0.0	6.4	500.0	0.0	0.0	0.0	
A	1762 FZ9	Hunslet Hall - Phase 2	504.3	0.0	4.3	500.0	0.0	0.0	0.0	
A	1762 GA6	Churwell	500.0	0.0	0.0	500.0	0.0	0.0	0.0	
A	1762 GA7	Cottingley - Phase A	557.5	0.0	57.5	500.0	0.0	0.0	0.0	
A	1762 GA8	Cottingley Phase B	558.8	0.0	58.8	500.0	0.0	0.0	0.0	
A	1762 GB1	Beeston Hill - Phase A	528.7	28.7	0.0	500.0	0.0	0.0	0.0	
A	1762 GB2	Beeston Hill - Phase B	542.4	42.3	0.1	500.0	0.0	0.0	0.0	
A	1762 GB3	Holbeck Moor - Phase A	551.3	47.7	3.6	500.0	0.0	0.0	0.0	
A	1762 GB4	Holbeck Moor Phase B	549.0	37.0	12.0	500.0	0.0	0.0	0.0	
A	1762 GC8	Revisits - Dewsbury Rd, Rothwell & Morle	528.5	0.0	4.0	524.5	0.0	0.0	0.0	
A	13062	Future Decency Work Lsh	2,346.0	0.0	341.8	1,598.7	405.5	0.0	0.0	
Major Property Improvements			Uncommitted	10,347.1	155.7	500.0	9,285.9	405.5	0.0	0.0
A	179 EB2	Beeston Hill Group Repair - Phase 2	121.5	0.0	121.5	0.0	0.0	0.0	0.0	
A	1762 FS1	Lsh - Bullock -Hunslet - Leasowes	1,328.5	1,284.8	43.7	0.0	0.0	0.0	0.0	
A	1762 FS2	Lsh - Bullock -Hunslet - Midlands & Roch	1,561.8	1,553.6	8.2	0.0	0.0	0.0	0.0	
A	1762 FS5	Lsh - Lovell Middleton - Westwoods 1	949.4	934.7	14.7	0.0	0.0	0.0	0.0	
A	1762 FS6	Lsh - Lovell - Middleton - Westwoods 2	1,324.5	1,309.0	15.5	0.0	0.0	0.0	0.0	
A	1762 FS7	Parkwoods And Cross Flatts	1,137.3	0.0	265.7	871.6	0.0	0.0	0.0	
A	1762 FS8	Lsh - Lovell Contract 5 - Gildersome	1,079.4	781.5	297.9	0.0	0.0	0.0	0.0	
A	1762 FT1	Lsh -Keepmoat - Pkg 4 Rothwell & Lofth	1,268.9	1,258.8	10.1	0.0	0.0	0.0	0.0	
A	1762 FT2	Lsh - Lovell - Westwood`S 3	1,335.3	1,312.7	22.6	0.0	0.0	0.0	0.0	
A	1762 FT3	Lsh - Lovell -Westwoods 4	1,496.1	1,467.4	28.7	0.0	0.0	0.0	0.0	
A	1762 FW7	Keepmoat - Package 8 - Oulton	1,792.0	1,712.5	79.5	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A 1762 FW8	Keepmoat - Package 7 - Tingley Ph 1	1,963.0	1,700.6	262.4	0.0	0.0	0.0	0.0
A 1762 FW9	Keepmoat - Package 6 - Middleton Ph 1	2,065.0	2,052.2	12.8	0.0	0.0	0.0	0.0
A 1762 FX3	Lovell - Morley Phase 1a	1,343.0	326.0	1,017.0	0.0	0.0	0.0	0.0
A 1762 FX4	Lovell - Morley Phase 1b	903.1	244.4	658.7	0.0	0.0	0.0	0.0
A 1762 FX5	Keepmoat - Package 15 - Tingley Ph 2	1,907.8	41.8	1,799.6	66.4	0.0	0.0	0.0
A 1762 FX6	Keepmoat - Middleton - Phase 2	1,114.0	800.2	313.8	0.0	0.0	0.0	0.0
A 1762 FX7	Keepmoat - Middleton - Phase 3	5,366.2	110.8	2,116.3	2,901.5	237.6	0.0	0.0
A 1762 FX9	Keepmoat - Rothwell	2,985.6	1,437.2	1,546.4	2.0	0.0	0.0	0.0
A 1762 FY1	Keepmoat - Methley	1,201.1	636.1	565.0	0.0	0.0	0.0	0.0
A 1762 FY2	Keepmoat - Wood Lane & John O'Gaunts	1,711.0	121.0	1,590.0	0.0	0.0	0.0	0.0
A 1762 FY3	Keepmoat - Thorpe & East & West Ardsley	1,232.8	22.9	294.6	915.3	0.0	0.0	0.0
A 1762 FY5	Keepmoat - Cranmore	2,032.3	49.1	1,664.2	319.0	0.0	0.0	0.0
A 1762 FY6	Keepmoat - Woodlesford	950.0	15.8	934.2	0.0	0.0	0.0	0.0
A 1762 FY7	Keepmoat - Glen & Morley	748.2	20.1	728.1	0.0	0.0	0.0	0.0
A 1762 FZ7	Bullock - Hunslet Hall - Phase 1	1,347.5	750.2	597.3	0.0	0.0	0.0	0.0
A 1762 GA1	Morley - 3	6,818.4	11.2	282.4	5,480.2	1,044.6	0.0	0.0
A 1762 GA9	Drighlington/Kingsway	647.3	0.0	163.5	483.8	0.0	0.0	0.0
A 1762 GC5	Re Visits Middleton,Hunslet,Rothwell	278.5	0.0	278.5	0.0	0.0	0.0	0.0
A 1762 GC7	Gildersome & Morley Revisits Sheet 2	266.2	0.0	266.2	0.0	0.0	0.0	0.0
Major Property Improvements Committed		48,275.7	19,954.6	15,999.1	11,039.8	1,282.2	0.0	0.0
A 1077 ER3	Capital Work To Tenanted Properties	2,800.0	0.0	0.0	1,000.0	600.0	600.0	600.0
A 12065 FV9	Adaptations For The Disabled	6,896.8	0.0	0.0	1,900.0	750.0	1,900.0	2,346.8
Miscellaneous And Planned Expenditure Uncommitted		9,696.8	0.0	0.0	2,900.0	1,350.0	2,500.0	2,946.8
A 1077 FU8	Capital Work To Tenanted Props	1,028.5	299.5	729.0	0.0	0.0	0.0	0.0
A 12065 FX2	Adaptations For The Disabled	3,094.0	1,194.0	1,900.0	0.0	0.0	0.0	0.0
Miscellaneous And Planned Expenditure Committed		4,122.5	1,493.5	2,629.0	0.0	0.0	0.0	0.0
A 498 FU2	Woollin Avenue Flats - Demo & Home Loss	116.0	0.0	0.0	116.0	0.0	0.0	0.0
A 1049	Demolition Programme Lsh Future Years	1,200.0	0.0	0.0	300.0	400.0	500.0	0.0
A 1080 ER2	Void Refurbishment Lsh - Future Years	8,761.9	0.0	0.0	2,400.0	1,161.9	2,200.0	3,000.0
A 13180	Beverleys Demolition & Home Loss	151.6	0.0	0.0	151.6	0.0	0.0	0.0
A 13285	Long Term Voids 2007/08	600.0	0.0	0.0	600.0	0.0	0.0	0.0
A 13299	Eastleigh Demolition & Home Loss	371.0	0.0	0.0	221.0	150.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
			Estimated Costs						
A	13300	Parkwood Maisonettes Demolition	300.0	0.0	0.0	300.0	0.0	0.0	0.0
A	13301	Recreations & Runswicks Demolition	330.0	0.0	0.0	330.0	0.0	0.0	0.0
Empty Properies Strategy			11,830.5	0.0	0.0	4,418.6	1,711.9	2,700.0	3,000.0
A	498 BN7	Demolition - Dulvertons	565.0	561.3	3.7	0.0	0.0	0.0	0.0
A	498 FN6	Demolition - Sissons Lane & Drive	122.0	121.8	0.2	0.0	0.0	0.0	0.0
A	498 FR2	Glendale House Demolition & Homeloss	229.5	46.6	182.9	0.0	0.0	0.0	0.0
A	498 FR4	Thorpe Crescent - Demolition & Home Loss	293.4	145.7	147.7	0.0	0.0	0.0	0.0
A	498 GS5	Brett Gardens Garages	19.7	19.6	0.1	0.0	0.0	0.0	0.0
A	498 GS6	Parkwood Close & Crescent - Garages	65.4	0.0	65.4	0.0	0.0	0.0	0.0
A	728	Low Rise Void Re Wires - South	118.8	112.2	6.6	0.0	0.0	0.0	0.0
A	1048 EB1	Tarran Bungalows - Home Loss	394.3	379.4	14.9	0.0	0.0	0.0	0.0
A	1971	Void Refurbishment - Lsh	5,727.0	2,877.0	2,850.0	0.0	0.0	0.0	0.0
A	12131	Refurbishment Of Properties - Canopy	27.9	7.7	20.2	0.0	0.0	0.0	0.0
A	13256	Long Term Voids	150.0	0.0	150.0	0.0	0.0	0.0	0.0
A	13259	13 & 15 Acre Terrace Demolition	29.9	0.0	29.9	0.0	0.0	0.0	0.0
Empty Properies Strategy			7,742.9	4,271.3	3,471.6	0.0	0.0	0.0	0.0
A	1894	Lsh - Establishment Of Offices	80.0	0.0	0.0	15.0	15.0	50.0	0.0
Service Delivery Improvements			80.0	0.0	0.0	15.0	15.0	50.0	0.0
A	1944	Dda Provision - Future Years	1,774.8	0.0	70.0	700.0	450.0	554.8	0.0
Almo Disability Discrimination Act			1,774.8	0.0	70.0	700.0	450.0	554.8	0.0
A	1796 FT7	Cardinal Court	76.6	0.0	76.6	0.0	0.0	0.0	0.0
A	1796 FT8	Middleton Park Court	150.0	0.0	150.0	0.0	0.0	0.0	0.0
A	1796 GZ2	Lewisham Court Access Ramp - Dda	2.3	0.0	2.3	0.0	0.0	0.0	0.0
A	13251	Dda Feasability Surveys	30.0	0.0	30.0	0.0	0.0	0.0	0.0
Almo Disability Discrimination Act			258.9	0.0	258.9	0.0	0.0	0.0	0.0

Page 3 of 37

Leeds City Council Capital Programme - Neighbourhood & Housing Department

South Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Window & Door Replacement	20,918.2	9,700.4	3,193.1	4,577.8	3,446.9	0.0	0.0
Heating Energy Efficiency And Anti Damp	24,480.9	7,729.9	4,143.9	4,981.2	2,725.3	2,725.3	2,175.3
Defective Houses	21,180.7	11,856.5	3,349.6	65.2	5,909.4	0.0	0.0
Community Safety	738.7	670.6	68.1	0.0	0.0	0.0	0.0
Electrical	4,855.9	1,947.8	616.1	573.0	573.0	573.0	573.0
Re-Roofing	12,613.8	5,146.9	1,599.5	1,333.8	1,533.6	1,500.0	1,500.0
Multi Storey Wks & Lift Rep-Decency Wks	6,380.5	2,843.9	1,878.0	1,658.6	0.0	0.0	0.0
Multi Storey Wks - Non Decency Wks	961.7	11.0	477.6	363.3	109.8	0.0	0.0
Kitchens & Bathrooms	35,555.1	8,499.4	8,061.2	7,469.9	5,778.5	5,746.1	0.0
Environmental & Other Remedials	2,212.0	580.7	413.9	217.4	0.0	600.0	400.0
Major Property Improvements	2,092.5	840.3	27.7	1,224.5	0.0	0.0	0.0
Miscellaneous And Planned Expenditure	387.1	0.0	387.1	0.0	0.0	0.0	0.0
Equipment & Modifications For Disabled	10,109.3	1,602.7	1,652.0	1,589.6	1,755.0	1,755.0	1,755.0
Empty Properties Strategy - Demolitions	4,104.5	1,729.6	2,015.0	359.9	0.0	0.0	0.0
Empty Properties Strategy - Conversions	14,541.6	7,261.2	3,074.5	3,605.9	300.0	300.0	0.0
Service Delivery Improvements	493.4	173.5	319.9	0.0	0.0	0.0	0.0
Gross Payments	161,625.9	60,594.4	31,277.2	28,020.1	22,131.5	13,199.4	6,403.3
Uncommitted Schemes	48,610.7	46.9	1,080.4	17,540.1	18,201.2	9,269.1	2,473.0
Committed Schemes	113,015.2	60,547.5	30,196.8	10,480.0	3,930.3	3,930.3	3,930.3
New Asset Or Enhancement Schemes	21,433.0	14,417.5	2,019.3	1,421.2	1,025.0	1,425.0	1,125.0
Maintenance/Refurbishment Schemes	140,192.9	46,176.9	29,257.9	26,598.9	21,106.5	11,774.4	5,278.3

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	481	AP4	53939 Wdws Oldfield Lane/Highfield Gdns	1.0	1.0	0.0	0.0	0.0	0.0	0.0
B	1511	OB4	59399 Wdws Wh/Cover HI/Gdns/Mt/Dr.Ph-B	177.5	0.0	97.0	80.5	0.0	0.0	0.0
B	1511	OB6	59410 Wdws Fairfields Ph B Bramley	289.8	0.0	115.0	174.8	0.0	0.0	0.0
B	1511	TF6	60540 Wdws Pudsey 200607	351.6	0.0	0.0	351.6	0.0	0.0	0.0
B	1511	TF7	60592 Wdws Calverley & Farsley 200708	177.5	0.0	0.0	177.5	0.0	0.0	0.0
B	1511	TG6	60541 Wdws Wortley 200607	1,092.4	0.0	0.0	1,092.4	0.0	0.0	0.0
B	1511	TI3	60538 Wdws Armley Ph A	375.5	0.0	0.0	375.5	0.0	0.0	0.0
B	1511	TI4	60647 Wdws Armley Ph B	174.0	0.0	0.0	0.0	174.0	0.0	0.0
B	1511	TI6	60650 Wdws Armley Phase C	228.7	0.0	0.0	0.0	228.7	0.0	0.0
B	1511	TI8	60652 Wdws Armley Phase D	286.7	0.0	0.0	0.0	286.7	0.0	0.0
B	1511	TK1	60539 Wdws Bramley Phase A Wyther Est	397.9	0.0	100.0	297.9	0.0	0.0	0.0
B	1511	TK2	60670 Wdws Bramley Phase B	617.7	0.0	0.0	617.7	0.0	0.0	0.0
B	1511	TK3	60671 Wdws Bramley Phase C	880.7	0.0	0.0	0.0	880.7	0.0	0.0
B	1511	TK4	60672 Wdws Bramley Phase D	457.5	0.0	0.0	0.0	457.5	0.0	0.0
B	1512	GX2	59754 Drs Whincover Estate Ph B	105.5	0.0	105.5	0.0	0.0	0.0	0.0
B	1512	SW2	60334 Drs Fairfields Ph B Bramley	172.2	0.0	172.2	0.0	0.0	0.0	0.0
B	1512	TE6	60544 Drs Pudsey 200708	82.5	0.0	0.0	82.5	0.0	0.0	0.0
B	1512	TE7	60580 Drs Calverley & Farsley 200607	89.7	0.0	0.0	89.7	0.0	0.0	0.0
B	1512	TF8	60596 Drs Pudsey 200809	198.2	0.0	0.0	0.0	198.2	0.0	0.0
B	1512	TG8	60545 Drs Wortley 200708	301.0	0.0	0.0	301.0	0.0	0.0	0.0
B	1512	TJ3	60542 Drs Armley Phase A	144.7	0.0	0.0	144.7	0.0	0.0	0.0
B	1512	TJ5	60658 Drs Armley Phase B	128.8	0.0	0.0	0.0	128.8	0.0	0.0
B	1512	TJ7	60660 Drs Armley Phase C	78.2	0.0	0.0	0.0	78.2	0.0	0.0
B	1512	TJ9	60662 Drs Armley Phase D	123.0	0.0	0.0	0.0	123.0	0.0	0.0
B	1512	TK5	60543 Drs Bramley Phase A Wyther Est	94.8	0.0	34.0	60.8	0.0	0.0	0.0
B	1512	TK6	60645 Drs Bramley Phase 1b	157.6	0.0	0.0	157.6	0.0	0.0	0.0
B	1512	TK7	60649 Drs Bramley Phase 2b	97.0	0.0	0.0	0.0	97.0	0.0	0.0
B	1512	TK8	60657 Drs Bramley Phase 1c	171.9	0.0	0.0	0.0	171.9	0.0	0.0
B	1512	TK9	60663 Drs Bramley Phase 2c	267.7	0.0	0.0	0.0	267.7	0.0	0.0
B	1512	TL1	60668 Drs Bramley Phase 1d	130.2	0.0	0.0	0.0	130.2	0.0	0.0
B	1512	TL2	60669 Drs Bramley Phase 2d	224.3	0.0	0.0	0.0	224.3	0.0	0.0

Window & Door Replacement			Uncommitted	8,075.8	1.0	623.7	4,004.2	3,446.9	0.0	0.0
---------------------------	--	--	-------------	---------	-----	-------	---------	---------	-----	-----

B	481	BB5	Wdws Harley'S,Brookfield Av, The Gardens	206.9	206.9	0.0	0.0	0.0	0.0	0.0
B	481	BB7	Wdws-Park Spring Rise/Wellstone Av	227.1	227.1	0.0	0.0	0.0	0.0	0.0
B	481	CO8	Wdws-R`Ville Rd/Ganners/Stnly`S/Cedar`S+	389.9	389.9	0.0	0.0	0.0	0.0	0.0
B	481	CZ2	55821 Wdws Outgang/Victoria Park	148.1	144.5	3.6	0.0	0.0	0.0	0.0
B	481	CZ4	Wdws-Butterbowl Mount,Bawn App,Farnley	179.6	179.6	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	481	DB7	Wdws-2* Various Pudsey/Swinnow	180.5	188.3	-7.8	0.0	0.0	0.0	0.0
B	481	EF3	Wdws-Poplar Estate, Wortley	194.9	194.9	0.0	0.0	0.0	0.0	0.0
B	481	EF8	Wdws - Snowden Estate Bramley	304.6	304.6	0.0	0.0	0.0	0.0	0.0
B	481	EF9	57949 Wdws - Landseer Walk,Way Bramley	82.9	78.3	4.6	0.0	0.0	0.0	0.0
B	481	EZ3	Wdws - Acres Hall Ave/Cres,Tennysons	81.2	81.2	0.0	0.0	0.0	0.0	0.0
B	481	FC2	Wdws - Littlemoor Cres/Gdns, Pudsey	72.6	72.6	0.0	0.0	0.0	0.0	0.0
B	481	FC5	Wdws - Mount Tabor Street, Pudsey	30.0	30.0	0.0	0.0	0.0	0.0	0.0
B	481	FC9	Wdws-Rycrofts,Swinnows,Park Spr Rs,Pudse	223.7	223.7	0.0	0.0	0.0	0.0	0.0
B	481	FE8	Wdws - Farsley	117.9	117.9	0.0	0.0	0.0	0.0	0.0
B	481	FE9	Wdws-Upper Carr Ln,Victoria St,Calverley	25.4	25.4	0.0	0.0	0.0	0.0	0.0
B	481	FG1	Wdws - Crimbles Place/Court, Pudsey	67.8	67.8	0.0	0.0	0.0	0.0	0.0
B	481	FG7	Wdws-Washgton Pl,Montreal Ter,Hibury Pl	41.4	41.4	0.0	0.0	0.0	0.0	0.0
B	481	FG8	Wdws - Harley`S, Pudsey	90.8	90.8	0.0	0.0	0.0	0.0	0.0
B	481	FK6	Wdws - Broadlea Crescent, Bramley	27.2	27.2	0.0	0.0	0.0	0.0	0.0
B	482	CN6	Doors - Various 03/04	151.4	151.4	0.0	0.0	0.0	0.0	0.0
B	482	CN9	55198 Drs Westdale Grove/Gardens,Pudsey	6.4	6.2	0.2	0.0	0.0	0.0	0.0
B	482	CP3	Doors - Armley Grove Place	0.4	0.4	0.0	0.0	0.0	0.0	0.0
B	482	CP4	Doors - Barnet Road,Armley	0.2	0.2	0.0	0.0	0.0	0.0	0.0
B	482	CZ8	Doors - Rossefields, Bramley	260.7	260.7	0.0	0.0	0.0	0.0	0.0
B	482	DA1	Drs-The Gardens,Low Moorside/Gainborough	62.1	62.1	0.0	0.0	0.0	0.0	0.0
B	482	DA2	55222 Drs-Grange Vw/Terr/Mt Etc	23.4	2.2	21.2	0.0	0.0	0.0	0.0
B	482	EO9	Door Replacement - Various West	207.8	207.8	0.0	0.0	0.0	0.0	0.0
B	482	EV4	Doors - Leeds Road	2.7	2.7	0.0	0.0	0.0	0.0	0.0
B	482	FD2	54902 Doors - New Street Grove, Pudsey	3.9	3.9	0.0	0.0	0.0	0.0	0.0
B	482	FD3	Doors - Acres Hall Ave/Cres, Pudsey	58.6	58.6	0.0	0.0	0.0	0.0	0.0
B	482	FD5	54650 Doors - Harley Drive, Swinnow	23.1	23.1	0.0	0.0	0.0	0.0	0.0
B	482	FE7	Doors - Calverley	37.2	37.2	0.0	0.0	0.0	0.0	0.0
B	482	FF2	Doors - Farsley	42.5	42.5	0.0	0.0	0.0	0.0	0.0
B	482	FF3	Doors - Various, Pudsey	77.2	77.2	0.0	0.0	0.0	0.0	0.0
B	482	FI7	Doors - Brookfield Ave/Gdns, Rodley	21.1	21.1	0.0	0.0	0.0	0.0	0.0
B	523	EQ9	Wdws & Drs - Clyde Walk/Chase, Armley	62.7	62.7	0.0	0.0	0.0	0.0	0.0
B	523	EV6	Wdws & Drs-Sir Karl Cohen Square, Armley	54.2	54.2	0.0	0.0	0.0	0.0	0.0
B	523	FA6	54645 Wdws & Drs-Claremont Grove (1)	115.0	100.8	14.2	0.0	0.0	0.0	0.0
B	523	FA7	54646 Wdws & Drs-Claremont Grove (2)	147.7	127.4	20.3	0.0	0.0	0.0	0.0
B	523	FA8	54647 Wdws & Drs-Claremont Grove (3)	127.8	96.7	31.1	0.0	0.0	0.0	0.0
B	523	FK4	58398 - Wdws & Drs - Armley 04/05	227.9	227.9	0.0	0.0	0.0	0.0	0.0
B	523	FK5	58399 Wdws & Drs - Clyde Gardens, Armley	13.5	13.5	0.0	0.0	0.0	0.0	0.0
B	668		Lwh Batched Doors	2,120.5	919.1	629.4	572.0	0.0	0.0	0.0
B	1511	EY9	55225 Wdws Standale Avenue, Pudsey	12.4	11.9	0.5	0.0	0.0	0.0	0.0
B	1511	EZ1	55221 Wdws Highfield Road, Pudsey	10.4	3.9	6.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
B	1511	EZ2	55206 Wdws Westdale Road, Pudsey	13.0	12.7	0.3	0.0	0.0	0.0	0.0
B	1511	EZ6	55362-Wdws-Bangor Grove/Place/Street	20.6	15.9	4.7	0.0	0.0	0.0	0.0
B	1511	EZ7	55315-Wdws-Barden Cl/Grn/Albany St	26.4	25.8	0.6	0.0	0.0	0.0	0.0
B	1511	FA1	55365-Wdws-Blackpool Pl/Terr/Vw,Wortley	23.3	22.7	0.6	0.0	0.0	0.0	0.0
B	1511	FA2	55367-Wdws-Branch Pl/Rd/St. Wortley	25.3	24.7	0.6	0.0	0.0	0.0	0.0
B	1511	FB9	55328- Wdws- Greenside Cl/Rd/Wk,Wortley	74.8	73.0	1.8	0.0	0.0	0.0	0.0
B	1511	FC1	55215 Wdws Highfield Crescent, Pudsey	7.2	2.3	4.9	0.0	0.0	0.0	0.0
B	1511	FC6	55095-Pudsey 2005/06 Wdw Replacement A	81.0	79.1	1.9	0.0	0.0	0.0	0.0
B	1511	FC7	55230- Wdws - Standale Cres/Rise, Pudsey	19.9	19.4	0.5	0.0	0.0	0.0	0.0
B	1511	FK3	58389 Wdws New St Grove , Pudsey	29.9	28.8	1.1	0.0	0.0	0.0	0.0
B	1511	FL8	58416- Wdws- Leeds/Bradford Road	58.6	57.2	1.4	0.0	0.0	0.0	0.0
B	1511	GW4	59747- Wdws- Addingham Gardens, Wortley	63.0	61.5	1.5	0.0	0.0	0.0	0.0
B	1511	GX7	59866 Wdws Cr Grasmere/Fearnley Est, Arm	208.6	203.3	5.3	0.0	0.0	0.0	0.0
B	1511	GY1	59865 Wdws Tong Wk, Dr, Wy, Wortley	28.8	28.1	0.7	0.0	0.0	0.0	0.0
B	1511	ND6	58910- Wdws- Clyde Court/Grange	363.7	123.7	240.0	0.0	0.0	0.0	0.0
B	1511	OA9	59384 Wdws Gamble Hill Est, Wortley	150.6	147.0	3.6	0.0	0.0	0.0	0.0
B	1511	OB1	59760-4 & 60189 Wdws- Fairfield Phase A	610.0	610.0	0.0	0.0	0.0	0.0	0.0
B	1511	OB3	59398- Wdws- Wh/Cover Hl/Gdns/Mt/Dr.Ph-A	205.9	205.9	0.0	0.0	0.0	0.0	0.0
B	1511	OB5	59401- Wdws- Broadlea Ave/St/Oval	349.9	341.5	8.4	0.0	0.0	0.0	0.0
B	1511	OW1	59845 Wdws Tong Road, Wortley	21.6	21.1	0.5	0.0	0.0	0.0	0.0
B	1511	SG4	55203 Wdws Westdale Gardens, Pudsey	9.5	9.3	0.2	0.0	0.0	0.0	0.0
B	1511	SG5	55199 Wdws Westdale Drive, Pudsey	17.1	16.7	0.4	0.0	0.0	0.0	0.0
B	1511	SH1	59949 Wdws Grnge Vw/Ter,Mt Pl Rd/St,Clif	4.2	4.1	0.1	0.0	0.0	0.0	0.0
B	1511	SH2	59952 Wdws Owlcote Terrace, Pudsey	5.5	5.4	0.1	0.0	0.0	0.0	0.0
B	1511	SH6	59957 Wdws Wellstone Avenue, Pudsey	39.7	36.5	3.2	0.0	0.0	0.0	0.0
B	1511	SH8	59959 Wdws Wellstone Green, Pudsey	16.7	16.3	0.4	0.0	0.0	0.0	0.0
B	1511	SI2	59964 Wdws Wellstone Drive, Pudsey	76.8	74.9	1.9	0.0	0.0	0.0	0.0
B	1511	SI3	59965 Wdws Landseer View/Mount, Bramley	104.4	93.9	10.5	0.0	0.0	0.0	0.0
B	1511	SO1	60203 Wdws Clyde Gr/Ch/Gdns, Bruce Gdns	383.0	118.0	265.0	0.0	0.0	0.0	0.0
B	1511	SO9	60215 Wnds Coal Hill Gard-Green Bramely	81.9	79.9	2.0	0.0	0.0	0.0	0.0
B	1511	SP2	60217 Wdws Stanningley Crt, Bramley	60.4	1.6	58.8	0.0	0.0	0.0	0.0
B	1511	SP4	60220 Wdws Wyther Park Terr, Bramley	67.1	65.5	1.6	0.0	0.0	0.0	0.0
B	1511	SP7	60249 Wdws Westovers, Bramley	119.7	116.5	3.2	0.0	0.0	0.0	0.0
B	1511	SP9	60238 Wdws Heights Estate, Wortley	102.3	50.6	51.7	0.0	0.0	0.0	0.0
B	1511	SQ8	60263 Wdws Pasture Mount, Armley	21.3	20.8	0.5	0.0	0.0	0.0	0.0
B	1511	SU2	60294 Wdws Victorias, Pudsey	70.6	0.0	70.6	0.0	0.0	0.0	0.0
B	1511	VT7	61035 Commnal Wdws Theaker Ln Pasture Mt	67.0	0.0	67.0	0.0	0.0	0.0	0.0
B	1511	VU8	61184 Wdws Pasture Mount, Armley	31.1	0.0	31.1	0.0	0.0	0.0	0.0
B	1512	EZ5	55314- Drs-Addingham Gardens, Wortley	29.8	2.4	27.4	0.0	0.0	0.0	0.0
B	1512	FD6	55218 Drs Highfield Crescent, Pudsey	9.2	2.2	7.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	1512	FD8	55234 Drs Owlcotes Terrace, Pudsey	8.4	8.2	0.2	0.0	0.0	0.0	0.0
B	1512	FL8	59680 Drs Leeds/Bradford Road	28.5	27.8	0.7	0.0	0.0	0.0	0.0
B	1512	FT4	58630-Drs - Drs Various (Bald/Swan Ph2)	67.3	66.7	0.6	0.0	0.0	0.0	0.0
B	1512	GR7	55217-Drs,W/Stone Rd/Gdns,Carlisle Rd/Gn	40.3	2.7	37.6	0.0	0.0	0.0	0.0
B	1512	GW5	59748- Drs- Barden Cl/Gn,Albany St	19.1	2.0	17.1	0.0	0.0	0.0	0.0
B	1512	GW8	59751 Drs Greenside Cl/Rd/Wk, Wortley	37.3	36.4	0.9	0.0	0.0	0.0	0.0
B	1512	GX8	59867 Drs Cr Grasmere/Fearnley Est	80.7	74.7	6.0	0.0	0.0	0.0	0.0
B	1512	GY2	59870 Drs Minster Flats, Pudsey	27.2	24.9	2.3	0.0	0.0	0.0	0.0
B	1512	OA9	59681 Drs Gamble Hill Est,Wortley	100.8	95.2	5.6	0.0	0.0	0.0	0.0
B	1512	OB1	59765-9 & 60190 Drs- Fairfield Phase A	242.5	220.8	21.7	0.0	0.0	0.0	0.0
B	1512	OB3	59682- Drs- Wh/Cover HI/Gdns/Mt/Dr.Ph-A	82.1	53.3	28.8	0.0	0.0	0.0	0.0
B	1512	OB5	59683- Drs- Broadlea Ave/St/Oval	125.9	122.5	3.4	0.0	0.0	0.0	0.0
B	1512	OV9	59844 Drs Tong Road, Wortley	10.5	10.3	0.2	0.0	0.0	0.0	0.0
B	1512	OX5	59869 Drs Tong Wk,Grn,Dr,Wy, Wortley	36.6	35.7	0.9	0.0	0.0	0.0	0.0
B	1512	PA8	55226 Drs Rycroft Ave/Cl/Dr,Swnw Grn/Gds	51.6	3.1	48.5	0.0	0.0	0.0	0.0
B	1512	PA9	55229 Drs Swinnow Walk/Road, Pudsey	54.1	3.2	50.9	0.0	0.0	0.0	0.0
B	1512	PB1	55200 Drs Westdale Drive, Pudsey	30.1	3.3	26.2	0.6	0.0	0.0	0.0
B	1512	PB2	55205 Drs Westdale Road, Pudsey	18.1	2.0	15.7	0.4	0.0	0.0	0.0
B	1512	SG3	55228 Drs Standale Crescent, Pudsey	17.7	2.5	15.2	0.0	0.0	0.0	0.0
B	1512	SG6	55213 Drs Wellstone Rise, Pudsey	27.3	2.3	24.4	0.6	0.0	0.0	0.0
B	1512	SG7	55214 Drs Wellstone Green, Pudsey	5.0	2.0	3.0	0.0	0.0	0.0	0.0
B	1512	SG8	55216 Drs Wellstone Avenue, Pudsey	62.9	3.5	59.4	0.0	0.0	0.0	0.0
B	1512	SG9	55220 Drs Wellstone Garth, Pudsey	45.7	2.9	42.8	0.0	0.0	0.0	0.0
B	1512	SI1	59962 Drs Standale Avenue,Pudsey	14.3	10.8	3.5	0.0	0.0	0.0	0.0
B	1512	SI4	59966 Drs Westway, Farsley	25.4	25.4	0.0	0.0	0.0	0.0	0.0
B	1512	SN2	60162 Drs Snowden Estate Bramley	161.9	118.3	43.6	0.0	0.0	0.0	0.0
B	1512	SN3	60163 Drs Landseer Drive Bramley	43.8	26.6	17.2	0.0	0.0	0.0	0.0
B	1512	SP1	60216 Drs Coal Hill Gardens Green Braml	44.0	25.7	18.3	0.0	0.0	0.0	0.0
B	1512	SP3	60218 Drs Ganners Way Bramley	36.1	29.4	6.7	0.0	0.0	0.0	0.0
B	1512	SP6	60241 Drs Heights Estate Wortley	75.5	4.9	70.6	0.0	0.0	0.0	0.0
B	1512	SP8	60251 Westovers, Door Replacement	68.7	62.8	5.9	0.0	0.0	0.0	0.0
B	1512	SQ9	60264 Drs Pasture Mount, Armlay	8.6	8.4	0.2	0.0	0.0	0.0	0.0
B	1512	TN8	60674 Outstanding Drs 2005/06 Various	253.6	6.0	247.6	0.0	0.0	0.0	0.0
B	1512	VU3	61138 Doors Bruce Gdns/Lawn & 2 Clyde Ch	9.2	0.0	9.2	0.0	0.0	0.0	0.0
B	1513	EV5	58348 Wdws & Drs Theaker Ln Burnsall Gdn	125.5	14.0	111.5	0.0	0.0	0.0	0.0
B	1513	FL1	Wdws & Drs - Fernbnks/Intake Ln,(58406)	222.1	222.1	0.0	0.0	0.0	0.0	0.0
B	1513	GU7	59454 - Various Wdws/Drs-Pudsey & Armlay	251.1	251.1	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
				2006/07	2007/08	2008/09	2009/10		
Window & Door Replacement		12,842.4	9,699.4	2,569.4	573.6	0.0	0.0	0.0	
B 484 EH4	57998 Replcmt Heating-Gamble Hill/Grange	3,043.1	36.8	200.4	2,805.9	0.0	0.0	0.0	
B 1022	Lwh-Loft/Cav Wall Insulation	1,100.0	0.0	0.0	0.0	550.0	550.0	0.0	
Heating Energy Efficiency And Anti Damp		4,143.1	36.8	200.4	2,805.9	550.0	550.0	0.0	
B 484 BO5	Heatlease	11,795.0	3,603.5	2,390.3	1,450.3	1,450.3	1,450.3	1,450.3	
B 484 EG5	Dawsons Corner-Replacement Heating	66.0	65.7	0.3	0.0	0.0	0.0	0.0	
A 489 CO2	Energy Efficiency - Summerfield Place	231.2	230.2	1.0	0.0	0.0	0.0	0.0	
A 724 DN2	Help-Fairfield Estate,Bramley	67.4	67.4	0.0	0.0	0.0	0.0	0.0	
B 1022 EC1	Insulation Contract A	328.7	328.7	0.0	0.0	0.0	0.0	0.0	
1022 EC2	Insulation Contract B	344.2	344.2	0.0	0.0	0.0	0.0	0.0	
1032	Lwh - 61290 Boiler Capitalisation	4,789.2	1,225.2	664.0	725.0	725.0	725.0	725.0	
1126 FQ1	57560 Cav Wall & Loft Insul (Trad Build)	94.6	94.6	0.0	0.0	0.0	0.0	0.0	
1126 FQ2	58447 Insulation Works (System Build)	431.0	405.8	25.2	0.0	0.0	0.0	0.0	
1514 FM4	58455 Wimpeys-Butterbowl Gardens,Wortley	341.6	338.1	3.5	0.0	0.0	0.0	0.0	
B 1514 FQ6	58627 En Eff-Swin Ln, Wellstn Av, Pudsey	920.7	470.8	449.9	0.0	0.0	0.0	0.0	
B 1514 GY7	60321/2 - Wimpeys-Butterbowl Gdns Ph2	375.7	371.7	4.0	0.0	0.0	0.0	0.0	
B 1514 MU8	58602 Gas Mains Bawn /Highfield Estates	237.1	20.3	216.8	0.0	0.0	0.0	0.0	
B 1514 TA3	60432 Insulation 2005/6 Trad Props	130.8	126.9	3.9	0.0	0.0	0.0	0.0	
B 1514 VT8	60931 Trad Insulation O/Standing 2006/07	184.6	0.0	184.6	0.0	0.0	0.0	0.0	
Heating Energy Efficiency And Anti Damp		20,337.8	7,693.1	3,943.5	2,175.3	2,175.3	2,175.3	2,175.3	
B 1515 WES	Lwh Defective / System Built Houses	5,909.4	0.0	0.0	0.0	5,909.4	0.0	0.0	
Defective Houses		5,909.4	0.0	0.0	0.0	5,909.4	0.0	0.0	
A 365 AL5	53368 5m Houses - Stonecliffes	1,295.2	1,266.3	28.9	0.0	0.0	0.0	0.0	
A 485 CM2	55724 Aireys - Tong Green/Drive	1,312.9	1,306.5	6.4	0.0	0.0	0.0	0.0	
A 485 EH4	58039 Aireys-Tongs Ext 3 & 4, Wortley	1,870.1	1,715.4	154.7	0.0	0.0	0.0	0.0	
A 485 EL2	58040 Aireys-Heights A Ext 5,Wortley	1,233.2	1,167.1	66.1	0.0	0.0	0.0	0.0	
A 485 EO1	58041 Aireys - Heights Est Ph B Wortley	1,355.4	1,149.6	193.1	12.7	0.0	0.0	0.0	
A 501 FK7	52767 Wyther Est Ph 1, Bramley-Watlings	709.0	433.7	275.3	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

				2006/07	2007/08	2008/09	2009/10	31 Mar 10
B	531 CK9	51540 Livett Cartwright Bramley 03/04	831.3	831.3	0.0	0.0	0.0	0.0
B	674	G-Thorpe Concrete Balcony Repairs Pilot	27.7	27.7	0.0	0.0	0.0	0.0
B	1059	57648 Gthorpe Reema Conc Balcony Repairs	83.8	81.9	1.9	0.0	0.0	0.0
B	1515 FM2	58448 Unity/Reema/Myton Houses Bramley	474.6	443.0	20.6	11.0	0.0	0.0
B	1515 GY8	60329 5m Stonecliffes Phase 3 (Block 11)	145.7	132.1	13.6	0.0	0.0	0.0
B	1515 SR1	60366/60523 Mytons Ph2, Swinnows, Pudsey	901.9	426.5	467.0	8.4	0.0	0.0
B	1515 SW3	60336/60522 Reema Phase 2, Bramley	406.2	209.7	196.5	0.0	0.0	0.0
B	1515 SW4	60337/60519 Mytons Phase 1, Wortley	1,383.6	830.2	540.7	12.7	0.0	0.0
B	1515 SW5	60338/ 60517 Unity Phase 1, Bramley	940.8	437.3	494.8	8.7	0.0	0.0
B	1515 SW7	60340 Wimpey N/F Phase 1, Armley & Wortley	437.2	413.0	24.2	0.0	0.0	0.0
B	1515 SW9	60346/60524 Mytons Phase 3, Wortley	482.0	163.5	318.5	0.0	0.0	0.0
B	1515 SX3	60349 Wimpey N/F Phase 2a Wortley	239.5	167.1	72.4	0.0	0.0	0.0
B	1515 SZ5	60419/60516 Pilot Ext Reema, Bramley	448.9	388.2	50.5	10.2	0.0	0.0
B	1522 SN5	60170 Watlings Wyther Hough Lane	55.7	0.0	55.7	0.0	0.0	0.0
B	1522 SS2	60266 Caspons Phase 1a, Wortley	158.9	2.4	155.0	1.5	0.0	0.0
B	1522 TB6	60476 Wyther Estate Duo Hses, Bramley	275.2	62.6	212.6	0.0	0.0	0.0
B	12064	Repurchses 5ms Stonecliffe Est, Wortley	202.5	201.4	1.1	0.0	0.0	0.0
Defective Houses Committed			15,271.3	11,856.5	3,349.6	65.2	0.0	0.0

Page 3 of 6

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	505	CZ1	Cont.Ent./Comm.Ent - Clyde Walk/Gds/Bruc	128.1	128.1	0.0	0.0	0.0	0.0	0.0
B	505	EV8	Security Works - Theaker Lane, Armley	60.6	60.6	0.0	0.0	0.0	0.0	0.0
B	505	FF5	Cont Entry - Acres Hall Avenue, Pudsey	43.6	43.6	0.0	0.0	0.0	0.0	0.0
B	1516	FP9	Cctv/Fence/Sec-Lighting-Heights Dv Shops	26.5	26.5	0.0	0.0	0.0	0.0	0.0
A	1516	GR3	59139 - Burnsall Gardens Cctv,Armley	10.7	10.7	0.0	0.0	0.0	0.0	0.0
A	1516	GR4	59140-Clydes & Wortleys (Msf) Cctv	78.0	78.0	0.0	0.0	0.0	0.0	0.0
B	1516	GX4	59852-Isolite-Astor Gro/St,Fairfield Ave	4.8	4.8	0.0	0.0	0.0	0.0	0.0
B	1516	GX5	59281-Isolite-Valley Rd, Pudsey	4.2	4.2	0.0	0.0	0.0	0.0	0.0
B	1516	GX6	59280-Isolite-The Gardens, Farsley	4.7	4.7	0.0	0.0	0.0	0.0	0.0
B	1516	GY9	60487 Isolite - Snowden Lane, Bramley	4.7	4.5	0.2	0.0	0.0	0.0	0.0
B	1516	PA4	59929 Isolite Westly C&R/ Gambel Hill,Crf	20.5	20.5	0.0	0.0	0.0	0.0	0.0
B	1516	PA5	59930 Isolite Marsdn, Rycrft/Rayn	32.3	32.3	0.0	0.0	0.0	0.0	0.0
B	1516	SK1	60062 Security - Lndsr, Ross, Snow, Rayn	143.5	140.2	3.3	0.0	0.0	0.0	0.0
B	1516	SK2	Bramley Hsg Office Cctv And Lights	10.0	10.0	0.0	0.0	0.0	0.0	0.0
B	1516	SM6	60123 Minster Flats, Pudsey - Ce & Drs	29.5	28.8	0.7	0.0	0.0	0.0	0.0
B	1516	TA2	60431 Controlled Entry Oakwell Ct Etc	73.1	71.5	1.6	0.0	0.0	0.0	0.0
B	1690		Crime Prevention Works	63.9	1.6	62.3	0.0	0.0	0.0	0.0
Community Safety				738.7	670.6	68.1	0.0	0.0	0.0	0.0
Committed										
B	490	WES	Lwh Rewiring/Electrical 07/08 To 09/10	2,292.0	0.0	0.0	573.0	573.0	573.0	573.0
Electrical				2,292.0	0.0	0.0	573.0	573.0	573.0	573.0
Uncommitted										

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10	
B 490 DL7	Rewires - West High Rise Voids	982.1	978.3	3.8	0.0	0.0	0.0	0.0	
B 666	59785 Digital Tv- Leeds West Homes	425.2	411.2	14.0	0.0	0.0	0.0	0.0	
B 710	L/Rise & Isoldt Rewires-Leeds West Homes	309.6	303.0	6.6	0.0	0.0	0.0	0.0	
B 1517 FM7	Renew Fire Alarm & Emer Ltg-Whingate Ct	25.1	25.1	0.0	0.0	0.0	0.0	0.0	
B 1517 FM8	Rewire Comm Ltg-The Heights East & West	73.1	73.1	0.0	0.0	0.0	0.0	0.0	
B 1517 FM9	58467 Comm Elec-Heights,Whincvr,Mistress	5.1	5.1	0.0	0.0	0.0	0.0	0.0	
B 1517 FN1	Rewire Ce-Burnsalls,Westerleys,Rycroft T	85.0	84.6	0.4	0.0	0.0	0.0	0.0	
B 1517 FP7	58547-Sec Ltg-Meadowhurst Gdns, Pudsey	7.0	7.0	0.0	0.0	0.0	0.0	0.0	
B 1517 GT1	59372 - Var Msf Lightning Cond Instals	50.7	49.4	1.3	0.0	0.0	0.0	0.0	
B 1517 TA5	60387/60487 Sec Lightg Ashlea Ct Bramley	10.7	10.5	0.2	0.0	0.0	0.0	0.0	
B 1517 TF9	60600 Digital Tv Swinnw Ln, Wellstn Av	14.4	0.5	13.9	0.0	0.0	0.0	0.0	
B 1517 ZZ2	60927/61124/61295 Lwh Rewiring 2006/07	575.9	0.0	575.9	0.0	0.0	0.0	0.0	
Electrical Committed		2,563.9	1,947.8	616.1	0.0	0.0	0.0	0.0	
Page 378	B 491 WES	Lwh Roofing	3,900.0	0.0	0.0	0.0	900.0	1,500.0	1,500.0
	B 1518 TE3	60577 Bramley Ph A Roofing 2007/08	293.4	0.0	0.0	293.4	0.0	0.0	0.0
	B 1518 TE4	60578 Bramley Trad Prop Roofing 2008/9	633.6	0.0	0.0	0.0	633.6	0.0	0.0
	B 1518 TE5	60579 Bramley Roofing 2008/09 Phb	453.5	0.0	0.0	453.5	0.0	0.0	0.0
	B 1518 TE9	60509 Bramley Phb Roofing 2007/08	47.2	0.5	0.0	46.7	0.0	0.0	0.0
	B 1518 TF1	60586 Roofing Brookfields Etc Pudsey	100.0	0.0	0.0	100.0	0.0	0.0	0.0
	B 1518 TF2	60587 Roofing Westdales Etc Pudsey	60.0	0.0	0.0	60.0	0.0	0.0	0.0
	B 1518 TF3	60588 Roofing Southroyd Pk Etc Pudey	133.4	0.0	0.0	133.4	0.0	0.0	0.0
	B 1518 TF4	60589 Roofing Acres Hall'S Etc Pud	153.4	0.0	0.0	153.4	0.0	0.0	0.0
	B 1518 TF5	60590 Roofing Harley Dr Etc Pudsey	93.4	0.0	0.0	93.4	0.0	0.0	0.0
Re-Roofing Uncommitted		5,867.9	0.5	0.0	1,333.8	1,533.6	1,500.0	1,500.0	
B 491 CL7	Reroofing - Wortley/Greenthorpe	450.8	450.6	0.2	0.0	0.0	0.0	0.0	
B 491 CM9	Roofing - 1-17 & 35-49 Theaker Lane	82.4	82.4	0.0	0.0	0.0	0.0	0.0	
B 491 CN1	Roofing - Burnsall Gardens,Theaker Lane	75.0	75.0	0.0	0.0	0.0	0.0	0.0	
B 491 CN2	Roofing Wk - Lincoln/Bev/Dur Ct/York/Rip	80.4	80.1	0.3	0.0	0.0	0.0	0.0	
B 491 CY7	Reroofing - Acres Hall Avenue	66.2	66.2	0.0	0.0	0.0	0.0	0.0	
B 491 CY8	Reroofing - Silver Royd Close/Grove	62.5	62.5	0.0	0.0	0.0	0.0	0.0	
B 491 FG6	58284 Roofing - Various	423.2	419.5	3.7	0.0	0.0	0.0	0.0	
A 766 BB2	Claremont Grove Phase 2	753.3	753.1	0.2	0.0	0.0	0.0	0.0	
B 1518 FL3	58409 - Roofing Fernbks,Intake Ln,Bramley	481.3	475.1	6.2	0.0	0.0	0.0	0.0	
B 1518 FL5	58412 - Leed/Brad Road,Ganners,Broadleas	522.1	515.0	7.1	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1518 FM1	51794 Cotefields Ave, Fairfield Av/Dv	75.0	69.0	6.0	0.0	0.0	0.0	0.0
B	1518 GR9	53779-Pudsey 2005/06 Reroofing Phase A	291.6	284.8	6.8	0.0	0.0	0.0	0.0
B	1518 GT3	59377-Roofing&Chimney-Blue Hill Ln,Wortl	20.7	20.2	0.5	0.0	0.0	0.0	0.0
B	1518 GT4	55320-Roof-Silver Rd Cl/HI/Swallow Cr/Mt	79.4	77.6	1.8	0.0	0.0	0.0	0.0
B	1518 GU9	59648-Rfing- Linc/Bev/Dur Ct,Yrk Rip Hse	138.6	129.6	9.0	0.0	0.0	0.0	0.0
B	1518 GZ1	59250/60558 Roofing - Outgang Ln Bramley	265.1	136.1	129.0	0.0	0.0	0.0	0.0
B	1518 GZ3	59588/60883 Roofg-Broadlea Av/Ov Bramley	276.0	243.9	32.1	0.0	0.0	0.0	0.0
B	1518 OB2	59396 Roofing Gamble Hill Drive Wortley	127.6	115.6	12.0	0.0	0.0	0.0	0.0
B	1518 OM9	59653- Roofing- St Catherines Dr,Bramley	165.0	161.0	4.0	0.0	0.0	0.0	0.0
B	1518 ON1	59657- Roofing- Broadlea View, Bramley	86.6	82.5	4.1	0.0	0.0	0.0	0.0
B	1518 OX4	59864-Roofs-Tong Wlk, Dr, Wy, Wortley	135.5	135.5	0.0	0.0	0.0	0.0	0.0
B	1518 SN4	60164/60898 Roofing - Calverley Farsley	596.4	132.8	463.6	0.0	0.0	0.0	0.0
B	1518 SP5	60228 Roofing Thorpe Rd Pudsey & Bramley	518.6	202.2	316.4	0.0	0.0	0.0	0.0
B	1518 ST2	60282 Pasture Mt 'Houses Only' Guttering	23.7	22.0	1.7	0.0	0.0	0.0	0.0
B	1518 SV6	60307 Re-Roofing Swinnow Rd/Harley Rise	207.1	207.1	0.0	0.0	0.0	0.0	0.0
B	1518 SV7	60308 Re-Roofing St Lawrence Close	33.3	33.3	0.0	0.0	0.0	0.0	0.0
B	1518 TA8	60442 Re-Roofing Littlemoors, Pudsey	272.7	112.7	160.0	0.0	0.0	0.0	0.0
B	1518 TD7	60495/60880 Roonfg 200607 Armley Wortley	435.8	1.0	434.8	0.0	0.0	0.0	0.0
Roofing Committed			6,745.9	5,146.4	1,599.5	0.0	0.0	0.0	0.0
B	1519 FR3	53977-Msf Roofing - Armley & Wortley	271.0	1.0	0.0	270.0	0.0	0.0	0.0
B	1519 TB8	60497 Msf Remedials Rycrofts, Pudsey	1,339.6	0.0	0.0	1,339.6	0.0	0.0	0.0
Multi Storey Wks & Lift Rep-Decency Wks Uncommitted			1,610.6	1.0	0.0	1,609.6	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	492 DL1	Lift Replacement-Rycroft Grn/Towrs/Ct/PI	535.3	518.3	17.0	0.0	0.0	0.0	0.0
B	493 CQ1	Canopy Renewal - Rycroft Towers	128.0	127.6	0.4	0.0	0.0	0.0	0.0
B	493 EE7	Multi Storey Rem-Westerley`S/Burnsall`S	404.8	404.8	0.0	0.0	0.0	0.0	0.0
B	1519 GY6	60149 Cctv - Various Msf West	113.2	110.6	2.6	0.0	0.0	0.0	0.0
B	1519 OA6	59359 Lifts Rycroft Crt,Mt Pudsey	521.9	390.8	131.1	0.0	0.0	0.0	0.0
B	1519 OA7	59361/60270 Msf Remedials-Poplars 4 Blks	907.8	118.0	768.3	21.5	0.0	0.0	0.0
B	1519 OB8	59415- Msf Armley- Cctv, Cameras,Lights	65.1	65.1	0.0	0.0	0.0	0.0	0.0
B	1519 OX9	59907 Lifts- Poplar Ct & Mt, Wortley	1,050.7	99.4	923.8	27.5	0.0	0.0	0.0
B	1519 SK4	60066 Whincover Grange Msf Toilet	4.9	4.9	0.0	0.0	0.0	0.0	0.0
B	1865	Wortley Heights & Towers Screens	99.5	99.5	0.0	0.0	0.0	0.0	0.0
B	12402	60248 Bin Chute Renewal To Msfs	52.0	17.2	34.8	0.0	0.0	0.0	0.0
A	73911 AW9	Westerly`S & Burnsall`S	886.7	886.7	0.0	0.0	0.0	0.0	0.0
Multi Storey Wks & Lift Rep-Decency Wks			4,769.9	2,842.9	1,878.0	49.0	0.0	0.0	0.0
Committed									
B	1519 GT8	55270 Security Works Clydes & Wortleys	292.2	0.0	0.0	182.4	109.8	0.0	0.0
Multi Storey Wks - Non Decency Wks			292.2	0.0	0.0	182.4	109.8	0.0	0.0
Uncommitted									
B	492 CL4	54987 Comm Area Ext-Brookleigh Shelt Hsg	308.1	4.8	126.8	176.5	0.0	0.0	0.0
B	1519 GT9	59395 - Multi Storey Encl Prog (Fencing)	348.8	2.4	342.0	4.4	0.0	0.0	0.0
B	1519 SS1	60265 Rycroft Ct Res Ass. Community Rm	7.6	3.8	3.8	0.0	0.0	0.0	0.0
B	1519 TV6	61089 Whincover Grnge Caretaker`S Office	5.0	0.0	5.0	0.0	0.0	0.0	0.0
Multi Storey Wks - Non Decency Wks			669.5	11.0	477.6	180.9	0.0	0.0	0.0
Committed									
B	1520 GV5	59717- K&B- Fairfield Estate, Phase B	2,263.5	0.0	0.0	2,263.5	0.0	0.0	0.0
B	1520 GZ4	60628 - Kitchens ,Baths & Rewires - Armley	1,791.3	0.0	0.0	0.0	0.0	1,791.3	0.0
B	1520 GZ5	60630 - Kitchens, Baths & Rewires -Bramley	4,829.1	0.0	0.0	0.0	3,329.1	1,500.0	0.0
B	1520 GZ6	60631- Kitchens, Baths & Rewires - Pudsey	3,508.2	0.0	0.0	2,203.8	1,304.4	0.0	0.0
B	1520 GZ7	60632- Kitchens, Baths & Rewires - Wortley	3,599.8	0.0	0.0	0.0	1,145.0	2,454.8	0.0
Kitchens & Bathrooms			15,991.9	0.0	0.0	4,467.3	5,778.5	5,746.1	0.0
Uncommitted									

Page 880

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
A 494 CL5	55719-Kitch/Bath - Westerly Croft/Rise	803.9	778.6	25.3	0.0	0.0	0.0	0.0
A 494 CL6	55720 Kitch/Bath -Rutl/Clift Ct,Pudsey	251.8	241.4	10.4	0.0	0.0	0.0	0.0
A 494 CM8	55742 Kitch&Bath Burnsall Gdns,Armley	527.0	509.7	17.3	0.0	0.0	0.0	0.0
A 494 CO5	55747 Kitch/Bath -Landseer Dr/Rs,Bramley	217.7	193.5	24.2	0.0	0.0	0.0	0.0
A 494 EH3	57997 Kitch&Bath-Heights East/West,Wort	1,199.2	1,171.4	27.8	0.0	0.0	0.0	0.0
B 1520 FR1	58704-Kitchens-Marsden Court, Pudsey	790.0	770.4	19.6	0.0	0.0	0.0	0.0
B 1520 GV4	59716- K&B- Fairfield Estate, Phase A	1,132.7	345.6	787.1	0.0	0.0	0.0	0.0
B 1520 GV6	59731-K&B-Burnsall Ct/Cr/Gr, Armley	2,426.3	1,436.3	932.9	57.1	0.0	0.0	0.0
B 1520 OV3	59829-K&B-Armley 1a 1/2/3 Avenue	1,198.6	458.2	740.4	0.0	0.0	0.0	0.0
B 1520 OW2	61181/ 61012 Kitch/Bath Brookfd Av/Gdns	364.7	19.2	345.5	0.0	0.0	0.0	0.0
B 1520 OW3	61200/59847/61213 K&B The Gardens,Pudsey	292.0	98.3	193.7	0.0	0.0	0.0	0.0
B 1520 OY4	59873 K&B Bramley Ph1 Broadleas A	1,739.0	65.6	1,673.4	0.0	0.0	0.0	0.0
B 1520 OZ4	59879 K&B Wortley Ph1 -Stonbrdg/Buttbls	940.8	324.4	616.4	0.0	0.0	0.0	0.0
B 1520 OZ6	59919/61230 K&B Pudsey Ph2a Acres Est	422.7	2.4	262.3	158.0	0.0	0.0	0.0
B 1520 SM4	60120 Bramley Ph1 K&B Broadleas B	1,852.3	53.4	405.0	1,393.9	0.0	0.0	0.0
B 1520 SM5	60122 Stonelciffes Blk 1-10 K&B Wortley	607.2	456.0	151.2	0.0	0.0	0.0	0.0
B 1520 SW1	60332 Kitch&Bath Ashlea Court, Bramley	586.5	531.6	54.9	0.0	0.0	0.0	0.0
B 1520 TG1	60597 Marsden Ct Kitch&Bath Assoc Works	148.0	139.2	8.8	0.0	0.0	0.0	0.0
B 1810	Lwh Kitchen Capital Works Tennated	3,081.2	904.2	1,345.0	832.0	0.0	0.0	0.0
B 1811	Lwh Bathroom Works Tenanted Props	981.6	0.0	420.0	561.6	0.0	0.0	0.0
Kitchens & Bathrooms Committed		19,563.2	8,499.4	8,061.2	3,002.6	0.0	0.0	0.0
B 1521 WE6	61271 Fencing Tong Rd Sheltered Hsing	209.4	0.0	209.4	0.0	0.0	0.0	0.0
B 1521 WM6	61381 Lwh Garages Demolition 2007/08	76.8	0.0	0.0	76.8	0.0	0.0	0.0
A 13266	Estates - Other Essential Works	800.0	0.0	0.0	0.0	0.0	400.0	400.0
B 13267	Lwh Environmentals	200.0	0.0	0.0	0.0	0.0	200.0	0.0
B 13276	61337 -Fairfield Parking Facilities	92.8	0.0	0.0	92.8	0.0	0.0	0.0
Environmental & Other Remedials Uncommitted		1,379.0	0.0	209.4	169.6	0.0	600.0	400.0
B 513 DD3	Summerfield Drive, Bramley Fencing	10.5	10.2	0.3	0.0	0.0	0.0	0.0
B 1235 FE1	Ret Wall - Harley Green, Pudsey	14.1	13.2	0.9	0.0	0.0	0.0	0.0
A 1235 FO2	Rebuild Walls - Marsden Court, Farsley	7.0	7.0	0.0	0.0	0.0	0.0	0.0
B 1521 FN7	Cit - Rycroft Green Gardens, Pudsey	43.1	43.1	0.0	0.0	0.0	0.0	0.0
B 1521 FT9	59038-Landseer Way Garage Site	14.5	14.5	0.0	0.0	0.0	0.0	0.0
B 1521 GR6	59284- Garage Refurbishments 04/05 - A	50.0	50.0	0.0	0.0	0.0	0.0	0.0
B 1521 GT2	59374- Broadlea Grove - Fencing/Bollards	27.0	27.0	0.0	0.0	0.0	0.0	0.0

Page 381

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B 1521 GU5	59405- Garage Strategy- Refurbs/Demos	371.0	178.0	193.0	0.0	0.0	0.0	0.0
B 1521 ND5	58909 Parking Dawsons Corner Pudsey	21.6	21.6	0.0	0.0	0.0	0.0	0.0
B 1521 SK3	60065 Fairfield Square Environmentals	97.0	97.0	0.0	0.0	0.0	0.0	0.0
B 1521 SQ2	60252 Fairfield Hill, Fencing Improv	25.9	21.6	4.3	0.0	0.0	0.0	0.0
B 1521 SQ6	60261 Fencing Ganners Rise, Bramley	6.7	6.7	0.0	0.0	0.0	0.0	0.0
B 1521 SS3	60267 Stonebridge Gr, Parking Bays	47.8	0.0	0.0	47.8	0.0	0.0	0.0
B 1521 SV9	60327 Fencing Minster Flats,Pudsey North	18.5	18.5	0.0	0.0	0.0	0.0	0.0
B 1521 SZ6	60420 Fencing Summerfield Pl, Bramley	12.2	12.2	0.0	0.0	0.0	0.0	0.0
B 1521 TA6	60440 Fencing First & Third Av, Armley	6.0	0.0	6.0	0.0	0.0	0.0	0.0
B 1521 TA7	60441 Fencing Raynviles, Bramley	18.9	18.9	0.0	0.0	0.0	0.0	0.0
B 1521 TB7	60496 Parkng Bays The Walk, Farsley	9.0	9.0	0.0	0.0	0.0	0.0	0.0
B 1521 TC6	60508 Fencing Stanningley Court, Bramley	32.2	32.2	0.0	0.0	0.0	0.0	0.0
Environmental & Other Remedials Committed		833.0	580.7	204.5	47.8	0.0	0.0	0.0
Page 38	B 1473 EV3	Waterloos - Enveloping & Environ (Ph1)	1,068.9	0.0	16.9	1,052.0	0.0	0.0
	B 1522 SQ7	60262 Piling, K&B, 31-37 Gamble Hill Dr	172.5	0.0	0.0	172.5	0.0	0.0
Major Property Improvements Uncommitted		1,241.4	0.0	16.9	1,224.5	0.0	0.0	0.0
B 501 CL3	Ehi - Greenthorpe Road-Internals	670.0	659.4	10.6	0.0	0.0	0.0	0.0
B 1522 FM5	Asbestos Rem - 3 Rombalds View, (58458)	45.0	44.8	0.2	0.0	0.0	0.0	0.0
B 1522 GV2	59660 - Mpi Fairfield Hill/Sq, Bramley	136.1	136.1	0.0	0.0	0.0	0.0	0.0
Major Property Improvements Committed		851.1	840.3	10.8	0.0	0.0	0.0	0.0
B 13148	Lwh Aviarys Asbestos Rem & Prop Refurb	351.5	0.0	351.5	0.0	0.0	0.0	0.0
B 13149	Lwh Damp Proof Course Works	35.6	0.0	35.6	0.0	0.0	0.0	0.0
Miscellaneous And Planned Expenditure Committed		387.1	0.0	387.1	0.0	0.0	0.0	0.0
B 12063	Equipment And Modifications	10,109.3	1,602.7	1,652.0	1,589.6	1,755.0	1,755.0	1,755.0
Equipment & Modifications For Disabled Committed		10,109.3	1,602.7	1,652.0	1,589.6	1,755.0	1,755.0	1,755.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B 1523 WE7	61272 Demo Holdforths & Clydes, Armley	159.9	0.0	0.0	159.9	0.0	0.0	0.0
Empty Properties Strategy - Demolitions		159.9	0.0	0.0	159.9	0.0	0.0	0.0
B 498 EF7	Waterloo Grove/Mount Partial Demolition	511.8	511.8	0.0	0.0	0.0	0.0	0.0
B 498 FH8	Opt App+Hloss&D - Highfield Gdns, Armley	112.2	112.2	0.0	0.0	0.0	0.0	0.0
B 498 FH9	Demo+Hloss&D - Farrow Road, Armley	149.5	149.5	0.0	0.0	0.0	0.0	0.0
A 1054	Waterloo Estate-Homeloss & Disturbance	463.6	461.6	2.0	0.0	0.0	0.0	0.0
B 1523 EQ5	58088 -Demo - Ganners Way/Walk Binstores	19.3	19.3	0.0	0.0	0.0	0.0	0.0
B 1523 GU3	59397/61173 Demo Walmer Gr, Pudsey	726.8	81.5	545.3	100.0	0.0	0.0	0.0
B 1523 GU4	59404 Mistress Lane Demolition	445.0	94.6	350.4	0.0	0.0	0.0	0.0
B 1523 NA6	58834 Demo/HI&D-115-153 Fairfield Cres,B	108.9	108.9	0.0	0.0	0.0	0.0	0.0
B 1523 ND3	58907 Demolition 71-73 Fairfield Terr	24.6	24.6	0.0	0.0	0.0	0.0	0.0
B 1523 OR4	59759/60788 Opt App-Highfd Gns Oldfd Ln	333.1	100.3	232.8	0.0	0.0	0.0	0.0
B 1523 SQ3	60253/61171 Fairfield Est,Selective Demo	713.3	53.9	659.4	0.0	0.0	0.0	0.0
B 1523 SQ4	60259/60996 Demo Broadlea St, Bramley	19.3	0.0	19.3	0.0	0.0	0.0	0.0
B 1523 TD8	60562/61172 Demo 5-41 Farrow Rd Wortley	165.1	11.4	153.7	0.0	0.0	0.0	0.0
B 1523 TR2	60811/61201 Chaucer Gardens Demolition	152.1	0.0	52.1	100.0	0.0	0.0	0.0
Empty Properties Strategy - Demolitions		3,944.6	1,729.6	2,015.0	200.0	0.0	0.0	0.0
B 1108 GU2	59400/61227 Sir Karl Cohen Sq Conversion	434.0	7.6	0.0	426.4	0.0	0.0	0.0
A 1237 VU9	61228 Bawn Gdns Conv 16 Flats To 8 Hses	583.5	0.0	0.0	583.5	0.0	0.0	0.0
A 1237 WE5	61270 Conv 2 & 2a Wyther Pk PI-Baldwins	30.0	0.0	30.0	0.0	0.0	0.0	0.0
A 13265	Sheltered Housing	600.0	0.0	0.0	0.0	300.0	300.0	0.0
Empty Properties Strategy - Conversions		1,647.5	7.6	30.0	1,009.9	300.0	300.0	0.0
B 629	Isolated Voids-Leeds West Homes	11,873.7	6,722.7	2,655.0	2,496.0	0.0	0.0	0.0
A 1237 FF8	Flats Conv, 125 Cemetery Road, Pudsey	102.1	101.7	0.4	0.0	0.0	0.0	0.0
A 1237 FI5	Conv - Littlemoor Cres & South, Pudsey	398.3	396.8	1.5	0.0	0.0	0.0	0.0
A 1237 GX3	60974/60844 Conv Pilot Bawn Gdns (17-23)	154.9	9.0	145.9	0.0	0.0	0.0	0.0
A 1237 OB7	59414 Conv Cemetery Rd,Tofts Hs Cl & Wdws	365.1	23.4	241.7	100.0	0.0	0.0	0.0
Empty Properties Strategy - Conversions		12,894.1	7,253.6	3,044.5	2,596.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

West Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	1234	61197 Wortley Housing Office Conversion	134.1	32.1	102.0	0.0	0.0	0.0	0.0
B	1524 ND4	58908 Bramley Housing Office Imps	344.3	128.2	216.1	0.0	0.0	0.0	0.0
B	1953	Offices	15.0	13.2	1.8	0.0	0.0	0.0	0.0
Service Delivery Improvements			493.4	173.5	319.9	0.0	0.0	0.0	0.0
Committed									

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
Repurchase Of Council Houses	150.0	0.0	0.0	50.0	50.0	50.0	0.0	
Window & Door Replacement	11,706.7	4,650.2	1,921.5	2,435.0	1,200.0	900.0	600.0	
Heating Energy Efficiency & Anti Damp	27,674.8	10,687.4	8,886.1	3,251.3	2,450.0	1,550.0	850.0	
Defective Houses	15,824.9	4,791.8	3,430.2	2,776.5	3,296.4	1,530.0	0.0	
Community Safety	1,658.8	328.2	185.6	300.0	300.0	545.0	0.0	
Electrical	2,333.1	870.6	623.4	329.1	260.0	250.0	0.0	
Re-Roofing	9,915.2	4,336.4	1,681.9	2,156.9	1,540.0	200.0	0.0	
Multi Storey Works & Lift Replacement	7,598.4	1,798.3	250.1	2,100.0	1,650.0	1,800.0	0.0	
Environmental & Other Remedials	2,864.4	162.0	651.7	720.7	485.0	845.0	0.0	
Major Property Improvements	77,796.4	10,883.5	13,060.2	16,785.3	13,237.4	23,830.0	0.0	
Miscellaneous And Planned Expenditure	1,464.0	810.2	203.8	180.0	150.0	120.0	0.0	
Empty Properties Strategy	6,347.9	1,939.9	1,358.0	850.0	800.0	1,400.0	0.0	
Service Delivery Improvements	1,761.9	783.6	83.3	380.0	280.0	235.0	0.0	
Almo Disability Discrimination Act	5,398.5	719.0	1,181.0	1,248.5	800.0	1,450.0	0.0	
Gross Payments	172,495.0	42,761.1	33,516.8	33,563.3	26,498.8	34,705.0	1,450.0	
Uncommitted Schemes	89,990.7	0.0	785.4	26,901.5	26,148.8	34,705.0	1,450.0	
Committed Schemes	82,504.3	42,761.1	32,731.4	6,661.8	350.0	0.0	0.0	
New Asset Or Enhancement Schemes	104,229.7	20,455.2	20,584.3	21,221.8	15,576.4	26,392.0	0.0	
Maintenance/Refurbishment Schemes	68,265.3	22,305.9	12,932.5	12,341.5	10,922.4	8,313.0	1,450.0	

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1341	Repurchases And Cpos - Lnw Future	150.0	0.0	0.0	50.0	50.0	50.0	0.0
Repurchase Of Council Houses			150.0	0.0	0.0	50.0	50.0	50.0	0.0
Uncommitted									
B	1977	Window Replacements Lnwh	3,436.6	0.0	100.0	1,536.6	800.0	500.0	500.0
B	1977 OH7	Melrose Gr & Springfield Mt Windows	99.3	0.0	0.0	99.3	0.0	0.0	0.0
B	1977 TN2	Isolated Windows Almo Wide 07/08	63.0	0.0	0.0	63.0	0.0	0.0	0.0
B	1977 VS5	Broadfields Shelt.Flats Windows	67.9	0.0	0.0	67.9	0.0	0.0	0.0
B	1978	Doors Replacement - Lnwh	851.8	0.0	0.0	251.8	300.0	300.0	0.0
B	1978 OH9	Springfield Mount Door Replacement	31.4	0.0	0.0	31.4	0.0	0.0	0.0
B	1978 TH4	Burleyhyde Pk Earlymod Trad Doors	90.0	0.0	0.0	90.0	0.0	0.0	0.0
B	1978 TL3	Queenswoods & Foxcrofts Doors	160.0	0.0	0.0	160.0	0.0	0.0	0.0
B	1978 TN3	Church Gath Brearly Rise Doors	35.0	0.0	0.0	35.0	0.0	0.0	0.0
B	1979	Windows And Doors - Lnwh	400.0	0.0	0.0	100.0	100.0	100.0	100.0
Window & Door Replacement			5,235.0	0.0	100.0	2,435.0	1,200.0	900.0	600.0
Uncommitted									
B	481 BP3	Windows And Doors - Silk Mills	372.6	363.0	9.6	0.0	0.0	0.0	0.0
B	481 CS2	Windows & Doors - Otley Nofines A	314.3	313.5	0.8	0.0	0.0	0.0	0.0
B	481 DR8	Burley Willows Window Renewals	107.5	107.5	0.0	0.0	0.0	0.0	0.0
B	481 DR9	Windows 04/05 Beechwoods/Grahams/Parkvw	62.6	62.6	0.0	0.0	0.0	0.0	0.0
B	481 DS1	Moor Grange Windows Phase 1	211.8	211.8	0.0	0.0	0.0	0.0	0.0
B	481 DS2	Tinshill Lane (Evns) & Mt Windows	169.1	168.6	0.5	0.0	0.0	0.0	0.0
B	481 DS6	Windows Iveson Rise/Grove	91.9	91.9	0.0	0.0	0.0	0.0	0.0
B	481 DS7	Windows Beevers Court	155.4	155.1	0.3	0.0	0.0	0.0	0.0
B	481 DU5	Adel Woods Window Renewals	65.7	64.2	1.5	0.0	0.0	0.0	0.0
B	481 DX6	Waylands Croft Windows & Doors	101.4	101.1	0.3	0.0	0.0	0.0	0.0
B	481 EH1	Moor Grange Windows Ph.2	175.5	175.5	0.0	0.0	0.0	0.0	0.0
B	481 EP1	Shaw Leys Window Scheme	39.2	38.3	0.9	0.0	0.0	0.0	0.0
B	481 EP2	Manor Close Window Scheme	26.2	26.1	0.1	0.0	0.0	0.0	0.0
B	481 NA9	Aireborough Window Replacement 0405	294.1	293.4	0.7	0.0	0.0	0.0	0.0
B	481 NX7	Woodleas & Greenlea Bungalows	32.7	32.7	0.0	0.0	0.0	0.0	0.0
B	482 DR9	Beechwoods/Grahams/Etc Doors	16.7	16.6	0.1	0.0	0.0	0.0	0.0
B	482 DT8	Door Renewals Isolated Lnwh Ph1	167.9	167.9	0.0	0.0	0.0	0.0	0.0
B	482 DZ4	Rillbank/Rosebank Door Renewals	40.0	39.3	0.7	0.0	0.0	0.0	0.0
B	482 EX2	Door Replacement- Wilkinson/ Weston	54.0	53.9	0.1	0.0	0.0	0.0	0.0
B	482 NB3	Parkstones/Luttrells Lc Door Renewals	75.0	72.6	2.4	0.0	0.0	0.0	0.0
B	482 NB4	Lc Raynels/Ivesons Door Renewals	164.7	160.6	4.1	0.0	0.0	0.0	0.0

Page 385

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					Estimated Costs					
					2006/07	2007/08	2008/09	2009/10		
B	523	DZ3	Eltham Court Door/Window Renewals	45.7	45.5	0.2	0.0	0.0	0.0	0.0
B	523	FF7	Windmill Ln And High St Windows And Drs	36.8	36.8	0.0	0.0	0.0	0.0	0.0
B	1977	BP2	Church Cl,Wharfe Cres,Millcroft Windows	64.2	51.2	13.0	0.0	0.0	0.0	0.0
B	1977	NK2	Aireborough Window Replacement 05/06&	197.6	197.6	0.0	0.0	0.0	0.0	0.0
B	1977	OB9	Moor Grange Windows Phase 3	208.1	203.1	5.0	0.0	0.0	0.0	0.0
B	1977	OC6	Netherfld/Shakespeares Windows	70.2	68.5	1.7	0.0	0.0	0.0	0.0
B	1977	OF2	Howarth Ct Windows (Odds)	28.9	28.3	0.6	0.0	0.0	0.0	0.0
B	1977	OK1	Spens & Old Oaks Trad.Build Windows	147.2	143.7	3.5	0.0	0.0	0.0	0.0
B	1977	OM5	Horsforth Epw & Misc Window Renewal	34.9	34.1	0.8	0.0	0.0	0.0	0.0
B	1977	OM6	Lee, Myers& Whiteley Croft Windows	19.9	19.9	0.0	0.0	0.0	0.0	0.0
B	1977	OM7	Adams Crft, Fairfax, Rose Windows	46.2	45.1	1.1	0.0	0.0	0.0	0.0
B	1977	OM8	Bradford Rd Foxcrofts Windows	437.4	426.6	10.8	0.0	0.0	0.0	0.0
B	1977	PL4	Aireborough Rep.Wind. Aire View Etc	92.4	0.0	92.4	0.0	0.0	0.0	0.0
B	1977	PL5	Iveson Lawn Upvc Cladding	9.0	0.0	9.0	0.0	0.0	0.0	0.0
B	1977	PL6	Linfoot Court Communal Doors	22.6	0.0	22.6	0.0	0.0	0.0	0.0
B	1977	SI5	Moorlands And Moor Lane Windows	69.7	58.9	10.8	0.0	0.0	0.0	0.0
B	1977	SS5	Lovell Park Court Windows	37.5	25.8	11.7	0.0	0.0	0.0	0.0
B	1977	SV5	Farrar Lane Windows	32.5	15.8	16.7	0.0	0.0	0.0	0.0
B	1977	TH3	Burley,Hyde Pk Early Mod Trad. Windows	269.8	0.0	269.8	0.0	0.0	0.0	0.0
B	1977	TM5	St.Mat,Green Ch,Gilberts &Sandfords	320.3	0.0	320.3	0.0	0.0	0.0	0.0
B	1977	TP3	Iveson Lawn Windows	33.0	0.0	33.0	0.0	0.0	0.0	0.0
B	1977	TR3	Isolated Windows 06/07	84.5	0.0	84.5	0.0	0.0	0.0	0.0
B	1977	TV3	Holborn Court Windows	20.5	0.0	20.5	0.0	0.0	0.0	0.0
B	1977	TW1	Meagill Rise & Weston Dr Windows	38.1	0.0	38.1	0.0	0.0	0.0	0.0
B	1977	VT9	Iveson Drive 3 Storey Flats Windows	135.1	0.0	135.1	0.0	0.0	0.0	0.0
B	1978	OD1	Stanmores & Talbots Vw Doors	40.8	0.0	40.8	0.0	0.0	0.0	0.0
B	1978	OD3	Billing View Door Renewals	28.0	27.3	0.7	0.0	0.0	0.0	0.0
B	1978	OE4	Raywoods Door Replacements	30.8	0.0	30.8	0.0	0.0	0.0	0.0
B	1978	OO6	Aireborough Door Replacement 05/06	75.8	70.8	5.0	0.0	0.0	0.0	0.0
B	1978	OO7	Spen & Old Oaks Trad.Build Doors Renewal	85.9	83.9	2.0	0.0	0.0	0.0	0.0
B	1978	OO8	Lee,Myer& Whiteley Croft Doors	63.4	61.9	1.5	0.0	0.0	0.0	0.0
B	1978	OO9	Adams Crf,Fairfax, Rosemont Doors	-19.5	-21.0	1.5	0.0	0.0	0.0	0.0
B	1978	OP5	Horsforth Epw & Misc Door Renewal	23.8	22.4	1.4	0.0	0.0	0.0	0.0
B	1978	OP8	Netherfld/Shakespeares Doors	29.9	28.9	1.0	0.0	0.0	0.0	0.0
B	1978	OP9	Bradford Road Etc Doors	44.3	42.8	1.5	0.0	0.0	0.0	0.0
B	1978	OQ1	Adel Woods Door Renewals	29.8	28.6	1.2	0.0	0.0	0.0	0.0
B	1978	OU5	Door Replacement To Flats On Silk Drive	3.5	3.5	0.0	0.0	0.0	0.0	0.0
B	1978	SG2	Woodbridge Gar.Comm. Door Replacement	23.1	23.1	0.0	0.0	0.0	0.0	0.0
B	1978	SS4	Farrar Lane Doors	19.3	18.9	0.4	0.0	0.0	0.0	0.0
B	1978	SS6	Lovell Park Court (Communal) Doors	14.2	12.7	1.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B 1978 SS7	Church Cl, Wharfe Cres, Millcroft Doors	21.1	19.7	1.4	0.0	0.0	0.0	0.0
B 1978 ST8	Willow App/Close/Ave/Garth Doors	42.2	3.3	38.9	0.0	0.0	0.0	0.0
B 1978 TJ8	Moor Grange Doors	295.4	0.0	295.4	0.0	0.0	0.0	0.0
B 1978 TP4	Iveson Lawn & Waylands App Doors	49.5	0.0	49.5	0.0	0.0	0.0	0.0
B 1978 TQ8	Isolated Replacement Door Scheme	25.9	2.1	23.8	0.0	0.0	0.0	0.0
B 1978 TW2	Meagill Rise & Weston Dr Doors	30.5	0.0	30.5	0.0	0.0	0.0	0.0
B 1979 OF8	Langdales/Ash Road Doors & Windows	67.6	66.0	1.6	0.0	0.0	0.0	0.0
B 1979 SV4	Cardigan Lane, Park View Ave, Marlboroug	39.5	38.2	1.3	0.0	0.0	0.0	0.0
B 1979 TM7	Burley, St Mathias Ct Shelt. Win&Doors	150.3	0.0	150.3	0.0	0.0	0.0	0.0
B 1979 TW5	St Mathias Comb. Windows & Doors	16.2	0.0	16.2	0.0	0.0	0.0	0.0
Window & Door Replacement Committed		6,471.7	4,650.2	1,821.5	0.0	0.0	0.0	0.0
B 1695	Heating Future Schemes Lnwh	3,100.0	0.0	0.0	1,500.0	1,200.0	400.0	0.0
B 1980	Energy Efficiency Works - Lnwh	2,400.0	0.0	0.0	600.0	500.0	800.0	500.0
B 1980 TJ1	Queenswood Drive Energy Efficiency	774.3	0.0	5.0	769.3	0.0	0.0	0.0
B 1989	Heating Renewal- Lnwh	1,907.3	0.0	107.3	350.0	750.0	350.0	350.0
Heating Energy Efficiency & Anti Damp Uncommitted		8,181.6	0.0	112.3	3,219.3	2,450.0	1,550.0	850.0
A 489 DD4	Holborns Phase 3	363.6	362.3	1.3	0.0	0.0	0.0	0.0
A 489 DU2	Holborns Ph.4 Energy Eff Works	701.5	697.1	4.4	0.0	0.0	0.0	0.0
A 489 EA1	Loft And Cavity Wall Insulation Prog	858.2	858.2	0.0	0.0	0.0	0.0	0.0
A 489 EP6	Fillingfir Road Energy Efficiency	545.4	527.8	17.6	0.0	0.0	0.0	0.0
A 489 EQ1	Kirkstall Hill Enveloping Scheme	546.8	538.9	7.9	0.0	0.0	0.0	0.0
A 489 EQ3	Woodbridge Crescent Efficiency Works	215.5	211.9	3.6	0.0	0.0	0.0	0.0
A 724 DN3	Energy Efficiency - Help - North West	66.1	66.1	0.0	0.0	0.0	0.0	0.0
B 1695 NWT	Heatlease 04/05	1,240.7	1,240.7	0.0	0.0	0.0	0.0	0.0
B 1695 OU7	Heat Lease Continuation Scheme 05/06 Lnw	1,160.2	1,098.1	62.1	0.0	0.0	0.0	0.0
B 1695 TS9	Heatlease Continuation Scheme 06/07	2,500.0	0.0	2,500.0	0.0	0.0	0.0	0.0
B 1980 OC2	Latchmere View Energy Efficiency	316.9	307.1	9.8	0.0	0.0	0.0	0.0
B 1980 OH1	Holborns Phase 5	507.3	483.3	24.0	0.0	0.0	0.0	0.0
B 1980 OH3	Kirkstall Argies Maisonettes Energy Eff	412.6	401.7	10.9	0.0	0.0	0.0	0.0
B 1980 OM4	Weetwood Wimpey Nofines	1,041.1	262.5	768.6	10.0	0.0	0.0	0.0
B 1980 SJ8	Old Farm Par.Bedford Mt. Energy Efficien	507.5	63.3	422.2	22.0	0.0	0.0	0.0
A 1980 TT1	Cavity And Loft Insulation Lnw 200607	546.1	0.0	546.1	0.0	0.0	0.0	0.0
B 1989 SL7	Renewal Of Warm Air Heating, Greenleas	709.7	708.2	1.5	0.0	0.0	0.0	0.0
B 1989 SL9	Renewal Of Warm Air Heating Otley	176.2	176.2	0.0	0.0	0.0	0.0	0.0

Page 38 of 38

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	1989 SM1	Renewal Of Warm Air Heating Kirkstall	266.0	250.4	15.6	0.0	0.0	0.0	0.0
B	1989 SM2	Renewal Of Warm Air Heating Isolated	872.4	843.4	29.0	0.0	0.0	0.0	0.0
B	1989 SZ7	Renewal Of Warm Air Heating Horsforth	528.6	508.5	20.1	0.0	0.0	0.0	0.0
B	1989 SZ8	Renew.Warm Air Heating Little London Ph1	529.2	508.6	20.6	0.0	0.0	0.0	0.0
B	1989 SZ9	Heating Renewal Burley & Hyde Park	422.6	227.4	195.2	0.0	0.0	0.0	0.0
B	1989 TB9	Isolated Boiler Renewal Lnw 05/06	58.5	0.0	58.5	0.0	0.0	0.0	0.0
B	1989 TC1	Essential Water Tank Replacement	10.2	5.5	4.7	0.0	0.0	0.0	0.0
B	1989 TC2	Planned Essent. Boiler Rep.Shel.Schemes	21.7	0.0	21.7	0.0	0.0	0.0	0.0
B	1989 TM8	Weetwood Ph2 & 3 Heating Renewal	963.9	0.0	963.9	0.0	0.0	0.0	0.0
B	1989 TP1	Kirkstall Phase 2 Heating Renewal	580.4	338.1	242.3	0.0	0.0	0.0	0.0
B	1989 TR8	Weetwood Ph1 Heating Renewal	541.6	0.0	541.6	0.0	0.0	0.0	0.0
B	1989 TR9	Kirkstall Ph3 Heating Renewal	171.3	2.1	169.2	0.0	0.0	0.0	0.0
B	1989 TS1	Heating Renewal Aireborough Ph2	836.8	0.0	836.8	0.0	0.0	0.0	0.0
B	1989 TS3	Rep.Boilers Almo Wide 06/07	101.2	0.0	101.2	0.0	0.0	0.0	0.0
B	1989 TS6	Isolated Heating Renew.Almo Wide 06/07	669.6	0.0	669.6	0.0	0.0	0.0	0.0
B	1989 VS8	Renew.Warm Air Heating Little London Ph4	447.9	0.0	447.9	0.0	0.0	0.0	0.0
B	1989 VU2	Farrar Lane Renewal Of Heating Units	55.9	0.0	55.9	0.0	0.0	0.0	0.0
Heating Energy Efficiency & Anti Damp			19,493.2	10,687.4	8,773.8	32.0	0.0	0.0	0.0
Committed									
B	1981	Defective Housing - System Build - Lnw	5,149.1	0.0	19.1	2,000.0	1,600.0	1,530.0	0.0
B	1981 OD9	Ruskins & Eliot Grove Ph1	476.5	0.0	0.0	476.5	0.0	0.0	0.0
B	1981 OE1	Ruskins & Eliots Cornish Ph2	521.7	0.0	0.0	0.0	521.7	0.0	0.0
B	1981 OE2	Kirklands Close Cornish Scheme	557.1	0.0	0.0	0.0	557.1	0.0	0.0
B	1981 OE3	Newlands & Queensway Cornish Externals	617.6	0.0	0.0	0.0	617.6	0.0	0.0
Defective Houses			7,322.0	0.0	19.1	2,476.5	3,296.4	1,530.0	0.0
Uncommitted									

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
				2006/07	2007/08	2008/09	2009/10		
A	485 ED2	Aireys Remedials Phase 24b & 25b	5,297.0	2,475.0	2,822.0	0.0	0.0	0.0	0.0
A	485 ED3	Aireys Remedials Phase 23b	933.7	908.4	25.3	0.0	0.0	0.0	0.0
A	485 NA8	Aireys Remedials Phase 23b Extra	710.0	658.5	51.5	0.0	0.0	0.0	0.0
B	486 EX1	Horsforth Bisf Remedials	724.0	638.7	85.3	0.0	0.0	0.0	0.0
B	1981 OC3	Kirkstall 5ms Pilot Scheme	115.5	82.9	32.6	0.0	0.0	0.0	0.0
B	1981 OV2	Pliot Scheme Cornish Properties Yeadon	31.8	27.9	3.9	0.0	0.0	0.0	0.0
B	1981 TM9	Remedials To Metal Stanchions - Livetts	90.9	0.4	90.5	0.0	0.0	0.0	0.0
B	1981 VS7	Laing Guiseley Externals, Guiseley	600.0	0.0	300.0	300.0	0.0	0.0	0.0
Defective Houses		Committed	8,502.9	4,791.8	3,411.1	300.0	0.0	0.0	0.0
B	1982	Community Safety Action - Lnwh	1,177.2	0.0	32.2	300.0	300.0	545.0	0.0
B	1982 OH2	Gilberts & Sandfords Alleygating	5.0	0.0	5.0	0.0	0.0	0.0	0.0
B	1982 TT4	Controlled Entry Queensway Yeadon	8.1	0.0	8.1	0.0	0.0	0.0	0.0
Community Safety		Uncommitted	1,190.3	0.0	45.3	300.0	300.0	545.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs					After 31 Mar 10
				2006/07	2007/08	2008/09	2009/10		
B 505 BP1	Controlled Entry - Woodbridge Cres/Gdns	19.8	19.7	0.1	0.0	0.0	0.0	0.0	
A 505 FE3	Beevers Court Security Screens	33.6	1.5	32.1	0.0	0.0	0.0	0.0	
B 505 NX4	Foyer Lighting To Carlton Croft	8.9	8.8	0.1	0.0	0.0	0.0	0.0	
A 505 NY2	Almo Security Lighting 0405	179.5	174.7	4.8	0.0	0.0	0.0	0.0	
B 505 NY3	Cctv @ Hawksworth Wood	18.9	18.9	0.0	0.0	0.0	0.0	0.0	
A 509 DZ7	Sec Lighting At Tennyson St, Greenlea Av	6.8	6.8	0.0	0.0	0.0	0.0	0.0	
A 1982 OW5	Arthington And Church Cl Security Lights	3.1	3.0	0.1	0.0	0.0	0.0	0.0	
B 1982 PL7	Lighting To Shops At Queenswood Drive	6.1	0.0	6.1	0.0	0.0	0.0	0.0	
B 1982 SI6	Aireborough Security Lighting	52.9	51.2	1.7	0.0	0.0	0.0	0.0	
B 1982 SY6	Controlled Entry Carlton Towers	31.2	30.2	1.0	0.0	0.0	0.0	0.0	
B 1982 TG3	Iveson Drive Renewal Of Intercom System	4.5	4.4	0.1	0.0	0.0	0.0	0.0	
B 1982 TG4	Weetwood Security Lighting	11.0	9.0	2.0	0.0	0.0	0.0	0.0	
B 1982 TU8	Holborn Court Security Lighting	2.4	0.0	2.4	0.0	0.0	0.0	0.0	
B 1982 TU9	Otley,Aireb. & Weetwood Sec.Lighting	6.7	0.0	6.7	0.0	0.0	0.0	0.0	
B 1982 TV1	Comm.Lighting Norman Towers Multi	5.1	0.0	5.1	0.0	0.0	0.0	0.0	
B 1982 TV2	Isolighting To Prop. In Kirkstall	18.7	0.0	18.7	0.0	0.0	0.0	0.0	
B 1982 TV7	Norman Trs And Queenswood Hts Cctv	27.3	0.0	27.3	0.0	0.0	0.0	0.0	
B 1982 TV9	Yeadon Security Lighting Wells Ct	18.4	0.0	18.4	0.0	0.0	0.0	0.0	
B 1982 VS6	Holt Park Lighting Scheme	13.6	0.0	13.6	0.0	0.0	0.0	0.0	
Community Safety		Committed	468.5	328.2	140.3	0.0	0.0	0.0	
A 1732	Rewiring - Lnwh Future	839.1	0.0	0.0	329.1	260.0	250.0	0.0	
A 1732 WM2	Rewiring St Mathias Ct Communal Areas	31.5	0.0	31.5	0.0	0.0	0.0	0.0	
Electrical		Uncommitted	870.6	0.0	31.5	329.1	260.0	250.0	

Page 391

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B	490 CS4	Rewiring Area Wide	295.2	295.2	0.0	0.0	0.0	0.0	0.0
B	490 MU9	Marlborough Towers Rewiring	178.6	177.7	0.9	0.0	0.0	0.0	0.0
B	490 MX1	Isolated Tenanted Rewires B/L Lnw 04/05	23.2	23.2	0.0	0.0	0.0	0.0	0.0
B	490 MX2	Low Rise Voids Rewires - B/L Lnw 04/05	56.4	56.4	0.0	0.0	0.0	0.0	0.0
A	1732 OP1	Isolated Rewiring 2005/06	113.0	111.0	2.0	0.0	0.0	0.0	0.0
A	1732 SZ3	Isolated & Voids Rewiring 05/06	135.0	133.8	1.2	0.0	0.0	0.0	0.0
A	1732 SZ4	Planned Rewires 05/06	77.2	73.3	3.9	0.0	0.0	0.0	0.0
A	1732 TU6	Planned, Isolated & Void Rewiring 06/07	321.9	0.0	321.9	0.0	0.0	0.0	0.0
B	1732 VU6	Planned Rewires (Assoc With New K&B)	262.0	0.0	262.0	0.0	0.0	0.0	0.0
Electrical			1,462.5	870.6	591.9	0.0	0.0	0.0	0.0
Roofing			3,853.8	0.0	0.6	2,113.2	1,540.0	200.0	0.0
A	1983	Reroofing Lnwh	3,472.3	0.0	0.0	1,732.3	1,540.0	200.0	0.0
A	1983 TS5	Otley Nofines Asbestos Removal Ph2	381.5	0.0	0.6	380.9	0.0	0.0	0.0
B	491 BP4	Roofing - Queenswood Heights	49.4	46.8	2.6	0.0	0.0	0.0	0.0
B	491 DB8	Reroofing - Haworth Court	231.3	230.3	1.0	0.0	0.0	0.0	0.0
B	491 DB9	Reroofing - Clayton Crt & Grange	86.4	86.4	0.0	0.0	0.0	0.0	0.0
B	491 DC1	Reroofing - Weston Dr & Wilkinson Way	749.7	742.8	6.9	0.0	0.0	0.0	0.0
B	491 DC2	Reroofing - Silk Mills Phase 2	216.4	216.4	0.0	0.0	0.0	0.0	0.0
B	491 DS4	Cockroft House Reroofing	86.6	86.6	0.0	0.0	0.0	0.0	0.0
B	491 DS5	Reroofing Isolated Various	246.8	245.2	1.6	0.0	0.0	0.0	0.0
B	491 EC4	Weston Estate- Otley Nf Rainwater Renewa	219.8	107.9	111.9	0.0	0.0	0.0	0.0
B	491 EP7	Queenswd Dr & Haw Av Reroofing Scheme	475.0	468.9	6.1	0.0	0.0	0.0	0.0
B	491 FF8	Woodhouse, Airebor, Weetwd Iso Roofing	350.1	345.6	4.5	0.0	0.0	0.0	0.0
A	1983 NO6	Isolated Reroofing Lnwh 05/06 Ph1&2	292.3	262.8	29.5	0.0	0.0	0.0	0.0
A	1983 OI3	Bennett Court Re-Roofing	109.7	103.4	6.3	0.0	0.0	0.0	0.0
A	1983 OJ5	Spens & Old Oaks Reroofing	325.9	325.9	0.0	0.0	0.0	0.0	0.0
A	1983 OL2	Reroofing Queenswood Road	300.0	287.3	12.7	0.0	0.0	0.0	0.0
A	1983 OY1	Reroofing To Foxcroft Cl & Mt & Ghyll Rd	281.4	266.5	14.9	0.0	0.0	0.0	0.0
A	1983 SI8	Spens & Laithe Garth Re-Roofing	129.6	129.6	0.0	0.0	0.0	0.0	0.0
A	1983 TJ2	Latchmeres & Old Farms Reroofing	880.7	0.0	837.0	43.7	0.0	0.0	0.0
B	1983 TQ7	Asbestos Gutters Renewals Weston Estate	70.8	70.8	0.0	0.0	0.0	0.0	0.0
A	1983 TS2	Ireland Wd Weetwood Rosemary Tiles	566.2	0.0	566.2	0.0	0.0	0.0	0.0
A	1983 VT3	Reroofing 1&3 Wilkinsonway(Leaseholder)	14.1	0.0	14.1	0.0	0.0	0.0	0.0
B	1983 VU5	102 Broadgate Wk & Wharfedale Mt	15.1	0.0	15.1	0.0	0.0	0.0	0.0

Page 392

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
B	73947 AN8	Roofing - Weetwood (G)	215.8	197.7	18.1	0.0	0.0	0.0	0.0
B	73947 AQ7	Reroofing 2002/03 - Broadfields	148.3	115.5	32.8	0.0	0.0	0.0	0.0
Re-Roofing Committed			6,061.4	4,336.4	1,681.3	43.7	0.0	0.0	0.0
B	1984	Multi-Storey - Structural Remedials Lnwh	3,850.0	0.0	0.0	850.0	1,500.0	1,500.0	0.0
B	1984 TJ4	Grayson Crest Wh.Block Refurbishment	1,100.0	0.0	0.0	1,100.0	0.0	0.0	0.0
B	1985	Multi- Storey Lift Replacement- Lnwh	600.0	0.0	0.0	150.0	150.0	300.0	0.0
Multi Storey Works & Lift Replacement Uncommitted			5,550.0	0.0	0.0	2,100.0	1,650.0	1,800.0	0.0
B	492 DI7	Grayson Cres Queenswd Crt & Hts	824.8	753.9	70.9	0.0	0.0	0.0	0.0
B	492 EF6	Removal Of Asbestos At Gr Cst,Queenswood	97.5	97.5	0.0	0.0	0.0	0.0	0.0
B	493 EE8	Holborn Towers Structural Remedials	234.5	234.5	0.0	0.0	0.0	0.0	0.0
B	1985 OC8	Lift Renewal @ Carlton Cft, Cl, Grth,	891.6	712.4	179.2	0.0	0.0	0.0	0.0
Multi Storey Works & Lift Replacement Committed			2,048.4	1,798.3	250.1	0.0	0.0	0.0	0.0
B	1641	Estate Structural & Environ. Wrks	1,687.7	0.0	0.0	417.7	425.0	845.0	0.0
A	1641 TG2	Parking To Woodlea Mount Sheltered Compl	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	1641 TS7	Resurfacing Of Car Park Hyde Pk Cl.	7.3	0.0	7.3	0.0	0.0	0.0	0.0
B	1684	Garages Almo Wide, Lnwh	295.0	0.0	0.0	235.0	60.0	0.0	0.0
Environmental & Other Remedials Uncommitted			2,000.0	0.0	17.3	652.7	485.0	845.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

All Figures are in £000's

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
B 1641 MU1	Howden Gardens Structural Wrks	100.0	0.0	32.0	68.0	0.0	0.0	0.0
B 1641 OR6	Environmental Team Equipment	15.0	14.6	0.4	0.0	0.0	0.0	0.0
B 1641 OS9	Weston Drive Fencing Scheme 05/06	12.0	11.5	0.5	0.0	0.0	0.0	0.0
A 1641 OV8	Coppice Wood Grove On Street Parking	29.2	48.1	-18.9	0.0	0.0	0.0	0.0
B 1641 OY2	Churchill Flats Parking Bays	20.8	27.4	-6.6	0.0	0.0	0.0	0.0
B 1641 TV5	Estate Structural & Environ. Wrks 06/07	280.0	0.0	280.0	0.0	0.0	0.0	0.0
B 1684 OY3	Garages And Garage Sites 05/06	56.5	56.5	0.0	0.0	0.0	0.0	0.0
B 1684 TU5	Garages Almo Wide 06/07	270.0	0.0	270.0	0.0	0.0	0.0	0.0
A 1728 NY5	New Parking Bays & Assoc. Env To Sandfor	80.9	3.9	77.0	0.0	0.0	0.0	0.0
Environmental & Other Remedials Committed		864.4	162.0	634.4	68.0	0.0	0.0	0.0
A 605 DD5	Burley Group Repair Phase 9	300.0	0.0	0.0	300.0	0.0	0.0	0.0
A 605 EU5	Burley Group Repairs Phase 10	726.4	0.0	0.0	0.0	726.4	0.0	0.0
A 1727	Miscellaneous Property Improvements	450.0	0.0	0.0	200.0	200.0	50.0	0.0
A 1986	Major Property Improvements - Lnwh	23,398.6	0.0	0.0	49.4	4,864.2	18,485.0	0.0
A 1986 OD6	Guiseley Interwar Externals	1,417.0	0.0	0.0	522.0	895.0	0.0	0.0
A 1986 OD7	Guiseley Inter War Internals	1,419.0	0.0	0.0	0.0	446.0	973.0	0.0
A 1986 OG1	Westfields & Greenleas Internal Works	1,110.0	0.0	0.0	0.0	0.0	1,110.0	0.0
A 1986 OG2	Henshaws Internals	1,112.0	0.0	0.0	0.0	0.0	1,112.0	0.0
A 1986 OG8	Guiseley Bungalows Whi	201.0	0.0	0.0	201.0	0.0	0.0	0.0
A 1986 TG9	Burley & Hyde Park Misc. Ph1 Whi	800.0	0.0	0.0	800.0	0.0	0.0	0.0
A 1986 TL8	Horsforth Misc & Interwar Internals	880.0	0.0	0.0	0.0	880.0	0.0	0.0
A 1986 TN5	Otley Interwar/Epw Trad Internals	1,000.0	0.0	0.0	1,000.0	0.0	0.0	0.0
A 1986 TO5	Livett Cartwright Internalsi	3,151.6	0.0	0.0	1,575.8	1,575.8	0.0	0.0
A 1986 TO8	Weetwood Nofines Internals	530.9	0.0	0.0	530.9	0.0	0.0	0.0
A 1986 TP5	Iveson Lawn Internals	228.7	0.0	0.0	228.7	0.0	0.0	0.0
A 1986 TT2	Kirkstall Mis Phase 2 Whi	875.0	0.0	125.0	750.0	0.0	0.0	0.0
A 1986 TT3	Kirkstall Mis Phase 3 Whi	875.0	0.0	0.0	875.0	0.0	0.0	0.0
A 1986 TW3	Otley Misc.Properties Whi Phase 2	262.8	0.0	53.8	209.0	0.0	0.0	0.0
A 1986 WL6	Burley & Hyde Park Misc. Ph2 Whi	800.0	0.0	0.0	0.0	800.0	0.0	0.0
A 1986 WL9	Burley & Hyde Park Misc. Ph3 Whi	800.0	0.0	74.6	725.4	0.0	0.0	0.0
A 1994	Improvements To Sheltered Props - Lnwh	7,425.9	0.0	125.9	2,700.0	2,500.0	2,100.0	0.0
Major Property Improvements Uncommitted		47,763.9	0.0	379.3	10,667.2	12,887.4	23,830.0	0.0

Page 394

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	334 AW5	Burley Group Repair (3b) Ph8 Hra	759.9	739.9	20.0	0.0	0.0	0.0	0.0
A	501 BO9	The Oval And Green Whi Phase A	1,811.6	1,129.1	657.5	25.0	0.0	0.0	0.0
B	501 DQ2	Horsforth Whole Hse Imp- Phase 7	1,159.2	1,154.0	5.2	0.0	0.0	0.0	0.0
A	501 ET2	Horsforth Whole House Imps. Ph8	1,970.5	1,931.7	38.8	0.0	0.0	0.0	0.0
A	501 ET3	Horsforth Whole House Imps Ph9 &10	3,604.2	1,024.7	2,426.4	153.1	0.0	0.0	0.0
A	501 ET4	Greenleas & Westfields Enveloping	978.8	886.0	92.8	0.0	0.0	0.0	0.0
A	501 ET5	Lickless Avenue Env. Scheme	222.5	219.1	3.4	0.0	0.0	0.0	0.0
A	501 ET7	Henshaws Ph1 Enveloping Scheme	780.7	730.1	50.6	0.0	0.0	0.0	0.0
A	501 EU7	Hawskworth Ph3 Env. & Externals	1,819.9	776.1	967.1	76.7	0.0	0.0	0.0
A	1727 MU4	Woodhouse Enveloping Scheme	278.8	266.8	12.0	0.0	0.0	0.0	0.0
A	1727 NX5	Blenheim Square Whole House Imps	976.5	31.5	45.0	900.0	0.0	0.0	0.0
B	1727 NY4	Structural Repairs To 1 Blenheim Square	3.3	3.3	0.0	0.0	0.0	0.0	0.0
A	1986 NJ1	Henshaws Enveloping Ph2	805.8	0.0	278.4	527.4	0.0	0.0	0.0
A	1986 OC1	Enfields Enveloping Scheme	493.0	0.0	8.2	484.8	0.0	0.0	0.0
B	1986 OC7	St Andrews/Hawthorn/Grange Rd Bungalows	344.1	73.1	265.0	6.0	0.0	0.0	0.0
A	1986 OD4	Rawdon Whole House Improvements	1,100.0	0.0	200.0	900.0	0.0	0.0	0.0
A	1986 OE5	Raywoods Internal Works	491.6	190.9	300.7	0.0	0.0	0.0	0.0
A	1986 OI1	Spooner Props, Horsforth, Whi	1,734.1	0.0	472.9	911.2	350.0	0.0	0.0
A	1986 OJ9	Kirkstall Misc Pre War W.H. Imps	477.0	19.3	447.7	10.0	0.0	0.0	0.0
A	1986 OL6	The Crossways Etc Enveloping	1,264.6	14.6	1,195.0	55.0	0.0	0.0	0.0
A	1986 OL7	Queenswood Dr,Broomfield Cres Enveloping	456.2	10.6	445.6	0.0	0.0	0.0	0.0
A	1986 OL9	Churchill Flats Enveloping	212.4	8.9	203.5	0.0	0.0	0.0	0.0
A	1986 OM3	Otley Misc. Whole House Imp.	337.0	12.1	302.2	22.7	0.0	0.0	0.0
A	1986 SY4	Malborough Towers Internals	1,008.8	92.7	879.1	37.0	0.0	0.0	0.0
A	1986 TC9	Pilot Scheme For Spooner Property	45.7	39.1	6.6	0.0	0.0	0.0	0.0
A	1986 TG5	5m Estate Regeneration	27.1	12.3	14.8	0.0	0.0	0.0	0.0
A	1986 TH5	Marlborough Grange Internals	355.4	0.0	355.4	0.0	0.0	0.0	0.0
A	1986 TI2	Hawskworth Phase 4	1,121.7	0.0	1,108.5	13.2	0.0	0.0	0.0
A	1986 TI5	Hawskworth Phase 5	1,504.3	0.0	668.3	836.0	0.0	0.0	0.0
A	1986 TS4	Iveson Gardens Enveloping	724.8	0.0	64.8	660.0	0.0	0.0	0.0
A	1986 TU4	Wh. Kitchen Rep. 06/07 Kirklees	1,049.6	0.0	549.6	500.0	0.0	0.0	0.0
A	1986 TV8	Remedial Works To 38 Salmon Cres	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A	1986 WM3	Wh Kitchen Rep. Kiers/Syphony	450.0	0.0	450.0	0.0	0.0	0.0	0.0
A	1994 TC3	Other Sheltered Complexes Improvements	32.0	5.0	27.0	0.0	0.0	0.0	0.0
A	1994 TC4	Haworth Ct. Sheltered Improvements	24.7	0.0	24.7	0.0	0.0	0.0	0.0
A	1994 WE2	Improvements To Cockcroft House	21.8	0.0	21.8	0.0	0.0	0.0	0.0
A	1994 WE3	Other Sheltered Schemes Surveys	52.3	0.0	52.3	0.0	0.0	0.0	0.0
A	72892	Hawskworth Estate Externals - Phase 1	398.3	398.3	0.0	0.0	0.0	0.0	0.0
A	73953 AT2	Hawskworth Ph2 Enveloping	1,114.3	1,114.3	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

After
31 Mar 10

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	After 31 Mar 10
		Major Property Improvements	30,032.5	10,883.5	12,680.9	6,118.1	350.0	0.0	0.0
B	1345	Isolated Tenanted -Lemmacc	450.0	0.0	0.0	180.0	150.0	120.0	0.0
		Miscellaneous And Planned Expenditure	450.0	0.0	0.0	180.0	150.0	120.0	0.0
B	1345 OU9	Capitalised Tenanted Works 05/06	748.3	748.3	0.0	0.0	0.0	0.0	0.0
B	1345 VS4	Isolated Tenanted Work 06/07	200.0	0.0	200.0	0.0	0.0	0.0	0.0
B	1643 FP1	Capital Partner Procurement	60.9	60.9	0.0	0.0	0.0	0.0	0.0
B	73948 AV7	Butcher Hill Shops	4.8	1.0	3.8	0.0	0.0	0.0	0.0
		Miscellaneous And Planned Expenditure	1,014.0	810.2	203.8	0.0	0.0	0.0	0.0
	1728	Demolition Works & Assoc Works - Lnw	150.0	0.0	50.0	50.0	50.0	0.0	0.0
	1988	Capitalised Void Works - Lnwh	2,950.0	0.0	0.0	800.0	750.0	1,400.0	0.0
		Empty Properties Strategy	3,100.0	0.0	50.0	850.0	800.0	1,400.0	0.0
B	869 DZ8	Homeloss Payments Grayson Heights	311.4	303.4	8.0	0.0	0.0	0.0	0.0
A	1988 OU8	Capitalised Voids 05/06	1,636.5	1,636.5	0.0	0.0	0.0	0.0	0.0
A	1988 TU3	Capitalised Voids 06/07	1,300.0	0.0	1,300.0	0.0	0.0	0.0	0.0
		Empty Properties Strategy	3,247.9	1,939.9	1,308.0	0.0	0.0	0.0	0.0
A	1991	Dda Works - Lnw	605.0	0.0	0.0	250.0	200.0	155.0	0.0
A	1992	Improvements To Nho Offices - Lnwh	90.0	0.0	0.0	30.0	30.0	30.0	0.0
A	1992 TU7	Improvements To Kirkstall Nho	30.0	0.0	30.0	0.0	0.0	0.0	0.0
A	1993	Service Delivary Improvements - Lnwh	200.0	0.0	0.0	100.0	50.0	50.0	0.0
		Service Delivery Improvements	925.0	0.0	30.0	380.0	280.0	235.0	0.0

Leeds City Council Capital Programme - Neighbourhood & Housing Department

North West Almo

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	503 NY8	Acquisition Of Office Equip & It Costs	99.5	93.0	6.5	0.0	0.0	0.0	0.0	
B	503 NZ2	Kier Headquarters & It Costs	113.9	113.9	0.0	0.0	0.0	0.0	0.0	
A	577 CQ6	Formation Of Almo Offices - North West	49.5	49.5	0.0	0.0	0.0	0.0	0.0	
A	1117 ED9	Digital Tv - Lnwh	458.1	458.1	0.0	0.0	0.0	0.0	0.0	
A	1993 OR5	It Development - Rep Of Stock Info Base	16.2	10.1	6.1	0.0	0.0	0.0	0.0	
A	1993 SJ9	It & Tele Installation 05/06	99.7	59.0	40.7	0.0	0.0	0.0	0.0	
Service Delivery Improvements			Committed	836.9	783.6	53.3	0.0	0.0	0.0	0.0
.....										
A	1999	Adaptation Works - Lnwh	3,398.5	0.0	0.0	1,148.5	800.0	1,450.0	0.0	
Almo Disability Discrimination Act			Uncommitted	3,398.5	0.0	0.0	1,148.5	800.0	1,450.0	0.0
.....										
B	1999 OJ2	Adaptation Works For Lnw 05/06	945.6	719.0	226.6	0.0	0.0	0.0	0.0	
B	1999 SY7	Lnwh Dda Works 05/06	100.0	0.0	0.0	100.0	0.0	0.0	0.0	
A	1999 TC7	Extension At 22 Wolseley Road	54.4	0.0	54.4	0.0	0.0	0.0	0.0	
A	1999 VU7	Adaptations Work 2006/07	900.0	0.0	900.0	0.0	0.0	0.0	0.0	
Almo Disability Discrimination Act			Committed	2,000.0	719.0	1,181.0	100.0	0.0	0.0	0.0
.....										

Page 398

Leeds City Council Capital Programme - Department Of The Chief Executive

Legal And Democratic Services
Division Of Service

Total Scheme
Actual To
31 Mar 06
2006/07
All Figures are in £000's
Estimated Costs
2007/08
2008/09
2009/10
After
31 Mar 10

Legal Services	345.0	300.0	45.0	0.0	0.0	0.0	0.0
Gross Payments	345.0	300.0	45.0	0.0	0.0	0.0	0.0
Committed Schemes	345.0	300.0	45.0	0.0	0.0	0.0	0.0
New Asset Or Enhancement Schemes	345.0	300.0	45.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Department Of The Chief Executive

Legal And Democratic Services

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
A	29200	E-Procurement Pathfinder Project	345.0	300.0	45.0	0.0	0.0	0.0	0.0
Legal Services			345.0	300.0	45.0	0.0	0.0	0.0	0.0
Committed			345.0	300.0	45.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Department Of The Chief Executive

Customer Services Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Customer Services	56.2	30.2	26.0	0.0	0.0	0.0	0.0
One Stop Centres	2,849.0	2,205.1	543.9	100.0	0.0	0.0	0.0
Customer Services - One Stops	2,650.8	2,397.9	202.9	50.0	0.0	0.0	0.0
<hr/>							
Gross Payments	5,556.0	4,633.2	772.8	150.0	0.0	0.0	0.0
<hr/>							
Uncommitted Schemes	519.3	22.8	486.5	10.0	0.0	0.0	0.0
Committed Schemes	5,036.7	4,610.4	286.3	140.0	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	5,249.8	4,603.0	546.8	100.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	306.2	30.2	226.0	50.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Department Of The Chief Executive

Customer Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1356 CEX OO1	Equipment Programme Chief Execs	56.2	30.2	26.0	0.0	0.0	0.0	0.0
Customer Services Committed			56.2	30.2	26.0	0.0	0.0	0.0	0.0
A	12120	Corporate Contact Centre	486.5	0.0	486.5	0.0	0.0	0.0	0.0
A	12120 MIG	Contact Centre - Migration	22.8	22.8	0.0	0.0	0.0	0.0	0.0
One Stop Centres Uncommitted			509.3	22.8	486.5	0.0	0.0	0.0	0.0
A	12120 FIT	Contact Centre - First Fit	509.7	509.7	0.0	0.0	0.0	0.0	0.0
A	12120 FT2	Contact Centre - Second Fit	480.0	322.6	57.4	100.0	0.0	0.0	0.0
A	12120 TEL	Contact Centre - Telephony Technology	1,350.0	1,350.0	0.0	0.0	0.0	0.0	0.0
One Stop Centres Committed			2,339.7	2,182.3	57.4	100.0	0.0	0.0	0.0
B	13124	Halton Moor Osc: Automatic Doors	10.0	0.0	0.0	10.0	0.0	0.0	0.0
Customer Services - One Stops Uncommitted			10.0	0.0	0.0	10.0	0.0	0.0	0.0
B	13164	Customer Counters	240.0	0.0	200.0	40.0	0.0	0.0	0.0
A	85174	West Leeds One Stop Shop	2,400.8	2,397.9	2.9	0.0	0.0	0.0	0.0
Customer Services - One Stops Committed			2,640.8	2,397.9	202.9	40.0	0.0	0.0	0.0

Page 402

Leeds City Council Capital Programme - Social Services Department

Social Services Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
Social Services	30.1	0.0	30.1	0.0	0.0	0.0	0.0
Services For Children	3,352.4	2,744.2	200.2	288.0	120.0	0.0	0.0
People With Learning Disabilities	281.8	9.7	120.3	151.8	0.0	0.0	0.0
Health Services (Misca)	720.0	148.5	571.5	0.0	0.0	0.0	0.0
Services For Older People	3,822.5	2,495.0	211.0	754.5	362.0	0.0	0.0
Miscellaneous	6,595.9	2,712.4	2,110.0	573.5	400.0	400.0	400.0
Minor Works Schemes	890.0	300.5	255.1	334.4	0.0	0.0	0.0
Kitchen Upgrades & Equipment	105.0	0.0	70.0	35.0	0.0	0.0	0.0
<hr/>							
Gross Payments	15,797.7	8,410.3	3,568.2	2,137.2	882.0	400.0	400.0
<hr/>							
Uncommitted Schemes	4,821.6	349.3	1,110.4	1,679.9	882.0	400.0	400.0
Committed Schemes	10,976.1	8,061.0	2,457.8	457.3	0.0	0.0	0.0
<hr/>							
New Asset Or Enhancement Schemes	7,312.8	6,081.3	916.0	315.5	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	6,526.0	1,600.6	1,488.2	1,755.2	882.0	400.0	400.0
Information And Communication Technology Schemes	1,958.9	728.4	1,164.0	66.5	0.0	0.0	0.0

Leeds City Council Capital Programme - Social Services Department

Social Services

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	2006/07	2007/08	2008/09	2009/10	31 Mar 10
B	1996	Glass Reg Works: Various (Pmm)	30.1	0.0	30.1	0.0	0.0	0.0	0.0
Social Services Committed			30.1	0.0	30.1	0.0	0.0	0.0	0.0
A	532	Childrens Homes New Care Standards	0.5	0.0	0.0	0.5	0.0	0.0	0.0
A	532 NCS	New Care Standards C/H	92.5	0.0	0.0	92.5	0.0	0.0	0.0
B	13339	Children Services Settlement	240.0	0.0	0.0	120.0	120.0	0.0	0.0
Services For Children Uncommitted			333.0	0.0	0.0	213.0	120.0	0.0	0.0
A	532 NCS CVY	Conservatories To 5 Homes	233.4	44.7	113.7	75.0	0.0	0.0	0.0
A	532 ROW	Acorn Lodge New Care Standard	1,095.0	1,016.4	78.6	0.0	0.0	0.0	0.0
B	12384	79 St Catherine'S Drive Roof (Pmm)	14.0	9.2	4.8	0.0	0.0	0.0	0.0
A	52800	Squirrel Way Replacement	1,677.0	1,673.9	3.1	0.0	0.0	0.0	0.0
Services For Children Committed			3,019.4	2,744.2	200.2	75.0	0.0	0.0	0.0
B	12159 MOC	Moorend Atc - Dda Works	60.0	0.0	0.0	60.0	0.0	0.0	0.0
B	12159 WRD	West Ardsley Resource Centre- Dda Wks	60.0	0.0	0.0	60.0	0.0	0.0	0.0
People With Learning Disabilities Uncommitted			120.0	0.0	0.0	120.0	0.0	0.0	0.0
B	12159 BRM	Bramley Atc - Dda Works	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	12159 WET	Wetherby Atc - Dda Works	51.8	0.0	20.0	31.8	0.0	0.0	0.0
B	12253	Interim Wks: Hostels For People With Ld	80.0	9.7	70.3	0.0	0.0	0.0	0.0
People With Learning Disabilities Committed			161.8	9.7	120.3	31.8	0.0	0.0	0.0
A	13226	Ment.Heal.Supported Borrowing 0607	268.1	0.0	268.1	0.0	0.0	0.0	0.0
Health Services (Misca) Uncommitted			268.1	0.0	268.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Social Services Department

Social Services

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07

2007/08

2008/09

2009/10

31 Mar 10

A	643		Purchase Of I.T.Equipment (Misca)	171.8	148.5	23.3	0.0	0.0	0.0	0.0	
A	12461		Mental Health Sce Grant 2005/06	280.1	0.0	280.1	0.0	0.0	0.0	0.0	
Health Services (Misca) Committed				451.9	148.5	303.4	0.0	0.0	0.0	0.0	
B	12159	APN	Apna Day Centre - Dda Works	10.0	0.0	0.0	10.0	0.0	0.0	0.0	
B	12159	FVW	Fairview - Dda Works	65.0	0.0	0.0	65.0	0.0	0.0	0.0	
B	12159	LDC	Laurel Bank Day Centre - Dda Works	30.0	0.0	0.0	30.0	0.0	0.0	0.0	
B	12159	MUS	Musgrave Court - Dda Works	75.0	0.0	0.0	75.0	0.0	0.0	0.0	
B	12159	PRI	Primrose Hill - Dda Works	65.0	0.0	0.0	65.0	0.0	0.0	0.0	
B	13338		Adult Services Settlement	724.0	0.0	0.0	362.0	362.0	0.0	0.0	
Services For Older People Uncommitted				969.0	0.0	0.0	607.0	362.0	0.0	0.0	
Page 405 of 405	1025	BLY	Burley Willows Intermediate Care Dev	91.0	56.2	34.8	0.0	0.0	0.0	0.0	
	12254		The Green Day Centre: Dda Works	37.0	18.6	18.4	0.0	0.0	0.0	0.0	
	12255		The Green Hop: Dda Works	75.0	12.8	62.2	0.0	0.0	0.0	0.0	
	13123		The Green Wc Refurb (Pmm)	55.0	0.0	55.0	0.0	0.0	0.0	0.0	
	A	50011		Richmond House Alterations	1,365.5	1,337.3	0.0	28.2	0.0	0.0	0.0
	A	50012		Middlecross H.O.P.Security Measures	57.6	56.1	1.5	0.0	0.0	0.0	0.0
	A	50021		Manorfield House H.O.P.	1,172.4	1,014.0	39.1	119.3	0.0	0.0	0.0
Services For Older People Committed				2,853.5	2,495.0	211.0	147.5	0.0	0.0	0.0	
B	1188		Otley Social Servs Ao: Dda Imps	4.6	0.0	4.6	0.0	0.0	0.0	0.0	
B	1190		Westholme Hop Entry & Fire Esc Dda	6.0	0.0	0.0	6.0	0.0	0.0	0.0	
B	1802		Various Soc.Serv Props - Dda Works	5.3	0.0	5.3	0.0	0.0	0.0	0.0	
B	1802	HDC	Holbeck Day Centre: Dda Works	20.0	0.0	0.0	20.0	0.0	0.0	0.0	
B	12159		Var Ss Properties - 06/07 Dda Bids	1.0	0.0	0.0	1.0	0.0	0.0	0.0	
D	12992		Escr Phase Two	1,167.5	347.7	819.8	0.0	0.0	0.0	0.0	
A	13174		Youth Offending (Lpsa2) Pump Prime	9.0	0.0	9.0	0.0	0.0	0.0	0.0	
B	13288		Adaptations To Private Homes 07/08	400.0	0.0	0.0	400.0	0.0	0.0	0.0	
B	99811		Adaptations To Private Homes	1,200.0	0.0	0.0	0.0	400.0	400.0	400.0	
Miscellaneous Uncommitted				2,813.4	347.7	838.7	427.0	400.0	400.0	400.0	

Leeds City Council Capital Programme - Social Services Department

Social Services

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
B	536	Frederick Hurdle Day Centre - Access Dda	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	1007	Legionella Prevention Various (Pmm)	67.9	63.8	4.1	0.0	0.0	0.0	0.0
A	1229	Mariners D C Community Garden (Srb4)	55.7	54.9	0.8	0.0	0.0	0.0	0.0
B	1344	Adaptations To Private Homes 2004/05	484.4	484.4	0.0	0.0	0.0	0.0	0.0
B	1356 SOC	Equipment Programme Social Services	97.9	97.9	0.0	0.0	0.0	0.0	0.0
B	1357 SOC	Vehicle Programme Social Services	85.2	85.2	0.0	0.0	0.0	0.0	0.0
B	1621	Asbestos Management Surveys (Amp)	74.8	74.8	0.0	0.0	0.0	0.0	0.0
B	1624	Legionella Risks (Amp)	25.0	48.1	-23.1	0.0	0.0	0.0	0.0
A	1716	Firthfields Day Centre Refurbishment	143.2	85.6	57.6	0.0	0.0	0.0	0.0
B	1802 ACT	Amberton Court:Dda Wks	95.0	0.0	95.0	0.0	0.0	0.0	0.0
B	1802 DHM	Doreen Hamilton Dc: Dda Works	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	1802 LFC	Lincoln Fields Day Centre: Dda Works	20.0	0.0	20.0	0.0	0.0	0.0	0.0
B	1802 ORC	Osmondthorpe Rc: Dda Works	10.0	0.0	10.0	0.0	0.0	0.0	0.0
B	1802 RFC	Rose Farm Dc: Dda Works	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	1802 SGN	Spring Gardens: Dda Works	75.0	66.7	8.3	0.0	0.0	0.0	0.0
B	1821	Calverland Dc: Access Imps (Dda)	56.0	42.7	13.3	0.0	0.0	0.0	0.0
B	1845	Escr Financials	425.4	239.5	135.9	50.0	0.0	0.0	0.0
B	12133	Adaptations Of Private Homes 2005-06	286.2	286.2	0.0	0.0	0.0	0.0	0.0
B	12403	Digital Pen & Paper (Dpp) Technology	366.0	141.2	208.3	16.5	0.0	0.0	0.0
B	12993	Adaptations To Private Homes 2006/07	338.5	0.0	258.5	80.0	0.0	0.0	0.0
B	13122	Replacement Roofs To 5 Props (Pmm)	73.0	0.0	73.0	0.0	0.0	0.0	0.0
B	13129 ASB	Asbestos Management Surveys (Amp)	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B	13129 ELE	Electrical Surveys - New Rota (Pmm)	100.0	0.0	100.0	0.0	0.0	0.0	0.0
B	13129 LEG	Legionella Risk Assessments (Amp)	25.0	0.0	25.0	0.0	0.0	0.0	0.0
B	13129 REM	Electrical Remedial Wks (Amp)	50.0	0.0	50.0	0.0	0.0	0.0	0.0
B	13154	Hough Lane Area Office (Pmm)	60.0	0.0	60.0	0.0	0.0	0.0	0.0
B	13252	Legionella Prevention 2006/07 Pmm	53.3	0.0	53.3	0.0	0.0	0.0	0.0
A	52793	Resources Centre For Visually Impaired	600.0	593.7	6.3	0.0	0.0	0.0	0.0
Miscellaneous			Committed	3,782.5	2,364.7	1,271.3	146.5	0.0	0.0
B	192	West Ardsley Ats (Amp)	0.5	0.0	0.0	0.5	0.0	0.0	0.0
B	192 RFG	West Ardsley Atc Roof (Amp)	44.5	1.6	0.0	42.9	0.0	0.0	0.0
B	193 RFG	Horsforth Atc Roof (Amp)	55.0	0.0	0.0	55.0	0.0	0.0	0.0
B	193 WCS	Horsforth Atc Baths & Wc'S (Amp)	20.0	0.0	0.0	20.0	0.0	0.0	0.0
B	380	General Building Works	3.6	0.0	3.6	0.0	0.0	0.0	0.0
B	908 CON	Amg Contingency 2003/04	5.2	0.0	0.0	5.2	0.0	0.0	0.0
B	908 HOR	Horsforth Atc (Amp)	105.0	0.0	0.0	105.0	0.0	0.0	0.0
B	908 ROS	Rossedene Cracked Render (Amp)	10.0	0.0	0.0	10.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Social Services Department

Social Services

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's

Estimated Costs

After

Cat Scheme

2006/07

2007/08

2008/09

2009/10

31 Mar 10

B	12355		Amg Contingency 2005/06	20.9	0.0	0.0	20.9	0.0	0.0	0.0
B	12465		Amg Contingency 2004/05 Soc Servs	10.0	0.0	0.0	10.0	0.0	0.0	0.0
B	12473		Amg Contingency 2002/03 Social	8.4	0.0	0.0	8.4	0.0	0.0	0.0
Minor Works Schemes				283.1	1.6	3.6	277.9	0.0	0.0	0.0
Uncommitted										
B	193	PUL	Horsforth Atc Therapy Room (Amp)	35.0	0.0	18.5	16.5	0.0	0.0	0.0
B	908	ELE	Electrical Works (Amp)	50.0	41.1	8.9	0.0	0.0	0.0	0.0
B	908	GEN	Outstanding Electrical Surveys (Amp)	45.0	31.2	13.8	0.0	0.0	0.0	0.0
B	908	HUN	Hunslet Hall Windows & Roofing (Amp)	157.0	136.0	21.0	0.0	0.0	0.0	0.0
B	12355	ERW	Var Estabs - Elec Rem Works (Amp)	100.0	28.0	52.0	20.0	0.0	0.0	0.0
B	12355	ESU	Var Estab - Elec Surveys - New Rota (Amp)	100.0	19.4	60.6	20.0	0.0	0.0	0.0
B	12355	LEG	Var Estabs - Legionella Risk Ass (Amp)	25.0	16.8	8.2	0.0	0.0	0.0	0.0
B	12355	MUS	Musgrave Court Hop Com Space (Amp)	30.0	0.0	30.0	0.0	0.0	0.0	0.0
B	12355	POT	Potternewton Centre- Heating (Amp)	24.9	12.0	12.9	0.0	0.0	0.0	0.0
B	12355	RAM	Ramshead Wood Ds - Lst Heating (Amp)	15.0	0.0	15.0	0.0	0.0	0.0	0.0
B	12355	WOC	Wood Lane Ch - New Kitchen (Amp)	25.0	14.4	10.6	0.0	0.0	0.0	0.0
Minor Works Schemes				606.9	298.9	251.5	56.5	0.0	0.0	0.0
Committed										
B	12083		Kitchen Ventilation Feas (Pmm)	35.0	0.0	0.0	35.0	0.0	0.0	0.0
Kitchen Upgrades & Equipment				35.0	0.0	0.0	35.0	0.0	0.0	0.0
Uncommitted										
B	13213		Amberton Court Hop: Kitchen Vent Upgrade	70.0	0.0	70.0	0.0	0.0	0.0	0.0
Kitchen Upgrades & Equipment				70.0	0.0	70.0	0.0	0.0	0.0	0.0
Committed										

Leeds City Council Capital Programme - Social Services Department

Social Services

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Scheme Title

Leeds City Council Capital Programme - Strategic Accounts

Miscellaneous Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Miscellaneous Accounts	102,253.3	32,067.3	13,907.4	19,663.8	14,050.0	11,564.8	11,000.0
Gross Payments	102,253.3	32,067.3	13,907.4	19,663.8	14,050.0	11,564.8	11,000.0
Uncommitted Schemes	12,852.5	0.0	73.9	6,163.8	4,050.0	1,564.8	1,000.0
Committed Schemes	89,400.8	32,067.3	13,833.5	13,500.0	10,000.0	10,000.0	10,000.0
New Asset Or Enhancement Schemes	12,715.7	0.0	73.9	6,096.8	4,000.0	1,545.0	1,000.0
Maintenance/Refurbishment Schemes	89,537.6	32,067.3	13,833.5	13,567.0	10,050.0	10,019.8	10,000.0

Leeds City Council Capital Programme - Strategic Accounts

Miscellaneous

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

After
31 Mar 10

Cat Scheme Scheme Title

B	598	Final Account Contingency Resource	17.0	0.0	0.0	17.0	0.0	0.0	0.0
A	1371	Contingency Scheme	3,895.0	0.0	0.0	2,650.0	700.0	545.0	0.0
B	1890	Leeds Lift Parent	119.8	0.0	0.0	50.0	50.0	19.8	0.0
A	12154	Town & Districts Regeneration	7,096.8	0.0	0.0	2,546.8	3,050.0	750.0	750.0
A	12523	T&Dr Parks Urban Renaissance	1,573.9	0.0	73.9	750.0	250.0	250.0	250.0
A	13254	Lord Mayors Earthquake Appeal	50.0	0.0	0.0	50.0	0.0	0.0	0.0
A	13375	Pakistani Community Centre Fire Excess	100.0	0.0	0.0	100.0	0.0	0.0	0.0

Miscellaneous Accounts Uncommitted 12,852.5 0.0 73.9 6,163.8 4,050.0 1,564.8 1,000.0

B	1356	Equipment Programme	20,508.6	0.0	508.6	5,000.0	5,000.0	5,000.0	5,000.0
B	1356 CEX DSI	Equip Prog Cex Dem Servs Info System	30.3	0.0	30.3	0.0	0.0	0.0	0.0
B	1356 CEX FLP	Equip Prog Cex File Plus	23.6	0.0	23.6	0.0	0.0	0.0	0.0
B	1357	Vehicle Programme	25,000.0	0.0	5,000.0	5,000.0	5,000.0	5,000.0	5,000.0
B	1890 TN1	Leeds Lift Tranche 1a Sub	42.3	42.3	0.0	0.0	0.0	0.0	0.0
B	1890 TN1 OOB	Leeds Lift Tranche 1b Sub-Debt	28.3	28.3	0.0	0.0	0.0	0.0	0.0
B	1890 TR2	Leeds Lift Tranche 2 Sub Debt	52.0	0.0	52.0	0.0	0.0	0.0	0.0
B	13040	Odpm Capitalisation	23,317.2	19,598.2	3,719.0	0.0	0.0	0.0	0.0
B	99863	General Capitalisation	20,398.5	12,398.5	4,500.0	3,500.0	0.0	0.0	0.0

Miscellaneous Accounts Committed 89,400.8 32,067.3 13,833.5 13,500.0 10,000.0 10,000.0 10,000.0

Page 178

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Other Education Services Managed By E.L.

Division Of Service

Total
Scheme

Actual
To
31 Mar 06

2006/07

All Figures are in £000's
Estimated Costs

2007/08

2008/09

2009/10

After
31 Mar 10

Other Education Services Managed By E.L.	200.0	30.0	20.0	150.0	0.0	0.0	0.0
Gross Payments	200.0	30.0	20.0	150.0	0.0	0.0	0.0
Uncommitted Schemes	200.0	30.0	20.0	150.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	200.0	30.0	20.0	150.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Other Education Services Managed By E.L.

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs			After 31 Mar 10	
					2006/07	2007/08	2008/09		
B	12251	Feasibility Studies 2005/06	200.0	30.0	20.0	150.0	0.0	0.0	0.0
Other Education Services Managed By E.L. Uncommitted			200.0	30.0	20.0	150.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Private Finance Initiative Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			After 31 Mar 10
				2007/08	2008/09	2009/10	
Private Finance Initiative	141,609.2	7,018.0	6,144.7	29,126.4	39,965.3	44,147.6	15,207.2
Gross Payments	141,609.2	7,018.0	6,144.7	29,126.4	39,965.3	44,147.6	15,207.2
Uncommitted Schemes	126,612.6	29.5	774.9	26,513.1	39,940.3	44,147.6	15,207.2
Committed Schemes	14,996.6	6,988.5	5,369.8	2,613.3	25.0	0.0	0.0
New Asset Or Enhancement Schemes	134,224.7	1,078.7	4,899.5	28,926.4	39,965.3	44,147.6	15,207.2
Maintenance/Refurbishment Schemes	7,384.5	5,939.3	1,245.2	200.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Private Finance Initiative

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	468	7 Schools Pfi Additional Furniture	136.4	0.0	136.4	0.0	0.0	0.0	0.0
B	468 BLD	Additional Build Costs	162.4	0.0	162.4	0.0	0.0	0.0	0.0
A	12137	Bsf Wave 1 Phase 1	1,079.0	0.0	0.0	0.0	1,079.0	0.0	0.0
A	12137 ARC	Bsf Wave 1 Architects Services	9.4	9.4	0.0	0.0	0.0	0.0	0.0
A	12137 COB	Coburn Bsf	13,526.5	0.0	0.0	10,066.0	3,460.5	0.0	0.0
A	12137 ICT	Ict At Temple Moor & Coburn Bsf	3,000.0	0.0	0.0	1,500.0	1,500.0	0.0	0.0
A	12137 LEP	Lep Equity Payments	50.0	0.0	50.0	0.0	0.0	0.0	0.0
A	12137 TEM	Temple Moor Bsf	16,321.5	0.0	0.0	12,185.0	4,136.5	0.0	0.0
A	12137 WKS	Authority Works Bsf	2,958.7	0.0	0.0	1,461.1	1,497.6	0.0	0.0
A	12366 ASB	Asbestos Removal Secondary Pfi	274.5	0.0	274.5	0.0	0.0	0.0	0.0
A	12366 ATH FTB	Cssp - South Leeds Footbridge	382.0	0.0	44.7	337.3	0.0	0.0	0.0
A	12366 ATH JOH	Cssp John Smeaton Authority Works	3.1	0.0	0.0	3.1	0.0	0.0	0.0
A	12366 ATH RAL	Cssp Ralph Thoresby Authority Wks	3.0	0.0	0.0	3.0	0.0	0.0	0.0
A	12366 HIG	Highways Secondary Pfi	43.5	20.1	16.9	6.5	0.0	0.0	0.0
A	12366 HIG JOH	John Smeaton - Highways Work	101.8	0.0	0.0	101.8	0.0	0.0	0.0
A	12366 HIG RAL	Ralph Thoresby - Highways Works	101.7	0.0	0.0	101.7	0.0	0.0	0.0
A	12366 OTH	Cssp - Other Capital Works	90.0	0.0	90.0	0.0	0.0	0.0	0.0
A	13371	Pfi Schools Ventilation & Change Orders	1,547.6	0.0	0.0	747.6	800.0	0.0	0.0
A	13372	Bsf Wave 1 Phase 2	41,200.1	0.0	0.0	0.0	27,466.7	13,733.4	0.0
A	13373	Bsf Wave 1 Phase 3	45,621.4	0.0	0.0	0.0	0.0	30,414.2	15,207.2
Private Finance Initiative			126,612.6	29.5	774.9	26,513.1	39,940.3	44,147.6	15,207.2
Uncommitted									
B	934	Leeds 10 Primary Schools Pfi Project	2,043.3	2,043.3	0.0	0.0	0.0	0.0	0.0
B	1959	Primary Schools Pfi Bullet Payments	3,900.0	3,896.0	4.0	0.0	0.0	0.0	0.0
A	12088	Secondary Schools Pfi Bullet Payments	5,000.0	0.0	3,160.0	1,840.0	0.0	0.0	0.0
A	12137 DEV	Bsf Development	1,000.0	808.9	191.1	0.0	0.0	0.0	0.0
B	12137 WKS ASB	Bsf - Asbestos Removal	38.9	0.0	38.9	0.0	0.0	0.0	0.0
B	12366 ASB MAN	Carr Manor Asbestos Removal	96.4	0.0	96.4	0.0	0.0	0.0	0.0
B	12366 ASB MUR	Matthew Murray Asbestos Removal	71.1	0.0	71.1	0.0	0.0	0.0	0.0
B	12366 ASB PRI	Primrose Asbestos Removal	83.0	0.0	83.0	0.0	0.0	0.0	0.0
A	12366 ASB SHK	Shakespeare Prim Asbestos Remvl	78.2	78.2	0.0	0.0	0.0	0.0	0.0
A	12366 ATH CAR	Carr Manor High Temp Footpath	14.8	13.1	1.7	0.0	0.0	0.0	0.0
A	12366 ATH MAN	Cssp Carr Manor Authority Works	132.2	0.0	30.4	101.8	0.0	0.0	0.0
A	12366 ATH PRI	Cssp Shakespep/Primrose Authority Wks	41.8	0.0	40.0	1.8	0.0	0.0	0.0
A	12366 ATH STH	Cssp South Leeds Authority Works	251.9	0.0	21.3	230.6	0.0	0.0	0.0
B	12366 CHA	Cssp - Pfi Contract Change Orders	553.0	0.0	353.0	200.0	0.0	0.0	0.0
A	12366 HIG MAN	Carr Manor Hs - Highways Work	308.6	0.0	308.6	0.0	0.0	0.0	0.0
A	12366 HIG PRI	Primrose High - Highways Work	329.4	0.0	329.4	0.0	0.0	0.0	0.0

Page 414

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Private Finance Initiative

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
B	12366 OTH BEN	Bentley Primary Reinstatement	25.0	0.0	25.0	0.0	0.0	0.0	0.0	
B	12366 OTH ICT	Cssp Ict Requirements	150.0	0.0	150.0	0.0	0.0	0.0	0.0	
B	12366 OTH MAN	Carr Manor 6th Form/Primary Split	35.0	0.0	35.0	0.0	0.0	0.0	0.0	
A	12366 TEM	South Leeds Temps Secondary Pfi	695.0	0.0	430.9	239.1	25.0	0.0	0.0	
A	64303	Education Pfi Scheme To 7 Schools	149.0	149.0	0.0	0.0	0.0	0.0	0.0	
Private Finance Initiative			Committed	14,996.6	6,988.5	5,369.8	2,613.3	25.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Private Finance Initiative

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Primary Schools Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Primary Schools	55,818.1	43,348.4	7,124.2	4,989.8	294.7	61.0	0.0
Gross Payments	55,818.1	43,348.4	7,124.2	4,989.8	294.7	61.0	0.0
Uncommitted Schemes	5,920.2	93.4	722.0	4,749.1	294.7	61.0	0.0
Committed Schemes	49,897.9	43,255.0	6,402.2	240.7	0.0	0.0	0.0
New Asset Or Enhancement Schemes	53,354.4	42,075.3	5,962.3	4,961.1	294.7	61.0	0.0
Maintenance/Refurbishment Schemes	2,463.7	1,273.1	1,161.9	28.7	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Primary Schools

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
					Estimated Costs				
					2006/07	2007/08	2008/09	2009/10	
A	639	Primary School Review	0.9	0.0	0.0	0.9	0.0	0.0	0.0
A	639 BRA	Bracken Edge Extension/Refurb	2,418.9	39.6	116.8	2,210.0	52.5	0.0	0.0
A	1706	Allerton Bywater Primary New Hall Ext	357.3	7.8	20.9	319.9	8.7	0.0	0.0
A	12035	West Hunslet Primary School	75.4	46.0	29.4	0.0	0.0	0.0	0.0
B	12037 ING	Ingram Road Primary Roofing Works	100.8	0.0	97.2	3.6	0.0	0.0	0.0
A	12040 CTA FIV	Five Lanes Ps -Provision Of Care Suite	45.0	0.0	42.6	2.4	0.0	0.0	0.0
A	12040 CTA GRI	Grimes Dyke Ps - Provision Of Chang.Rm.	52.0	0.0	49.9	2.1	0.0	0.0	0.0
A	12040 CTA KER	Kerr Mackie Ps - Physio Area	124.1	0.0	67.1	57.0	0.0	0.0	0.0
A	12040 CTB SRD	Southroyd Ps - Changing Area	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	12040 CTB WES	Westerton Ps - Access Works	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	12050	Thorpe Primary New Hall & Classrooms	169.0	0.0	0.0	169.0	0.0	0.0	0.0
A	12050 PH1	Thorpe Primary School Phase 1	940.0	0.0	68.9	850.6	20.5	0.0	0.0
B	13032 BAR	Barwick In Elmet Ps - Heating Works	60.0	0.0	60.0	0.0	0.0	0.0	0.0
B	13032 WIG	Wigton Moor - Window Replacement	87.1	0.0	87.1	0.0	0.0	0.0	0.0
A	13053	Gt Preston Ce Primary - Phase 2	900.0	0.0	52.0	831.8	16.2	0.0	0.0
A	13286	Harehills Primary - Modular Accom	579.7	0.0	20.1	301.8	196.8	61.0	0.0
Primary Schools Uncommitted			5,920.2	93.4	722.0	4,749.1	294.7	61.0	0.0
A	311	Summerfield Ps Additional Accom	1,137.0	1,137.0	0.0	0.0	0.0	0.0	0.0
A	324 BRA	Bracken Edge - Space For Sport/Art	605.6	588.9	0.0	16.7	0.0	0.0	0.0
A	324 HIL	Hillcrest Space For Sports & Art	615.4	610.9	0.0	4.5	0.0	0.0	0.0
A	324 LIT	Little London - Space For Sport/Art	547.7	536.8	0.0	10.9	0.0	0.0	0.0
A	325	Fir Tree Ps Surplus Place Removal	439.7	439.7	0.0	0.0	0.0	0.0	0.0
A	326	Greenside Ps Two Class Extension	226.7	224.6	0.0	2.1	0.0	0.0	0.0
A	557	Swarcliffe Primary Refurbishment	945.7	945.7	0.0	0.0	0.0	0.0	0.0
A	639 BLA	Blackgates Primary Extension/ Refurb	1,746.0	1,687.8	58.2	0.0	0.0	0.0	0.0
A	639 BRU	Brudenell Primary Extension/Refurb	396.5	387.6	8.9	0.0	0.0	0.0	0.0
A	639 CAR PH1	Carr Manor Primary Phase 1	58.0	57.5	0.5	0.0	0.0	0.0	0.0
A	639 CAR PH2	Carr Manor Primary Phase 2	342.0	334.4	7.6	0.0	0.0	0.0	0.0
A	639 DRI	Drighlington Primary Extension/ Refurb	3,333.1	3,265.1	68.0	0.0	0.0	0.0	0.0
B	639 FEA	Primary Review Feasibility/Concept	210.0	210.0	0.0	0.0	0.0	0.0	0.0
A	639 MEA	Meadowfields (Osmondthorpe) Primary	5,613.9	5,358.2	255.7	0.0	0.0	0.0	0.0
B	639 MEA HIG	Meadowfield Ps Highways Works	80.5	0.0	78.1	2.4	0.0	0.0	0.0
A	639 NBR	New Bramley/Hollybush Primary	4,949.9	4,939.3	10.6	0.0	0.0	0.0	0.0
A	639 OUL	Oulton Primary School Extension/Refurb	335.3	304.0	31.3	0.0	0.0	0.0	0.0
A	639 PUD	Pudsey Waterloo Primary	5,530.4	5,343.3	187.1	0.0	0.0	0.0	0.0
A	639 PUD HIG	Pudsey Waterloo Highway Works	48.3	0.0	48.3	0.0	0.0	0.0	0.0
A	639 ROS	Rosebank Primary Refurbishment/Remodel	164.6	161.1	3.5	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Cat	Scheme	Primary Schools		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				
		Scheme Title				Estimated Costs			After 31 Mar 10	
						2006/07	2007/08	2008/09	2009/10	
A	639	STR	Strawberry Fields (Garforth) Primary	4,077.1	4,007.3	69.8	0.0	0.0	0.0	0.0
A	639	WES	Westerton Primary Extension/ Remodel	1,427.1	1,315.7	111.4	0.0	0.0	0.0	0.0
A	639	WOC	Woodlesford Primary Extension/Refurb	818.2	818.2	0.0	0.0	0.0	0.0	0.0
A	941		Carlton Primary lct Extension	104.9	104.7	0.2	0.0	0.0	0.0	0.0
A	1003		Pudsey Primrose Hill Ps - New Build	777.0	763.3	13.7	0.0	0.0	0.0	0.0
A	1062		Manston Ps New Classrooms & It	485.3	473.4	11.9	0.0	0.0	0.0	0.0
A	1166	CTA BRM	Bramley St Peter'S New Care Suite	42.2	37.0	5.2	0.0	0.0	0.0	0.0
A	1166	CTA BRO	Broadgate Ps Toilet/Changing Area	10.0	1.3	8.7	0.0	0.0	0.0	0.0
A	1166	CTA COB	Cobden Primary Access Works	57.6	52.3	5.3	0.0	0.0	0.0	0.0
A	1166	CTA CRO	Crossley Street Ps Care Suite	37.8	37.6	0.2	0.0	0.0	0.0	0.0
A	1166	CTA GRE	Greenmount Ps Care Suite	41.9	28.7	13.2	0.0	0.0	0.0	0.0
A	1166	CTA ING	Ingram Road Ps Care Suite	25.3	20.2	5.1	0.0	0.0	0.0	0.0
A	1166	CTA IR1	Ireland Wood Access Works 1	13.6	12.7	0.9	0.0	0.0	0.0	0.0
A	1166	CTA IR2	Ireland Wood Access Works 2	37.6	35.6	2.0	0.0	0.0	0.0	0.0
A	1166	CTA IVE	Iveson Primary Access Works	45.3	40.2	5.1	0.0	0.0	0.0	0.0
A	1166	CTA NIN	Ninelands Lane Primary Access Works	17.8	17.8	0.0	0.0	0.0	0.0	0.0
A	1166	CTA RTH	Rothwell Haigh Access Works	29.3	27.5	1.8	0.0	0.0	0.0	0.0
A	1166	CTA SEV	Seven Hill Primary Access Works	23.8	2.8	21.0	0.0	0.0	0.0	0.0
A	1166	CTA TEM	Templenewsam Halton Care Suite	29.5	12.6	16.9	0.0	0.0	0.0	0.0
A	1166	CTA TRA	Tranmere Park Access Works	66.0	65.9	0.1	0.0	0.0	0.0	0.0
A	1166	CTA WHI	Whitecote Primary Access Works	47.9	43.6	4.3	0.0	0.0	0.0	0.0
B	1166	CTB BRM	Bramley Primary Care Suite	17.0	15.5	1.5	0.0	0.0	0.0	0.0
A	1166	CTB EQP	Installation Of Access Equipment	45.7	23.7	22.0	0.0	0.0	0.0	0.0
A	1167	CTA ALW	Alwoodley Ps Care Suite & Toilets	83.2	0.0	80.9	2.3	0.0	0.0	0.0
A	1167	CTA COT	Cottingley Ps Physio Room & Toilets	73.4	0.0	71.3	2.1	0.0	0.0	0.0
A	1167	CTA IVE	Iveson House Access Works Phase 2	35.8	31.1	4.7	0.0	0.0	0.0	0.0
A	1167	CTA OUL	Oulton Primary Access Works	25.0	0.0	25.0	0.0	0.0	0.0	0.0
A	1167	CTB BAN	Bankside Ps Changing Facility	5.8	4.2	1.6	0.0	0.0	0.0	0.0
A	1167	CTB BLE	Blenheim Primary Changing Facility	6.9	3.1	3.8	0.0	0.0	0.0	0.0
A	1167	CTB HAR	Harehills Ps/Raynville Ps Access Wks	11.6	0.8	10.8	0.0	0.0	0.0	0.0
A	1167	CTB RAW	Rawdon St Peters Ps Access Ramps	4.1	0.0	4.1	0.0	0.0	0.0	0.0
A	1167	CTB WHI	Whingate Ps Changing Facility	4.3	1.0	3.3	0.0	0.0	0.0	0.0
A	1369	CAS	Castleton Ps - Extension & lct Suite	125.4	115.1	0.0	10.3	0.0	0.0	0.0
A	1369	CRO	Crossley Street Primary New Nursery	184.7	184.7	0.0	0.0	0.0	0.0	0.0
A	1369	SHA	Shadwell Primary School	275.0	259.5	6.1	9.4	0.0	0.0	0.0
A	1546		Scholes Primary New/Refurbished Accom	275.3	275.3	0.0	0.0	0.0	0.0	0.0
B	1663	CON GRE	Greenhill Primary Roofing Works	94.9	79.0	0.0	15.9	0.0	0.0	0.0
B	1663	CON MSM	Middleton St Marys - Windows	29.8	21.1	8.7	0.0	0.0	0.0	0.0
B	1663	CON NIN	Ninelands Lane Ps Boiler Replacemt	147.9	147.9	0.0	0.0	0.0	0.0	0.0
B	1663	CON RHR	Rothwell Haigh Rd Ps - Elec Rewire	60.0	60.0	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Cat	Primary Schools			Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				
	Scheme						Estimated Costs			After 31 Mar 10	
							2006/07	2007/08	2008/09	2009/10	
B	1663	CON	STB	St Bartholomews Ce Ps	12.6	9.8	0.0	2.8	0.0	0.0	0.0
A	1733			Raynville Primary New lct/Library	316.5	311.7	4.8	0.0	0.0	0.0	0.0
A	1761			Beecroft Ps Entrance/Alterations	147.7	145.9	1.8	0.0	0.0	0.0	0.0
B	1883	SOI	OI2	New Bewerley Muga	15.0	0.0	15.0	0.0	0.0	0.0	0.0
A	12032			Park Spring Primary Staffroom & Altns	67.6	64.1	3.5	0.0	0.0	0.0	0.0
A	12035	DEM		West Hunslet Primary Demolition	208.9	204.2	4.7	0.0	0.0	0.0	0.0
A	12035	NEW		West Hunslet Primary - Newbuild	4,907.6	1,591.2	3,229.3	87.1	0.0	0.0	0.0
B	12037	GRA		Grange Farm Courtyard Infill	70.4	0.0	70.4	0.0	0.0	0.0	0.0
B	12037	GUI		Guiseley Infant Reception Refurbishment	76.4	0.0	76.4	0.0	0.0	0.0	0.0
A	12037	TAL		Talbot Ps - New Classroom & Toilet Alts	93.5	0.0	91.4	2.1	0.0	0.0	0.0
A	12040	CTA	IRE	Ireland Wood - Install Lift	95.0	0.0	92.9	2.1	0.0	0.0	0.0
A	12040	CTA	MVP	Morley Victoria - Prov.Of Chang.Room	40.9	0.0	38.9	2.0	0.0	0.0	0.0
A	12040	CTA	PLN	Primrose Lane Ps - Care Suite	12.0	0.0	9.9	2.1	0.0	0.0	0.0
A	12040	CTB	BST	Beeston St Lukes - Changing Room	6.3	0.0	6.3	0.0	0.0	0.0	0.0
A	12040	CTB	IVE	Iveson Primary - Soft Play Area	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	12040	CTB	KER	Kerr Mackie - Changing Table	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	12040	CTB	LAW	Lawns Park - Changing Table	3.7	0.0	3.7	0.0	0.0	0.0	0.0
A	12061	BAR		St Bartholomews Ce Ps - Boiler	69.7	61.5	8.2	0.0	0.0	0.0	0.0
A	12061	HIL		Hillcrest Ps - Boiler Replacement	64.0	61.1	2.9	0.0	0.0	0.0	0.0
A	12061	LAW		Lawns Park Primary New Staff Areas	97.6	0.0	97.6	0.0	0.0	0.0	0.0
A	12061	QUE		Queensway Ps Learning Resource Centre	179.4	0.0	174.0	5.4	0.0	0.0	0.0
A	12061	VIC		Morley Victoria - Boiler	43.7	42.2	1.5	0.0	0.0	0.0	0.0
A	12061	WES		Westroyd Infant-Internal Remod	170.1	71.8	93.8	4.5	0.0	0.0	0.0
A	12061	WIG		Wigton Moor lct Suite	141.0	123.4	17.6	0.0	0.0	0.0	0.0
B	12244	MIN	CRO	Cross Hall Primary External Works	35.6	31.7	3.9	0.0	0.0	0.0	0.0
B	12244	SEC	SWA	Swarcliffe Ps - Cctv	20.3	20.3	0.0	0.0	0.0	0.0	0.0
B	12344			Deighton Gates Primary Re-Roofing	167.4	146.2	21.2	0.0	0.0	0.0	0.0
A	12397			Gt. Preston Ce Primary - Extension Ph1	491.5	316.5	166.2	8.8	0.0	0.0	0.0
B	12448			Victoria Primary Modular Accommodation	65.0	31.3	33.7	0.0	0.0	0.0	0.0
B	12563	KIT		Garforth Gn Lne Kitchen & Nursery Alt	35.2	35.2	0.0	0.0	0.0	0.0	0.0
B	12563	RFG		Garforth Green Lane Ps Roofing Works	133.3	0.0	133.3	0.0	0.0	0.0	0.0
B	13032	BEE		Beechwood Primary Curtain Walling	109.5	0.0	105.5	4.0	0.0	0.0	0.0
B	13032	KIP		Scip 06/07 Kippax North Ps Boiler Replac	100.8	0.0	100.8	0.0	0.0	0.0	0.0
B	13056			Horsforth West End Curtain Walling	50.8	0.0	50.8	0.0	0.0	0.0	0.0
B	13073			St. Michael'S Ce Primary Accommodation	55.0	0.0	55.0	0.0	0.0	0.0	0.0
B	13120			Aireview Primary Remodelling Works	60.5	0.0	60.5	0.0	0.0	0.0	0.0
A	13121			Beecroft Primary lct & After School	159.6	0.0	154.6	5.0	0.0	0.0	0.0
A	63992			Hawksworth Wood Primary	622.5	619.2	3.3	0.0	0.0	0.0	0.0
A	64109			Crossgates Primary School Nds	880.2	880.1	0.1	0.0	0.0	0.0	0.0
A	64121			Robin Hood Primary School Sfg	466.6	451.1	0.0	15.5	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Primary Schools

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	64159 COL	Colton Ps Classroom Extn	124.0	123.4	0.6	0.0	0.0	0.0	0.0	
B	64159 GEN SEV	Seven Hills Ps It Suite Extension	83.3	0.0	83.3	0.0	0.0	0.0	0.0	
A	64177	Carlton Ps Two Class Extension	196.1	196.0	0.1	0.0	0.0	0.0	0.0	
A	64319	Otley Ashfield Primary	557.3	534.6	0.0	22.7	0.0	0.0	0.0	
B	64363 BRM	Bramley St Peter'S Alterations (Seed)	132.8	130.3	2.5	0.0	0.0	0.0	0.0	
B	99903 HPG BHP	Bramhope Primary	20.2	17.2	3.0	0.0	0.0	0.0	0.0	
B	99903 HPG CCE	Calverley Ce Primary	15.5	14.2	1.3	0.0	0.0	0.0	0.0	
B	99903 HTG BCH	Beechwood Primary	52.6	51.3	1.3	0.0	0.0	0.0	0.0	
B	99903 KVN FFF	Farsley Farfield	73.7	69.1	4.6	0.0	0.0	0.0	0.0	
B	99903 KVN PAR	Park Spring Primary	32.2	31.7	0.5	0.0	0.0	0.0	0.0	
B	99903 KVN QUE	Queensway Primary	35.2	33.3	1.9	0.0	0.0	0.0	0.0	
B	99903 KVN TRE	Tranmere Park Primary	32.6	30.1	2.5	0.0	0.0	0.0	0.0	
B	99903 RFG RCE	Rothwell Ce Primary	89.8	87.9	1.9	0.0	0.0	0.0	0.0	
A	99963 HUG	Hugh Gaitskell-Multi Use Games Area	1,101.9	1,045.1	56.8	0.0	0.0	0.0	0.0	
Primary Schools			Committed	49,897.9	43,255.0	6,402.2	240.7	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Primary Schools
Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

High Schools Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
High Schools	65,020.9	51,527.3	6,875.7	6,185.2	432.7	0.0	0.0
Gross Payments	65,020.9	51,527.3	6,875.7	6,185.2	432.7	0.0	0.0
Uncommitted Schemes	7,061.1	8.6	972.1	5,647.7	432.7	0.0	0.0
Committed Schemes	57,959.8	51,518.7	5,903.6	537.5	0.0	0.0	0.0
New Asset Or Enhancement Schemes	62,210.1	49,509.7	6,094.1	6,173.6	432.7	0.0	0.0
Maintenance/Refurbishment Schemes	2,810.8	2,017.6	781.6	11.6	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Cat	Scheme	High Schools		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's					
		Scheme Title				Estimated Costs				After	
						2006/07	2007/08	2008/09	2009/10	31 Mar 10	
A	1710		Garforth Community College Sports Imps	306.1	0.0	50.0	256.1	0.0	0.0	0.0	
A	1804		Garforth Community College Land Receipt	830.0	0.0	124.0	706.0	0.0	0.0	0.0	
A	12051	GAS	Ophg - Gas Supply Upgrade	15.0	0.0	15.0	0.0	0.0	0.0	0.0	
A	12051	HIG	Ophg Newall Highways Works	300.0	8.5	291.5	0.0	0.0	0.0	0.0	
A	12051	SCI	Ophg Specialist Science Block	4,100.0	0.1	385.4	3,581.8	132.7	0.0	0.0	
A	12051	TEM	Ophg Temporary Accommodation	210.0	0.0	106.2	103.8	0.0	0.0	0.0	
A	12258		Woodkirk High School Sports Pitch	1,300.0	0.0	0.0	1,000.0	300.0	0.0	0.0	
High Schools				Uncommitted	7,061.1	8.6	972.1	5,647.7	432.7	0.0	0.0
A	312		Intake High School Extension	1,320.0	1,304.4	0.0	15.6	0.0	0.0	0.0	
A	373		Priesthorpe Sports College	113.7	101.4	0.0	12.3	0.0	0.0	0.0	
A	423		Temple Moor Sports Hall	1,018.2	1,000.2	0.0	18.0	0.0	0.0	0.0	
A	477		Roundhay Technology College	168.7	141.6	0.0	27.1	0.0	0.0	0.0	
A	589	CTA	BEN	Benton Park High School Lift Installatn	89.3	73.4	15.9	0.0	0.0	0.0	
A	604		Priesthorpe - New Classes / Drama	871.4	871.4	0.0	0.0	0.0	0.0	0.0	
A	847		Horsforth Hs - Staffroom Ext.	79.5	77.5	0.0	2.0	0.0	0.0	0.0	
A	880		Wetherby High School Sports Hall	573.9	558.5	0.0	15.4	0.0	0.0	0.0	
A	1000		Woodkirk Changing Rooms & Science Labs	294.0	294.0	0.0	0.0	0.0	0.0	0.0	
B	1037		Royds High School Language College	152.5	151.7	0.8	0.0	0.0	0.0	0.0	
A	1041		Bruntcliffe High - New Entrance	401.2	307.1	0.0	94.1	0.0	0.0	0.0	
A	1065		Horsforth H.S 2 Storey New Accom	1,079.1	1,040.6	38.5	0.0	0.0	0.0	0.0	
A	1075		Brigshaw Hs Lifelong Learning Centre	514.5	433.9	80.6	0.0	0.0	0.0	0.0	
A	1099		Parklands Girls High - Addl Accom	1,112.0	1,112.0	0.0	0.0	0.0	0.0	0.0	
A	1166	CTA	BEE	Beechwood Ps Access Works	68.7	66.1	2.6	0.0	0.0	0.0	
A	1166	CTA	BRU	Bruntcliffe High Access Wks	154.0	120.2	33.8	0.0	0.0	0.0	
A	1166	CTA	PRI	Priesthorpe School Access Works	50.2	48.9	1.3	0.0	0.0	0.0	
A	1166	CTA	ROD	Rodillian High Access Works	16.4	15.6	0.8	0.0	0.0	0.0	
A	1167	CTA	ALL	Allerton High Access Works	67.8	10.1	57.7	0.0	0.0	0.0	
B	1167	CTB	BOS	Boston Spa Access Resurfacing Wks	20.0	0.0	20.0	0.0	0.0	0.0	
B	1182		Ralph Thoresby Arts College	155.5	151.8	3.7	0.0	0.0	0.0	0.0	
A	1376		Brigshaw Sports - Fire Reinstatement	2,468.2	2,468.2	0.0	0.0	0.0	0.0	0.0	
A	1404		Priesthorpe High New Changing Rooms	358.2	358.2	0.0	0.0	0.0	0.0	0.0	
A	1410		Morley High Technology College	366.5	364.8	1.7	0.0	0.0	0.0	0.0	
A	1509		Temple Moor Addnl Accommodation	463.5	463.1	0.4	0.0	0.0	0.0	0.0	
A	1510		Grangefield School Science Refurbishment	274.5	266.2	8.3	0.0	0.0	0.0	0.0	
A	1710	PH2		Garforth Cc Development Phase 2	429.0	0.0	418.0	11.0	0.0	0.0	
B	1710	PH2	REC	Garforth Cc Reception Refurbishment	227.1	0.0	225.1	2.0	0.0	0.0	
A	1710	SEC		Garforth Cc - Security Works	86.5	0.0	46.5	40.0	0.0	0.0	

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Cat	Scheme	High Schools		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10
		Scheme Title				Estimated Costs				
						2006/07	2007/08	2008/09	2009/10	
A	1710	SPT	Garforth Comm College Sports Facilities	598.8	577.2	21.6	0.0	0.0	0.0	0.0
A	1768		Farnley Park Silc Accommodation	1,654.6	1,613.1	41.5	0.0	0.0	0.0	0.0
A	1846		Brigshaw High School Language College	212.5	190.1	22.4	0.0	0.0	0.0	0.0
B	1952		Wetherby High School Technical College	183.2	181.0	2.2	0.0	0.0	0.0	0.0
A	12033		Grangefield Maths & Computing College	150.0	100.1	49.9	0.0	0.0	0.0	0.0
A	12036		Lawnswood Maths & Computing College	100.5	100.0	0.5	0.0	0.0	0.0	0.0
A	12037	WDK	Woodkirk High Admin Accommodation	276.6	0.0	266.6	10.0	0.0	0.0	0.0
A	12051	ELE	Ophg Electrical Substation Upgrade	121.9	0.0	46.9	75.0	0.0	0.0	0.0
A	12051	FEN	Ophg Boundary Fencing	8.1	0.0	8.1	0.0	0.0	0.0	0.0
A	12061	BRU	Bruntcliffe Staff Area Alterations	231.1	190.8	33.6	6.7	0.0	0.0	0.0
A	12169		Crawshaw High School All Weather Pitch	461.0	408.5	52.5	0.0	0.0	0.0	0.0
A	12177		Benton Park Inclusion Partnership	765.0	435.4	327.3	2.3	0.0	0.0	0.0
A	12238		Guiseley High - Science Prep & Staffroom	91.5	89.2	2.3	0.0	0.0	0.0	0.0
B	12244	FIR	BOS Boston Spa Fire Alarm Installation	120.6	118.1	2.5	0.0	0.0	0.0	0.0
B	12244	MIN	ROB Robin Hood Ps Boiler Replacement	43.6	42.1	1.5	0.0	0.0	0.0	0.0
A	12333		West Leeds Hs - Specialist Tech.Coll	155.3	80.4	74.9	0.0	0.0	0.0	0.0
A	12338		Bruntcliffe High Business College	153.0	0.0	149.0	4.0	0.0	0.0	0.0
A	12510		Boston Spa Reroof	112.9	10.5	98.4	4.0	0.0	0.0	0.0
A	12512		Crawshaw High School Humanities College	135.0	22.0	113.0	0.0	0.0	0.0	0.0
A	12513		Cockburn High School Arts College	150.0	47.6	102.4	0.0	0.0	0.0	0.0
B	13162		Boston Spa High School Resurfacing Works	55.8	0.0	54.2	1.6	0.0	0.0	0.0
A	63845		Morley High School Ph.2	1,392.0	1,391.4	0.6	0.0	0.0	0.0	0.0
B	63998		Wortley High - Sports Facility Imprvmnts	62.3	62.2	0.1	0.0	0.0	0.0	0.0
A	64105		Partnership High Schools Ph.1	4,186.1	4,107.7	78.4	0.0	0.0	0.0	0.0
B	64144		Laboratories For 21st Century	859.7	859.4	0.3	0.0	0.0	0.0	0.0
A	64145		Brigshaw High School-Fire Reinstatement	7,748.5	7,748.5	0.0	0.0	0.0	0.0	0.0
A	64147		Allerton Grange City Learning Centre	1,298.2	1,188.2	29.1	80.9	0.0	0.0	0.0
A	64154		West Leeds Clc	1,304.7	1,281.2	0.0	23.5	0.0	0.0	0.0
A	64158	BOS	Boston Spa Comp - Ppp Ph.2	1,490.1	1,466.8	23.3	0.0	0.0	0.0	0.0
A	64158	DES	Ppp Phase 2 Design/Concept Costs	355.7	303.2	52.5	0.0	0.0	0.0	0.0
A	64158	ROY	Royds School - Ppp Ph.2	1,121.8	1,020.3	87.2	14.3	0.0	0.0	0.0
B	64159	BEN	Benton Park 6th Form Extension	145.7	145.5	0.2	0.0	0.0	0.0	0.0
A	64159	GEN	PAR Parklands High Drama Facility	189.4	178.6	10.8	0.0	0.0	0.0	0.0
A	64166		Wortley High City Learning Centre (Clc)	47.0	45.6	1.4	0.0	0.0	0.0	0.0
A	64171		Woodkirk High Additional Accommodation	829.8	829.5	0.3	0.0	0.0	0.0	0.0
A	64181		South Leeds Arts College	165.0	164.5	0.5	0.0	0.0	0.0	0.0
A	64184		Benton Park Hs - New Entrance/Ext Works	90.4	90.4	0.0	0.0	0.0	0.0	0.0
A	64185		Horsforth High Fire Re-Instatement	647.5	621.6	25.9	0.0	0.0	0.0	0.0
A	64187		Crawshaw High School Fire Re-Instatement	10,328.5	10,102.9	225.6	0.0	0.0	0.0	0.0
A	64190		Boston Spa Comprehensive Phase 1	527.2	527.1	0.1	0.0	0.0	0.0	0.0

Page 425

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

High Schools

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	64195	City Of Leeds High (Clc)	465.3	453.5	11.8	0.0	0.0	0.0	0.0	
A	64197	Otley Prince Henrys Language College	216.4	211.4	5.0	0.0	0.0	0.0	0.0	
A	64301	Boston Spa Sports College	351.4	346.3	5.1	0.0	0.0	0.0	0.0	
A	64322	Morley High Library Extension	76.4	71.8	4.6	0.0	0.0	0.0	0.0	
B	99903	KVN TEM Temple Moor High	34.8	32.3	2.5	0.0	0.0	0.0	0.0	
B	99903	KVN WOD Woodkirk High	31.6	31.5	0.1	0.0	0.0	0.0	0.0	
B	99903	RFG HHS Horsforth High	55.1	51.5	3.6	0.0	0.0	0.0	0.0	
B	99903	WDS GCC Garforth Cc - Windows	112.4	110.4	2.0	0.0	0.0	0.0	0.0	
A	99963	BRI Brigshaw Hs - Multi Use Pitch	1,085.4	1,019.2	66.2	0.0	0.0	0.0	0.0	
A	99963	JOH John Smeaton High School Sports Plan	3,765.7	866.4	2,821.6	77.7	0.0	0.0	0.0	
A	99963	JOH DEM John Smeaton - Demolition	200.6	182.8	17.8	0.0	0.0	0.0	0.0	
High Schools			Committed	57,959.8	51,518.7	5,903.6	537.5	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Special Schools Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Special Schools	477.1	245.6	225.0	6.5	0.0	0.0	0.0
Gross Payments	477.1	245.6	225.0	6.5	0.0	0.0	0.0
Uncommitted Schemes	144.5	0.0	140.1	4.4	0.0	0.0	0.0
Committed Schemes	332.6	245.6	84.9	2.1	0.0	0.0	0.0
New Asset Or Enhancement Schemes	153.9	74.0	77.8	2.1	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	323.2	171.6	147.2	4.4	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Special Schools

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	13202	John Jamieson Technology School	144.5	0.0	140.1	4.4	0.0	0.0	0.0
Special Schools Uncommitted			144.5	0.0	140.1	4.4	0.0	0.0	0.0
A	1166 CTA WIN	South Leeds Silc / Windmill Primary	84.9	74.0	10.9	0.0	0.0	0.0	0.0
A	12040 CTA SLS	South Leeds Silc - Resource Facility	69.0	0.0	66.9	2.1	0.0	0.0	0.0
B	64153	West Oaks Technology College	178.7	171.6	7.1	0.0	0.0	0.0	0.0
Special Schools Committed			332.6	245.6	84.9	2.1	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Aided Schools Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Aided Schools	197.9	93.7	0.0	104.2	0.0	0.0	0.0
Gross Payments	197.9	93.7	0.0	104.2	0.0	0.0	0.0
Committed Schemes	197.9	93.7	0.0	104.2	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	197.9	93.7	0.0	104.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Aided Schools

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	64168	Aided Sector - Minor Works Programme	98.9	49.9	0.0	49.0	0.0	0.0	0.0
B	64305	Aided Schools Minor Works Prog 2001/02	99.0	43.8	0.0	55.2	0.0	0.0	0.0
Aided Schools Committed			197.9	93.7	0.0	104.2	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Refurbishment Works Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Refurbishment Works	48,236.9	13,255.9	8,355.1	16,310.5	6,167.1	2,148.3	2,000.0
Gross Payments	48,236.9	13,255.9	8,355.1	16,310.5	6,167.1	2,148.3	2,000.0
Uncommitted Schemes	20,273.3	0.0	358.0	9,823.2	6,092.1	2,000.0	2,000.0
Committed Schemes	27,963.6	13,255.9	7,997.1	6,487.3	75.0	148.3	0.0
New Asset Or Enhancement Schemes	2,000.0	0.0	258.0	1,742.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	46,236.9	13,255.9	8,097.1	14,568.5	6,167.1	2,148.3	2,000.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Refurbishment Works

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
B	1021	Refurbishment Works 04/05	422.2	0.0	0.0	422.2	0.0	0.0	0.0	
B	12039	Devolved Capital Grant 2007-08	8,949.5	0.0	0.0	5,000.0	3,949.5	0.0	0.0	
B	12244 FIR	Fire Safety 2005-06	276.9	0.0	100.0	176.9	0.0	0.0	0.0	
B	12244 NON	Non Educational Buildings 2005-06	110.0	0.0	0.0	110.0	0.0	0.0	0.0	
A	13063 FIR	Fire Safety Works 2006/07	400.0	0.0	0.0	400.0	0.0	0.0	0.0	
A	13063 MIN	Minor Works Projects 2006/07	550.0	0.0	50.0	500.0	0.0	0.0	0.0	
A	13063 REA	Reactive Refurbishment Works 06/07	300.0	0.0	0.0	300.0	0.0	0.0	0.0	
A	13063 TEM	Temporary Accommodation 2006/07	750.0	0.0	208.0	542.0	0.0	0.0	0.0	
B	98000	Major Refurbish & General Building Works	8,000.0	0.0	0.0	2,000.0	2,000.0	2,000.0	2,000.0	
B	99903	Schools Conditions Grant	514.7	0.0	0.0	372.1	142.6	0.0	0.0	
Refurbishment Works			Uncommitted	20,273.3	0.0	358.0	9,823.2	6,092.1	2,000.0	2,000.0
B	638 ALA	Fire Alarm System Upgrades	1,031.6	1,030.1	1.5	0.0	0.0	0.0	0.0	
B	638 ASN	Arson Prevention Works	149.9	131.6	18.3	0.0	0.0	0.0	0.0	
B	638 COM	Fire Compartmentation Works	19.1	18.4	0.7	0.0	0.0	0.0	0.0	
B	638 LIG	Upgrade Of Emergency Lighting	75.0	37.4	37.6	0.0	0.0	0.0	0.0	
B	730 KIT	Kitchen Equipment 03/04	150.0	149.0	1.0	0.0	0.0	0.0	0.0	
B	730 NON	Non-Educational Refurb 03/04	50.0	49.1	0.9	0.0	0.0	0.0	0.0	
B	730 PFI	Pfi Equipment 03/04	328.9	323.0	5.9	0.0	0.0	0.0	0.0	
B	730 REA	Reactive Refurbishment 03/04	879.2	847.5	0.0	31.7	0.0	0.0	0.0	
B	730 TEM	Temporary Accommodation 03/04	391.6	391.5	0.1	0.0	0.0	0.0	0.0	
B	1663 CON ALW	Alwoodley - New Boiler	41.5	40.4	1.1	0.0	0.0	0.0	0.0	
B	1663 REA	Major Reactive Refurbishment 04/05	779.8	779.8	0.0	0.0	0.0	0.0	0.0	
B	1663 STA	Staff Workplace 2004/05	365.0	361.6	3.4	0.0	0.0	0.0	0.0	
B	1663 TEM	Temporary Accommodation 04/05	955.7	949.9	5.8	0.0	0.0	0.0	0.0	
B	1863	School Travel Plans 2004/05	152.3	102.9	49.4	0.0	0.0	0.0	0.0	
B	12037	Devolved Capital Grant 2005-06	1,852.2	0.0	1,852.2	0.0	0.0	0.0	0.0	
B	12037 GEN	Devolved 2005/06	5,702.1	5,702.1	0.0	0.0	0.0	0.0	0.0	
B	12037 LIT	Little London Ps Ict Suite	93.4	0.0	93.4	0.0	0.0	0.0	0.0	
B	12038	Devolved Capital Grant 2006-07	8,930.3	0.0	4,000.0	4,930.3	0.0	0.0	0.0	
B	12086	Condition Surveys 2005/06	398.3	0.0	120.0	55.0	75.0	148.3	0.0	
B	12135 REM	Electrical Testing Remedial Wks 05-06	386.2	85.8	100.0	200.4	0.0	0.0	0.0	
B	12135 REM NIN	Ninelands Ps Rewire & Fire Alarm Install	178.3	178.3	0.0	0.0	0.0	0.0	0.0	
B	12135 TES	Electrical Testing 2005-06	771.2	341.9	200.0	229.3	0.0	0.0	0.0	
B	12146	Asbestos Register Works	149.9	149.9	0.0	0.0	0.0	0.0	0.0	
B	12146 REM	Asbestos Register - Remedial Works	100.0	0.0	75.0	25.0	0.0	0.0	0.0	
B	12146 SUR	Asbestos Register - Survey Works	390.1	0.0	115.1	275.0	0.0	0.0	0.0	
B	12244 FIR MIN	Fire Safety Minor Works 05-06	120.0	85.1	26.0	8.9	0.0	0.0	0.0	

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Refurbishment Works

Cat	Scheme	Scheme Title		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
						Estimated Costs					
						2006/07	2007/08	2008/09	2009/10		
B	12244 FIR PH1	Fire Safety 2005/06 Phase 1		493.0	110.2	373.8	9.0	0.0	0.0	0.0	
B	12244 MIN	Minor Works 2005-06		383.2	107.0	210.9	65.3	0.0	0.0	0.0	
B	12244 REA	Reactive Refurbishment Works 2005-06		40.0	18.5	0.0	21.5	0.0	0.0	0.0	
B	12244 SEC	Security 2005-06		209.7	6.6	93.1	110.0	0.0	0.0	0.0	
B	12244 TEM	Temporary Accommodation 2005-06		237.4	165.8	71.6	0.0	0.0	0.0	0.0	
B	12244 TEM MET	Methley-Grange Farm Temp Move		41.5	41.5	0.0	0.0	0.0	0.0	0.0	
B	12244 TEM PRI	Pudsey Primrose Hill Resurfacing Works		44.2	44.2	0.0	0.0	0.0	0.0	0.0	
B	12383 GEN	Fire Separation/Loss Prevention Works		693.4	0.0	250.0	443.4	0.0	0.0	0.0	
B	12383 PIL	Fire Separation Pilot Scheme - Austhorpe		56.6	0.0	56.6	0.0	0.0	0.0	0.0	
B	13036	School Travel Plans 2005/06		274.8	111.6	163.2	0.0	0.0	0.0	0.0	
B	13133	North East Leeds Clc Refurbishment Works		70.3	0.0	67.8	2.5	0.0	0.0	0.0	
B	13232	Safety Glazing 2006-07		80.0	0.0	0.0	80.0	0.0	0.0	0.0	
B	99903 KVN	Kitchen Ventilation		214.5	214.5	0.0	0.0	0.0	0.0	0.0	
B	99903 KVN GAR	Garforth Green Lane		38.0	36.6	1.4	0.0	0.0	0.0	0.0	
B	99903 RFG	Roofing Works		415.8	415.8	0.0	0.0	0.0	0.0	0.0	
B	99903 WAL CHI	Cross Hall Infant School		48.9	47.7	1.2	0.0	0.0	0.0	0.0	
B	99903 WDS	Windows & Doors Works		180.7	180.6	0.1	0.0	0.0	0.0	0.0	
Refurbishment Works				Committed	27,963.6	13,255.9	7,997.1	6,487.3	75.0	148.3	0.0

Page 133

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Refurbishment Works

Cat Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
				2006/07	2007/08	2008/09	2009/10	

--	--	--	--	--	--	--	--	--

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Development Initiatives Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Development Initiatives	45,488.5	26,079.9	2,227.2	12,711.8	4,219.6	250.0	0.0
Gross Payments	45,488.5	26,079.9	2,227.2	12,711.8	4,219.6	250.0	0.0
Uncommitted Schemes	27,432.2	10,869.4	649.2	11,444.0	4,219.6	250.0	0.0
Committed Schemes	18,056.3	15,210.5	1,578.0	1,267.8	0.0	0.0	0.0
New Asset Or Enhancement Schemes	19,952.6	3,127.7	1,124.3	11,231.0	4,219.6	250.0	0.0
Maintenance/Refurbishment Schemes	25,535.9	22,952.2	1,102.9	1,480.8	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Development Initiatives

Cat	Scheme	Development Initiatives		Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's				After 31 Mar 10	
						Estimated Costs					
						2006/07	2007/08	2008/09	2009/10		
A	589	CTA		Schools Access 03/04 Category A	35.3	0.0	35.3	0.0	0.0	0.0	0.0
A	1001			Modernisation 04-05 (All Schools)	80.0	0.0	0.0	80.0	0.0	0.0	0.0
A	1166	CTA		Category A Schools Access Works	190.3	40.3	100.0	50.0	0.0	0.0	0.0
B	1166	CTB		Category B Schools Access Works 04/05	9.9	0.0	9.9	0.0	0.0	0.0	0.0
B	1166	CTB	HUN	Hunslet Moor Ps Ramps/Handrails	4.0	0.0	4.0	0.0	0.0	0.0	0.0
B	1166	CTB	IVS	Iveson Ps Access Works	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	1166	CTB	RON	Roundhay Hs Access Works	7.0	0.0	7.0	0.0	0.0	0.0	0.0
B	1166	CTB	WES	Westbrook Lane Ps Access Works	5.0	0.0	5.0	0.0	0.0	0.0	0.0
A	1167			Schools Access Initiative 05-06	20.0	0.0	20.0	0.0	0.0	0.0	0.0
A	1167	CTA		Schools Access 2005/06 Cat A	171.6	0.0	171.6	0.0	0.0	0.0	0.0
A	1167	CTB		Category B Access Works 2005/06	18.4	0.0	18.4	0.0	0.0	0.0	0.0
A	1245			Modernisation - Primary Need 05-06	0.8	0.0	0.0	0.8	0.0	0.0	0.0
A	1246			New Pupil Places 04-05	276.3	0.0	0.0	276.3	0.0	0.0	0.0
A	1247			New Pupil Places 05-06	30.6	0.0	0.0	30.6	0.0	0.0	0.0
A	12040			Schools Access Initiative 2006-07	593.4	0.0	173.0	320.4	100.0	0.0	0.0
A	12040	CTA	DES	Schools Access Design Works	12.0	0.0	12.0	0.0	0.0	0.0	0.0
A	12041			Schools Access Initiative 2007-08	1,238.4	0.0	0.0	600.0	388.4	250.0	0.0
A	12042			Modernisation - Secondary 06-07	884.5	0.0	0.0	884.5	0.0	0.0	0.0
A	12043			Modernisation - Primary 2006-07	1,826.4	0.0	0.0	1,826.4	0.0	0.0	0.0
A	12045			Modernisation - Secondary 07-08	4,074.7	0.0	0.0	4,074.7	0.0	0.0	0.0
A	12046			Modernisation - Primary 2007-08	3,659.7	0.0	0.0	1,651.7	2,008.0	0.0	0.0
A	12047			New Pupil Places 2006-07	1,203.9	0.0	0.0	356.4	847.5	0.0	0.0
A	12048			New Pupil Places 2007-08	1,875.7	0.0	0.0	1,000.0	875.7	0.0	0.0
A	12061			Schools Capital Investment Ptnrshp 0506	72.2	0.0	0.0	72.2	0.0	0.0	0.0
B	13032	BOS		Boston Spa Scip - Modernise Temp	238.3	0.0	18.3	220.0	0.0	0.0	0.0
B	64159			Devolved Budget 2001/02 To 2004/05	10,829.1	10,829.1	0.0	0.0	0.0	0.0	0.0
A	99963			N.O.F. Sports Provision	69.7	0.0	69.7	0.0	0.0	0.0	0.0
Development Initiatives				Uncommitted	27,432.2	10,869.4	649.2	11,444.0	4,219.6	250.0	0.0
B	589	CTB		Schools Access 03/04 Category B	912.8	832.1	80.7	0.0	0.0	0.0	0.0
A	686			Feasibility Studies 2003-04	186.2	185.8	0.4	0.0	0.0	0.0	0.0
A	1166	CTA	FAR	Farfield Primary Access Works	52.2	51.1	1.1	0.0	0.0	0.0	0.0
A	1167	CTA	BRU	Brudenell Ps Care Suite	18.6	18.6	0.0	0.0	0.0	0.0	0.0
B	1369	GEN		Seed Challenge Grant 04/05	458.8	458.8	0.0	0.0	0.0	0.0	0.0
B	1370			Seed Challenge School Support 2004/05	279.5	149.8	0.0	129.7	0.0	0.0	0.0
B	1880	EAO	O14	Allerton Bywater Activity Playground	5.1	0.0	5.1	0.0	0.0	0.0	0.0
A	12061	GEN		Schools Capital Investment Partnership	454.9	299.5	155.4	0.0	0.0	0.0	0.0
B	12061	GRE		Greenside Ps Mezzanine/Temp Removal	181.0	0.0	175.5	5.5	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Development Initiatives

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10	
					2006/07	2007/08	2008/09	2009/10		
A	12061 SCH	Scholes Temporary Accom Replacement	296.2	0.0	289.2	7.0	0.0	0.0	0.0	
B	13032 GEN	Scip 2006/07 Reimbursements	1,109.8	0.0	559.8	550.0	0.0	0.0	0.0	
B	13032 MIC	Scip 0607 - Micklefield Heating	105.0	0.0	105.0	0.0	0.0	0.0	0.0	
B	64117	Kitchen Refurbishment Package 1 Nds	789.9	767.7	22.2	0.0	0.0	0.0	0.0	
B	64159 GEN	Devolved Budget- Reimbursements	8,350.2	8,350.2	0.0	0.0	0.0	0.0	0.0	
B	64159 WSC	West Silc Refurbishment Works	112.4	0.0	112.4	0.0	0.0	0.0	0.0	
A	64314	Modernisation Concept/Feasibility Study	150.0	149.6	0.4	0.0	0.0	0.0	0.0	
B	64363	Seed Challenge School Fundraising	369.1	369.1	0.0	0.0	0.0	0.0	0.0	
B	64363 GEN	Seed Challenge Fundraising 02/03	370.6	160.0	0.0	210.6	0.0	0.0	0.0	
B	64364	Seed Challenge Grant 2003/04	708.0	708.0	0.0	0.0	0.0	0.0	0.0	
B	64365	Seed Challenge School Support 2003/04	692.4	327.4	0.0	365.0	0.0	0.0	0.0	
A	99941 YR3	It Equipment - Ngfl Yr 3 2005-06	450.0	450.0	0.0	0.0	0.0	0.0	0.0	
A	99963 DES	Nof Design / Concept Costs	102.0	99.4	2.6	0.0	0.0	0.0	0.0	
A	99963 PLA	School Playground Improvements	1,080.2	1,065.1	15.1	0.0	0.0	0.0	0.0	
A	99963 PLA MEA	Meadowfield Ps Playground Markings	8.6	0.0	8.6	0.0	0.0	0.0	0.0	
A	99963 TAR	Leeds Sailing Centre, Yeadon Tarn	812.8	768.3	44.5	0.0	0.0	0.0	0.0	
Development Initiatives			Committed	18,056.3	15,210.5	1,578.0	1,267.8	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Development Initiatives

Scheme Title

Total
Scheme
Cost

Actual
To
31 Mar 06

All Figures are in £000's
Estimated Costs

2006/07

2007/08

2008/09

2009/10

After
31 Mar 10

Cat Scheme

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Miscellaneous Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Miscellaneous	1,907.2	1,039.3	863.9	4.0	0.0	0.0	0.0
Gross Payments	1,907.2	1,039.3	863.9	4.0	0.0	0.0	0.0
Committed Schemes	1,907.2	1,039.3	863.9	4.0	0.0	0.0	0.0
New Asset Or Enhancement Schemes	92.8	0.0	88.8	4.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	1,814.4	1,039.3	775.1	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Miscellaneous

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1356 EDN	Equipment Programme Education Leeds	1,699.7	924.6	775.1	0.0	0.0	0.0	0.0
B	1357 EDN	Vehicle Programme Education Leeds	114.7	114.7	0.0	0.0	0.0	0.0	0.0
A	12606	Derek Fatchett Clc - New Entrance	92.8	0.0	88.8	4.0	0.0	0.0	0.0
Miscellaneous Committed			1,907.2	1,039.3	863.9	4.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Disability Discrimination Act Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Disability Discrimination Act	257.5	107.4	88.2	61.9	0.0	0.0	0.0
Gross Payments	257.5	107.4	88.2	61.9	0.0	0.0	0.0
Committed Schemes	257.5	107.4	88.2	61.9	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	257.5	107.4	88.2	61.9	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Disability Discrimination Act

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1806 KMP	Kerr Mackie Primary School	36.3	33.3	3.0	0.0	0.0	0.0	0.0
B	1806 LHS	Leeds High Schools: Dda Works	101.9	0.0	40.0	61.9	0.0	0.0	0.0
B	1806 LLC	Little London Community S: Dda Wks	46.8	3.7	43.1	0.0	0.0	0.0	0.0
B	1806 MNP	Morley Newlands Primary: Dda Wks	72.5	70.4	2.1	0.0	0.0	0.0	0.0
Disability Discrimination Act			257.5	107.4	88.2	61.9	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Priority Major Maintenance Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Priority Major Maintenance	40.0	0.0	40.0	0.0	0.0	0.0	0.0
Gross Payments	40.0	0.0	40.0	0.0	0.0	0.0	0.0
Uncommitted Schemes	40.0	0.0	40.0	0.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	40.0	0.0	40.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Priority Major Maintenance

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	920	Lower Wortley Community Centre	40.0	0.0	40.0	0.0	0.0	0.0	0.0
Priority Major Maintenance			40.0	0.0	40.0	0.0	0.0	0.0	0.0
Uncommitted									

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Ward Based Initiatives Division Of Service	Total Scheme	Actual To 31 Mar 06	2006/07	All Figures are in £000's Estimated Costs			2009/10	After 31 Mar 10
				2007/08	2008/09			
Ward Based Initiatives	16.0	13.9	2.1	0.0	0.0	0.0	0.0	
Gross Payments	16.0	13.9	2.1	0.0	0.0	0.0	0.0	
Committed Schemes	16.0	13.9	2.1	0.0	0.0	0.0	0.0	
New Asset Or Enhancement Schemes	16.0	13.9	2.1	0.0	0.0	0.0	0.0	

Leeds City Council Capital Programme - Other Education Services Managed By E.L.

Ward Based Initiatives

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs			After 31 Mar 10	
					2006/07	2007/08	2008/09		
A	1432	St Michaels C Of E Primary: Env. Gardene	3.0	1.9	1.1	0.0	0.0	0.0	
A	1434	Allerton High: Purchase Of Laptop Comps	13.0	12.0	1.0	0.0	0.0	0.0	
Ward Based Initiatives			Committed	16.0	13.9	2.1	0.0	0.0	0.0

Leeds City Council Capital Programme - Wymcs Capital

Wymcs Capital Division Of Service	Total Scheme	Actual To 31 Mar 06	All Figures are in £000's Estimated Costs				After 31 Mar 10
			2006/07	2007/08	2008/09	2009/10	
Wymcs Capital	45.0	45.0	0.0	0.0	0.0	0.0	0.0
Gross Payments	45.0	45.0	0.0	0.0	0.0	0.0	0.0
Committed Schemes	45.0	45.0	0.0	0.0	0.0	0.0	0.0
Maintenance/Refurbishment Schemes	45.0	45.0	0.0	0.0	0.0	0.0	0.0

Leeds City Council Capital Programme - Wymcs Capital

Wymcs Capital

All Figures are in £000's

Cat	Scheme	Scheme Title	Total Scheme Cost	Actual To 31 Mar 06	Estimated Costs				After 31 Mar 10
					2006/07	2007/08	2008/09	2009/10	
B	1259	Leeds Secure Dock - Redesign	45.0	45.0	0.0	0.0	0.0	0.0	0.0
Wymcs Capital			45.0	45.0	0.0	0.0	0.0	0.0	0.0



Report of the DIRECTOR OF CORPORATE SERVICES

Executive Board

Date: 9th February 2007

Subject: TREASURY MANAGEMENT STRATEGY 2007/08

Electoral Wards Affected:

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

no

Not Eligible for Call In

(Details contained in the report)

EXECUTIVE SUMMARY

1. This report sets out for Members' approval the Treasury Management Strategy for 2007/08, and also provides an update on the implementation of the 2006/07 strategy.
2. The Council's level of net external debt is anticipated to be £1,261m by March 2007, slightly lower than was anticipated in November 2006 but in line with the approved strategy for 2006/07. Revenue savings of £9.1m from treasury management activity during the year have been achieved.
3. Long term interest rates have remained at historically low rates, and experts continue to predict that they will rise steadily over the next two to five years. In view of this loans of £100m have been borrowed in advance of the 2007/08 borrowing requirement, in order to lock in long term borrowing at the low rates currently available.
4. It is proposed to increase the Authorised Limit for external debt £1,640m from 2007/08.
5. Members are asked to reaffirm the Treasury Management Policy Statement and in particular the amendments made to Section 7 "Approved Instruments and Organisations for Investments". This section details a number of investment instruments available on the market that the Authority may use dependent on current and future revenue balances and the interest rate outlook.

1 Purpose Of This Report

- 1.1 This report sets out for approval by Members the Treasury Management Strategy for 2007/08 and the revised affordable borrowing limits under the prudential framework. It also provides Members with a review of strategy and operations in 2006/07.

2 Background Information

- 2.1 The operation of the Treasury Management function is governed by provisions set out under part 1 of the Local Government Act 2003 whereby the Council is required to have regard to the Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code for Capital Finance in Local Authorities.
- 2.2 The Prudential Code requires that full Council set certain limits on the level and type of borrowing before the start of the financial year together with a number of Prudential indicators. Council must similarly set any in year revision of these limits. In order to comply with this legal requirement recommendations 7.2, 7.3, 7.4 and 7.5 of this report are not eligible for call-in.
- 2.3 The Code of Practice requires that policy statements are prepared for approval by the Council at least twice a year. The Policy and Strategy Statement for 2006/07 was approved by the Executive Board on 17th February 2006 and by full Council on 28th February 2006. The 2005/06 Treasury Management Annual Report was considered by Executive Board on 5th July 2006, and a review of the 2006/07 strategy was considered by Executive Board on 15th November 2006.

3 Main Issues

3.1 Review of Strategy and Borrowing Limits 2006/07

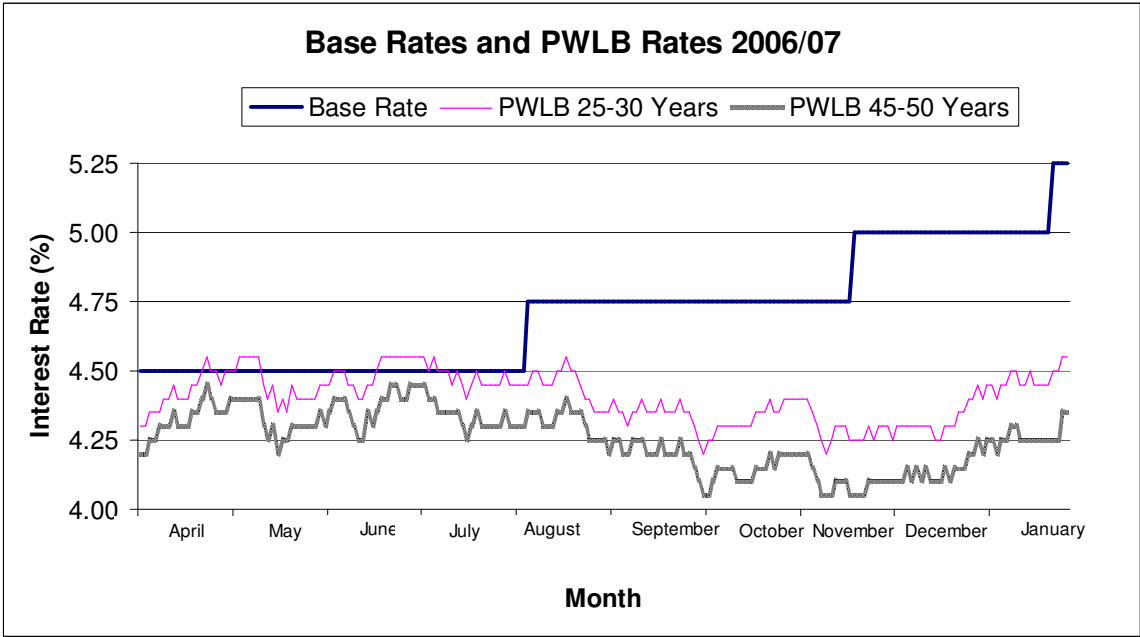
- 3.1.1 The current debt forecasts are given in Table 1 below, which shows that net external borrowing is now expected to be £1,261m by the end of 2006/07, below expectations in November 2006, but still above the forecast at February 2006.

Table 1

ANALYSIS OF BORROWING 2006/07		2006/07 Feb 06	2006/07 Nov 06	2006/07 This Report
		£m	£m	£m
Net Borrowing at 1 April		1,098	1,054	1,054
New Borrowing for the Capital Programme – Non HRA		67	121	113
New Borrowing for the Capital Programme – HRA		99	119	118
Debt redemption costs charged to Revenue (Incl HRA)		(22)	(21)	(21)
Reduced/(Increased) level of Revenue Balances		(3)	(3)	(3)
Net Borrowing at 31 March		1,239	1,270	1,261
* Comprised as follows				
Long term borrowing	Fixed	997	1,313	1,201
	Variable	45	40	40
	New Borrowing	165		101
Short term Borrowing		32	17	19
Total External Borrowing		1,239	1,370	1,361
Less Investments		-	100	100
Net External Borrowing		1,239	1,270	1,261
% borrowing funded by short term and variable rate loans		20%	4%	12%

Note: The Capital Financing Requirement (CFR) is the maximum level of debt (i.e. borrowing and finance leasing) that the Council can hold for its current year capital purposes. The Council is also allowed to borrow in advance for up to two future years capital programmes.

- 3.1.2 Interest rate movements during the year are shown on the graph below. The base rate moved upwards in August 2006 to 4.75%. This increase was earlier than anticipated by most forecasters and was against a background of firm growth in the economy, rapid growth in the supply of money and credit and indications that inflation was likely to remain significantly above the target of 2.0%. Forecasters correctly predicted a further rise of 0.25% in November 2006. The market was again surprised by a further increase in base rates of 0.25% to 5.25% in January 2007. The Bank of England cited concerns over stronger than expected growth linked to domestic demand and the expansion of credit and the availability of money in the economy. They also stated that the risks to inflation were on the upside and the December inflation figures showed that CPI hit 3.0%, the highest since comparable records began over ten years ago. Economists now predict another 0.25% Base Rate rise in February or March to 5.5%.
- 3.1.3 The Council's treasury advisors latest forecast are for base rates to rise to 5.5% but then fall by 0.25% in the last quarter of 2007 and by a further 0.25% in both Quarter 1 and Quarter 2 of 2008 resulting in Base Rates of 4.75%. Long term rates have risen since the July half year report and have ranged between 4.05% and 4.45% for the 45-50 year period. The rise has been attributed to the increased inflationary pressure. The Council's treasury advisors' latest forecasts are for long term rates to average 4.25% for both 2007 and 2008. There remains the possibility of long terms rates falling at the end of the financial year when traditionally demand for Government gilts increases.



3.1.4 Monitoring of the long term rates has presented opportunities to restructure £401.3m of loans as shown in Table 2 to generate current and future year revenue savings. This included £306.3m of PWLB loans and a further £95m of market loans. The restructuring of market loans also had the objective of removing the number of opportunities for the lender to vary the interest rate on the loans and thereby reduces volatility.

Table 2

Rescheduling 2006/07								
Premature Repayments					New Borrowing			
Date	Amount (£m)	Original Rate	Discount Rate	Discount (£m)	Date	Amount (£m)	Term (Years)	Interest Rate (%)
PWLB					PWLB			
02/05/06	14	4.625	4.80	0.257	28/04/06	22	45	4.4
02/05/06	23	4.5	4.65	0.448	28/04/06	22	46	4.4
02/05/06	12	4.5	4.65	0.245	28/04/06	26	47	4.4
02/05/06	5	4.55	4.65	0.072	28/04/06	22	48	4.4
02/05/06	30	4.5	4.65	0.655	28/04/06	22	50	4.4
02/05/06	30	4.5	4.65	0.660	19/05/06	20	36	4.3
18/05/06	20	4.6	4.75	0.378	19/07/06	30	47	4.25
06/07/06	30	4.35	4.55	0.960				
21/09/06	30	4.35	4.9	0.899				
22/12/06	12.3	4.15	4.35	0.464				
03/01/07	25	4.25	4.5	0.948				
08/01/07	20	4.625	4.65	0.066				
08/01/07	25	4.55	4.65	0.354				
08/01/07	30	4.45	4.5	0.239				
Sub Total	306.3					164		
LOBOs					LOBOs			
24/04/06	5	4.25			24/04/06	5	60	4.15
24/04/06	10	4.81			24/04/06	10	60	4.81
28/04/06	5	3.995			24/04/06	5	60	3.995
02/05/06	20	3.98			02/05/06	10	60	3.96
08/05/06	5	4.75			02/05/06	10	60	3.96
19/09/06	15	4.4			08/05/06	5	60	4.33
21/09/06	20	4.5			01/06/06	10	60	3.68
21/09/06	15	4.34			01/06/06	10	60	3.78
					01/06/06	10	60	3.83
					19/09/06	15	70	4.25
					21/09/06	20	70	4.45
					21/09/06	15	70	4.24
Sub Total	95					125		
Total	401.3			6.645		289		

- 3.1.5 Of the £306.3m PWLB loans repaid, £164m has been rescheduled as new PWLB loans, £30 has been rescheduled into LOBOs, £12.3m will not be replaced due to slippage in the 2006/07 capital programme, and as rates have fluctuated in recent months, further opportunities to restructure the debt portfolio have arisen leaving £100m of loans which are in the process of being rescheduled to generate further revenue savings in the current and future years. In total, market conditions have enabled restructuring to generate savings to date of £9.1m. The Director of Corporate Services will continue to monitor market conditions to identify any further opportunities.
- 3.1.6 To meet the borrowing requirement for the year, new loans of £165m have been taken, £130m from PWLB and £35m in market loans, which were arranged before 01/04/06. These market loans are termed Lenders Option Borrowers Option (LOBO) and contain clauses which allow the lender, at pre-determined dates, to vary the interest rate on the loan. If one of these options is exercised and the new rate is not accepted, the borrower then has the option to repay the loan. Details of new borrowing for 2006/07 undertaken during the year are set out in Table 3.
- 3.1.7 As reported in November 2006, historically low PWLB interest rates in the 45-50 year band presented the opportunity to borrow in advance a substantial part of the 2007/08 borrowing requirement, investing the amounts until they are required. Details are shown in Table 3.

Table 3

New Borrowing for 2006/07 Requirement				
Date	Source	Amount (£m)	Term (Years)	Interest Rate (%)
03/04/06	Market Loan	10	60	3.52
03/04/06	Market Loan	10	60	3.58
03/04/06	Market Loan	5	60	3.40
03/04/06	Market Loan	10	60	3.38
16/06/06	PWLB	30	50	4.25
19/07/06	PWLB	25	46	4.25
14/09/06	PWLB	30	49	4.20
14/09/06	PWLB	25	48	4.20
29/09/09	PWLB	20	48	4.05
		165		
Pre Funding for 2007/08 Requirement				
Date	Source	Amount (£m)	Term (Years)	Interest Rate (%)
19/05/06	PWLB	20	43	4.25
19/05/06	PWLB	20	44	4.25
19/05/06	PWLB	30	50	4.25
19/05/06	PWLB	30	42	4.25
		100		

3.2 Strategy for 2007/2008

Table 4

		2006/07	2007/08	2008/09	2009/10
ANALYSIS OF BORROWING 2006/07 – 2009/10		£m	£m	£m	£m
Net Borrowing at 1 April		1,054	1,261	1,397	1,438
New Borrowing for the Capital Programme – Non HRA		113	47	32	31
New Borrowing for the Capital Programme - HRA		118	117	38	12
Debt redemption costs charged to Revenue (Incl HRA)		(21)	(25)	(26)	(26)
Reduced/(Increased) level of Revenue Balances		(3)	(3)	(3)	(3)
Net Borrowing at 31 March		1,261	1,397	1,438	1,452
* Comprised as follows					
Long term borrowing	Existing Fixed	1,201	1,287	1,313	1,354
	Existing Variable	40	55	65	65
	New Borrowing	101	36	41	14
Short term Borrowing		19	19	19	19
Total External Borrowing		1,361	1,397	1,438	1,452
Less Investments		(100)	-	-	-
Net External Borrowing		1,261	1,397	1,438	1,452
% gross borrowing exposed to interest rate risk		12%	7%	9%	7%

Note: Borrowing exposed to interest rate risk in any one year is made up of short term borrowing, new long term borrowing and existing variable loans (i.e. LOBOs with an option falling within the year).

- 3.2.1 The table above shows that net external borrowing is expected to rise by £136m during the course of 2007/08 of which £100m was secured in 2006 and invested until required. As in recent years, borrowing to fund the HRA capital programme is anticipated to be higher than that required to fund the General Fund capital programme due to the level of borrowing supported by Government for housing decency works. In addition, with effect from 2007/08, the Department for Transport has switched funding of major transport schemes from supported borrowing to capital grant, thereby reducing the borrowing requirement.
- 3.2.2 As already stated in paragraph 3.1.2, Base Rates is expected to rise to 5.50% in the short term falling back to 4.75% by quarter 2 2008. Long term rates are expected to average 4.25% for both 2007 and 2008.
- 3.2.3 The Director of Corporate Service will continue to monitor market conditions so that debt rescheduling and interest savings can be made. However, the effect of proposed changes to the accounting treatment of premiums and discounts will limit the value of discounts that could be taken directly to revenue in 2007/08.

3.3 Borrowing Limits for 2006/07, 2007/08, 2008/09 and 2009/10

- 3.3.1 The Council is required to set its limits for external debt for 2006/07, 2007/08, 2008/09 and 2009/10 in accordance with the Local Government Act 2003, having regard for CIPFA's prudential code. These limits and other prudential indicators are detailed in Appendix A.
- 3.3.2 The authorised limit represents the legislative limit on the Council's external debt under the Local Government Act 2003. It should be set with sufficient headroom above the operational boundary to allow flexibility for planned borrowing to be undertaken, in order for prudent treasury management decisions to be taken and temporary cash flow fluctuations to be managed. It is recommended that Council approve the following authorised limits for its gross external debt for the next three years. Council is also asked to delegate authority to the Director of Corporate Services to make adjustments between the two separate limits provided that the overall limit remains unchanged. Any such adjustments will be reported to the next available Council meeting following the change.
- 3.3.3 Full Council on 1st November 2006 approved revised operational boundary and authorised limit for its external debt for 2006/07 and it is proposed to maintain the limit for 2006/07.
- 3.3.4 The Council is active in looking for opportunities to prematurely repay loans and replace them at more advantageous rates to reduce interest costs and generate one off savings. To enable this to be done effectively the authorised limit needs to include sufficient flexibility to allow re-financing of loans to take place before loans are repaid, should rates be advantageous and market conditions allow. The limit from 2007/08 has been raised to take advantage of market conditions. Recommended limits are outlined below:

Recommended: Authorised Limits as follows:

Authorised Limit	2006/07 £m	2007/08 £m	2008/09 £m	2009/10 £m
Borrowing	1,550	1600	1,600	1,600
Other Long Term Liabilities	40	40	40	40
Total	1,590	1,640	1,640	1,640

3.3.5 The operational boundary should reflect the maximum anticipated level of external debt consistent with budgets and cash flow forecasts. It should be seen as a management tool for ongoing monitoring of external debt, and may be breached temporarily due to unusual cash flow movements. However, a sustained or regular trend above the operational boundary should trigger a review of both it and the authorised limit. The Council is asked to approve the operational boundaries set out below, and to delegate authority to the Director of Corporate Services to make adjustments between the two separate boundaries provided that the overall boundary remains unchanged. Any such adjustments will be reported to the next available Council meeting following the change.

Recommended: Operational Boundaries as follows:

Operational Boundary	2006/07 £m	2007/08 £m	2008/09 £m	2009/10 £m
Borrowing	1,460	1,460	1,460	1,460
Other Long Term Liabilities	30	30	30	30
Total	1,490	1,490	1,490	1,490

3.4 Treasury Management Indicators

3.4.1 The first prudential indicator in respect of treasury management is that the Council has adopted the CIPFA Code of Practice for Treasury Management in the Public Services. This was adopted by the Council at the Executive Board meeting on the 13th March 2003.

3.4.2 The Council is required to set an upper limit on its fixed interest rate exposures for 2007/08, 2008/09 and 2009/10. This limit represents the maximum proportion of its net borrowing (i.e. measured as a percentage of its total borrowing less investments) which the Council will have at any given time during the period at fixed interest rates. The purpose of the limit is to ensure that the Council has the flexibility to take advantage of falling interest rates by ensuring a minimum level of variable rate debt. However setting a limit less than 100% can restrict the Council's ability to borrow in advance of need when long term fixed interest rates are at their low point. (This is the case since in general amounts borrowed in advance are invested, meaning that the net borrowing figure on which the limit is based will be lower than the total borrowing outstanding.) Therefore to provide the Council with maximum flexibility it is recommended that a limit of 115% be set for each year.

Recommended: Upper limit on fixed interest rate exposures for 2007/08, 2008/09 and 2009/10 of 115%

3.4.3 The Council is required to set an upper limit on its variable interest rate exposures for 2007/08, 2008/09 and 2009/10. This limit represents the maximum proportion of debt the Council will have at any given time during the period at variable interest rates and exposed to interest rate rises. In evaluating this figure, LOBOs are treated as being variable in years in which options occur and fixed in other years. The limit should be set in order to maintain a balance between managing the risk of rates rises and allowing sufficient flexibility to take advantage of any falls in rates. It is therefore recommended that a limit of 40% of debt be set for each year.

Recommended: Upper limit on variable interest rate exposures for 2007/08, 2008/09 and 2009/10 of 40%

- 3.4.4 The Council is required to set upper and lower limits for the maturity structure of its borrowings. This is designed to limit the risk of exposure to high interest rates by restricting the level of maturing debt in any given year. The limits represent the amount of projected borrowing that is fixed rate maturing in each period as a percentage of total projected borrowing that is fixed rate and are proposed as follows:

	Cumulative Upper limit	Lower limit
Under 12 months	30%	0%
12 months and within 24 months	30%	0%
24 months and within 5 years	40%	0%
5 years and within 10 years	50%	0%
10 years and above	90%	25%

Recommended: Upper and Lower limits on fixed rate maturity structure as above.

3.5 Investment Strategy and Limits

- 3.5.1 The Council's external debt is reduced by the availability of revenue balances. The Treasury Policy allows for the external investment of these balances should this prove cost effective. This could be undertaken by the Council or by External Fund managers on the Council's behalf. Throughout 2006/07, the Director of Corporate Services has kept the interest outlook under review and investment of surplus balances in general has been limited to cash flow and liquidity management. The exception to this has been the investment of amounts borrowed to pre-fund £100m of the 2007/08 requirement.
- 3.5.2 The Director of Corporate services will continue to monitor the interest rate outlook and seek to maximise the return on revenue balances. This will be done by the use of external fund managers or directly with counterparties by investing in a range of investment instruments, for example, fixed rate deposits, callable range accruals etc, with a full assessment of the risks involved
- 3.5.3 With effect from the 1st April 2004, to coincide with the introduction of the Prudential code, ODPM issued legislation and guidance on Local Government Investments. This legislation allows Councils with external debt to hold investments for more than 364 days, a freedom not previously allowed. Further freedoms were also introduced which give Councils greater flexibility and hence access to higher returns, provided that any investment strategy is consistent with the Prudential framework. The Prudential code requires that Councils set limits on investments for periods longer than 364 days. This limit was increased to £150m to facilitate borrowing in the current year for part of the 2007/08 requirement. It is recommended that this limit be rolled forward into future years.

Recommended: Upper limit on sums invested for periods longer than 364 days:

Total principal sum invested for a period longer than 364 days	2006/07 £m	2007/08 £m	2008/09 £m	2009/10 £m
Upper limit	150	150	150	150

- 3.5.4 Within these overall limits, the Council's treasury policy restricts the amount which can be invested at any one time with individual borrowers, in order to minimise the exposure to risk. The Council's treasury advisers provide regularly updated lists of credit ratings for potential borrowers, drawn from an international credit rating agency. The agreed treasury policy is to lend up to £15m to institutions with an excellent credit rating (typically UK clearing banks or other large financial institutions), and up to £5m for up to 3 months to institutions with good credit ratings. A number of these institutions exist within the same group of companies as parents or subsidiaries. To further limit the risk exposure of the council it is recommended that a group borrowing limit of £30m be set. These limits do not apply to the Councils' Banker where we have an unlimited deposit facility as part of our banking arrangements.
- 3.5.5 In accordance with the Prudential code the Council has created and maintained a Treasury Management Policy. Revisions to parts of the policy have been approved by Members from time to time in the annual strategy and half year updates on Treasury Strategy. It is recommended that the entire policy which is updated and attached at appendix C is reaffirmed. Members are asked to note the amendments made to Section 7 "Approved Instruments and Organisations for Investments" which details a number of investment instruments available on the market. These instruments would only be used after a full risk analysis has been undertaken to include examination of current and future revenue balances and the interest rate outlook.

4 Implications For Council Policy And Governance

- 4.1 The operation of the Treasury Management function is governed by provisions set out under part 1 of the Local Government Act 2003 whereby the Council is required to have regard to the Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code for Capital Finance in Local Authorities.
- 4.2 The Prudential Code requires that full Council set certain limits on the level and type of borrowing before the start of the financial year together with a number of Prudential indicators. Any in year revision of these limits must similarly be set by Council.
- 4.3 The Code of Practice requires that policy statements are prepared for approval by the Council at least twice a year. This treasury management strategy statement for 2007/08 seeks approval in accordance with the code.

5 Legal And Resource Implications

- 5.1 The treasury management strategy for 2007/08 and update of 2006/07 recognises the increase in borrowing required to fund the capital programme requirements of both General Fund and HRA.

6 Conclusions

- 6.1 The treasury management strategy 2007/08 enables borrowing to be undertaken to fund the capital programme for both General Fund and HRA

7 Recommendations

That the Executive Board :

- 7.1 Approve the initial treasury strategy for 2007/08 as set out in Section 3.2 and note the review of the 2006/07 strategy and operations set out in Section 3.1.

- 7.2 Recommend to Council the setting of borrowing limits for 2007/08, 2008/09 and 2009/10 as set out in Section 3.3.
- 7.3 Recommend to Council the setting of treasury management indicators for 2007/08, 2008/09 and 2009/10 as set out in Section 3.4.
- 7.4 Recommend to Council the setting of investment limits for 2007/08, 2008/09 and 2009/10 as set out in Section 3.5.
- 7.5 Recommend to full council to reaffirm the Treasury Management Policy Statement and note the amendments to Section 7: “Approved Instruments and Organisations for Investments” as attached at Appendix C.

Leeds City Council - Prudential Indicators 2006/07 - 2009/10

No.	PRUDENTIAL INDICATOR	2006/07	2007/08	2008/09	2009/10
(1). EXTRACT FROM BUDGET AND RENT SETTING REPORTS					
1	Ratio of Financing Costs to Net Revenue Stream General Fund - Excluding DSG (Note1)	8.01%	10.75%	10.63%	10.28%
2	HRA	14.94%	16.26%	16.60%	15.90%
3	Impact of Unsupported Borrowing on Council Tax & Housing Rents	£ . P	£ . P	£ . P	£ . P
4	increase in council tax B7(band D, per annum) (Note 2)	37.24	54.14	57.84	61.26
5	increase in housing rent per week	0.00	0.00	0.00	0.00
5	Net Borrowing and the capital financing requirement (Note 3)	OK	OK	OK	OK
Estimate of total capital expenditure					
6	Non HRA	198,108	236,131	154,503	99,397
7	HRA	170,227	160,625	82,698	56,179
	TOTAL	368,335	396,756	237,201	155,576
Capital Financing Requirement (as at 31 March)					
8	Non HRA	£'000	£'000	£'000	£'000
		694,580	717,046	723,146	728,497
9	HRA	652,373	769,226	807,388	819,033
	TOTAL	1,346,953	1,486,272	1,530,534	1,547,530

No.	PRUDENTIAL INDICATOR	2006/07	2007/08	2008/09	2008/09
(2). TREASURY MANAGEMENT PRUDENTIAL INDICATORS					
		£'000	£'000	£'000	£'000
10	Authorised limit for external debt - (Note 5)				
	borrowing	1,550,000	1,600,000	1,600,000	1,600,000
	other long term liabilities	40,000	40,000	40,000	40,000
	TOTAL	1,590,000	1,640,000	1,640,000	1,640,000
11	Operational boundary - (Note 5)				
	borrowing	1,460,000	1,460,000	1,460,000	1,460,000
	other long term liabilities	30,000	30,000	30,000	30,000
	TOTAL	1,490,000	1,490,000	1,490,000	1,490,000
14	Upper limit for fixed interest rate exposure Net principal re fixed rate borrowing / investments OR:-	115%	115%	115%	115%
15	Upper limit for variable rate exposure Net principal re variable rate borrowing / investments OR:-	40%	40%	40%	40%
17	Upper limit for total principal sums invested for over 364 days (Note 5) (per maturity date)	150,000	150,000	150,000	150,000

16	Maturity structure of fixed rate borrowing 2006/07 -> 2008/9	Lower Limit	Cumulative Upper Limit	Projected 31/03/07
	under 12 months	0%	30%	0.00%
	12 months and within 24 months	0%	30%	5.64%
	24 months and within 5 years	0%	40%	14.78%
	5 years and within 10 years	0%	50%	4.47%
	10 years and above	25%	90%	75.11%

Notes.

- The indicator for the ratio of financing costs to net revenue stream for General Fund is now calculated based on the Net Revenue Charge less the Dedicated Schools Grant (DSG). The Government changed the funding of education to DSG from 2006/07.
- The code requires that the Council identifies the capital financing costs arising from unsupported borrowing expressed as the amount per band D property.
- In order to ensure that over the medium term net borrowing will only be for a capital purpose, the Council should ensure that net external borrowing does not exceed the total capital financing requirement in the preceding year plus estimates of any additional capital financing requirement for the current and next two financial years. This is a key indicator of prudence.
- Prudential indicator 12 relates to actual external debt at 31st March, which will be reported in the Treasury Management Annual Report.

Prudential indicator 13 relates to the adoption of the CIPFA Code of Practice on Treasury Management. The Council formally adopted this Code of Practice in March 2003.

Prudential Code Monitoring 2006/07 - Debt



Treasury Management Policy Statement

1 Introduction

- 1.1 The following documents sets out the Treasury Management Policy Statement (TMPS) for the Authority, which fully complies with the requirements of the Prudential Code.

2 Background

- 2.1 CIPFA first published its Code of Practice on Treasury Management in May 1992, there have been subsequent revisions over the years culminating in the latest version of the code, which recommends that all public service organisations adopt, as part of their standing orders and financial procedures, the following four clauses.
- a) This Authority adopts the key recommendations of CIPFA's *Treasury Management in the Public Services: Code of Practice* (the Code), as described in Section 4 of that Code.
 - b) Accordingly, this Authority will create and maintain, as the cornerstones for effective treasury management:
 - A TMPS, stating the policies and objectives of its treasury management activities
 - Suitable treasury management practices, setting out the manner in which the organisation will seek to achieve those policies and objectives, and prescribing how it will manage and control those activities.
 - c) The Executive Board will receive reports on its treasury management policies, practices and activities, including, as a minimum, an annual strategy and plan in advance of the year, and an annual report after its close, in the form prescribed in its TMPS.
 - d) This organisation delegates responsibility for the implementation and monitoring of its treasury management policies and practices to the Executive Board, and for the execution and administration of treasury management decisions to the Director of Corporate Services, who will act in accordance with the organisation's TMPS and Treasury Management Practices and, if he/she is a CIPFA member, CIPFA's *Standard of Professional Practice on Treasury Management*."
- 2.2 CIPFA recommends that an organisation's TMPS adopts the following forms of words to define the policies and objectives of its treasury management activities:
- This organisation defines its treasury management activities as: "The management of the organisation's cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks."
 - This organisation regards the successful identification, monitoring and control of risk to be the prime criteria by which the effectiveness of its treasury management activities will be measured. Accordingly, the analysis and reporting of treasury management activities will focus on their risk implications for the organisation.
 - This organisation acknowledges that effective treasury management will provide support towards the achievement of its business and

service objectives. It is therefore committed to the principles of achieving best value in treasury management, and to employing suitable performance measurement techniques, within the context of effective risk management."

- 2.3 These key recommendations and form of words as specified above were adopted by the Executive Board on the 12th March 2003.
- 2.4 The operation of the Treasury Management function is governed by provisions set out under part 1 of the Local Government Act 2003 whereby the Council is required to have regard to the Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code for Capital Finance in Local Authorities.
- 2.5 The Prudential Code requires that full Council set certain limits on the level and type of borrowing before the start of the financial year together with a number of Prudential indicators. Any in year revision of these limits must similarly be set by Council.
- 2.6 The requirements of the Prudential Code are set out within the Council's Financial Procedures.

3 Objectives of Treasury Management

- 3.1 The primary objective is to reduce cost of debt management with which the other objectives are deemed to be consistent. Varying degrees of emphasis will be placed upon the "secondary objectives" at different times contingent upon prevailing market conditions.
- 3.2 The objectives are identified as follows:
 - a) To reduce the level of external debt;
 - b) To ensure that best use is made of the Housing Subsidy Grant and that all new accounting principles are examined to provide benefits where possible;
 - c) To effect funding at the lowest point of the interest rate cycle;
 - d) To maintain a flexible approach regarding any financial matters that may effect the Authority;
 - e) To keep under constant review advice on investment/repayment of debt policy;
 - f) To maintain a prudent level of volatility dependant upon interest rates;
 - g) To set upper and lower limits for the maturity structure of its borrowings and to maintain a reasonable debt maturity profile;
 - h) To specifically ensure that the Leeds City Council does not breach Prudential Limits passed by the Council;
 - i) To ensure that the TMPS is fully adhered to in every aspect.

4 Approved Activities of the Treasury Management Operation

- 4.1 The approved activities of the Treasury Management operation cover:
 - a. borrowing;
 - b. lending;
 - c. debt repayment and rescheduling;
 - d. financial instruments new to the authority;
 - e. risk exposure; and
 - f. cash flow.

- 4.2 It is the Council's responsibility to approve the TMPS. The Executive Board will receive and consider as a minimum:
- a) an annual treasury management strategy before the commencement of the new financial year (which sets out the likely operations for the forthcoming year);
 - b) an annual report on the treasury management activity after the end of the year to which it relates.
- 4.3 The Director of Corporate Services will:
- a) implement and monitor the TMPS, revising and resubmitting it for consideration to the Board and the Council, periodically if changes are required;
 - b) draft and submit a Treasury Management Strategy to the Board, in advance of each financial year;
 - c) draft and submit an annual report on treasury management activity to the Board; and
 - d) implement and monitor the Strategy, reporting to the Board any material divergence or necessary revisions as and when required;

5 Formulation of Treasury Management Strategy

- 5.1 Whilst this TMPS outlines the procedures and considerations for the treasury function as a whole, requiring revision occasionally, the Treasury Management Strategy sets out the specific expected treasury activities for the forthcoming financial year. This Strategy will be submitted to the Executive Board for approval before the commencement of each financial year.
- 5.2 The formulation of the annual Treasury Management Strategy involves determining the appropriate borrowing and investment decisions in the light of the anticipated movement in both fixed and shorter term variable interest rates (for instance, the Council may postpone borrowing if fixed interest rates are falling).
- 5.3 The Treasury Management Strategy is also concerned with the following elements:
- a) the prospects for interest rates;
 - b) the limits placed by Council on treasury activities (per this TMPS);
 - c) the expected borrowing strategy;
 - d) the temporary investment strategy;
 - e) the policy concerning retention of the PCL and investment versus debt redemption;
 - f) the expectations for debt rescheduling.
- 5.4 The Treasury Management Strategy will establish the expected move in interest rates against alternatives (using published forecasts where applicable), and highlight sensitivities to different scenarios.

6 Approved Methods and Sources of Raising Capital Finance

- 6.1 Under the Local Government Act 2003 a local authority may borrow money for:
- a) for any purpose relevant to its functions under any enactment, or
 - b) for the purposes of the prudent management of its financial affairs.

A local authority may not, without the consent of the Treasury, borrow otherwise than in sterling.

- 6.2 Local authorities have in the past only been able to raise finance in accordance with the Local Government and Housing Act 1989, and within this limit the Council has a number of approved methods and sources of raising capital finance. These are:

		Fixed	Variable
	Public Works Loans Board (PWLB)	•	•
	European Investment Bank (EIB)	•	•
	Stock Issues	•	•
	Market Long-Term	•	•
	Market Temporary	•	•
	Local Temporary	•	•
	Local Bonds	•	
	Overdraft		•
*	Negotiable Bonds	•	•
	Internal (capital receipts & revenue balances)	•	•
*	Commercial Paper	•	
*	Medium Term Notes	•	

* (Not used at present by this Council)

7 Approved Instruments and Organisations for Investments

- 7.1 With effect from the 1st April 2004, to coincide with the introduction of the prudential code, new legislation has been issued to deal with the issue of Local Government Investments. This legislation lifts the restrictions on Councils with external debt to not hold investments for more than 364 days. Further freedoms are also provided which will give Council's greater flexibility and hence access to higher returns, provided that any investment strategy is consistent with the new prudential framework.
- 7.2 The Council will have regard to the DCLG Guidance on Local Government Investments issued in March 2004 and CIPFAs Treasury Management in Public Services Code of Practice and Cross Sectorial Guide. The Council's investment priorities are:
- a) The security of capital; and
 - b) The liquidity of investments
- 7.3 The Council will also aim to achieve the optimum return on its investments commensurate with proper levels of security and liquidity. The Council does not have the authority to undertake borrowing purely to invest or lend and make a return as this is unlawful and as such will not engage in such activity.
- 7.4 The Director of Corporate Services will formulate a suitable criteria for assessing and monitoring the credit risk of investment counterparties and shall construct a lending list comprising time, type and specific counterparty limits. This criteria forms part of this Policy and is attached at Annex A.
- 7.5 Should any revisions occur to the criteria, they will be submitted to the Executive Board for approval. Where individual counterparties newly obtain the required

criteria, they will be added to the list. Similarly, those ceasing to meet the criteria will be immediately deleted.

- 7.6 The Council's approved Treasury Policy is to use the recommended lending list provided by Sector, the Council's treasury advisers. The Sector list is compiled on a matrix approach using data from recognised international credit rating agencies, which provide ratings of institutions across four categories. The Sector list ranks institutions as 'excellent' (or 'red'), 'good' (or 'green'), or no ranking (i.e. not advised to lend to). Sector provide regular updates to this list, as institutions' credit ratings change. The use of the Sector list was introduced and reported to Executive Board in the Treasury Strategy and Policy report of February 2002.
- 7.7 The Council's policy states that it will lend up to £15 million to an institution ranked as 'excellent' and up to £5 million for up to 3 months to an institution ranked as 'good'. A number of these institutions exist within the same group of companies as parents or subsidiaries. To limit the risk exposure of the council it is recommended that a group borrowing limit of £30m be set. These limits do not apply to the Councils' Banker where we have an unlimited deposit facility as part of our banking arrangements.

**Institutions with
and** Short Term rating F1
Long Term Rating A+, A

Individual	Support			
	1	2	3	4
A	Red	Red	Green	
A/B	Red	Red	Green	
B	Red	Red	Green	
B/C	Green	Green		
C	Green	Green		
C/D				
D				

Where the following investment limits are applied by the Council's Treasury policy :

Sector Ranking	Meaning	Limit on Amount Lent	Limit on Duration
Red	Excellent	£15m	-
Green	Good	£5m	3 Months

- 7.8 The above criteria typically generates a list of approximately 90 'excellent' rated institutions and 60 'good' institutions

7.9 Within the investment limits outlined above the Council has access to a number of investment instruments. These are listed below as specified and non specified investment categories. Specified investments are defined as “minimal procedural formalities” under the March 2004 ODPM guidance.

a) **Specified Investments**

(All such investments will be sterling denominated, with **maturities up to maximum of 1 year**, meeting the minimum ‘high’ rating criteria where applicable)

	Use
Debt Management Agency Deposit Facility	In-house
Term deposits – local authorities	In-house
Term deposits – banks and building societies **	In-house and fund managers

The determination as to whether the following are specified or non specified is at the discretion of the Authority

Fixed term deposits with variable rate and variable maturities: -	
1. Callable deposits	In-house and fund managers
2. Range trade	In-house and fund managers
3. Snowballs	In-house and fund managers
Certificates of deposits issued by banks and building societies	In-house buy and hold and fund managers
UK Government Gilts	In-house buy and hold and Fund Managers
Bonds issued by multilateral development banks	In-house on a ‘buy-and-hold’ basis. Also for use by fund managers
Bonds issued by a financial institution which is guaranteed by the UK government	In-house on a ‘buy-and-hold’ basis. Also for use by fund managers
Sovereign bond issues (i.e. other than the UK govt)	In house on a ‘buy and hold basis’ and Fund Managers
Treasury Bills	Fund Managers
Collective Investment Schemes structured as Open Ended Investment Companies (OEICs):	
1. Money Market Funds	In-house and fund managers
2. Enhanced cash funds	In-house and fund managers
3. Short term funds	In-house and fund managers
4. Bond Funds	In-house and Fund Managers
5. Gilt Funds	In-house and Fund Managers

Note: If forward deposits are to be made, the forward period plus the deal period should not exceed one year in aggregate.

b) **Non-Specified Investments:**

Maturities of ANY period.

	Use
Corporate Bonds : <i>the use of these investments would constitute capital expenditure</i>	In house on a 'buy and hold basis' and Fund Managers
Floating Rate Notes : <i>the use of these investments would constitute capital expenditure unless they are issued by a multi lateral development bank</i>	Fund managers

Maturities in excess of 1 year

Term deposits – local authorities	In-house
Term deposits – banks and building societies	In-house
Fixed term deposits with variable rate and variable maturities	
1. Callable deposits	In-house and fund managers
2. Range trade	In-house and fund managers
3. Snowballs	In-house and fund managers
Certificates of deposits issued by banks and building societies	In house on a 'buy and hold basis' and Fund managers
UK Government Gilts	In house on a 'buy and hold basis' and Fund Managers
Bonds issued by multilateral development banks	In-house on a 'buy-and-hold' basis. Also for use by fund managers
Bonds issued by a financial institution which is guaranteed by the UK government	In-house on a 'buy-and-hold' basis. Also for use by fund managers
Sovereign bond issues (i.e. other than the UK govt)	In house on a 'buy and hold basis' and Fund Managers
Property fund: <i>the use of these investments would constitute capital expenditure</i>	Fund manager
1. Bond Funds	In-house and Fund Managers
2. Gilt Funds	In-house and Fund Managers
Collective Investment Schemes structured as Open Ended Investment Schemes	
Bond Funds	In-house and Fund Managers
Gilt Funds	In-house and Fund Managers

7.10 The Director of Corporate Services will continue to monitor the range of investment instruments available and make changes to the list as appropriate.

8 Policy on Interest Rate Exposure

8.1 As required by the Prudential Code, the Council must approve before the beginning of each financial year the following treasury limits:

- a) the overall borrowing limit;

- b) the amount of the overall borrowing limit which may be outstanding by way of short term borrowing;
- c) the maximum proportion of interest on borrowing which is subject to variable rate interest.

8.2 The Director of Corporate Services is responsible for incorporating these limits into the Annual Treasury Management Strategy, and for ensuring compliance with the limits. Should it prove necessary to amend these limits, the Director of Corporate Services shall submit the changes for approval to the Executive Board before submission to the full Council for approval.

9 Policy on External Managers

9.1 The Authority has recently included in its Policy the appointment of external investment fund managers. In the past, the Council has taken the view that the appointment of external fund managers would not justify the investment of senior management time in terms of the expected marginal return over what could be achieved by investing the funds internally, internal investment reducing the level of the Council's external debt.

9.2 However, the fact that a fund manager's expertise allows for a wider investment portfolio than would be operated by Council officers may give opportunities for capital gains to supplement interest earned on investment of revenue balances.

9.3 It is felt appropriate therefore that the Policy allows for the use of external fund managers and although none are being used at present, this situation will be kept under review. Appointment of a fund manager would take place following a tender exercise and submissions on target performance.

10 Policy on Delegation and Review Requirements and Reporting Arrangements

10.1 The Council is responsible for determining the borrowing limits detailed in section 8 above. Other responsibilities and duties are delegated as follows.

10.2 The Executive Board has responsibility for determining and reviewing treasury strategy and performance. (See section 5 above).

10.3 The Director of Corporate Services and through him/her to his/her staff, has delegated powers for all borrowing and lending decisions. This delegation is required in order that the authority can react immediately to market interest rate movements and therefore achieve the best possible terms. The Director of Corporate Services and staff will operate in accordance with the Code of Practice for Treasury Management in Local Authorities.

10.4 Delegation within the Corporate Services Department operates on the following basis:

- a) The practical organisation within the Corporate Services Department is that all aspects of borrowing/lending strategy over the year are determined or reported to regular monthly meetings of the Finance Performance Group attended by the Director of Corporate Services and Chief Officer (Financial Development). Quarterly, treasury strategy review meetings take place with the Senior Treasury Manager and Treasury Manager.
- b) Implementation of decisions at such meetings and the day to day management of the Treasury Operations is delegated without limit to the Chief Officer (Financial

Development) and through him/her, or in his/her absence, to either the Senior Treasury Manager or the Treasury Manager.

c) Consultations will be made by the Director of Corporate Services on Treasury Management matters with:

⇒ The Chief Executive : so that he/she can ensure proper Treasury systems are in place and are properly resourced.

⇒ External Treasury Advisers : so that they can advise and monitor the process of fixing strategy and policy on Treasury Matters and advise on the economic outlook, prospects for interest rates and credit worthiness

FITCH CREDIT RATING DEFINITIONS

Source : Fitch Ratings

International Short-Term Credit Ratings

A short-term rating has a time horizon of less than 12 months for most obligations, or up to three years for US public finance securities, and thus places greater emphasis on the liquidity necessary to meet financial commitments in a timely manner.

FI *Highest credit quality.* Indicates the strongest capacity for timely payment of financial commitments; may have an added "+" to denote any exceptionally strong credit feature.

F2 *Good credit quality.* A satisfactory capacity for timely payment of financial commitments, but the margin of safety is not as great as in the case of the higher ratings.

F3 *Fair credit quality.* The capacity for timely payment of financial commitments is adequate; however, near-term adverse changes could result in a reduction to non-investment grade.

B *Speculative.* Minimal capacity for timely payment of financial commitments, plus vulnerability to near-term adverse changes in financial and economic conditions.

C *High default risk.* Default is a real possibility. Capacity for meeting financial commitments is solely reliant upon a sustained, favourable business and economic environment.

D *Default.* Denotes actual or imminent payment default. "+" or "-" may be appended to a rating to denote relative status within major rating categories. Such suffixes are not added to the 'AAA' long-term rating category, to categories below 'CCC', or to short-term ratings other than 'FI'.

International Long-Term Credit Ratings Investment Grade

AAA *Highest credit quality.* 'AAA' ratings denote the lowest expectation of credit risk. They are assigned only in case of exceptionally strong capacity for timely payment of financial commitments. This capacity is highly unlikely to be adversely affected by foreseeable events.

AA *Very high credit quality.* 'AA' ratings denote a very low expectation of credit risk. They indicate very strong capacity for timely payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events.

A *High credit quality.* 'A' ratings denote a low expectation of credit risk. The capacity for timely payment of financial commitments is considered strong. This capacity may, nevertheless, be more vulnerable to changes in circumstances or in economic conditions than is the case for higher ratings.

BBB *Good credit quality.* 'BBB' ratings indicate that there is currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity. This is the lowest investment-grade category.

Speculative Grade

BB *Speculative.* 'BB' ratings indicate that there is a possibility of credit risk developing, particularly as the result of adverse economic change over time; however, business or financial alternatives may be available to allow financial commitments to be met. Securities rated in this category are not investment grade.

B *Highly speculative.* 'B' ratings indicate that significant credit risk is present, but a limited margin of safety remains. Financial commitments are currently being met; however, capacity for continued payment is contingent upon a sustained, favourable business and economic environment.

CCC, CC *High default risk.* Default is a real possibility. Capacity for meeting and C financial commitments is solely reliant upon sustained, favourable business or economic developments. A 'CC' rating indicates that default of some kind appears probable. 'C' ratings signal imminent default.

DDD, DD *Default.* The ratings of obligations in this category are based on and D their prospects for achieving partial or full recovery in a reorganisation or liquidation of the obligor. 'DDD' designates the highest potential for recovery of amounts outstanding on any securities involved. 'DD' indicates expected recovery of 50% - 90% of such outstandings, and 'D' the lowest recovery potential, i.e. below 50%.

Individual Ratings

Fitch's Individual Ratings attempt to assess how a bank would be viewed if it were entirely independent and could not rely on external support. These ratings are designed to assess a bank's exposure to, appetite for, and management of risk and thus represents Fitch's view on the likelihood that it would run into significant difficulties such that it would require support.

A A very strong bank. Characteristics may include outstanding profitability and balance sheet integrity, franchise, management, operating environment, or prospects.

B A strong bank. There are no major concerns regarding the bank. Characteristics may include strong profitability and balance sheet integrity, franchise, management, operating environment or prospects.

C An adequate bank which, however, possesses one or more troublesome aspects. There may be some concerns regarding its profitability and balance sheet integrity, franchise, management, operating environment or prospects.

D A bank which has weaknesses of internal and/or external origin. There are concerns regarding its profitability and balance sheet integrity, franchise, management, operating environment or prospects.

E A bank with very serious problems which either requires or is likely to require external support.
Note: In addition, FITCH uses gradations among these five ratings, i.e. AIB, BIC, CID, and DIE.

Support Ratings

Support/Legal Ratings do not assess the quality of a bank. Rather, they are Fitch's assessment of whether it would receive support in the event of difficulties. Fitch emphasises that these ratings constitute their opinions alone - although they may discuss the principles underlying them with the supervisory authorities, the ratings given to banks are Fitch's own and are not submitted to the authorities for their comment or endorsement.

1 A bank for which there is an extremely high probability of external support. The potential provider of support is very highly rated in its own right and has a very high propensity to support the bank in question. This probability of support indicates a minimum Long-term rating floor of 'A-'.

2 A bank for which there is a high probability of external support. The potential provider of support is highly rated in its own right and has a high propensity to provide support to the bank in question. This probability of support indicates a minimum Long-term rating floor of 'BBB-'.

3 A bank for which there is a moderate probability of support because of uncertainties about the ability or propensity of the potential provider of support to do so. This probability of support indicates a minimum Long-term rating floor of 'BB-'.

4 A bank for which there is a limited probability of support because of significant uncertainties about the ability or propensity of any possible provider of support to do so. This probability of support indicates a minimum Long-term rating floor of 'B'.

5 A bank for which external support, although possible, cannot be relied upon. This may be due to a lack of propensity to provide support or to very weak financial ability to do so. This probability of support indicates a Long-term rating floor no higher than 'B-' and in many cases no floor at all.

It must be emphasised that in the Support rating Fitch is not analysing how "good" or "bad" a bank is, but merely whether in Fitch's opinion it would receive support if it ran into difficulties.



**JOINT REPORT OF THE DIRECTORS OF DEVELOPMENT AND CORPORATE SERVICES
REPORT TO EXECUTIVE BOARD
DATE: 9 FEBRUARY 2007**

SUBJECT: CAPITAL STRATEGY AND ASSET MANAGEMENT PLAN

Electoral Wards Affected:

Specific Implications For :

Ethnic Minorities

Women

Disabled People

Executive Board Decision

Eligible for Call In

Not eligible for Call In (details contained in the report)

SUMMARY OF THE REPORT

This report seeks approval to the Council's Capital Strategy and Asset Management Plan 2007/08.

The Capital Strategy shows how capital investment contributes to the achievement of the Council's objectives both in relation to asset management pressures from the current estate and also from emerging capital requirements identified through departmental and service strategies. The capital strategy also includes the mechanism for prioritisation of Council resources for competing capital projects.

In addition, the Asset Management Plan presents the revised position with regard to the pressures facing the Council's General Fund property portfolio. The highlights of the Plan include the continued reduction in essential backlog maintenance for the overall property portfolio and that the proposed expenditure has more than tripled for the five year Plan period. This is due to the Council's improved capacity to compete successfully for and deliver large scale development and use of its assets to promote economic and physical regeneration projects largely using third party funding such as PFI credits, lottery grants and public private partnerships.

1. PURPOSE OF THE REPORT

- 1.1. The purpose of this report is to gain Executive Board approval to the Capital Strategy and Asset Management Plan 2007/08, which is appended to this report.

2. INTRODUCTION

- 2.1. Members will be aware that since 2000 the Council has produced a Capital Strategy and Asset Management Plan. Its purpose is to provide an up to date plan setting out the Council's strategic objectives for management of its capital finance and land and property portfolios. These objectives are underpinned by the current Corporate Plan objectives to ensure that resources are directed towards the Council's strategic priorities.
- 2.2. Due to previous good performance, Leeds City Council is no longer required to submit its Capital Strategy and Asset Management Plan to Government Office and since 2005 Leeds has been a Beacon authority in relation to dissemination of good practice in asset management to other authorities.

3. THE CAPITAL STRATEGY

- 3.1. The effective utilisation of capital resources will be fundamental to realising the Council's priorities as outlined in the Council Plan 2006/07. The capital strategy sets out the Council's approach to capital investment over the next five years and the framework through which the Council's own resources are allocated to its priorities. The capital strategy enables the Council to demonstrate that it has a transparent and robust approach to the management of capital resources.
- 3.2. The capital strategy shows how capital investment contributes to the achievement of the Council's objectives both in relation to asset management pressures from the current estate and also from emerging capital requirements identified through departmental and service strategies. The capital strategy also includes the mechanism for prioritisation of Council resources for competing capital projects. This scoring matrix is being updated to reflect the latest Council Plan information with regard to strategic outcomes and targets.
- 3.3. A key element of the capital investment framework is to ensure that the Council can maximise flexibility of its own resources to enable it meet its capital spending priorities. The majority of capital funding sources are tied to specific schemes or are provided by government and other external bodies to fund prescribed areas of capital investment and hence service targets. Capital receipts are the main funding source which remain fully flexible and as the number of key sites available to generate capital receipts diminishes, there is significant pressure to maintain an adequate level of flexible resources.
- 3.4. The capital strategy sets out the Council's policy on use of capital receipts to support new capital expenditure. The current policy seeks to ensure that receipts will not be ringfenced to specific schemes or areas unless the receipt:

- is required to cover legitimate decanting/replacement costs (for Community Centres this includes category 1 and 2 backlog maintenance); and/or
 - is generated from a specific site released by a school in which case the capital receipt is shared between the school and the Council in accordance with the policy agreed by the Executive Board in October 2002
 - is generated from Housing Revenue Account land following a proposal for disposal made by the relevant ALMO. Each proposal will be supported by an individual business case which will be considered by the Asset Management Group prior to seeking approval from the Executive Board.
- 3.5. Previously, capital receipts from HRA land disposals put forward by ALMOs, have been shared between the Council and the ALMO (60% / 40%). The change to this element of the policy means that receipts will not be retained by ALMOs as of right, but will be subject to the approval of individual business cases.
- 3.6. One further area of capital receipts allocation is also under review. This is the way in which capital receipts from Right to Buy sales are used by the Council. Historically these have been shared between HRA and the General Fund to fund the respective Capital Programmes. It is proposed that this arrangement is reviewed during 2007. Levels of Right to Buy receipts have fallen significantly in recent years and it is necessary to review their use and to establish a consistent framework across all Council services for the prioritisation of capital spending plans. The outcome of this review will be reflected in the 2008 capital strategy.

4. ASSET MANAGEMENT PLAN

- 4.1. Like the Capital Strategy, the Asset Management Plan of the Council is a corporate planning document which highlights existing pressures in the land and property portfolios and outlines proposed solutions to address the issues identified. Often proposed solutions have a clear capital implication, hence the strong link between the two documents.
- 4.2. Essentially, the Asset Management Plan updates issues affecting the land and property portfolio in two areas, namely:
- (a) Backlog maintenance, which has reduced since last calculated in January 2005.
 - (b) Growth aspirations, which are not funded in the Capital Programme at present, but where funding sources have been identified.
- 4.3. The financial summary position of the Council has been updated to reflect the results of 1,045 condition surveys completed, recent capital investment into the portfolio and the further development of departmental asset management plans. Accordingly, the Asset Management Unit of the Council has estimated the amount of essential maintenance in the General Fund portfolio to be £89.68m. In comparison the same figure for November 2005 was £97.47m. In

addition, the Asset Management Plan has been updated to reflect a number of significant growth areas identified in departmental asset management plans, which have funding streams identified, but have as yet not been secured. Also, in a number of instances, growth aspirations that were previously unfunded have now secured sufficient finance and have therefore been removed from future pressures.

- 4.4. Consequently, the total additional capital requirement to finance the Asset Management Plan now stands at £1036.49m in January 2007 as opposed to £291.61m in January 2005.
- 4.5. The main areas of change that have resulted in this overall variation in the Asset Management Plan are detailed below. The proposed expenditure has more than tripled due to the Council's improved capacity to compete successfully for and deliver large scale development and use its assets to promote economic and physical regeneration projects largely using third party funding such as PFI credits, lottery grants and public private partnerships.

Changes from the Council's last Asset Management Plan

Service Area	Total Additional Capital Required £m	
	January 2005	January 2007
Education Leeds	37.81	37.64
Social Services	64.14	25.15
Learning and Leisure	103.42	128.22
Chief Executives	2.03	0.25
Development	14.52	119.45
City Services	27.29	471.50
Neighbourhoods and Housing	12.52	197.89
Other	29.88	56.39
Total	291.61	1,036.49

- 4.6. In summary the factors that have resulted in the major changes highlighted above are:
- (a) Social Services were successful in securing £60m of PFI credits for the Independent Living Project to re-provide old style hostel accommodation into small group homes and independent living units for vulnerable adults. The scheme has therefore been removed from the present plan. In terms of new pressures, Childrens Services would like to replace the Eastmoor Secure Unit for young offenders at a total cost of £21.50m because the present facility is unlikely to meet new registration standards and has no

provision for girls. This is not a statutory function and a full option appraisal is required before seeking corporate support and funding for this.

- (b) Within Learning and Leisure, £30m of PFI credits have been secured by the New Leaf scheme for replacement of Morley and Armley Leisure Centres. New growth proposals include further refurbishment proposals for major heritage projects for Municipal Buildings, Grand Theatre (phase 2) and City Varieties costing £55m. Also the Outdoor Playing Pitch Strategy has been developed which needs an estimated £40m.
- (c) In the Chief Executives Department, funding for the new customer contact centre and refurbishment of a number of one stop centres has been secured and schemes completed.
- (d) The Development Department is actively seeking partners to develop economic well being through City centre public realm improvements, Kirkgate Market development, an Arena, Holbeck Urban Village and enterprise business units.
- (e) City Services proposals include a bid for over £130m PFI credits and £18.7m of borrowing for an Integrated Waste Management scheme to invest in a range of facilities for processing municipal waste to meet long term recycling and landfill diversion, CO₂ and energy objectives. Another PFI bid for £290m credits is in respect of highway maintenance for principal road maintenance (including £100m in respect of Leeds Inner ring road structures on behalf of Development Department). District roads still need continued investment in backlog maintenance.
- (f) Neighbourhoods & Housing general fund regeneration proposals include the use of Council assets to maintain the bid for £89m PFI credits in Beeston Hill & Holbeck and creation of a joint venture company to invest £85m within the plan period in the EASEL area of East Leeds.

4.7. In order to address the funding requirement of £1,036.49m a mixed funding solution is proposed over the 5-year life of the Asset Management Plan. The funding solution outlined in the Plan is highlighted below together with the position for January 2005:

Source of Funding	January 2005 £m	January 2007 £m
Mainline Capital Resources	80.31	122.29
Additional Capital Receipts	60.55	74.92
Revenue Contributions	22.01	28.70
Third Party Capital	128.74	810.58
Total	291.61	1,036.49

4.8. As can be seen from the information highlighted above, there has been a large increase in the amount of third party capital forecast as part of the overall funding mix, which is largely a reflection of the Council's increasing capacity to compete for and deliver large scale development and regeneration projects in partnership arrangements through PFI or Joint Ventures. In addition, revenue contributions are forecast to increase as a reflection of the Council's ability to undertake unsupported borrowing from 1st April 2004.

- 4.9. Growth aspirations identified in the Asset Management Plan will be subject to the Capital Programme approval process outlined in the Capital Strategy, which includes the Capital Programme review included elsewhere on this agenda.
- 4.10. During the coming months it is proposed to develop an area based asset management plan for EASEL in order to co-ordinate the use of Council assets both corporately and with those of our partners to maximise regeneration and other benefits in line with corporate and local objectives.
- 4.11. The Asset Management Plan has previously focussed on the General Fund portfolio issues. However HRA land is recognised as a corporate resource in the Capital Strategy, which is of importance for regeneration, affordable housing and capital receipts. Therefore the Asset Management Unit will also support the Neighbourhoods & Housing Department in integrating ALMO business plans into its departmental asset management plan, which can then be incorporated into the next corporate AMP.

5. RECOMMENDATION

- 5.1. Members are requested to approve the Council's Capital Strategy and Asset Management Plan attached as Appendix 1.

6. BACKGROUND PAPERS

- 6.1. Capital Strategy and Asset Management Plan 2007 / 08 – Appendix 1 attached
- 6.2. Asset Management Plan Solutions Matrix 2007/08 to 2011/12 – Appendix 2 attached
- 6.3. Asset Management Performance Data

**CAPITAL
STRATEGY
AND
ASSET
MANAGEMENT
PLAN
2007/08**

Capital Strategy 2007/08

1. **The Capital Strategy** outlines Leeds City Council's approach to capital investment over the next five years as part of the Government's Single Capital Pot process.
2. Leeds is the capital of the Yorkshire and Humberside region, with the council playing a pivotal role in the future development of the city. The role of the council is enshrined in the council's mission statement which is:

"to bring the benefits of a prosperous, vibrant and attractive city to all the people of Leeds".
3. The effective utilisation of the council's capital resources will be fundamental to realising the above mission statement and in particular, the five service strategic outcomes outlined in the Council Plan 2006-07.
4. **These strategic outcomes are:**
 - all neighbourhoods are safe, clean, green and well maintained;
 - all communities are thriving and harmonious places where people are happy to live;
 - our children and young people are healthy, safe and successful;
 - at each stage of life people are able to live healthy, fulfilling lives;
 - Leeds is a highly competitive international city.
5. The Council Plan promotes the idea of "closing the gap" between those who have shared in the success of the city and those who have not. It has been profoundly informed by the overarching "Vision for Leeds". The plan also confirms the council's support for the Leeds Neighbourhood Renewal Strategy, which clearly maps out the city's commitment to narrowing the gap between the most disadvantaged neighbourhoods of Leeds and the rest.
6. The Vision for Leeds 2004 to 2020 is the community strategy for the city and is based on the principles of sustainable development – making sure everyone has a better quality of life now and for generations to come. The development of the Vision for Leeds included extensive consultation with other agencies, the voluntary and private sectors and Leeds residents, and provides the partner organisations with a common framework to express their aims and targets for improving the city. The document was developed by the Leeds Initiative in partnership with a range of organisations including the council, the Leeds Chamber of Commerce, the Leeds Primary Care Trusts, the colleges and universities of Leeds, the West Yorkshire Police and the West Yorkshire Passenger Transport Executive. The aim is to update the Vision for Leeds every five years.
7. In addition to the Council Plan Vision themes, the council has capital spending needs in relation to the condition of existing assets, and the requirements for these are set out in the Asset Management Plan. Similarly, it is recognised that capital investment is required to meet the council's responsibilities to address access issues as a result of the Disability Discrimination Act 1995. A policy statement on these issues has been developed following a consultation exercise with the council's Access Advisory Group.
8. The effective management of capital resources is key to the delivery of the council's priorities and the capital strategy sets out the framework through which the council's own capital resources are allocated to meet council priorities.
9. **Key Area of Capital Expenditure**

There are a number of key areas of capital expenditure within the authority, namely:
10. Education – education is acknowledged as the council's highest priority. Currently the council's asset management plan estimates that it needs to invest some £37.64m into school buildings to address essential backlog maintenance. Added to this, the council needs to improve the suitability and sufficiency of the school estate. In order to address the significant suitability and sufficiency issues which exist, Education Leeds is undertaking a holistic review of primary provision in Leeds with a view to removing surplus places and improving the quality of school accommodation across Leeds. A review of secondary and post-16 provision has also taken place and contributed to the council's inclusion in the first wave of the government's Building Schools for the Future programme which seeks to nationally refurbish the whole of the secondary estate. The implications for the national agenda for extended schools is currently being assessed and proposals will be developed to ensure that early years and adult learning ambitions across the city are realised.
11. Children's Services and Adult Services – the creation of the Children's Services and Adult Services departments in the council from 2006 and 2007 respectively will refocus council provision of services across the city. Collectively these services maintain a portfolio of some 230 properties and provides support in a safe and secure environment for the following groups:

- children and families;
 - people with physical disabilities and sensory impairment;
 - older people;
 - people with learning disabilities;
 - people with mental health problems;
 - field work and support teams.
12. The condition survey programme of this property portfolio has indicated that it needs some £3.65m of capital investment to address essential corrective maintenance issues. This situation needs to be considered within the context of the new policy guidelines which encourage councils to promote independent living, care for vulnerable people living in their own homes and to meet new care standards. To this end the services will aim to:
- ensure that its capital expenditure on in-house residential services is directed at meeting new registration standards for those establishments where the local authority needs to maintain a presence in the market either to assist in market management, as in homes for older people, or as a specialist provider such as provision for elderly mentally infirm;
 - develop partnership arrangements with other sectors to support care strategies to provide independent living opportunities particularly in services for people with learning disabilities, physical disabilities, mental health and older people as an alternative to residential care;
 - ensure that property held is accessible, suitable for purpose and meets appropriate environmental and health and safety standards. This approach supports access for all through the development of locality based services with internal partners and with Health Trusts;
 - adult learning disabled and mental health services have secured some £60.0m of PFI credits for re-providing old style hostel accommodation into small group homes and independent living style units;
 - Children's Services have secured some £5.0m of PFI credits for provision of two new units for 14 to 18 year olds with severe challenging behaviour.
13. Housing – In response to the government housing policy statement 2001 and the national strategy for neighbourhood renewal, a full appraisal of housing investment requirement and service delivery were undertaken which established an investment requirement of £858m.
14. For council housing stock, local management is being undertaken by arms length management organisations (ALMOs), whose boards comprise of elected tenanted representatives, council representatives and independent members. These six ALMOs commenced operations in February 2003 and are based in East, North East, North West, South, South East and West Leeds. The decision in 2006 to reform the Leeds ALMOs into three organisations will be progressed, to streamline the management and operation of the stock of council houses. The new ALMOs are to be based in South and South East Leeds, North West and West Leeds and North East and East Leeds.
- In order to meet the initial investment need of £858m, capital resources of £382.4m have so far been secured from Government, up to and including 2007/08 to bring properties up to the "decency" standard.
- For private sector housing it is recognised that available resources need to be used in a more targeted way to ensure that the intervention sought by the council is effective in dealing with poor housing conditions, to help regenerate communities and to meet the most pressing needs of vulnerable people and households. In addition, the council is seeking a regeneration development partner in East and South East Leeds to deliver significant investment in private and public sector housing and to deliver targeted regeneration investment across that area of the city. Other delivery vehicles will be considered to ensure regeneration potential across the city is realised. The council will seek to include the procurement of local resources and the provision of training and employment opportunities through these vehicles.
15. Transport – The council's highway maintenance policy statement and plan, which is a systematic approach to maintenance management, shows that at the end of September 2006 £68.06m was required to bring the streets to the required condition. In addition, there is significant investment required in public lighting for which the Council has secured £94.6m of PFI credits and has engaged a contracting partner to bring the lighting columns and illuminated signage up to approved standards. Two major highways schemes are now being delivered in the city using a variety of funding sources, the final stage, stage seven, of the Leeds inner ring road, and the east Leeds link road. Future developments are likely to include a PFI scheme involving the maintenance of the main road network (mainly A roads) and new proposals for a [mass transport system – trolley bus/FTR]
16. The Council also has substantial capital investment requirements in the following service areas.
17. Learning and Leisure – Learning and Leisure plays a leading role in the provision of cultural, sporting and recreational opportunities and the management of the city's heritage and environmental assets. The portfolio of 987 properties is diverse as a consequence of its extensive service provision. The portfolio ranges from imposing heritage properties, with those in the city centre forming the cultural quarter, major sports facilities including the new Swimming and Diving Centre currently in construction, community

libraries and recreational sports pavilions. The current estimate for backlog maintenance of £23.65m is to sustain an adequate range of facilities to satisfy an increasingly demanding customer base and to avoid closure and service curtailments. There has recently been confirmation from the DCMS awarding £30m PFI credits to 2 new Sports Centres in Armley and Morley. The portfolio also includes 4,000 hectares of parks and greenspace, which represents one of the City's most important recreational features, for which enhancement strategies have been developed with a view to identifying future funding solutions.

18. Waste Management – The council's Waste Management Strategy 2006 identifies that significant waste management infrastructure investment is needed to ensure the council meets national commitments to the efficient and effective management of future waste in the city. The preferred vehicle for this would be through a public private partnership and is likely to include funding through the private finance initiative. The infrastructure investment is estimated to be in excess of £130m. Local authorities and businesses are now obliged to act to promote and undertake positive change, re-use, recycling, composting, recovering and disposal.
19. Customer services – The council has received an indicative allocation of £15.7m in PFI credits to enhance the provision of One Stop Centres to meet its face to face contact strategy. The Access to Services Best Value Review identified the need for a new corporate contract centre which has now virtually been completed and in addition there is a need to provide further customer contact points within a number of communities.
20. **The Council's Approach to Funding Capital Investment**
21. Given the extent of the Council's future capital requirements, it is clear that the Council will need to maintain innovative procurement methods and a robust and rigorous approach to the management of its capital and assets in order to deliver its key objectives.
22. **External Grants and Contributions**
23. Some capital projects are financed through external grants and contributions which are specific to projects and cannot be used for other purposes. Some examples of these would include grants from central government, National Lottery funds, the European Union and other agencies such as Yorkshire Forward, and contributions from private sector companies and developers.
24. Grants from external organisations are a valuable source of capital finance for the Council and have enabled the Council to realise a substantial number of capital developments that would otherwise have been unable to progress. Recent National Lottery awards have included £5.0m towards the development of a new swimming and diving centre at the John Charles Centre for Sport. The Council will continue to explore and embrace cost effective opportunities for grants from external bodies. However, as support through grants cannot be accurately predicted into the future the Council recognises that it cannot depend on this source.
25. **Borrowing**
26. A large proportion of resources used to finance the Council's capital expenditure comes from borrowing. Most of this borrowing is supported by Government departments as they provide the Council with revenue resources to pay borrowing costs. The level of supported borrowing which government departments agree is usually determined in relation to service bids submitted by the Council, for example, the Housing Business Plan, the Local Transport Plan and for Education through submission of demographic projections and the Education Asset Management Plan. Where a government department considers the bids and plans to be satisfactory, the borrowing they support will usually be in the form of Single Capital pot allocations. The Council is free to use this allocation to support its own priorities, although there is clearly an expectation from government departments that the Council will meet relevant targets and priorities for which the resources are provided. It is the practice at Leeds to passport these resources through to the relevant services to meet the needs identified within their respective bids. A small amount of borrowing approval is received in respect of Adults, Children's and Mental Health services and from 2007/08 this will also be passported to these services.
27. From April 2004, the Council is also now free to borrow additional resources to finance capital expenditure, subject to the requirements of the Prudential Code for Capital Expenditure in Local Authorities. This form of borrowing is unsupported and the Council must ensure that decisions to raise additional resources from this source are prudent and affordable. This gives the Council an opportunity to use borrowing where it is more cost effective than existing funding sources and also gives real choices in terms of whether revenue resources are used to fund direct service delivery or the revenue costs of borrowing for capital investment. A business case approach for each proposal to use this source of funding has been adopted by the Council. In addition, unsupported borrowing has been used to fund capital expenditure in advance of future capital receipts being realised.

28. **Capital Receipts and Revenue Funding Sources**

29. The Council also generates its own capital resources through the sale of surplus land and buildings and these resources can be used by the Council to invest in new capital projects. The Council seeks to maximise the level of these resources which will be available as a flexible resource to support Council Plan priorities.
30. The Council can also use revenue resources to fund capital projects, although revenue budgets within the Council have come under increasing pressure over recent years, limiting the ability to make revenue contributions to capital. Given the pressures in the Council's Financial Plan, there are no proposals to provide significant revenue resources to directly fund capital expenditure.

31. **New Sources of Capital Funding**

32. The Council will continue to examine the potential for resolving the shortfall in available capital funding through the use of new delivery vehicles. These include: significant additional government support through the Private Finance Initiative (PFI); through public private partnerships; joint venture companies such as the NHS LIFT (Local Improvement Finance Trust); and through development partnerships.
33. The Council has dedicated resources managing a range of schemes through PFI which have already delivered significant investment in schools, public lighting and social housing. Further schemes in development or procurement currently include:
- four schools being delivered through the first stages of the Building Schools for the Future programme;
 - two Housing schemes are being progressed: one in Little London with 1,100 dwellings for £45m in PFI credits
 - a scheme to provide independent living housing for people with learning disabilities is being developed and has £60m in PFI credits
 - a scheme to provide two new units for 14 – 18 year olds with severe challenging behaviour has £5m in PFI credits
 - a scheme to provide three Joint Service Centres, which will be delivered through the Leeds LIFT, has support of £15.7m in PFI credits.
34. The Council is a shareholder in the Leeds LIFT Ltd. company in partnership with the Leeds Primary Care Trust, Partnerships for Health and a private consortia, Primeria. This joint venture aims to deliver improvements in the quality of the primary care estate, and the council will consider on a case by case basis, whether this route offers value for money in delivering facilities for council services which are complimentary with primary care provision.
35. In Education, the Building Schools for the Future initiative will lead to a joint venture partnership with the private sector to deliver the refurbishment of the whole of the secondary schools estate commencing in 2007.
36. The council recognises that certain services have greater potential for attracting capital finance from external sources. By operating the principles of Best Value, the council will seek to implement an appropriate mix of capital investment solutions to enable capital budgets to be aligned to meet all of the council's priorities. An important aspect of this approach will be the need to balance any risks identified with any single delivery vehicle while finding an optimum number of vehicles to avoid too many set up costs.
37. The council aims to ensure that it will maximise the opportunities to attract partnership or third party funding and will focus the use of its own scarce capital resources to provide public assets where these alternative funding sources are not available.
- ## 38. **Governance arrangements**
39. The development, control, management and delivery of capital investment programmes are a key concern to the council, to ensure that public money is used wisely, best value is secured and the responsibility for decisions is clearly understood and taken at the right level.
40. In managing the aspirations for capital expenditure from council departments and from its partners, it is inevitable that demands for capital resources to meet capital investment needs and ambition will exceed the resources available to the council. The council already has established robust mechanisms, for the approval and management of capital schemes but it is now seeking to go further to implement best practice in areas including programme management, project management standards and enhanced gateway reviews. This initiative, under the delivering successful change project, will build on the current approval arrangements which are outlined below.

41. **Business Cases for Projects**

A project justification and scoring system was first introduced in 1998, and provides a means of ensuring that new capital projects are appraised on a consistent basis and are aligned to the strategic outcomes set out in the Council Plan. This process is now well established. New schemes are subject to assessment via the project scoring model which has Executive Board approval. In assessing how a capital solution can be designed to meet business needs which arise, the council uses a business case approach to assist decision making. The project justification or outline business case stage requires departments to set out the key drivers and considerations for any project to allow decision making to be informed on key issues, this also ties in with the establishment of project management standards. Key areas the proposals must identify include, how they are meeting the council's strategic outcomes (including departmental and service objectives), how they affect the council's Asset Management Plan and identification of the main environmental considerations for the project.

42. **Options Appraisal**

The council uses options appraisal and other suitable investment appraisal techniques as part of the business case process to assist decision making. At outline business case stage departments will use options appraisal to determine the capital solution which best meets the service need and which is most affordable and provides best value. The assessment compares the benefits and drawbacks of different options and quantifies the options available to the council when a new business need has been identified, so that the most suitable solution is pursued taking account of risks and possible changes.

By using this process at the time of the capital programme review it is possible to compare projects and inform the decision making process in terms of which projects are included in the Capital Programme.

43. **Managing the Capital Programme**

The council will continue to maintain comprehensive and robust procedures for managing and monitoring its Capital Programme. The development of the programme will continue to be led through the Corporate Services department, in consultation with the Asset Management Group, which meets on a monthly basis and is chaired by the council's Deputy Chief Executive. In addition, the ongoing review of specific capital projects will continue to be monitored on a corporate basis by the council's Capital Resources Group, chaired by the Chief Officer, Financial Development and including representatives from Asset Management Unit (Development department) and the Corporate Procurement Unit (Chief Executive's department). Regular reports on the Capital Programme expenditure and funding position are considered each month by the director of Corporate Services as section 151 officer. The position is also regularly reported to the council's Corporate Management Team and Executive Board.

44. **Revenue Implications**

The council recognises that the lifetime revenue implications which flow from capital projects can, in many instances, overshadow the original investment decision. In view of this situation the council currently evaluates the revenue implications of capital projects via its project justification process. The introduction of the options appraisal methodology for larger investment projects seeks to ensure that the ongoing revenue costs of a capital investment project are fully known, form part of the financial evaluation and are built into the council's Financial Plan.

45. **Procurement**

Given the scale of the capital works undertaken each year by the Council, it is important that an efficient, effective and economic approach to procurement of these works is in place. Consequently, the Council has adopted a procurement policy which sets out its commitment to:

- socially responsible procurement;
- efficient and effective procurement; and
- efficient and effective supplier management.

The Council is also progressing in its work to incorporate best value principles and the proposals from the Egan report on "Re-thinking Construction". There is a need to continue to develop a new Construction Procurement Strategy and resources on construction best practice, seeking to raise and set standards across the industry in developing and managing construction need and projects. The council works closely with the Constructing Excellence organisations.

The Council continues to explore procurement opportunities in accordance with these principles with recent examples including:

- Primary Schools Review construction contracts;
- the Leeds Inner Ring Road Stage 7;
- new sports facilities funded through the new Big Lottery Fund;
- the new Hunslet Primary School.

46. Performance Measurement

The management of capital schemes across the council, including the assessment of scheme delivery has been enhanced by use of project and programme boards. The boards bring together officers from a range of disciplines, legal, financial, project management, and relevant construction professions to assist in the delivery of schemes on time and to budget. The boards receive regular reports on the management and delivery of schemes by officers and are responsible for front line decision making as delegated under constitutional arrangements.

Where the council delivers schemes in partnership, with Yorkshire Forward or other funding or delivery partners proper reporting and claim procedures are also followed.

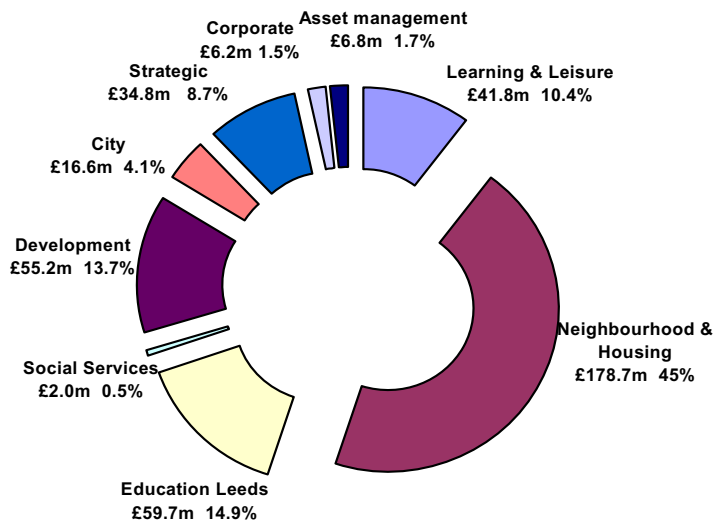
The Council has adopted the DCLG construction industry Key Performance Indicator, produced in response to the Egan report, for monitoring performance in respect of capital projects. In particular, the Council calculates the DCLG's time and cost predictability indicators as part of its Asset Management Plan. These indicators will be used as a means of measuring performance on the time and cost predictability of capital projects on an annual basis. Performance in respect of time and costs is also compared with other local authorities through benchmarking with the Core Cities group.

47. Capital Spending Proposals

The council's 3 year Capital Programme was approved in February 2006. Regular reports are provided to the Executive Board, in June (on the outturn position for 2005) in August (to provide an update on spending progress), in November 2006 to explain the half year position and in February 2007 to set the revised Capital Programme 2006 to 2010.

In addition to the Capital Programme, the council's Asset Management Plan has considered the longer term investment needs of the Council's property portfolio up to 2012. A breakdown of the programme expenditure for 2005/06 is detailed [opposite.]

Breakdown of Capital Programme by Area of Spend 2007/08 Budget



48. Links to Partners

49. Leeds City Council has a strong track record of partnership working in the development and procurement of capital projects. This is a growing area and the council is actively promoting community involvement and working with other agencies to maximise the impact of the Council's capital resources. The council is also seeking to address key issues such as community cohesion and safety or poor health, with a view to closing the gap between those who have shared in the success of the city and those who have not.

50. The council has now adopted as its community strategy the Vision for Leeds which it developed with its strategic partners across the city. Examples of partnership projects across a range of service areas directly linked to meeting corporate and partner objectives, include:
51. Health – schemes delivered through the Leeds LIFT Ltd partnership including joint schemes in Armley and Woodhouse providing primary care trust services and council early years and social care services. The Adult Services' department continues to work in close partnership with the acute and primary care trusts and housing associations, to develop the provision of services for older people.
52. Education – education services for schools are delivered for the council in partnership with the wholly owned company Education Leeds. The council is also tying growth in early years provision to both the review of surplus places in primary schools and the lifelong learning and extended schools agendas in developing in terms of child care facilities through integrated children's centres, and care through schools and extended schools. Growth in early years provision is undertaken in partnership with the private sector and relevant voluntary sector bodies.
53. Transport – the council is currently in partnership with the West Yorkshire Passenger Transport Executive to deliver significant enhancements to public transport. These include the quality bus initiatives enhancing bus access through strategic corridors and reviewing strategic options for future passenger transport in the region. Partnerships also exist with private sector bodies, the bus companies Arriva and First Bus to enhance the quality of mass transit in the city.

54. Culture

Major investment in the cultural facilities in the city has been made possible from funding from the Heritage Lottery Fund (HLF) and other partners. The restoration projects for Kirkstall Abbey and Roundhay park are now largely complete and significantly enhance the visitor experience of these well loved public parks. The council, with support of £19m from the HLF is creating a new Museum and has recently completed the new Carriageworks theatre, both on the Millennium Square in the cultural quarter. In partnership with the Grand Theatre company, Opera North, Arts Council England and HLF, phase one of the Transformation project for the Leeds Grand Theatre has been successfully completed, creating a new home for Opera North and substantially refurbishing the fabric of this prized cultural asset. The council is working with its partners to develop phase two of this project which will bring the Assembly rooms back into use and raise the offer to customers and visitors.

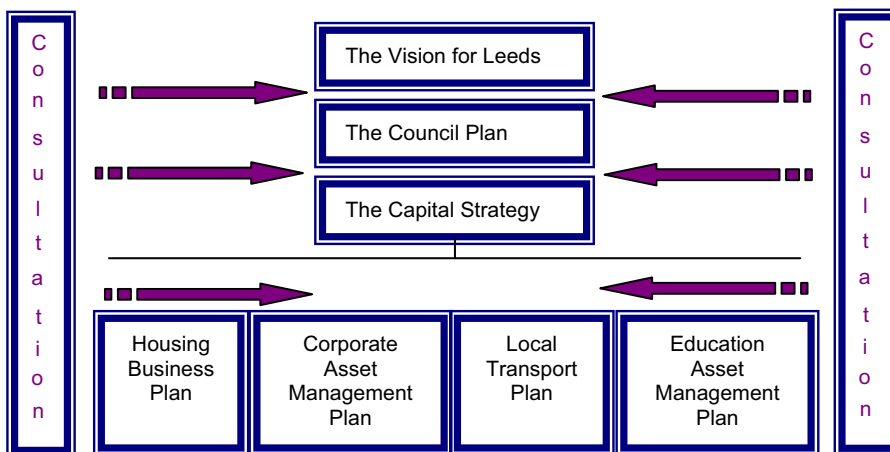
55. Community Safety

The Council continues to develop strong links with the West Yorkshire Police in the delivery of the city's Community Safety Strategy.

56. Housing – the management of the Council's council houses is now delivered in partnership with its Arms Length Management Organisations. In addition, the Council continues to work with registered social landlords through the Leeds Housing Partnership to deliver the Housing Strategy 2002/03 – 2006/07 with the key aims: to provide and maintain decent housing; to support the creation and maintenance of decent neighbourhoods; to help create community cohesion and support communities to be healthy and confident; to deliver high-quality services that residents want and are satisfied with; and to sustain healthy, accessible housing markets.
57. City Centre – the Council is conscious of the need to measure its performance in influencing other agencies to invest in the city centre. Consequently, the Council Plan 2004/05 includes an improvement area to develop a city centre of European distinction through partnership working with the private sector in the Harewood and Trinity quarters and on the Sovereign Street developments. With support from Yorkshire Forward, the council is also investing in the street scene of the main retail and commercial centre of Leeds, with the refurbishment of the public space in Park Square and Merrion Gardens and the main pedestrianised centre to the streets around Briggate and Albion Street. Briggate was recently given a substantial make over to establish it as one of the primary retail offers in the city.

58. **Links to Other Strategies and Plans**

Over the past few years, Leeds City Council has placed a strong emphasis on the development of its planning framework. As previously noted, the 'Vision for Leeds' acts as the community plan for the city. Sitting beneath this, the Council's Corporate Plan details how the authority intends to address the issues raised by the people of Leeds through the consultation for the Vision. A diagram of the Council's planning framework with respect to capital investment is shown below:



Fundamental to the effectiveness of this planning framework is the need to ensure that the Capital Strategy adopts an approach that is consistent with the Community Strategy and the Council's key planning documents. Accordingly, Leeds City Council will continue to maintain a corporate approach to capital spending and the strategic management of its assets. Such an approach will be evident in key planning documents such as the Best Value Performance Plan, the Housing Investment Plan, the Financial Plan and the Asset Management Plan.

59. Disposal Strategy

60. Capital receipts from the sale of council land and property has proved to be a significant source of capital funding over the past six year period. The council generated £62.70m from capital receipts in 2005/06 alone. However, partly due to the success of past capital receipt programmes, the Council now has a diminishing number of properties and sites that can be brought forward for disposal. The major sites that can be brought forward for disposal can often be high risk and can take a number of years to reach completion. The forecast for land and property capital receipts for 2006/07 to 2009/10 is £104.9m of which £56m is accounted for on 6 high value disposals.
61. In addition to land and property disposals the Council, along with the four other West Yorkshire Districts is disposing of its interests in Leeds Bradford International Airport. The capital receipt arising from this disposal will be used to finance the Council's capital spending priorities through the capital programme.
62. The Council's Asset Management Plan also assumes that, given the need for additional capital resources over and above its £50m forecast for the period 2009/10 to 2011/12, the Council has set specific and general targets for the rationalisation of a further £15m of operational and investment properties over a five year period, to help support future capital spending.
63. In order to ensure that the Council retains maximum flexibility on all capital receipts, the circumstances in which capital receipts can be ring fenced to specific schemes are restricted to the following:

The Council will only ring fence capital receipts to specific schemes, where the receipt:

- is required to cover legitimate decanting/replacement costs¹; and/or

¹ In the case of Community Centre disposals, this includes use of the capital receipt on meeting category 1 and 2 backlog maintenance on other community centres within the same area.

- is generated from a specific site released by a school in which case the capital receipt is shared between the school and the Council in accordance with the policy agreed by the Executive Board in October 2002².
 - is generated from Housing Revenue Account land following a proposal for disposal made by the relevant ALMO. Each proposal will be supported by an individual business case which will be considered by the Asset Management Group prior to seeking approval from the Executive Board.
64. Quite often where ringfencing arrangements are in place, it is necessary to incur expenditure on a scheme in advance of the receipt being generated, for example, asset rationalisation schemes. This places a cash flow pressure on the capital programme in that other resources have to be found to fund expenditure temporarily until the capital receipt is received. As general capital receipts decline, it is not possible to do this by using general capital receipts and therefore the only way to fund the cash flow effect is through unsupported borrowing, the costs of which fall to the revenue budget.
65. It is proposed that for any new proposals for which temporary borrowing would be required, the costs of cash flow should form part of the business case for the proposal. In addition, the costs of the borrowing should be borne by the respective departmental revenue budget in proportion to their use of the receipt. It is recognised that in some circumstances there may be a corporate imperative to implement a capital project which may result in cash flow implications for the Council. However, it may not always be appropriate to ask the service department to bear the revenue consequences of the proposal, particularly where the drive for the project is corporate rather than departmental. In such circumstances the revenue costs will be considered on a case by case basis.
66. The strategies to achieve the Council's rationalisation proposals are detailed in the Council's Asset Management Plan, and are based on the principle of "challenge for change" including adopting new working practices and new methods of service delivery. To support this objective, the development of a methodology for appraising the performance of the investment portfolio will help to identify investment properties that are under performing and can therefore be released to support the achievement of rationalisation targets.

² Any school wishing to offer a part of their site for disposal is guaranteed a minimum of 30% of the net receipt realised by the Council.

The donor school is obliged to undertake any Priority 1 works (imminent) identified at their site from their proportion of the receipt realised prior to undertaking any other development projects. In addition following advice from Education Leeds, the Council could, at its sole discretion, identify any further priority works that need to be undertaken at the school. In instances where the release of the land is subject to the approval of an external organisation (e.g. Sport England), then any essential requirement from that organisation will make first call on the capital receipt.

Delegated approval was given to Director of Corporate Services to approve up to 50% of any capital receipt to be used by the school to address asset management issues on their site. In instances where a proposal is made to allocate more than 50% of the receipt to the donor school then Executive Board approval would be required. The relevant Executive Member must be consulted on all proposals prior to any delegated decisions being made.

ASSET MANAGEMENT PLAN 2007/08

BACKGROUND

1. This document outlines Leeds City Council's approach to asset management, and highlights the considerable progress that it has made since the publication of its first Asset Management Plan in November 2000. Because of the scale of the issues involved in reconciling backlog maintenance and growth aspirations against future resources, a ten year plan was adopted initially, however because of the progress made and the approaching end of the plan period, a new five year planning period has been adopted up to 2012.
2. Because Leeds is a Metropolitan Authority, it is responsible for delivery of the full range of local authority services and as a consequence, it is the largest property owner in the district. Its very substantial property portfolio includes 9,700 hectares of land and property with a combined asset value of £3.33 billion. This includes a general fund asset value of £1.28 billion comprising 2,200 operational properties and a housing revenue account asset value of £2.05 billion made up of 60,000 social housing units, for those who are unable to get onto the ownership ladder. On this scale of property ownership and with the very wide range of service delivery objectives, it is essential that a robust asset management planning process is in place to align and prioritise resources for achievement of corporate objectives in the most effective way.
3. Detailed in this Plan is the Council's approach to asset management both at a corporate and at a departmental / service level.

Specifically, this Plan:

- Provides an overview of the Council's corporate priorities.
 - Details the extent and nature of the Council's current asset portfolio and highlights the extent of the current maintenance backlog.
 - Considers the future issues that the Council will have to address if it is to realise the key objectives of the Corporate Plan and reduce the maintenance backlog identified. In addition, the implementation of the Council's Best Value Review of Asset Management is also considered.
 - Highlights the considerable progress made by the Council in terms of effective asset management since November 2000.
4. In addition to the points detailed above, this plan also considers the implications for future capital expenditure as highlighted in the Capital Strategy and the need for the Council to consider new and sometimes innovative methods of service delivery to realise its capital investment needs.

EXTERNAL ASSESSMENT

5. In December 2005 the council was assessed by the Audit Commission for the first time under the new Comprehensive Performance Assessment (CPA) framework, 'CPA - The Harder Test', as a four-star council which is 'improving well'. Four stars is the highest rating possible and shows the Council's commitment to continuously improving its services. In support of service improvement, very positive inspection results for the 'Use of Resources' section were received, which included Asset Management as part of the Financial Management theme. The Audit Commission has repeated its maximum score of four for Asset Management in the 2006 round of CPA.
6. The Council has built on its 2005 Beacon Award for excellence and innovation in Asset Management by securing its seventh consecutive Beacon Award in 2006 for 'Delivering Quality Services Through Procurement'. Its importance for asset management includes, contributing to more efficient and effective services, electronic procurement and effective partnership working. Leeds is one of only two councils nationally to achieve awards in each of the seven rounds so far and is shortlisted in Beacon round eight for 2007 for 'Healthy schools - promoting financial inclusion and tackling over-indebtedness'.
7. In the field of Private Finance, the Council won two awards; Best Public Sector Project Team and Best Government Agency Team for its 'strong leadership, technical expertise and understanding of how private firms operate'. Leeds was the only public private sector participant to win two awards. This is important for asset management to ensure effectiveness of the new and sometimes innovative methods of service delivery in realising new capital investment.
8. The Audit Commission's confidence is taken to mean that the Council's asset management planning and performance is delivering service improvements, but it is also seeking to develop ways to make further progress by identifying best practice. To make best use of this work, in its Beacon role of promoting best practice in asset management, during 2005/06 the Council hosted an open day for 100 delegates from other local authorities, participated in joint events with the other four Beacon authorities and provided an advisory service for other authorities. To further develop this role in 2006/07, the Council has joined with the other Beacon Asset Management Councils, the Improvement and Development Agency (IDeA) and The Institute of Public Finance (IPF) to develop an Asset Management Peer Support network to support other authorities to:

- a. maintain a coordinated contact/help centre for trouble-shooting and best practice advice on asset management
- b. conduct asset management peer reviews for up to 20 councils who have been deemed in greatest need of support
- c. Establish a basic 'community of practice' aimed mainly at supporting the councils who sign up for the peer reviews
- d. assign peers from beacon councils to help implement the improvement generated from the peer reviews

CORPORATE FRAMEWORK AND STRUCTURE

9. Fundamental to the successful implementation of the Council's Asset Management Plan is the need to have the appropriate mechanisms in place that facilitate the asset management process. Leeds City Council's overall aim in terms of asset management is to ensure that it optimises the use of its land and property in terms of service benefit, financial return and value for money. Sitting beneath this overall aim is a requirement to ensure that property:
- Supports the delivery of the Council's objectives.
 - Is well maintained and fit for purpose.
 - Is suitably located and accessible.
10. Since 2000, Leeds City Council made significant progress in working towards the above, firstly by appointing a Chief Asset Management Officer with responsibility for asset management and secondly, by establishing an effective management framework within which asset management issues can be progressed. This framework is essentially made up of five elements namely the:
- Executive Board
 - Asset Management Group
 - Asset Management Working Group
 - Capital Resources Group
 - Asset Management Division
11. **The Executive Board** - The Executive Board is the executive decision making body within the Council and is therefore responsible for the majority of key decisions made by the Authority. Key decisions which are delegated to officers are taken following consideration by the Asset Management Group. Consequently, all releases of capital monies supported by Asset Management Group are reported on a quarterly basis to the Executive Member for Development who has portfolio responsibility for Asset Management. Reports recommending either decisions from Executive Board or delegated decisions from relevant officers always make reference to consultations with Ward Members and other interest groups from a service viewpoint where relevant.
12. **The Asset Management Group** - Leeds City Council established an Asset Management Group (AMG) in 1998, which meets on a monthly basis. The purpose of AMG is to act as a steering group which ensures that the Council reviews all of its land and property holdings, to make certain that they support the aims and objectives set down in the Corporate Plan and afford the most appropriate means of providing efficient and effective services to the people of Leeds.
13. Given the corporate and strategic nature of AMG's brief, the Group is chaired by the Council's Deputy Chief Executive, which ensures that its considerations have high level support and impartiality. In addition, the Director of Development, the Chief Asset Management Officer, The Head of Asset Management, the Head of Estate Management for Education Leeds, the Chief Officer Financial Development, the Chief Support and Facilities Officer and the Chief Regeneration Officer attend the Group. Whilst AMG provides the forum for considering all of the high level asset management issues within the Authority, in particular its formal terms of reference require that AMG:
- Formulates and keeps under review an Asset Management Plan and Capital Strategy, which identifies priority areas for action.
 - Ensures that the Council's Asset Management Plan has due regard for the Best Value Process.
 - Ensures that all property held by the Council is required for operational, social, or investment purposes and links to corporate objectives.
 - Assesses the impact of major corporate drivers on the Council's asset portfolio and makes appropriate recommendations for change.
 - Makes the necessary arrangements for a review of the condition of the Council's property.
 - Oversees the Capital Programme, Capital Receipts Programme and the Capital Programme Review process, ensuring that all capital projects are both consistent with the Asset Management Plan and affordable.
 - Seeks to ensure that adequate provision is made for planned programme maintenance.

- Ensures that an appropriate level of Member involvement/consultation is present in the development of the Asset Management Plan and associated Capital Programme.
- 14. Rather than holding executive decision making powers, AMG is a high level steering group. Therefore any Asset Management decisions made by the Council are either determined under the delegated powers of the officers attending AMG, or in instances where member approval is required then they are referred to Executive Board to be determined following a recommendation from AMG. In addition, AMG makes recommendations on the release of capital monies held within the Asset Management section of the Capital Programme.
- 15. The Council's Asset Management Plan has been reviewed annually from the outset and, in line with proposals included in them, the Capital Programme makes provision for capital expenditure on asset management related issues over the following four years. For the period 2006 – 2010 this money currently includes:
 - £4.31m to help the Council meet the requirements of the Disability Discrimination Act 1995, having particular regard to Accessibility Plans following Access Audits now being produced as part of building accessibility surveys.
 - £15.70m to address general health and safety works to Council property.
 - £16.25m to support specific asset management initiatives within service departments.
 - £30.00 to address backlog maintenance for district roads and £5.00m for Local Transport Plan traffic management issues.
- 16. The release of the capital monies detailed above is on an application basis to AMG with priorities being determined against pre-defined criteria which include:
 - links to corporate/departmental asset management plans.
 - the results of stakeholder and user feedback.
 - the outcomes of best value reviews.
- 17. Added to this, the profile of asset management planning has been embedded into the broader planning framework of the Council by ensuring that it features strongly in both the Best Value Performance Plan and the new Corporate Plan 2005–2008.
- 18. **The Asset Management Working Group** - The Asset Management Working Group was established in 1999 as a cross-service senior management forum where representatives from service departments co-ordinate the Council's approach to asset management on a corporate basis. This Group reports to the Council's Asset Management Group. In particular, this Group, which meets six times per annum, performs the following functions:
 - Co-ordinates the property review programme culminating in the production of departmental asset management plans.
 - Identifies surplus property and makes recommendations on alternative use/disposal as part of the review process.
 - Identifies cross-service opportunities where departments and/or partner organisations might share accommodation.
 - Examines innovative options for service provision, eg PFI, Trusts, Joint Ventures etc.
 - Seeks to optimise the benefits of new technology eg hot desking, working from home and telephone call centres.
 - Collates information on the Council's property portfolio including stakeholder assessments of suitability/sufficiency and the development of performance indicators to help inform the future make up of the property portfolio.
 - Co-ordinates the procurement and performance monitoring of repair and maintenance work to general fund properties, with the exception of schools which have devolved arrangements.
- 19. **The Capital Resources Group** - The Capital Resources Group operates under the delegated authority of the Director of Corporate Services and seeks to ensure that Council follows best practice in capital project management. In particular the group ensures that projects are:
 - Realistically phased and that the key dates are identified.
 - Capable of being delivered in physical terms.
 - Matched with available resources.
- 20. **The Asset Management Service** - The Asset Management Service has a corporate property function which incorporates the key asset management roles within the Council. The Service, which is made up of the Asset Management Unit, Client Services, Property Services and Markets, aims to deliver a seamless one-stop asset management service across the Council. The creation of this Service is considered vital to the asset

management planning process in Leeds. Specifically, the Service is the focus of all asset management related work within the Council which includes:

- Writing and implementing the Council's Asset Management Plan.
- Providing a reserve of expertise on asset management and property issues and providing advice to departments.
- Overseeing a rolling programme of condition surveys of Council properties.
- Liaising with the Department of Corporate Services (Financial Development Division) to ensure that capital resources allocated to property are utilised effectively.
- Supporting the delivery of capital schemes through best in class project management.
- Delivery of the Council's Capital Receipts Programme from disposal of surplus property.
- The management of the Council's investment portfolio including Kirkgate Market.

REVIEW OF THE STRUCTURE

21. **Corporate Landlord** - The governance of the corporate framework has been in place since 2000, but the organisational structure has evolved to draw together the necessary resources to support the asset management process. The Asset Management Service was formed in 2003 within a new Development Department as part of a Council wide restructuring. This was to enable 'Closer Working, Better Services' by reducing the number of departments from thirteen down to seven and to encourage interdisciplinary working. On this basis the Asset Management Service has a 'soft' Corporate Landlord function to provide advice and guidance to all property holding services in respect of the Council's General Fund portfolio within the corporate framework. Direct responsibility for any land or property remains with service departments.
22. However, within the context of a further change programme within the Council, an assessment of options for further organisational change is currently being undertaken in order to address the following difficult long term asset management issues:
- the need to reduce the portfolio to a sustainable size in terms of affordability, condition and suitability for service delivery
 - the ability to maintain a capital receipts programme to finance investment in existing stock and new facilities
 - the need to improve consistency and efficiency in property maintenance
 - the need to support transformation of service delivery with strategic property solutions
23. Therefore in order to ensure that the Council optimises benefits from the use of its assets, options for strengthening of the Corporate Landlord asset management function are now being considered. Key principles include:
- the need for greater consistency in property matters across all departments through some form of central accountability in a similar way that already takes place with departmental finance, human resources and information technology. This may be included within an overall corporate head quarters function, which would be responsible for all strategy and policy matters.
 - the need for responsiveness to service delivery in terms of close working with client departments
 - and the need to maintain a separate strategic asset management role within any future organisational structure to ensure that the asset management planning function is not diverted by operational issues

ASSET MANAGEMENT PLANNING

24. **Departmental Asset Management Plans** - As well as considering the Council's key corporate planning documents, this plan is also informed by service asset management planning in the form of departmental asset management plans. Through the Asset Management Working Group, the Council has developed asset management plans for the main property owning departments. Departmental asset management plans are at the core of the departmental analysis which has contributed to this plan. Moreover, the departmental asset management plans provide the basis for challenging and reviewing the asset holdings of individual service areas. In summary the main property owning departments are required to produce their own Departmental Asset Management Plans covering:
- A background to the department including its aims and links between these aims and Corporate Plan objectives.
 - A summary of the department's asset holdings and their condition, which identifies the key areas for investment.
 - An assessment of future pressures and opportunities that the department will face and the fit of existing property to future need. This includes aspirations for growth to meet corporate objectives.
 - An overview of the options that are available to the department to resolve its asset management issues, including shared use of property with partners.
 - A statement of the preferred options that the department has identified.
 - The key milestones and timetables for change.

Based on the outcomes of the Departmental Asset Management Plans in 2006, the Asset Management Unit has been able to consider asset management planning on a corporate basis, identify cross-service opportunities where appropriate and account for any resource implications.

Corporate Planning

31. As the lead agency within the City, Leeds City Council acknowledges that it has a primary role to play in the future development of the City and particularly in addressing the problems associated with social deprivation. The role of the City Council in the future development of the City is enshrined in its Mission Statement:

“The Mission of the Council is to bring the benefits of a prosperous, vibrant and attractive city to all the people of Leeds.”

32. To enable the Council to measure achievement of corporate objectives which support its Mission Statement, an annual Council Plan is developed and the most recent one is for the period 2006-2007. This Plan serves as the statutory annual Best Value Performance Plan and its objectives are derived from the current three year plans; the Corporate Plan 2005/08, and the Financial Plan 2005/08. It provides a coherent approach to improvement planning and acts as a single source of reference for detailing progress on corporate priorities. In particular, this plan focuses on 'closing the gap' between those who have shared in the success of the city and those who have not, tackling the complex web of disadvantage which has excluded individuals and communities from the opportunities Leeds presents. The links between the Council's corporate priorities and asset management have been assessed and are summarised below.

33. Based on the information detailed in Table 1 below, it can be seen that effective asset management is key to the delivery of the new Council Plan.

Table 1: The Corporate Plan 2005-2008 Priorities and Links to Asset Management

2005/08 Corporate Plan Seven Strategic Outcomes	Council Plan Links to Asset Management
All neighbourhoods are safe, clean, green and well maintained	<ul style="list-style-type: none"> • Use of Council property and capital to support major regeneration projects such as EASEL (East and South East Leeds), the West Leeds Gateway and Private Finance Initiative projects to refurbish housing and the environment in disadvantaged areas • Leeds Street Lighting Private Finance Initiative project • Major, long-term investment programme to improve the condition of highways (including footpaths) • Create and improve public spaces that are safe, attractive, high quality • Improved facilities for increasing recycling and reducing of all household waste, including energy from waste • Five-year energy, CO2 and water management plan in Council property • Contaminated land inspection strategy • Integrating green travel initiatives into new office schemes • Whole life costing and sustainable design in new building and refurbishment projects
All communities are thriving and harmonious places where people are happy to live.	<ul style="list-style-type: none"> • Develop areas of greatest need starting with the Aire Valley, Beeston Hill, Gipton, Harehills, Holbeck and the West Leeds Gateway. • Link the city centre more closely to surrounding neighbourhoods by putting in place the Waterfront Strategy proposals to improve access to and along the waterfront. • Promote the vitality of our district centres and towns • Reduce the amount of unpopular housing by investing in new housing stock or replacing it with housing that is better suited to people's needs. • Improve the quality and sustainability of buildings and our historic environment. • Joint Service Centre project with the Primary Care Trust and other stakeholders and make best use of our existing one stop centres. • Area committee delivery plans to bring about further improvements in neighbourhoods across Leeds and effective utilisation of the Council's property • Review use of all community centres to create a more sustainable mixture of facilities taking into account the creation of joint service centres, one stop centres and the extended schools agenda.
Our children and young people are healthy, safe and successful	<ul style="list-style-type: none"> • Develop a network of 'Sure Start' children's centres across the city to expand Sure Start services to all children • Develop the 'extended schools' approach throughout the city • Build 18 new primary schools and Early Years Centres through the Leeds Primary PFI project and Council funding

	<ul style="list-style-type: none"> • Rebuild or refurbish up to 15 secondary schools through the government funded 'Building Schools for the Future' programme • Build five new high schools, one new primary and one new Early Years Centre through the Leeds Combined Secondary School PFI Project, with one campus development providing 0-19+ years learning provision • Build the David Young Community Academy in East Leeds as part of a proposed learning campus.
At each stage of life, people are able to live healthy, fulfilling lives;	<ul style="list-style-type: none"> • Develop a wider range of options to help adults choose to live independently with appropriate support • Improve access to, and the quality of cultural, sports and other leisure activities and facilities. • Reduce fuel poverty by maximising heating and energy efficiency • Redesign day-care services to better meet the needs of people who need support.
Leeds is a highly competitive, international city.	<ul style="list-style-type: none"> • Promote sustainable patterns of transport within the Leeds city region by developing the Bus Rapid Transit project and A65 Quality Bus Initiative utilising Council land and compulsory powers where necessary. • Build the East Leeds Link road and improve the Outer Ring road. • Introduce a framework for the physical renewal and renaissance of Leeds • Development of major landmark projects which strengthen the city's image as a regional, national and international destination <ul style="list-style-type: none"> ○ Develop a programme of city-centre improvements ○ Implement the proposals for Holbeck Urban Village ○ Build a new 50-metre swimming pool ○ Open a new Museum of Leeds in the restored Leeds Institute and creating a cultural resource centre ○ Complete the new Carriageworks theatre ○ Making a new home for the Northern Ballet Theatre and Phoenix Dance ○ Refurbishing the Leeds Town Hall as an international concert venue ○ Developing the Grand and City Variety Theatres ○ Developing the Art Gallery and Central Library as an integrated learning centre ○ Restoring Kirkstall Abbey and providing a visitor centre
Our staff perform well and are constantly learning and there is effective leadership at all levels.	<ul style="list-style-type: none"> • Planning for the workforce accommodation to meet the current and future needs of services and enable flexible working practices • Provide a modern working environment with excellent ICT, communication and involvement for all employees • Modernise our human resource policies and procedures under the People Strategy (2005-2008), including flexible working arrangements for recruitment and retention of staff • Developing a culture of high performance and systematic learning in which employees have the right knowledge and skills to deliver our aims • Deliver our corporate communications strategy that makes sure that employees understand how to integrate the Council's values and corporate priorities into their working lives
Our customers receive excellent services which are efficient and effective and meet their needs.	<ul style="list-style-type: none"> • Customer First: Service Transformation Programme and ICT Strategy – changing our business processes to deliver effective facilities for high-quality services to the community • Improving accessibility for our customers by developing further the 'one-stop' approach through a single contact centre, developing three joint service centres and reviewing the existing one-stop centres • Corporate consultation and engagement strategy to include the profile of our customers and where they live in relation to the suitability and accessibility of premises for service delivery • working with our partners in the Leeds Initiative to improve facilities for service delivery and regeneration across the city • identifying the specific needs and increasing involvement of those groups not yet reached • Use new ways of working and new technology to develop a 'one council' culture • Develop the accountability and performance management framework to make sure that we can make effective decisions about delivering services. • Use our procurement strategy to help commission services in new ways to improve services, particularly in underperforming or high-cost services.

DATA MANAGEMENT

41. Corporate Property Database – This is the Council's approach to the co-ordination of asset management information and its integration with relevant organisational financial information.
42. A key aspect of the Asset Management Unit's work during 2005/06 has been development of the Corporate Property Database on the CAPS Estates Management system. Following a Business Process Re-engineering (BPR) study, it was recognised that both financial and service benefits and efficiencies could be gained from integrating the key systems. Eight separate departmental systems have been phased in, including land ownership, asset management, asset register, capital receipts, property management and works ordering. The data is held in one module of a corporate geographic information system (GIS), other modules of which hold the Council's major property based data systems, thereby enabling all properties to be cross referenced by a unique property reference number (UPRN) for reports on cross cutting issues. The corporate gazetteer of the GIS holds all UPRN and shared address data for the district and is BS 7666 compliant, which is a key element of the national unique property referencing system (National Land and Property Gazetteer).
42. The Corporate Property Database is currently networked to over 250 key property personnel throughout the Council, which is enabling its use for cross-cutting purposes such as financial management, property review, regeneration and flood risk management as well as the separate service needs. In 2007 links with the Council's financial management system and external contractors will be completed and a further BPR study will inform a business case for the next phase of development, which will consider the benefits of including commercial property management, energy, planned maintenance and non-domestic rating data systems.
43. As one of the tangible financial outputs arising from introduction of the database, the Council has identified additional land for development or disposal worth £2.25m over the last three years. This arises from disposal of small infill sites and sites for the Independent Living Project, proactively identified by Land Terrier staff using the new system and as it is extended, other technical staff will be able to continue to identify new sites and address loss of land by encroachment which has arisen because reactive property management was only previously possible.
43. Voluntary Registration of title - In order to support the government's e-conveyancing initiative and to address the problems arising from unregistered title, the Council has entered an agreement with HM Land Registry (HMLR) for the 'Large Scale Voluntary Registration' of its 36,000 title deeds and other notable interests over a two year period from September 2006. This will generate conveyancing efficiencies in the disposal process by having proof of good title and will reduce vulnerability to encroachment on Council land. The boundaries and details of the registered title will be held electronically to enable the wide range of Corporate Property Database users across the Council to immediately access the data without the need to tie up legal resources in the first instance. This project is also exploring complex issues around Document Record Management to ensure that electronic records can be stored and shared efficiently and effectively.

Links to Departmental Service Improvement Plans

44. As described above in the Corporate Planning section, the Council's policy, planning and performance management framework relates the Council Plan as a companion to the Corporate Plan. The Council Plan focuses primarily on how the Council's services have performed over the past year, and sets the direction for the year ahead. It translates the Corporate Plan strategic outcomes into tangible objectives, which are reviewed and progress is reported annually. The asset management process seeks to ensure that the Council Plan links, as set out in table 3 above, are incorporated into each department's Service Improvement Plans for their respective service delivery responsibilities. This seeks to align the departmental use and performance of the Council's assets with its corporate priorities, as required in its overall Comprehensive Performance Assessment. Reports to the Asset Management Group have a standard section which requires links to be made between the service improvement proposed and the departmental and / or corporate asset management plan.

PROGRESS UPDATE

45. Leeds City Council has made considerable progress in developing a programme that ensures that the Council's assets contribute directly to the process of service improvement. This programme includes the development of:
 - A targeted programme of condition surveys
 - The development of a number of property based plans and strategies.
 - The implementation of individual asset management based projects.
 - The release of £2.67m of Major Maintenance Monies in 2005-2006
 - The expenditure of £0.84m of capital from the Council's Access Fund.

Condition Surveys

46. The Council commenced a five-year programme of condition surveys in 1999 at a cost of £0.5million per annum. The first five-year cycle has been completed. However, it is planned to continue with a targeted programme of condition surveys directed at specific asset management issues to ensure that accurate information on the state of the portfolio is available as an aid to effective management. This rolling programme of condition surveys has been developed to enable the Council to assess the future capital needs of its property portfolio, split between essential and desirable works. Specifically, the format of the condition surveys is such that they enable the Asset Management Unit to identify the capital resources required by properties in terms of:
- Wind and weathertight items.
 - Health and safety items.
 - DDA upgrades / Accessibility audits.
 - Asbestos treatment works.
 - Building works.
 - Structural works.
 - Electrical works.
 - Mechanical works.
47. Accordingly, the information provided by the condition surveys forms the basis of the backlog maintenance figures quoted in this Plan and goes on to inform the development of the Asset Management Plan, Capital Programme, and the allocation of monies from the Major Maintenance and Access Fund capital schemes. In addition, condition surveys prioritise works on the basis of:
- Imminent works – immediate.
 - Essential works – within two years.
 - Desirable works – within three to five years.
 - Long term works – beyond five years.
48. To date, the Council has completed 1,045 full condition surveys, covering the majority of the Council's non-school and housing properties. The education portfolio has condition surveys commissioned for it separately to satisfy DFES requirements, from which data is also made available. The programme of full condition surveys undertaken is in addition to the simpler A-D whole property condition assessments that have been undertaken for the whole property portfolio, although that has been useful in targeting problem properties in the D (Bad) and C (Poor) categories. In 2005-2006 the survey programme was remodelled to take account of core data already obtained during the first five-year programme of surveys and focussed on updating existing information.

Property Based Plans and Strategies

49. The Council's Asset Management Plan is underpinned by the implementation of a strategic approach to the management of the land and property portfolio. To facilitate this approach a number of property-based plans and strategies have been developed to address issues in specific areas of the portfolio. Progress achieved to date includes:
- Community Centres Review** – Through the Community Centres Review the Council has closed 17 community facilities since 2001. In addition, the Council's Executive Board has approved in principle the closure/disposal of a further five facilities. This rationalisation programme is contributing to the development of a more sustainable service with less backlog maintenance costs, more suitable premises and investment in facilities that remain part of the portfolio. Responsibility for management of all community centres will be consolidated from April 2007 under the Council's Area Management function and reporting to the Area Committees.
 - Public Conveniences Strategy** – Like the Community Centres Review, the Public Conveniences Strategy aims to ensure that the Council provides better quality facilities that are operationally sustainable. The approval of the Public Conveniences strategy has enabled the Council to address a number of asset management issues affecting the portfolio. In particular, the Council has approved the closure of 16 facilities that are no longer required for operational reasons. Sales of three of these facilities have now been completed at Morley, Kippax and Otley and generated capital receipts. Added to this action, the Council has opened a new £0.5m facility at Kirkgate Market and a facility in the new Library and Tourist Information centre in Otley. In addition, the Council has undertaken access audits for all of the on-street facilities that remain and is implementing the works required to maintain a fully accessible service. Following a further review, responsibility has now been transferred to the Area Management function of the Council.
 - Cemetery and Crematoria Strategy** – The 50 year strategy for the provision of Cemeteries and Crematoria in Leeds identified the need for extra land provision for extension of existing cemeteries and a new one in the City's Green Belt, to ensure sufficient space is available to meet forecasted demand for

burials. The extension at Pudsey has been completed and work is ongoing to obtain land for extensions at Lawnswood and Harehills at an estimated cost of £5.0m. Development of a new cemetery on the fringe of the city has commenced at Whinmoor and feasibility studies are underway to explore the potential for new small cemeteries at Killingbeck, Horsforth and Garforth

- **Energy and Water Management Plan** – As the second largest Metropolitan District in England, in 2005-06 Leeds City Council had an annual energy and water expenditure of £16m which, along with the Climate Change and other environmental agendas, provide the drivers for environmental efficiencies to be taken very seriously. The Council has demonstrated its commitment to energy conservation in a number of ways, including gaining EMAS accreditation (Eco-Management and Audit Scheme) and developing an Energy and Water Management Plan (2003 -08) aimed at improving the consumption of Energy and Water by the Council across the property and highway networks, including the following targets with a 2002 base:
 - 15% minimum reduction in CO₂ emissions from heating and lighting of Council buildings.
 - 10% minimum reduction in energy consumption
 - 5% minimum reduction in water consumption
 - To constrain expenditure on energy and water within current levels in real terms, subject to market forces.

In line with the Royal Commission on Environmental Pollution (2000) recommendations, the long term objective is to achieve 60% reduction in CO₂ emissions by 2050 from all the Council's operations, including buildings, street lighting, transport and waste management. Therefore the vision is 'To lead by example in the ongoing reduction of greenhouse gas emissions in Leeds'. To this end the Carbon Management Action Plan for the period up to 2008 and beyond is co-ordinated by the Asset Management Unit. Significant progress has been made through the Plan and examples of asset management related actions achieved or underway include:

- Green electricity - successful conversion of all electricity contracts for buildings from brown to green electricity has resulted a 30% CO₂ reduction from 2003-04 onwards
- An energy pricing policy framework has been approved which enables longer term 3.5 and 5 year contracts to be agreed. The strategy embraces the concept of a balanced portfolio of the three contracts (single gas and electricity sites, large and small) to minimise risk by taking a holistic view to balance future budget certainty and options to take advantage of changing market conditions.
- Street lighting replacement PFI - contract has commenced in 2006 which has targets to make financial savings and 1,900 tonnes CO₂ reduction per annum through improved technology.
- New PFI leisure centres - to explore the potential to include combined heat and power in contracts
- Integrated Waste Management – Expression of interest submitted for £130m PFI credits, together with other funding to include energy from waste and reduction of landfill by 590,000 tonnes per annum.
- Recycling Centres – seven redeveloped sites and one zero waste site.
- National Energy Accreditation Programme – 2 departments piloting efficiency accreditation aiming for 3% reductions prior to full Council rollout. Departmental Energy Policies as part of Service Improvement Plans monitored through EMAS auditors. Business case funding applications from the Council's Priority Major Maintenance funds.
- Schools- Energy certification to promote efficiency, biomass use in existing coal boilers
- Local Authority Energy Financing Scheme (LAEF) – Carbon Trust pilot energy and water 'invest to save' match funded grant scheme through Salix Finance.
- Action energy surveys for key buildings, Smartmeters for remote reading, controls for out of hours electricity loading

Water Asset Management Plan – In response to increased localised flooding in parts of Leeds, a strategic flood alleviation study and an Action Plan have been approved together with increased revenue budgets for watercourse maintenance and preventative measures within the expanded Environment Agency 1 in 100 flood risk areas. The action plan addresses a wide range of water related maintenance issues which are now receiving funding, having been recognised within the Corporate Plan objective; All neighbourhoods are safe, clean, green and well maintained. With regard to protection of Council assets, in addition to co-ordinated emergency planning measures, a flood risk assessment is to be carried out for all Council buildings within the next year in terms of probability and impact to determine whether any capital investment is required.

Asset Management Based Projects

50. During 2005-2006 a number of asset management based projects have been implemented which have helped to improve the condition, suitability and sufficiency of the Council's property portfolio. Sample projects to highlight include:

- **Private Finance Initiatives** – Private Finance Initiative (PFI) has become a prominent means of delivering the Council's overall Asset Management Plan. Where available, PFI is being used as the preferred option to address a number of asset management issues in the Council's property portfolio. A total investment of £843m has been secured to date through PFI initiatives on the following schemes:

- Cardinal Heenan High School - £9m operational in year 2000.
- Leeds 7 Schools – 38m operational in 2002/03. Five primary schools and two secondary schools were replaced or remodelled.
- Leeds Primary Schools – £36m investment in ten new primary schools completed 2005-06
- Combined Secondary Schools - £100m investment in six new secondary schools. The first four opened in September 2006 and remaining two will open in 2007.
- Street Lighting - £90m investment to replace all street lighting within the metropolitan district. Now in delivery phase from July 2006. 80% of existing street lighting to be replaced within the first 5 years.
- Building Schools for the Future Wave 1 - £249m investment now in procurement stage. This will rebuild or remodel 14 secondary schools in three phases between 2008 to 2010. This will involve the creation of a Local Education Partnership Company (LEP) which will take responsibility for construction and refurbishment of the schools.
- Independent Living Project - £60m investment now in the procurement stage. This will enable vulnerable people currently living in unsuitable hostel accommodation to live in nearly 50 small group homes throughout the city.
- Swarcliffe housing scheme - £113m investment in 1,600 dwellings. Construction phase commenced in 2005 for completion by 2010.
- Little London housing scheme - £45m investment in 1,000 dwellings. Decision on Outline Business case awaited.
- Leisure Centres - £30m investment in two new leisure centres. Expression of interest approved November 2006. Work to commence on Outline Business Case .
- Joint Service Centres - £15.7m investment in three new joint service centres in inner Leeds for provision primarily of face to face services. To be procured through the LIFT joint venture company and co-located with Primary Care Trust services where possible. Procurement stage.

The following Expressions of Interest to the value of a further £515m of PFI investment are under consideration or are in the course of preparation:

- Beeston Hill and Holbeck housing scheme - £90m investment in 779 dwellings. Decision on Expression of Interest awaited.
- Childrens Services - £5m investment in a range of services to be delivered through the existing BSF, Independent Living and New Leaf Leisure projects. Expression of Interest submitted August 2006.
- Highways Maintenance - £290m investment in the principal road network over 7 years. Expression of Interest submitted September 2006.
- Integrated Waste Management – Over £130m investment in a range of facilities for processing municipal waste to meet long term recycling and landfill diversion, CO₂ and energy objectives. Expression of interest to be submitted.

Building Schools for the Future Wave 2 schemes are likely to come on stream from 2013.

- **Grand Theatre** – This ornate Victorian listed building dates from 1878 and in addition to its role as a principal theatre venue, it also houses Opera North, which is England's national opera company in the north. The building's fabric, seating arrangements and antiquated technical facilities had become no longer fit for purpose in terms of DDA, fire safety and as an attraction for visiting theatre companies and audiences. Phase One of the Transformation project was completed in September 2006 at a cost of £23m with funding from the Arts Council, Yorkshire Forward, The Theatre Development Trust, Grand Theatre and City Council. This restored the fabric of the building, remodelled the seating, backstage and access arrangements and updated the mechanical and electrical facilities. Fundraising has begun to raise £9.1m for Phase Two of the project with grants from the Arts Council, Heritage Lottery Fund, the Council and others, which will restore the Assembly Rooms in the adjoining building. This will also contribute to regeneration of New Briggate, which is a key gateway into the city centre as well as serving a regional audience.
- **Social Services Roundhay Road Area Offices** – The site occupies a gateway location on a main arterial highway where the inner city rim meets Chapeltown and Harehills, which are two of the most deprived communities in Leeds. The buildings on the site have a backlog maintenance figure of £907,000. They are poor in terms of condition, suitability and accessibility for the range of Social Services functions which include a base for an area office, a variety of service teams, three day centres and an equipment store. The City Services transport fleet of up to 100 vehicles have already been relocated from the site here due to its inadequate size. Therefore the Council has approved a strategy to dispose of the site and use the capital receipt to reprovide the services in fit for purpose premises which are suitable for future needs. Plans are being developed for vacation in 2008.
- **The development of a new Library and Tourist Information Centre in Otley** - Otley Library and Tourist Information Centre used to operate from a two-storey shop unit which was too small and unsuitable for the nature and scale of the services provided. Accordingly, the Council let a contract to

develop a new single storey facility in a prime district centre location. The facility opened for business in November 2005.

- ❑ **The development of a new Library in Horsforth** – A new Horsforth Library was developed in 2005 incorporated refurbishment works to the existing Horsforth Mechanics Institute.
- ❑ **Westroyd House** – Westroyd House is a listed building in Westroyd Park, Farsley, which needed more than £0.50m of investment. Following consultation with the users of the premises the Council disposed of the building for residential purposes and provided alternative accommodation for activities displaced.
- ❑ **Refurbishment works to the former Harehills Middle School** – Harehills Middle School is a prominent Grade II Listed building in Harehills. Ultimately this building has the potential to make a significant contribution to the quality of the built environment and economy in a key regeneration area. As a consequence of this potential the Council has undertaken refurbishment works to the external envelope of the building with the aid of a grant from Yorkshire Forward and granted an option for a social enterprise to explore the future use of this prominent building for enterprise incubator units.
- ❑ **Primary Review and Primary PFI Projects** – Both these Primary School replacement projects were approved by the Council on the basis that 20 old schools are surplus to requirements and the capital receipts are ring-fenced to contribute to funding the new schools. Most of the former primary schools have been marketed and will be sold during 2006/07 and 2007/08. Not only does this support the Council's capital programme in funding the new schools, but it also improves the suitability and condition rating and reduces the backlog maintenance requirement of the education building stock.

Major Maintenance Fund

51. The Council's Major Maintenance Fund continues to be an important funding stream for the implementation of the Asset Management Plan. In 2005-2006 the Council released £2.67m from the Major Maintenance Fund to address maintenance and health and safety issues in the portfolio. A summary of the releases made by department is detailed below in Table 2 below.

Table 2: Major Maintenance Releases by Department 2005-2006

Department	Allocations £'000's
City Services	235
Development	1001
Learning and Leisure	950
Social Services	52
Corporate Services	26
Neighbourhoods & Housing	412
Total	2,676

52. As an example specific releases included:

Table 3: Example releases

Scheme	Amount Released £ 000's
Various Primary School demolitions	558
Flood alleviation – Wyke beck	25
Legionella prevention – Youth Service	8
Mandela Centre rewire	6

53. The Major Maintenance Fund will continue to be applied to asset management issues across the portfolio on a prioritised basis to support wider corporate objectives.

Access Fund

54. An important part of the Council's Asset Management Plan is to improve access to Council services delivered from operational property. Moreover, it is recognised that the Disability Discrimination Act Part III, which came into force in 2004, represents a significant challenge for the Council.
55. To address this point the Council has an Access Fund in its Capital Programme, which currently provides £4.31m of resources. To date, the Council has committed £3.95m since 2001 across a range of services. Specific schemes include:
- ❑ The introduction of hearing loops to 184 Primary Schools in Leeds
 - ❑ The installation of Access hoists to public swimming pools in the City
 - ❑ Access improvements to Frederick Hurdle Day Centre

- ❑ Access improvements to Pedestrian Crossings throughout the City
- ❑ Counter level adjustments in libraries
- ❑ Automatic doors in Civic Hall
- ❑ Calverley Day Centre access improvements
- ❑ 2 Great George Street lift replacement

THE CURRENT POSITION

56. In light of the progress highlighted above the Council has re-evaluated the condition of its property portfolio to gauge the extent to which the portfolio has improved relative to the position reported in 2005. In summary the Asset Management Plan 2005 reported the following position:

- ❑ Backlog Maintenance for essential works for the General Fund portfolio stood at £97.47m, of which £40.39m related to the school portfolio.
- ❑ Added to backlog maintenance, £212.51m of unfunded new growth was identified which included the Independent Living PFI proposals, for which Social Services had not yet achieved approval for their Outline Business Case. In addition, the aspiration to undertake long-term improvements to the District Road network was also incorporated into the growth aspirations at £20m, over and above previous financial commitments in the existing Capital Programme. This inclusion reflected the Council's intention to bring the total £58.8m maintenance backlog down to £15m by 2013. The aspiration to extensively remodel large parts of the sports centre portfolio were also included in the growth figures at £41.26m inclusive of £2m to cover the Council's potential contribution for a new city-centre swimming venue.
- ❑ Taking account of existing finance in the Capital Programme, over-programming and inflation the extent of the Council's Asset Management proposals stood at £291.61m

57. In comparison to this position, the Council has recalculated the position which is detailed in Appendix 1 below. By extrapolating from the latest full condition survey information the Council estimates that it has an essential maintenance backlog of £89.68m for the General Fund portfolio. This figure is split between Education at £37.64m and the other service departments at £52.04m. Therefore the backlog figure has been reduced by £7.79m in response to avoidance of works as a result of known new build and remodelling projects. The District Roads essential backlog figure has been retained at £15m because, notwithstanding the expenditure of an additional £12.6m over the last two years, the backlog has not reduced due to inflationary rises in the cost of highway works.

58. In addition, based upon information highlighted in departmental asset management plans, the Council has also been able to identify potential areas of significant growth, which currently are not detailed in the Capital Programme 2006-2010. In total the growth aspirations identified in this Plan amount to £1,008.09m.

59. In comparison to the position reported in 2005 the other key variances are highlighted.

- ❑ Growth aspirations included in the Asset Management Plan have increased by £678m. This arises from the Council's success in developing the following range of partnerships, through which its assets are used in the most effective way to lever in external investment. In this way £1,008.09m of investment is generated by £185.34m worth of Council resources (£90.92m mainline capital and £94.42m rationalisation of assets), which is a gearing ratio of 18%:
 - PFI - Integrated Waste Management £130m; Childrens Services £5m; Beeston Holbeck £89m and Highway Maintenance £290m
 - PPP – EASEL £85m, Kirkgate Market £20 and other longer term plans under development – Small Industrial Units, Beeston Hill & Holbeck, Affordable Housing SPV
 - Trusts – Sports Trust £9.00m; Grand Theatre £9.1m; City Varieties £9.2m
 - Grants – Yorkshire Forward - Holbeck Urban Village £12m; Heritage Lottery Fund / Arts Council - Municipal Buildings; Football Foundation – Outdoor Pitch Strategy; Department of Health £17m - Secure Unit; Housing Corporation – affordable housing; Local Enterprise Growth Initiative – Small Industrial Units
 - Planning agreements – Developer S106 contributions – affordable housing; greenspace; transportation – in line with corporate objectives

PRESSURES AND OPPORTUNITIES

60.

Despite the improved position in terms of backlog maintenance for buildings highlighted above, it is evident that the Council still has considerable progress to make to ensure that its property portfolio is best placed to support the delivery of corporate objectives. Moreover, from the analysis presented in appendix 2, the Council has been able to identify the corporate and service specific priorities in terms of future asset management planning that it will need to address within the 5 year timeframe of this Plan to 2012.

Table 4: Key Asset Management Issues faced by the Council

	Backlog Maintenance	Growth	Management
Service Specific over £1.0m	<input type="checkbox"/> Social Housing <input type="checkbox"/> Schools <input type="checkbox"/> Heritage buildings <input type="checkbox"/> Sports Centres <input type="checkbox"/> Parks and Countryside <input type="checkbox"/> District Roads <input type="checkbox"/> Community Centres <input type="checkbox"/> Markets <input type="checkbox"/> Small Industrial Units (SIUs)	<input type="checkbox"/> Cemeteries and Crematoria <input type="checkbox"/> Childrens Centres and Services <input type="checkbox"/> School Estate <input type="checkbox"/> Sports Pitches <input type="checkbox"/> Sports Centres <input type="checkbox"/> Joint Service Centres <input type="checkbox"/> Waste Management <input type="checkbox"/> Urban Renaissance <input type="checkbox"/> Parks <input type="checkbox"/> Libraries / Archives <input type="checkbox"/> Art & Heritage <input type="checkbox"/> Arena <input type="checkbox"/> Markets <input type="checkbox"/> Enterprise Units (SIUs) <input type="checkbox"/> Tourist Information Centre <input type="checkbox"/> Social Housing	<input type="checkbox"/> Airport company shareholding <input type="checkbox"/> Public Open Space <input type="checkbox"/> Non - Social Housing <input type="checkbox"/> Reviewing the investment Portfolio <input type="checkbox"/> Land Holdings Review
Cross-Cutting	<input type="checkbox"/> Maintenance Contracts <input type="checkbox"/> Health and safety <input type="checkbox"/> Accessibility <input type="checkbox"/> Building Conservation		<input type="checkbox"/> Corporate Landlord Office accommodation <input type="checkbox"/> Space Standards <input type="checkbox"/> Flexible working <input type="checkbox"/> Access to Services <input type="checkbox"/> Energy efficiency <input type="checkbox"/> Carbon reduction

ASSET MANAGEMENT ISSUES

61. A summary position statement of the key asset management issues by department is detailed below.

Neighbourhoods and Housing

62. **Housing Strategy** – The Council's five year Housing Strategy outlines the council's approach for achieving Decent Homes and Decent Neighbourhoods over the next ten years for which an investment requirement of £858m has been identified for local authority housing stock. Regeneration and improvement of private housing assets is also necessary for Neighbourhood Renewal and the department has been restructured to deliver the Government's National Strategy as follows,
63. **Social Housing** – The Council's social housing stock is currently managed and maintained by six Arms Length Management Organisations (ALMOs), which all commenced operations in February 2003 and are responsible to the Council through its Housing Services strategic landlord function as owner.
64. The basis of this new set up assumes that funding will only be drawn down from ring-fenced Housing Revenue Account (HRA) resources and third party capital and there will be no call on General Fund capital resources.
65. All six ALMOs have achieved two star status, which means that they can draw down the pre-allocated £350m Supplementary Credit Approvals (SCA), which is paid in two year tranches. The ALMOs will receive £520m up until 2010 to bring the stock up to Decency standards, however recent surveys suggest that there may be a funding shortfall. Right To Buy capital receipts, which are ringfenced to HRA, will also contribute to funding Decency works and the necessary environmental works which are not covered by Decency funding.
66. Option appraisals are carried out on housing stock by the ALMOs to evaluate the sustainability of marginally viable refurbishment schemes to inform the decision making process on whether to proceed with decency works. Where clearance is being recommended, the potential inclusion of other stock is considered at this stage if this is necessary to deliver a viable site for redevelopment. Under the revised Capital Strategy, where the business case for clearance is supported, clearance and other capital costs are to be reimbursed to ALMOs.
67. In order to improve efficiency, but retain tenant accountability, it is now proposed to reduce the number of ALMOs from six to three in the next year and review the management agreement.

68. The majority of works to council properties are carried out by the ALMOs but there is still a central HRA capital programme which contains resources for Equipment & Modifications For Disabled Persons, Housing Needs and Information Technology works.
69. Because of increasing house prices and reduction in supply of social housing to rent through Right To Buy sales, an Affordable Housing Delivery Plan has been developed. This will operate through the local Housing Partnership with RSLs and support a range of opportunities for young people and families to enter and climb the 'Housing Ladder'. One measure under consideration is for the Council to set up a Special Partnership Vehicle to draw down a land bank of cleared HRA sites, sufficient to generate third party funding for a targeted number of affordable units over a ten year period. Land up to an agreed value would be transferred to the SPV from the Council at less than best consideration. This strategic approach to land availability will enable RSLs and other developers to deliver a range of affordable housing products. It will also maximise Housing Corporation grant investment and use of pooled Section 106 affordable housing monies.
70. **Regeneration** – Since its inception the Regeneration Service has taken the corporate lead on improving neighbourhoods within the Council's Corporate Plan objectives to address areas of social deprivation. This is by working closely with the five strategic external District Partnerships to establishing an Area Management framework and Area Committees and by developing major projects focussed on regeneration priority areas. A number of regeneration mechanisms are being progressed which are reliant upon a strategic approach to the use of Council assets and resources including:
 71. Two PFI projects for redevelopment of Council housing stock have been approved and a further project is likely to be funded during the plan period :
 72. Swarcliffe value £113m under construction
 73. Little London value £77m outline business case stage
 74. Beeston Hill and Holbeck value £89m Expression of Interest unsuccessful in 2006, but DCLG have indicated that it will be supported in the next available bidding round.

These measures have been taken following consultation with the ALMOs and tenants to gain support for the HRA Business Plan and secure additional funding for achievement of Decent Homes Standards.

75. Neighbourhood Renewal Areas have been established at Richmond Hill (East Bank), Beeston Hill and Holbeck, Harehills and Gipton and proposed for West Leeds Gateway. Land Use Development Frameworks have been or are being produced, based on local consultation, to guide and prioritise future investments, including land and property acquisition and disposal strategies. For example £23m worth of external funding for regeneration activities in such areas has been generated (£11.88m SRB; £1.09m Single Pot; £2.0m Single Regional Housing Pot – market renewal and £8.0m Home Improvement assistance). Disposal strategies are to be developed for existing Council assets and cleared sites arising from market renewal activity in line with corporate and local regeneration objectives.
76. LIFT – Because of the linkages with the Primary Care Trusts (PCT) through the District Partnerships and the regeneration impact of Joint Service Centres on local neighbourhoods, the department is project managing the Council's corporate accommodation requirements. The three schemes are in Chapeltown, Harehills and Kirkstall and are described later under Customer Services and Cross Cutting Issues.
77. The East and South East Leeds Regeneration Area (EASEL) initiative is a Public Private Partnership (PPP) which covers mainly large social housing estates in the suburbs and large areas of older mixed tenure terraced properties close to the city centre rim. The Wards in the area all fall within the top 10% of the nationally most deprived wards. Because of its large scale, involving 120 hectares of land, the project is likely to be phased over 15 – 20 years and the Council will use its extensive land holdings to secure regeneration of housing, commercial, environmental and leisure facilities. The first phase of 16.84 ha will generate an estimated 814 new residential units (15% s106 affordable) and the £10 -15m capital receipt will be ringfenced and invested back into the PPP. Subsequent phases will include a mixture of housing and commercial development, for the most part on HRA land, the net capital receipts after site clearance from which, could be ring-fenced for further investment in the PPP. Because EASEL covers such a significant part of the city, there is a need to co-ordinate the PPP initiatives with the various asset management pressures and solutions across the wide range of Council and other public services in it. Therefore an Area Asset Management Plan is to be developed for EASEL in the coming year in conjunction with the corporate AMP, which can be reviewed annually together in future years.

From a regeneration perspective there are a series of unfunded aspirations included in this plan, which are the subject of further work to identify the most effective means of delivery. This includes proposals to:

- Enhance principal roads and railway corridors.
- Acquisition of key buildings and ransom strips.
- Provide grants and loans for regenerating vacant buildings.
- Provide match funding for brownfield servicing and derelict land reclamation schemes.

78. Aire Valley Leeds is a major regeneration and development initiative with the potential to create 1m sq.m. of employment floorspace, 2,700 homes and up to 29,000 jobs over the next 10-15 years. The full potential of the area is dependent on major infrastructure provision, public transport improvements and other developments and it is estimated that the necessary transformational change in the area will require investment of some £250m. The strategy involves close working between the public and private sectors, and development of high-value uses which will generate the values necessary to fund infrastructure improvements. Most of the key development sites are in private ownership but several are owned by the Council, including sites fronting the East Leeds Link Road which is due for completion in 2008. Disposals and capital receipts are therefore anticipated from a number of Aire Valley sites.
79. Town and District Centres – Through the development of the Council's Area Management proposals, it has been recognised that commercial centres serving local neighbourhoods also require investment in public infrastructure to maintain their economic sustainability. The Council is implementing a programme of area based schemes which will total £7.5m across the City. However, some of the economic regeneration aspirations highlighted by the programme cannot be funded within the existing budget. As a result it is hoped to extend the programme through a future increase in capital programme provision and through bids to external funders such as the Heritage Lottery Fund and others as appropriate.
80. Community Centres – From April 2007 under the approved Community Centres Review, Area Committees will receive responsibility for all community centres which have previously been managed by several departments. In preparation for the transfer, a planned rationalisation programme has led to the demolition and disposal of a number of under-utilised centres and improvements to nearby facilities. Operational and facilities management arrangements have been put in place for letting and hiring agreements for all occupiers, with service charges, market rents and grant agreements for supported users or services. Area Committees will be asked to agree a schedule of charges and discounts for implementation from April 2007. Proposals for the treatment of capital receipts from disposal of community centres are highlighted in the Capital Strategy. Area Committees will be able to invest their own 'Well Being' funding as well as to seek mainline major maintenance funding to address asset management issues. This plan assumes that £0.75m will come from further rationalisation.
81. The need for identification of sustainable alternative funding for a number of community facilities, leased or owned and managed by community organisations, is necessary due to the ending of Single Regeneration Budget funding from March 2008. This ties in with the Department for Communities and Local Government proposal for ownership transfer of community assets addressed later under Cross-Cutting issues.

Total Capital Requirement	£2.18m
----------------------------------	---------------

Education Leeds

82. **Schools and other education services** – The education support service is run on behalf of Leeds City Council by Education Leeds, which is a wholly owned not-for profit company, which was established in 2001 as a partnership between the Council and Capita, under direction from the Secretary of State for Education and Skills. Over the last five years major improvements have been made both in educational attainment and asset management of the property portfolio.
83. The School's Organisation Plan highlights the changing demographics, from which the falling birth rate has impacted on the size and distribution of the school estate. However this is levelling out in the primary population and over the last five years the Primary Schools Review has resulted in reducing unfilled places through closures and amalgamations to about 10%. This is not expected to rise substantially up to 2011 and the new and refurbished schools are now considered to be sustainable in 20 Primary Planning Areas. The secondary population (11 – 18) will also fall from its 2003/4 peak, but there are only 2% unfilled places overall, which are concentrated in specific parts of the city while there is great pressure elsewhere. This will be progressively relieved in part through the decline in student numbers as the falling birth rate works through the population. However it will also be managed through the Secondary Review process and implemented through the Building Schools for the Future programme.
84. The wider context for education assets is also changing in response to the Children Act 2004 which, through the 'Every Child Matters' and Extended Schools agendas requires integrated working for children and young people's services. Therefore school buildings will go beyond simply being places for the education of statutory school age children. For example 'Extended Schools' should be able to deliver a minimum 'core offer' of support services for children and families in their communities by 2010. This will impact on the suitability, security and flexibility of school buildings. In this respect a Children's trust is to be established for developing a Children's and young People's Plan for 2006 -09 for planning joint working and commissioning of support services.
85. The changing demographics of pupil numbers has been addressed through reviews of the Primary and Secondary School reviews, which have led to surplus school accommodation being identified. Traditionally

the capital receipts arising from disposals of surplus schools have been ring-fenced to the improvement of the school estate.

86. Capital funding solutions for the major asset management issues facing the education portfolio will continue to be sought from all available sources. However a key element of this funding over the next ten years will be addressed through PFI funded programmes. Ten high schools and twenty one primary schools have been delivered through PFI schemes to date with a value of £180m.
87. Therefore the Council and Education Leeds will continue to progress Wave 1 of the Building Schools for the Future Project through to 2010 and as part of the Extended Schools agenda will seek to identify non-school services which may benefit from being incorporated into the project. The first three phases will result in four new build secondary schools and major extensions and refurbishments to a further eleven outer secondary schools to value of 249m. This is likely to be delivered through a new construction partnership, Local Education Partnership (LEP), which is to be procured through competition and it will be capable of handling other large scale public construction projects. The next BSF Wave for Leeds is forecasted to begin in 2013.
88. With regard to the existing stock of schools and other education services, this Plan identifies solutions for the backlog maintenance costs amounting to £37.64m, which is defined as urgent or essential maintenance required within a two year period. This is in line with National Property Performance Management Initiative priority levels 1 and 2 and is consistent with the corporate approach taken across the whole Council property portfolio in this plan and earlier plans. However it is noted that a higher backlog figure of £60m has been identified based on DFES condition categories C and D, which are also priorities on a broader basis.
89. To this end, the Council will earmark £8m over the next four years from its mainstream capital programme funding to Education Leeds for legislative requirements in schools such as fire safety, electrical testing, safety glazing, and asbestos management. In addition Education Leeds have earmarked £6m from its formulaic allocations for the Schools Capital Investment Partnership (SCIP), which directly addresses condition backlog. Also the Primary Capital Programme, which is scheduled to commence in 2009/10, is estimated to deliver further formulaic funding in the level of £4m per annum, which aims to address a number of strategic priorities, including condition backlog.
90. Within the Council's capital programme, the schools have devolved capital allocations of £32m for minor improvement schemes, which target the school's priorities including condition related issues. Because the budgets are controlled by school governing bodies this is treated as third party capital, but may represent a significant level of funding for refurbishment, which includes condition related investment. Over £40m is also allocated to schools for major capital schemes, some of which will reduce associated backlog maintenance issues
91. Therefore, for the purposes of this plan, it is assumed that the essential backlog maintenance figure of £37.64m could be fully funded over the plan period by £18m allocated to Education Leeds, as outlined above, and £19.64m allocated to schools. However this assumes all funding continues in line with previous allocations and is prioritised for condition works. In reality, this may not be the case as this funding may also need to be used to address other strategic priorities, for example suitability and sufficiency. In order to address the £22.36m further shortfall based on the broader DFES priorities, further strategies will need to be developed which could be funded from formulaic capital allocations.

Total Capital Requirement	£0
----------------------------------	-----------

Learning and Leisure

92. **Sports Centres** – The replacement of the Leeds International Pool with a new Swimming and Diving Centre at John Charles Centre for Sport is due for completion in 2007, which was funded from Lottery grant and a capital receipt from sale of the city centre site. This will resolve a major maintenance problem on the existing pool.
93. The Department of Learning and Leisure has reassessed the need to remodel the existing sport centre portfolio to ensure that it is best placed to meet the future needs and demands for sport facilities in the City. In addition, survey information has been updated and incorporated invasive surveys of pool tanks where appropriate.
94. A significant part of Sport's current work is heavily dependent on facility provision from its leisure centres. The asset holdings therefore are almost exclusively direct operational properties. Pressures on the service include:
 - A previous lack of structured capital investment placing excessive reliance on the limited building maintenance revenue budget.

- A need to maintain service continuity by addressing urgent health and safety and DDA requirements.
 - Investment needed to refurbish and remodel facilities to meet customer expectations and retain market share.
 - Fitness provision improvement has been particularly in demand as a response to competition from the private sector.
 - A combination of above factors contributes to spiralling decline in users, income and available revenue maintenance for sport centres.
 - The need to improve the social, economic and environmental well being of local communities through access to high quality sport provision.
95. As a consequence of the above, the Department has assessed the opportunities available for meeting the long-term investment requirement which is estimated at £46.28m. The Sport Capital Investment Strategy has been developed, which proposes to establish a Sports Trust, which will be able to attract external capital investment from a number of sources, manage unsupported borrowing as well as receive mainline Council capital funding. The Sports Trust would take responsibility for managing the delivery of the Sports Service in Leeds and the business plan has established that it could manage unsupported borrowing up to £9.00m over three years. This Plan assumes that backlog maintenance should be addressed as a priority, therefore although use of this borrowing is still to be agreed, it is assumed at the time of writing that the Trust would borrow up to £5.23m in the first instance to address the unfunded element of the backlog maintenance over the three year period. The Council would make available £0.50m - £0.60m per annum in additional capital maintenance from the capital programme thereafter. This Plan then assumes that the development of new facilities will be funded by the remaining £3.77m of borrowing, along with external funding, although this will be the subject of further discussion.
96. In this respect the Service has been successful in receiving an allocation of £30m in PFI credits and an outline business case is being prepared for submission to the Department for Media, Culture and Sport for the replacement of two leisure centres at Morley and Armley. The opportunity for another Leisure Centre in East Leeds at a future date is subject to further review.
97. **Parks and Countryside** – To date Parks and Countryside has realised a number of capital receipts through a process of rationalising surplus assets. This plan assumes that most of the service's capital needs will continue to come from external funding and the recycling of surplus assets. In addition to the existing backlog maintenance requirement of £9.80m, the Parks and Countryside Service has a number of growth aspirations which have been incorporated into this plan. From an investment perspective, the headline issues that remain to be addressed are as follows:
- Outdoor Pitches – An Outdoor Playing Pitch Strategy has been endorsed by Executive Board, which forecasts £40m of investment required over a ten year period for pitch and changing facility improvements, of which 50% on a pro rata basis would be required during the five year asset management plan period to 2012. For the purposes of this plan it is assumed that a range of external funding sources will be secured to meet this investment requirement including Lottery monies, Green Leeds and Section 106 Agreements.
 - Playgrounds - Executive Board has also approved a Fixed Play Strategy establishing the future provision of play space throughout the City. It is estimated that this will require £10m investment into playgrounds over the next ten years, of which 50% on a pro rata basis would be required during the five year asset management plan period to 2012. For the purposes of this plan it is assumed that a range of external funding sources will be secured to meet this investment requirement including Lottery monies, Green Leeds and Section 106 Agreements.
 - Parks – A Parks Urban Renaissance Programme has commenced with £3.7m available for 2005/09. An assessment of the amount required to bring all parks to Green Flag standard is ongoing, along with the level of future revenue maintenance.
 - Cemeteries – The Cemeteries and Crematoria Strategy aims to forecast burial demands over a fifty year period. It has identified the short and medium term need for additional burial space in a number of parts of the city. Work is ongoing to acquire land to extend the existing cemeteries at Lawnswood and Harehills at an estimated cost of £5m. Other smaller cemeteries are to be extended or new ones developed on land already owned by the Council at Horsforth, Garforth and Whinmoor. The strategy's reliance for its fifty year supply in the north east part of the city on a large Council owned green belt site at Whinmoor, is under review. Feasibility work is ongoing to explore the potential for a number of smaller sites within the area, which would require additional investment to acquire and develop suitable land. The crematoria require adaptation to comply with mercury abatement regulations by 2012 at a cost of £1.5m.
 - Allotments - The Department is reviewing its allotments to ensure that the Council continues to provide a service that meets the needs and demands of allotment users. The strategy and the financial implications associated with its implementation will be further developed in 2007.
 - Regeneration – Large scale regeneration schemes over the next five to twenty years in east, west and south Leeds incorporate relocation of greenspace, pitches and parks including provision of new country parks in Kirkstall Valley and Wykebeck valley. Funding proposals will be developed before any final commitment to invest is made. At this stage the assumption is that the required investment will be generated from a range of external sources.

- Estates – Restoration, refurbishment and development of visitor attractions have recently been completed at Kirkstall Abbey and will be completed at Roundhay Mansion in 2007 using Heritage Lottery funds. Work estimated at £1m is the next priority at the important historical estate at Temple Newsam.
98. **Libraries** – From an asset management perspective, the priority remains the implementation of the National Standards, to ensure that the right size of library is in the correct location, is safe, secure and is also accessible in line with DDA. Over the last two years, in order to address issues of backlog maintenance and poor suitability, the Council has progressed a number of new library schemes at Otley, Horsforth, Dewsbury Road, Eastleigh and Armley. The library at Cottingley, which was based in limited leased space, has been replaced by more effective mobile provision.
 99. The successes achieved to date have tended to include an element of rationalisation as part of the overall investment package. Moreover, this plan promotes the continued application of this approach to enable the service to address the asset management issues that the service faces. A prioritised programme of major repairs / refurbishment is now in place, which will significantly improve the suitability of buildings for service provision. Further work is needed to ensure improved access to buildings in compliance with the DDA and the Access to Customer Services Review. Beeston library is currently in an unsuitable building in a poor location. Work is ongoing to relocate the library to an alternative location which will enable delivery of an improved service. A replacement library is also planned for Swillington.
 100. Opportunities for joint service provision in keeping with Closer Working, Better Services are continually being explored and implemented. The libraries at Chapeltown and Harehills are being re-provided and an innovative automated library service is to be piloted at Kirkstall within the LIFT (Local Improvement Finance Trust) Joint Service Centres in these areas. A feasibility study is in preparation to provide a remodelled Garforth Library accommodating the One Stop Centre.
 101. Phase 2 of the Central Library and Art Gallery refurbishment of Municipal Buildings is being planned, relying in part on external funding sources. Options for improvement or relocation of the West Yorkshire Archive Service's building at Sheepscar will need to be considered during 2007.
 102. **Early Years** - To underpin the Government's agenda for improved integrated childcare, it is proposing to fund the provision of a number of integrated Children's Centres in identified areas of social and economic disadvantage. This will involve remodelling and refurbishment of a number of existing centres as well as new builds within the following proposed timescales. The Capital funding of £4.82m for phase 1 over 2004 - 2006 is to create 716 new childcare places. Further funding of £7.4m has been made available for phase 2 over 2006/08. Phase 3 will extend to 2008 - 10. Careful planning will be necessary to achieve this development programme, which will substantially increase the service available in areas of disadvantage and increase the ability of the Department for more integrated provision across a number of service areas eg Jobs and Skills, Libraries etc.
 103. Provision of early years integrated children's services fits well with primary school locations under the Extended Schools agenda. Leased areas in schools should be flexible to allow easier relocation if schools are no longer needed on the same site. Links with the Primary School Review need to be maintained along with future PFI Primary School re-provision.
 104. Successful partnering with Sure Start has included improvements to childcare provision at Bramley, Burley and Little London on Council owned land.
 105. **Jobs and Skills** - Flexible terms of occupation are required for the buildings of this service because it is mainly dependant on external grants such as Objective 2 and Yorkshire Forward and partnerships are already a key feature. In June 2006 New Deal funding was withdrawn from the Service which has resulted in a reduced presence at the East, West and South Family Learning Centres, and consolidation at Eastgate after withdrawal from Leeming House. The extension of Technorth in Chapeltown will be completed in February 2007, which will offer a range of support services aimed at addressing social and economic exclusion in a deprived area.
 106. For the foreseeable future it is desirable that the service has a presence in key regeneration areas of the city and must continually change to react to market forces, employers needs and local unemployment trends as well as, in some cases, contractual obligation. Further external grants and partnerships will be explored to maintain service delivery and offset the risk of further reduction in external funding and the consequent decrease in use of existing buildings.
 107. **Arts and Events**
 108. Town Hall - A feasibility study is in preparation for further development of the Town Hall as an international concert venue.

109. Grand Theatre – Phase 1 of the refurbishment scheme has been recently completed at a cost of £14.5m with funding from the Arts Council and Leeds city Council. Fundraising has now begun for Phase 2 to seek £9.10m from the Heritage Lotter Fund and the Arts Council.
110. City Varieties theatre - A £9.20m refurbishment scheme has been developed based on a £3.00m bid for Heritage Lottery Funding, £5.20m mainline capital from the Council and £1m unsupported borrowing. This may include a commercial transaction with regard to the licensed property on site.
111. Heritage - The collections housed within the City's museums and galleries require public access and displays as well as conservation.
112. A successful lottery bid for £27m is converting the Leeds Mechanics Institute, formerly housing the Civic Theatre, into a new showcase City Museum providing new display and exhibition space and is due for completion 2007. It is also providing funding for a Discovery / Resource Centre to be located near the Royal Armouries on Clarence Dock due to complete later in 2006.
113. The Municipal Buildings, housing the City Art Gallery and Central Library, remains an important city centre listed building in need of major refurbishment and restoration. A plan has been drawn up to provide integrated services, making better use of the space to give improved accessibility and a complete learning experience. It also incorporates proposals to replace the currently inadequate storage provision for the Leeds section of the West Yorkshire Archive currently located at Sheepscar and other unsuitable buildings. It is proposed that public facing elements would be included within Municipal Buildings and an option has been identified to house the main stock in the necessary environmental conditions by extension of the new City Museum Discovery Centre at Clarence Dock. In total the proposals are forecast to cost £37.50m, which will require at least £3.80m of Council funding and the balance coming from third party sources. Phase 1 of this development is underway to improve access, provide a shop and café in the library, improved entrance to Art Gallery and exhibition space in former Art Library. Possible partnership funders for further development are the Henry Moore Foundation, Arts Council, Yorkshire Forward etc and a Heritage Lottery bid is in preparation.
114. Feasibility studies are underway to improve facilities and services available and resolve outstanding maintenance at Thwaite Mills and Armley Mills Museums.
115. **Youth Service** – Under the corporate review of Community Centres, the transfer of management responsibilities for the buildings to Neighbourhoods and Housing Area Management will be completed during 2006/07. The Youth Service, has reassessed its need for dedicated building provision and it will continue to explore joint use of other buildings wherever possible to encourage more integrated services and increased rationalisation of buildings.
116. The Service has undertaken a major organisational review refocussing Service priorities to reflect the modern Youth Service agenda as defined in "Transforming Youth Work". There will be significant changes to the number and type of delivery points across the city, which has resulted in the Youth Service producing a strategy which aims to:
- Operate a quality Youth Hub in each area dedicated to services for young people;
 - Make the best use of the expertise and resources of local communities and voluntary groups;
 - Booking space on a needs basis within centres managed by other Departments and Services eg libraries, sport and community centres and schools;
 - Increasing the use of mobile provision instead of buildings.
117. An assessment is in progress as to service needs of 'VINE', the Inclusive Learning Service, which provides support for severely physically and mentally disadvantaged people including young people. The service is split between the Blenheim Centre and West Leeds Family Learning Centre, which is unsuitable for the existing needs. The option to relocate the whole service to West Leeds is currently being explored.

Total Capital Requirement	£16.60m
----------------------------------	----------------

118. **Social Services** – As a result of the Children Act 2004 and the whole change agenda of Every Child Matters and the 2006 Adult Care White Paper 'Our Health, Our Care, Our Say', a transformation process has been commenced. A new corporate Children's Service has been established to guide the development and implementation of a Children's Trust and the Children and Young People's Plan for 2006 -09 aimed at integrating the social care, health and education services for children. Adult Services are moving towards commissioning of services more than direct provision.
119. A number of investment demands are evident within Social Services' portfolio, namely:
- ❑ **Hostel accommodation for learning difficulties and Mental Health** – The Council has been successful in securing £60m of PFI credits to reprovide its existing hostel accommodation to a less institutional model which promotes more independent living within the community. The Independent Living Project (ILP) will provide over 40 group homes in small bungalow or flat developments on Council owned sites across the city between 2008 – 2010, which will replace 21 hostels.
 - ❑ **Children's Services** – Three supplementary bids have been submitted for children's services for delivery as part of existing PFI projects which are still at the planning stage. The priority bid is for £5.8m PFI credits as part of the ILP to provide two units of specialist accommodation for young people with a learning difficulty. One unit would be a new provision to address a gap in service provision and the other would replace an existing facility in need of refurbishment. The second and third bids are in respect of additional facilities within a BSF scheme (£4.77m) and a Leisure Centres scheme (£2.18m) respectively.
 - ❑ **Young People's Secure Unit** – This is a regional facility which operates on a fee earning basis, but will need investment if it is to comply with current standards. There is also an opportunity to make provision for girls. An option appraisal is being carried out to determine the preferred solution. Land acquisition is likely to be required, which this plan assumes would be funded from the capital receipt from the current Eastmoor site.
 - ❑ **Residential Care for Older People** - In terms of social care, the strategy for older people aims to commission more external support services to enable people to live independently by choice as long as possible and by partnership with registered social landlords for extra care housing and day care. The Department may also seek to redevelop a number of residential care homes to provide more EMI beds.
 - ❑ **Adult Training Centres** - The Council needs to improve the services provided by the existing eight Adult Training Centres. Option appraisals and consultations are required to establish whether these facilities are capable of delivering a modernized service or whether other solutions are more appropriate. Option appraisals are still to be carried out.

Total Capital Requirement	£2.06m
----------------------------------	---------------

City Services

120. **District Roads** – Previous versions of this Plan have highlighted the need for the Council to improve the quality of district roads and additional funding of £12.6m has been made available over the last two years. However although the physical amount of remaining backlog highway maintenance has been reduced, the cost of addressing it has increased. Currently the total backlog maintenance requirement has been costed at £68.06m and in line with prioritisation of backlog maintenance generally, this plan maintains the cost of urgent and preventative work at £15m, for which capital funding is available.
121. **Waste Management** – In order to meet its long term statutory landfill and recycling targets the Council has developed an Integrated Waste Strategy for Leeds. In order to deliver the major elements of the strategy, a PFI Expression of Interest has been submitted to the Department for Environment Food and Rural Affairs for £130m to support the funding of an Energy from Waste Facility and a Waste Transfer Facility. The project delivery timetable anticipates the procurement contract closure in mid 2009 and construction to be completed by the end of 2011. Securing sites and planning permissions represents the most significant risks to the successful delivery of the project. Within the criteria of the draft Waste Development Plan Document, which forms part of the emerging Leeds Local Development Framework, the Council has commissioned a robust and comprehensive district wide site selection exercise to identify sites which could be suitable for major waste facilities. Based on the study, the Council is developing a strategy for securing the necessary land for these purposes and gaining planning permission in 2009 to coincide with the PFI contract closure.
122. New recycling facilities are also proposed under the Integrated Waste Strategy, which sit outside the scope of a PFI project and funding options including unsupported borrowing are to be evaluated. Such facilities include Materials Recycling (£14m), In Vessel Composting (£4m) and Green Window Composting (£0.7m) and procurement could start earlier than the PFI proposals.
123. Subject to securing a suitable alternative site a new Recycling Centre is planned in the south east of the district to replace the Gamblethorpe facility following closure of the landfill site of which it is part. The cost is estimated to be £1.00m which is assumed to be funded from mainline capital.

Total Capital Requirement	£14.66m
----------------------------------	----------------

Development

124. **Economic Services** - Leeds aims to be recognised as a major European city. Therefore it is continuing to invest in city centre projects to further enhance its environment and attractions and project its image both nationally and abroad.
125. Landmark Leeds - As the lead agency in the City, the Council has a key role to play in its physical redevelopment. Within the context of this Asset Management Plan, the Council has committed £5.80m of its in-house capital resources to finance a number of public realm developments. This includes City Centre works to Lands Lane, Dortmund Square, Commercial Street, Central Square and Albion Place. Maintaining the competitiveness of the City Centre for shopping, leisure and commercial purposes is essential for the local and regional economy. Therefore over the next five years, further public realm investment of £20m is assumed, funded in partnership between the Council, Yorkshire Forward and S106 planning agreements.
126. Tourism – Gateway Yorkshire (Tourist information Centre) is the first place visited in Leeds by people arriving at Leeds City Station. Having been in operation for eleven years it is now in need of considerable refurbishment. Options have been costed between £0.31m and £0.56m.
127. Holbeck Urban Village Regeneration – This is an area to the immediate south of the city centre which is characterised by historic buildings which were in the cradle of the industrial revolution. Because of its unique location and character, a major programme has been developed in partnership with Yorkshire Forward and private sector developers. Over the next ten years the regeneration proposals as an Urban Village with residential, creative media and business communities at its heart are expected to attract investment of £800m and create 5,000 new jobs. In order to create the right environment through public realm proposals, the Council will need to consider the extent to which it can match fund development proposals, which may include the Council providing contributory funding along with Yorkshire Forward.
128. Aire Valley Employment Action Area (AVEA) takes in the largest strategic employment site in West Yorkshire, which will be released for development on completion of the East Leeds Link Road connection to the M1 motorway in 2008. The Council secured Department of Transport funding for the road by commitment of ring-fenced capital receipts from its land disposals and other land owners' contributions.
129. Small Industrial Units - the Council has reviewed the condition and performance of the Small Industrial Units portfolio. Whilst the importance of its economic development function is confirmed, it has been concluded that without significant capital investment by the Council, the current service is not sustainable. Such investment is unlikely to be forthcoming and therefore a marketing exercise has been commenced to establish the level of interest in forming a partnership with the private and or voluntary sectors for future management and development of the portfolio. Further work will be carried out in 2007 to explore the potential for such partnership working. This would build on the redevelopment proposal for St Anne's Mills utilising the receipt from disposal of Abbey Mills. This Plan assumes that any financial contributions will come via a rationalisation of the portfolio. Land for new business incubator units has also been identified in the Aire Valley Employment Area. The Council has recently secured £15m investment for the Local Enterprise Growth Initiative (LEGI) for a three year period and it is possible that some of this funding could assist in development of prioritised enterprise needs through this vehicle.
130. **Asset Management** - As earlier described the Corporate Landlord assessment and implementation will represent a significant pressure on the service over the coming year at the same time as other major projects.
131. Leeds Bradford International Airport (LBIA) – This is one of the Council's most valuable investment assets. The airport company is wholly owned by the West Yorkshire Local Authorities, with Leeds owning a 40% shareholding. The airport is a highly significant asset for the sub-region and although the authorities have played an important role in its growth and success, its current ownership structure is likely to limit its full future potential. Therefore The Council, in partnership with the other shareholders and the Airport Company, has concluded that the Airport would be best served by the introduction of a strategic investor who could optimise the potential for growth in an increasingly changing and international market and deliver the necessary capital investment. Accordingly a project board of the stakeholders has been established with a view to progressing a disposal in 2007. The use of the receipt will provide a significant opportunity for the Council to reinvest in key corporate plan objectives not otherwise achievable.
132. Markets – The markets play an important role in supporting the healthy eating agenda and encouraging small businesses. The Council has a long-term aspiration to deliver significant capital investment into Kirkgate Market, which has been estimated to cost £20m however this would place a considerable burden on the Council's capital programme. Therefore, subject to further consultation, a marketing exercise is to be carried out to explore the potential to introduce external investment through partnership with the private sector. In addition, this plan also incorporates £0.26m of Council funding to refurbish Pudsey Market in 2007.

133. Arena – The Vision for Leeds identifies the need to provide flagship facilities and attractions which can host national and international events in the City. An arena project is supported by Yorkshire the Leeds Cultural Partnership and Leeds Chamber of Commerce. With support from Yorkshire Forward, the Council commissioned a study into new cultural facilities for the city, including concert and conference facilities. A further study by specialist consultants is now being undertaken to explore options for funding and development of an arena and upgrading Leeds Town Hall to a first class concert venue. It is anticipated that a level of public subsidy will be required to implement such proposals, although an arena development would be led by the private sector.
134. **Strategy and Policy** – Where Section 106 planning contributions agreements are made by developers instead of on-site provision for greenspace, affordable housing, transport infrastructure, education and other community benefits and the monies can be pooled, the Council will consider how S106 monies can be applied to corporate priorities within the locality.
135. A65 Quality Bus Initiative – Department of Transport support of up to £20.746m has been given at 'Programme Entry' stage. A further £814,00 design cost has been approved from the Local Transport Plan block allocation with a view to a possible start in 2009 and completion in 2011.
136. Bus Rapid Transport – This proposal is to replace the unsuccessful Supertram bid, which has left Leeds as the largest city in Europe without a light rail network. West Yorkshire Metro will submit an outline business case in late 2006 to the Department of Transport (DoT). This seen as an essential means of providing an improved means of public transport if a realistic alternative is to be offered against the car.
137. **Design Services** - Following competition, the Council has entered into a Strategic Design Alliance with major design partners for both architectural, design (Jacobs) and engineering services (Mouchell Parkman) to provide construction solutions of the highest design, quality and sustainability.
138. Jacobs – The Strategic Design Alliance has been forged between Leeds City Council and Jacobs, a team of international design consultants. The partnership has been initiated to ensure the council continues to deliver first class design services for future developments across the city. Working in partnership with the council's in-house Architectural Design Service, Jacobs will share projects as a team to provide a full range of professional architectural and design related services for all the council's traditional construction projects including schools, community leisure, cultural facilities and highways.
- Jacobs, a subsidiary of Jacobs Engineering Group Inc, have over 4,500 staff based in 50 offices in the UK and 35,000 staff worldwide. Jacobs are a leading technical and management consultancy operating in property, transport, environment, facilities, defence and energy, with partnerships and outsourcings markets both in the UK and Internationally. The company already provides professional design services in partnership with a number of local authorities and has developed award winning designs including Exeter Crown Courts and the Buckinghamshire Museum redevelopment.
139. A three year partnership for engineering services with Mouchell Parkman also delivers current major infrastructure schemes to drive the city forward including:
140. Inner Ring Road Stage 7 - (final Ring road connection with the motorway to the south and east of the city) with capped DoT budget of £50.538m for completion by December 2008. Most recent estimates suggest funding gap of £1.022m, which would have to be funded by the Council.
141. East Leeds Link Road - (between Ring Road and M1 motorway south east of the city referred to above) with £34.114m budget including capped DoT budget of £16.152m, £10.752m from adjoining private landowners and £7.21m from the Council. Scheduled to start in November 2006 and complete November 2008. No current cost overrun expected.

Total Capital Requirement	£19.46m
----------------------------------	----------------

Chief Executive's

142. **Customer Services** – Following the Best Value Review of Access to Services, the Council developed its Customer Strategy 2005 – 08 which seeks to deliver a step change in the way in which its services are delivered to customers. From an asset management perspective two areas of the service are key to this process of change, namely face to face service delivery and the application of contact centre technology.
143. In terms of face to face service delivery, the Council is seeking to develop its network of One-Stop Centres and Joint Service Centres to ensure that, in deprived parts of the City, face to face contact is available to address some of the more difficult and complex issues arising. In part, the Council intends to achieve this

through the application of £15.70m of PFI credits for which the Outline Business Case has now been approved and occupation is expected in Autumn 2008.

144. With regard to technology, the Council is improving its approach to telephone and electronic access to services through its Channel Strategy to widen the choice of customer contact channels through use of information technology. This will promote customer self – service and enable use of the cheapest appropriate channel, while focussing resources to deal with the more difficult and complex issues often presented by socially excluded groups where face to face contact is necessary. Accordingly, a new Corporate Contact Centre has been opened in leased third party accommodation in the city centre as the means of delivering the property solution. The cost of £1.26m was funded from the Capital Programme.

Total Capital Requirement	£0.01m
----------------------------------	---------------

145. **Cross-Cutting Issues**

146. **City Centre Office Review** – The Council successfully implemented a city-centre office reorganisation project in 2003/04, which reduced total accommodation by 6%. City centre office accommodation is now operating close to its optimum efficiency. Moreover, further efficiencies of any significance will only be possible by adopting more flexible forms of working. The IT Network Infrastructure Project has released the opportunity to explore the opportunities arising from mobile, flexible and homeworking, the principles of which have been embraced by all departments. Accordingly, the Asset Management Unit and Corporate Services Department will assess the opportunities for implementing flexible working proposals, which have the capacity to provide operational and financial efficiencies for the Council. The Council currently occupies 24,286sq m (261,409 sq ft) of city centre office space on short to medium term leases as a result of reactive response to pressures for additional accommodation. During 2007 the Council will be reviewing its city centre accommodation and the scope to take a more strategic approach to provision of accommodation for both public facing and back office staff.
147. **Joint Service Centres** – Local Improvement Finance Trusts (LIFT) are a Department of Health initiative which aims to deliver improvements in the quality of the Primary Care estate and also to encourage a greater degree of integration in the health / public sector.
148. The Council's Executive Board has given approval to the Local Authority participating in the Strategic Partnering Agreement and entering into Level 2 participation in the Leeds LIFT project. In addition, during 2004 the Council took a minority shareholding in Leeds LIFT Co.
149. Level 2 involvement means that the Council will participate in the Strategic Partnering Agreement, without exclusivity. Involvement at this level gives the Council a continuing input to the Leeds LIFT through its membership of the Strategic Partnering Board, and preserves for the Council, without obligation, some right to seek to enter Lease Plus Agreements at some stage in the future.
150. In essence, LIFT is a new method of procuring capital infrastructure projects, which sits alongside existing routes such as mainstream capital developments and PFI. Moreover, LIFT affords the potential to integrate Council services with other public sector providers, particularly where synergies exist with our partners in the health sector.
151. To this end, the Council has participated in two Tranche 1 LIFT schemes, namely the provision of an Integrated Children's Centre in Armley and the development of office accommodation for Social Services in the Extended Care Centre planned for Woodhouse. The Council has also assisted PCTs in land assembly, for other Tranche 1 and 2 schemes by disposing of key sites to Leeds LIFT Co at Beeston, Yeadon, Osmondthorpe and Wetherby by private treaty on a market value basis.
152. The Council has also committed to use its £15.7m PFI credits for Joint Service Centres, to provide face to face contact in three inner city locations (Chapelton, Harehills and Kirkstall) to develop the facilities through LIFT Tranche 3. In addition to PCT front line health services, the Council Joint Service Centres include Customer Services for face to face enquiries and other public facing services such as libraries, social services and environmental health, together with voluntary sector credit union facilities. The Joint Services Centres are programmed to open in Autumn 2008.
153. **Building Conservation** – As the major land and property owner in the City, the Council has a significant role to play in the management of heritage assets, which contribute to the general quality of life. The quality of the built environment can have a significant impact on the social, cultural and economic success of local communities. Moreover, in line with English Heritage's guidance on the management of public heritage assets, it is recognised that the Council needs to set a good example as a custodian of listed properties.
154. Currently, the Council owns in excess of 150 listed buildings and structures, many of which are held as heritage assets by the Learning and Leisure Department. In addition, of the 150 plus buildings and

structures, in 2005 some 26 appeared on the Buildings at Risk Register produced by the Council, as planning authority. This accounted for 28% of the total Buildings at Risk in Leeds. It is, therefore, apparent that Local Authority had a high number of properties on the Buildings at Risk Register.

155. As part of the 'Closer Working Better Services' agenda, the Council has brought together its planning function together with the corporate landlord property ownership role within the Development Department. With this in mind, the Council has sought to address the issues relating to each of the 26 properties at risk. To this end 6 of the Council owned properties at risk have been disposed of for refurbishment, but two new properties have been added to the list. Therefore an action plan is periodically reviewed at the corporate Asset Management Working Group, when departmental heads of property can report progress with planning colleagues present.
156. Furthermore, it is recognised that each property at risk is unique in its own right and as such the solution will also have to be bespoke to each particular circumstance. Sometimes public pressure to retain such assets, after they are no longer needed for service delivery and budgets have been re-aligned, can contribute to the problem by delaying the disposal process which often results in deterioration of the property through vandalism, theft or arson while vacant. Therefore from an asset management perspective, if there are no service reasons for owning a particular listed building, its prompt disposal for an economic use is the favoured solution in order to generate private sector funds for its refurbishment and subsequent maintenance as soon as possible. However, for operational listed buildings, it is planned that any capital works that need to be undertaken by the Council will be financed from the Priority Maintenance Fund in the first instance.
157. **Community Ownership of Assets** – The Council seeks to empower community organisations to underpin the creation and maintenance of strong and prosperous communities. To this end, the Council has traditionally granted a range of leases of land or buildings to community organisations, which are aligned to delivery of strategic outcomes set out in the Council Plan. Where a request is received for property at less than market value, it is evaluated through the Council's 'Less Than Best Consideration' policy, which assesses the capital opportunity cost of the proposal through a project justification and scoring system to ensure that it is appraised on a consistent basis and satisfies Council Plan objectives. Organisational capacity, financial and constitutional safeguards and call on revenue resources are included within the appraisal system. Such support has often enabled an organisation to lever in external funding or other forms of support in developing new community facilities. Other organisations without the capacity to manage and fund their own facilities are supported through the community lettings policy, which is funded by grant aid from sponsoring departmental revenue budgets.
158. In relation to the Quirke Review of Community Ownership of Assets and the Government White Paper on Strong and Prosperous Communities, through its Area Management role the Council will consider the extent to which requests to transfer the ownership of community assets are in line with the Community Centre strategy, which is aimed at optimising the distribution, level of usage and quality of community facilities across the district. Where necessary the Council will commission further area based reviews of community facilities to evaluate the strategic fit of requested transfers.
159. In a recent example, Chapeltown Community Centre Action Group requested the transfer of ownership of Council land for erection of a new community centre. The land in question is proposed for development as one of the new Joint Service Centres for public facing Council and PCT services. The Council commissioned a review of community facilities in the area which identified fifteen buildings, many of which are underused and concluded that, rather than creation of a new facility, more measures need to be put in place to inform local people what is available and make better use of the existing resources.
160. In line with its 'Less Than Best Consideration' policy, the Council will consider the use of its powers to transfer ownership taking into account the benefits of community management, wider corporate objectives, opportunity costs, the requirement for refurbishment capital and its availability from external sources or mainline capital funding.

OPTION APPRAISAL

161. Given the issues highlighted above, the Council has considered a number of generic options that will help it to address the asset management problems that it faces. The options include:
 - Existing in house management and traditional Council investment.
 - Management contracts with other public sector bodies.
 - Prudential Accounting (borrowing).
 - Companies at Arm's length from the Council.
 - Joint Venture Companies.
 - Non Profit Distributing Organisations (Trusts).
 - Public, Private Partnerships and Private Finance Initiatives.
 - Grants from external organisations.
 - Outsourcing to the private sector.
 - Rationalising the Portfolio.
 - Hot Desking & Working from Home.
 - Shared Accommodation eg LIFT.

162. From the options detailed above, the Council has identified a preferred mix of solutions to resolve the asset management problems that it faces and to close the gap between the current provision and future requirements of the property portfolio. An overview of the most significant problems addressed through this process is detailed overleaf. In addition, the preferred mix of solutions that has been proposed has taken cognisance of the consultation that has been undertaken and detailed earlier.
163. This preferred mix of solutions has been arrived at following an assessment of the Council's current and future capital resources. In addition to the above, the Council will continue to appraise new property related capital schemes over the asset lifetime against corporate objectives, via its capital scoring matrix. The option appraisal methodology for large-scale new build and refurbishment projects was introduced following the best value review of Asset Management that took place in 2001-2002.

Financial Planning

164. The Council will need to implement a mix of solutions to help generate the capital required to eliminate its backlog maintenance problems and meet the expectations of departments for growth in their capital programmes.
165. The General Fund issues are costed in appendix 2, where it is stated that the likely net additional cost of remedial works and growth was of the order of £1,036m. Set against the capital requirement detailed above, the Council has considered the level of 'flexible' resources beyond the existing Capital Programme 2006-2010, which it expects to have available up to 2011-2012 and these are shown in Table 5 below.

Table 5: An Assessment of the Additional Capital Resources Available 2010 – 2012 beyond the Current Capital Programme

	2010/11	2011/12	2007/12	Totals
Single Capital Pot	4.70	4.70		9.40
Capital Receipts	7.50	7.50	20.00	35.00
Totals	12.20	12.20	20.00	44.40

166. It is assumed that a 10% contribution to backlog maintenance of £9.40m could be made available from the anticipated £94.31m Single Capital Pot funding over the plan period which lies beyond the capital programme.
167. It should be reiterated that the Council's ability to raise 'flexible' capital resources (ie those which are not linked to specific capital schemes) is limited, with the main source of such resources being capital receipts. Previous Asset Management Plans have made conservative capital receipt forecasts up to 2010, although the plan has also relied upon additional capital receipts through rationalisation. Because the Council's ability to continue raising capital receipts becomes more difficult as time goes by, the capital receipts forecast for 2010 to 2012 has been reduced to £7.50m per annum, but receipts of a further £20m have been included to take into account the likelihood that a number of high value, but difficult to forecast, strategic capital receipts should be completed some time within the extended plan period.
168. The consequence of this adjustment is a capital receipt forecast for the period to the end of financial year 2011-2012 of some £35.00 m, which when combined with the Single Capital Pot (£9.40m) gives a total forecast of £44.40m in 'flexible' resources available for supporting the future capital programme during the plan period.
169. However the fact that the maintenance backlog solution will take up to 4 years to implement creates a further problem. The figure of £89.68m, which is the cost of resolving the General Fund backlog problems, is calculated at 2005 prices. If the backlog works are spread over a 4-year period through to 2010-2011 then the additional cost relating to construction industry inflation will also have to be met. If the assumption is made that these works are spread evenly over a 4 year period and that inflation is added then a further £6.39m has been included to the bill giving a total cost of £96.07m, which has been added to the Solutions Matrix at appendix 2.
170. In addition to the identified costs of backlog maintenance and growth aspirations, the current level of planned capital programme over-programming of £50m has also been included, which leads to a total capital requirement of £1,036.49m.
171. The funding of this high level of resource requirement is primarily through use of innovative approaches and use of flexible resources from capital receipts to lever in third party capital and unsupported borrowing.
172. These proposals have been incorporated into the 'Solutions Matrix' in appendix 1 to show how, over time, the Council might resolve its capital funding pressures.
173. However, it is apparent that this is no short term 'fix' to the capital funding problems which the Council faces. Moreover, PFI/PPP and Trust type solutions can take several years to set up and the £44.40m of

'flexible' Council resources assumed in the solution is raised over the 5-year period from 2006-2007 through to 2011-2012. In other words, as a minimum the Council is looking at a 5-year solution and during this period a highly disciplined and focussed approach to capital investment will be required. In addition the Council will need to generate an additional £46.95m of resources from additional rationalisation to balance the Programme through continued property reviews.

Therefore the necessary resources identified to fund the forecast costs of £1,036.49m are shown in table 6 as follows:

Table 6	£M	£M
LCC Mainline Capital:		
<input type="checkbox"/> Asset Management capital maintenance allocations	69.14	
<input type="checkbox"/> Single Capital Pot	9.40	
<input type="checkbox"/> Capital Receipts	35.00	113.54
In addition, the Solutions Matrix at Table 17 proposes that the following resources could be realised ³ :		
Specific Rationalisation Savings/Capital Receipts		
<input type="checkbox"/> Rationalisation to support essential maintenance	8.75	
<input type="checkbox"/> Rationalisation to support growth proposals	27.97	36.72
Unsupported borrowing		
<input type="checkbox"/> Borrowing to support essential maintenance	6.23	
<input type="checkbox"/> Borrowing to support growth proposals	22.47	28.70
Third Party Capital		
<input type="checkbox"/> Third Party Capital to support essential maintenance	19.64	
<input type="checkbox"/> Third Party Capital to support growth proposals	790.94	810.58
Total Resources Available		989.54
Resources Required		1,036.49
Additional rationalisation necessary for AMP delivery		46.95

Property Reviews

174. The Council will generate the additional £46.95m of flexible resources from additional rationalisation to balance the Programme through continued property reviews. Departmental Asset Management Plans have formed the basis by which departments and the Asset Management Unit have continued to review the Council's property holdings. Moreover, many of the actions highlighted above have been undertaken as a consequence of the departmental planning process. In addition, the property review process also includes the use of the property database and the application of performance measurement. The introduction of a corporate landlord structure will assist this process. In particular the Council has:

- Considered the appropriateness of its property portfolio at an individual service level.
- Measured the space utilisation of its staff accommodation.
- Instigated a review of the management framework that promotes and encourages a corporate approach to property, involving all service departments and which will lead to a Corporate Landlord structure.
- Collated all Council property onto a single database which highlights vacant/surplus property.
- Plotted all of the Council's properties on its GIS system to enable a spatial analysis of the portfolio to be undertaken.
- As part of the best value review of Asset Management, a pilot Land Holdings Review project has begun to identify and release surplus, or under utilised property for disposal. The freeing up of technical resources for the project is facilitated by the introduction of the corporate property database and by review of departmental priorities against corporate objectives.

SUMMARY

175. This document serves to highlight the extent of the progress made by the Council in the implementation of its ten-year Asset Management Plan and moving to a five year rolling programme and beyond to continue long-term planning. The present solution will involve a mix of capital resources, including a substantial proportion of third party capital. In addition, to bridge the funding gap that is still apparent, the Council has set realistic capital receipts targets for the disposal of property released through the asset management process.
176. Consequently, this document recommends organisational changes and a possible solution mix, which over the next five year period, will address the asset management issues faced by the Council including £110m of disposals through rationalisation.
177. This Plan will be subject to regular review to ensure that the Council maintains a strategic approach to the management of its assets.
178. This will involve the Council working towards the following outcomes which will carry forward the Asset Management Plan into a new phase:
- Housing Revenue Account - integrating the high level asset management implications arising from the HRA social housing decency programmes and clearance of unsuitable housing stock. During this period the reorganised Arm's Length Management Organisations' own asset management plans for the housing stock under their control, will be incorporated into the corporate asset management plan.
 - Affordable Housing – the Council will be developing a mechanism to maximise the delivery of a range of affordable housing opportunities to assist people onto the housing ladder by making available Council land on a strategic long term basis.
 - Regeneration – development of its first Area Asset Management Plan for the EASEL regeneration area of east and south east Leeds. This will involve consideration of its cleared social and private sector housing market renewal sites within the Council's Neighbourhood Renewal proposals. It will also involve working with the Council's partners to co-ordinate asset management actions to achieve shared objectives. The EASEL Area AMP will be incorporated into the next corporate asset management plan to ensure that its resource implications are built into the overall City wide solution.

ASSET MANAGEMENT PLAN SOLUTIONS MATRIX - 2006 / 07 TO 20011 / 12													
GENERAL FUND £M		FUNDING OF ESSENTIAL BACKLOG MAINTENANCE FOR EXISTING PROPERTIES					FUNDING OF NEW GROWTH PROPOSALS - SOURCES OF ADDITIONAL CAPITAL					Total Additional Capital Required from all Sources (1) + (6)	Additional Call on LCC Mainline Capital Programme (5) + (10)
		COST	RESOURCES POTENTIALLY AVAILABLE			NEW LCC CAPITAL	COST	RESOURCES POTENTIALLY AVAILABLE			NEW LCC CAPITAL		
DEPARTMENT		Essential Backlog Maintenance March 2006 (1)	Asset Management Capital Programme 2006 - 11 (2)	Third Party Funding / Borrowing (3)	Rationalisation / Capital Receipts (4)	Net Backlog Capital Required (5)	Unfunded Deptmtl Growth Priorities (6)	Third Party Contributions (7)	Rationalisation / Capital Receipts (8)	Unsupported Borrowing (9)	Net Growth Capital Required (10)		
City Services:													
	Depots & offices	0.50	0.00			0.50					0.00	0.50	0.50
	District Roads	15.00	15.00			0.00					0.00	15.00	0.00
	Principal Roads					0.00	290.00	290.00			0.00	290.00	0.00
	Car Parks	0.00	0.00			0.00	0.75		0.75		0.00	0.75	0.00
	Refuse Collection	0.00	0.00			0.00					0.00	0.00	0.00
	Waste Management	0.17	0.00			0.17	162.00	130.00		18.70	13.30	162.17	13.47
	Civic Buildings	2.88	0.28			2.60					0.00	2.88	2.60
	Misc Props	0.20	0.00			0.20					0.00	0.20	0.20
	AMG Allocation	0.00	2.11			-2.11					0.00	0.00	-2.11
Chief Executives:													
	One Stop Centres	0.25	0.00			0.25					0.00	0.25	0.25
	AMG Allocation	0.00	0.24			-0.24					0.00	0.00	-0.24
Education Leeds:													
	Schools / other services	37.64	18.00	19.64		0.00				0.00	0.00	37.64	0.00
Neighbourhoods and Housing:													
	Housing GF	0.91	0.00			0.91	0.18				0.00	0.00	0.00
	Community Centres	2.93	0.00		0.75	2.18					0.00	2.93	2.18
	Regeneration	0.00	0.00			0.00	193.87	175.14	18.73		0.00	193.87	0.00
	AMG Allocation	0.00	1.09			-1.09					0.00	0.00	-1.09
Learning & Leisure:													
	Parks & Countryside	10.36	0.45		8.00	1.91	46.00	41.65		0.00	4.35	56.36	6.26
	Sport	9.20	3.97	5.23		0.00	3.77			3.77	0.00	12.97	0.00
	Arts & Heritage	1.00	0.19	1.00		-0.19	54.80	41.15	0.00		13.65	55.80	13.46
	Jobs & Skills	0.37	0.08			0.29					0.00	0.37	0.29
	Libraries	1.89	0.56			1.33					0.00	1.89	1.33
	Youth	0.29	0.11			0.18					0.00	0.29	0.18
	Early Years	0.54	0.00			0.54					0.00	0.54	0.54
	AMG Allocation	0.00	5.46			-5.46					0.00	0.00	-5.46
Development:													
	Economic Services	0.45	0.00			0.45	97.30	78.00	3.74	0.00	15.56	97.75	16.01
	Asset Management	1.45	0.00			1.45	20.25	18.00	0.25	0.00	2.00	21.70	3.45
Social:													
	Childrens Services	0.30	0.00			0.30	21.50	17.00	4.50	0.00	0.00	21.80	0.30
	Miscellaneous	0.23	0.00			0.23					0.00	0.23	0.23
	Learning Disabilities	1.63	0.59			1.04					0.00	1.63	1.04
	Mental Health	0.17	0.00			0.17					0.00	0.17	0.17
	Physical Disabilities	0.16	0.00			0.16					0.00	0.16	0.16
	Older People	1.16	0.00			1.16					0.00	1.16	1.16
	AMG Allocation	0.00	1.00			-1.00					0.00	0.00	-1.00
	Miscellaneous funding					0.00					0.00	0.00	0.00
	Priority Major Maintenance contribution		1.62			-1.62					0.00	0.00	-1.62
	DDA Access Fund		4.31			-4.31					0.00	0.00	-4.31
Subtotals		89.68	55.06	25.87	8.75	0.00	890.42	790.94	27.97	22.47	49.04	980.10	49.04
Inflation 2006 - 2008		6.39				6.39					0.00	6.39	6.39
Capital Programme Overprogramming							50.00				50.00	21.60	50.00
Priority Major Maintenance balance			14.08			-14.08							-14.08
Single Capital Pot 2009-12 contribution				9.40		-9.40							-9.40
Future Capital Receipts Programme 2009 - 2012								35.00			-35.00		-35.00
Resources Available			69.14	35.27	8.75			790.94	62.97	22.47			
TOTAL COST & RESOURCES AVAILABLE / REQUIRED		96.07		113.16		-17.09	940.42		876.38		64.04	1036.49	46.95

Additional Asset Rationalisation Target £46.95m

Solutions Matrix Explanatory Notes:

ASSET MANAGEMENT PLAN PERIOD- Rolling 5 year plan period 2006/07 - 2011/12

FUNDING OF ESSENTIAL BACKLOG MAINTENANCE FOR EXISTING PROPERTIES:Funding of essential maintenance required to bring properties to a standard where future planned maintenance funding will be sufficient to maintain the fabric.

(1) Essential Backlog Maintenance - Urgent or essential maintenance required within 2 years to address health & safety, legislation or prevent serious deterioration of the fabric. Where very large scale works and sums are involved (eg Schools, Sport and Roads), for practical reasons it is assumed that these works will need to be procured over a 4 year period. Medium term planned maintenance is expected to subsequently maintain the fabric.

(2) Asset Management Capital Programme 2006 / 11 - Existing capital programme allocations which have been identified to deal with backlog issues during the 4 year capital programme period.

(3) Third Party Capital Funding - Other capital sources which have been identified to deal with backlog issues up to a 4 year period (eg schools devolved capital for minor B list refurbishment schemes, Single Capital Pot contributions and Unsupported Borrowing).

(4) Rationalisation / Capital Receipts - Receipts from disposal of property released as a result of rationalisation schemes to reduce the stock of buildings with condition or suitability problems, where not already included in the capital receipts program

(5) Net Backlog Capital Required - Net capital requirement to deal with essential backlog maintenance over a 4 year period after allowing for existing funding sources (1 - 2+3).

FUNDING OF NEW GROWTH PROPOSALS - SOURCES OF ADDITIONAL CAPITAL:Funding of new capital expenditure proposals for which departments will seek corporate support and funding, where Outline Business Case not yet approved and/or not yet included in mainline capital programme.

(6) Unfunded Growth Priorities - Total cost of new capital expenditure proposals where not included in mainline capital programme or no Outline Business Case approved.

(7) Third Party Contributions - External funding sources identified as contribution to scheme costs (eg PFI credits, lottery and other grants, S106 payments).

(8) Rationalisation / Capital Receipts - Receipts from disposal of surplus property released as a result of the scheme where not already included in the capital receipts programme.

(9) Unsupported Borrowing - Borrowing in line with the Prudential code where interest payments can be supported from a sustainable income stream arising from the scheme.

(10) Net Growth Capital Required - Net capital required for new scheme proposals after allowing for identified funding sources (5 - 6+7+8).

Total Additional Capital Required from all Sources - for both backlog maintenance and new unfunded capital schemes (1) + (6).

Additional Call on LCC Mainline Capital Programme - Combined new capital programme requirement from both backlog maintenance and new unfunded capital schemes (5) + (10).

ASSET MANAGEMENT FUNDING ISSUES / SOLUTIONS - Assumptions made to achieve a balance of future capital requirements against resources and resulting asset rationalisation requirement:

Inflation 2006 - 2008 - Average 2 year inflation to 2007/08 built in at cumulative 3.5% from 2005/06 backlog figures.

Capital Programme Overprogramming on programme up to 2011/12 - £50.00m.

Single Capital Pot - 3 years 2009 -12 assumed 10% contribution of £9.40m from £94.31m Single Capital Pot.

Future Capital Receipts Programme - £35m - 2 years beyond current capital receipts programme 2010 - 2012 at £7.50m pa plus £20m city centre / strategic sites.

Additional Asset Rationalisation Target- £46.95m additional property rationalisation required to fund the Asset Management Plan strategic objectives highlighted above.

This page is intentionally left blank



Originator:	C Ball
Tel:	0113 24 74460

Not for Publication: Appendix 1 is confidential/exempt under Access to Information Procedure Rule 10.4.3 'Information relating to the financial or business affairs of any particular person (including the authority holding that information)'. It contains information which if disclosed to the public would; or would be likely to prejudice the commercial interests of the Council.

REPORT OF THE DIRECTORS OF LEARNING AND LEISURE AND DEVELOPMENT

TO EXECUTIVE BOARD

DATE : 9th FEBRUARY 2007

SUBJECT: DESIGN & COST REPORT
 LEEDS CITY VARIETIES MUSIC HALL
 CAPITAL SCHEME NUMBER : 01368 / 000 / 000

<p>Electoral Wards Affected:</p> <p>City & Hunslet</p>

<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>
--

Eligible for Call In

Not Eligible for Call In
 (Details contained in the report)

Executive Summary

The report provides an update on the long established need to undertake a refurbishment of the Leeds City Varieties Music Hall in order to secure its long term future as a unique, operational theatre and important learning resource.

The report refers to a comprehensive re-assessment of previous proposals/costs prepared on behalf of the Leeds Grand Theatre Board, as owner of the building, and which showed refurbishment costs then estimated at £4.0m. The report advises that the updated/revised scheme proposals projected to 2009/10 start on site, would now cost an estimated £9.2m.

The report summarises the reasons for the project increase and advises that the projected budget shortfall of £5.2m can only be funded by an increase in the Council's contribution from £1m to £5.2m and to seek an increased level of grant from £2m to £3m, from the Heritage Lottery Fund (HLF). The report advises that to reduce the scope of works to achieve significant cost savings would reduce the level of public benefit arising from the project such as to make the refurbishment scheme not worth progressing with the consequential risk that the theatre may in the future, fail to comply with health and safety and other statutory requirements. A report elsewhere on the agenda proposes the inclusion of £9.2m for the City Varieties refurbishment in the Capital Programme 2006/07 to 2010/2011.

The opportunity to acquire adjacent third party property interests in order to assist the design proposals and address technical problems associated with the proposed refurbishment of the

City Varieties is detailed in Appendix 1 of the report, which is confidential under Access to Information Procedure Rule 10.4.3

No contractual commitments have been undertaken by the Council with regard to any aspect of the project with the exception of the fee costs of preparing a Stage 1 bid for funding to the Heritage Lottery Fund which, subject to the approval of Executive Board, is scheduled to be submitted in March 2007.

In addition to proposed inclusion of the £9.2m scheme in the Capital Programme, the report recommends the submission of a £3.0m bid to the Heritage Lottery Fund as part of the project funding, to note the proposed funding contribution from the Leeds Grand Theatre Board and the proposed acquisition of third party interests

1.0 PURPOSE OF THE REPORT

The purpose of the report is to:

- i. Provide an update on the refurbishment project for the City Varieties and to note the proposed inclusion of £9.2m in the Capital Programme 2006/07 to 2010/2011 to fund the scheme.
- ii. Authorise an injection of £170k into existing Capital Scheme No 1368/ST1 and the incurring of expenditure for the preparation of the Stage 1 bid to the Heritage Lottery Fund.
- iii. Authorise an injection of £495k into the Capital Scheme and the incurring of expenditure for the preparation of a Stage 2 bid to the Heritage Lottery Fund on the basis the Stage 1 bid is successful.
- iv. Authorise the submission of a bid to the HLF for a £3m grant towards the cost of the refurbishment project.
- v. Note the proposed funding contribution of £1m by the Leeds Grand Theatre and Opera House Ltd.
- vi. Authorise negotiations on the acquisition of third party property and the potential long leased disposal on terms to be agreed of a Council interest as detailed in Appendix 1 of the report.

2.0 BACKGROUND INFORMATION

2.1 Leeds City Varieties Music Hall (the Varieties) is a nationally and internationally renowned theatre which makes a significant contribution to the distinctive and vibrant cultural life of the city. It is one of only three or four music halls still in existence and is both the largest, and most complete, example left in the country. It is unique as the only music hall which remains operational as a theatre on a full time basis. The City Varieties, which is a Grade 2* Listed Building dating from 1865, was acquired by Leeds City Council in 1987 to prevent the then near bankrupt theatre from being redeveloped. Ownership of the building was conveyed to the Leeds Grand Theatre and Opera Company Limited in the same year.

2.2 The need to restore, repair and significantly improve the fabric and facilities of the theatre has long been recognised. Two studies were undertaken in 1992 and 1994 on appropriate strategies and priorities to secure the long term future of the building. Some essential repairs/improvements have been effected, albeit in a piecemeal fashion, to maintain the building as an operational theatre. In 1997 a Disabled Access Feasibility Study was undertaken to review options to improve the physical access at the theatre and to restore and refurbish the building to secure its long term future. Outline proposals were subsequently prepared by consultants on behalf of the Leeds Grand Theatre Board to facilitate a bid to the Heritage Lottery Fund in 2000 but this was not progressed due concurrent bid proposals regarding the Grand Theatre refurbishment scheme. Whilst some repairs/improvements have continued to be made to the City Varieties, the theatre remains in fundamental need of a comprehensive refurbishment scheme in order to meet current customer expectations and to comply with statutory legislation (primarily health and safety and DDA issues). The envisaged

refurbishment scheme will secure the long term future of the building as an operational theatre with improved accessibility and efficiency of operation and will ensure the preservation of a significant heritage asset for the city. In addition, there will be the important opportunity to develop the role of the City Varieties as a significant and unique learning resource associated with the rich and diverse social and economic history of the theatre, its architectural heritage and the performing arts.

- 2.3 In November 2003, Executive Board agreed to support the submission of a bid to the Heritage Lottery Fund (HLF) for a grant towards the refurbishment and improvement of the building. Members of Executive Board were advised that the outline design and cost estimate of £4m was based on figures previously prepared by consultants acting on behalf of the Leeds Grand Theatre Board. The proposals were based on a concept design only, without the benefit of any detailed measured, condition or intrusive surveys of the building.
- 2.4 In November 2003, it was assumed that the outline project costs of £4m would be funded from the HLF (£2m), the City Council (£1m), with the remainder (£1m), to be raised by the Grand Theatre Board (through sponsorship, grant applications and the Friends of the Varieties).
- 2.5 In May 2005, Executive Board agreed to fund in its entirety the estimated £365,000 cost of preparing and submitting the Stage 1 bid to the HLF.

3.0 MAIN ISSUES

PROJECT COSTS

- 3.1 The Strategic Design Alliance, which has been appointed as the multi disciplinary design team to re-assess and progress in more detail design and cost proposals for the refurbishment of the City Varieties, has estimated the construction cost of the proposed works to be £6.6m at 1st quarter, 2009 when it is envisaged work on site would commence.
- 3.2 Total project costs are estimated at £9.2m inclusive of fees, preliminaries, contingencies, theatre closure costs and client contingency, but exclusive of third party compensation that may be payable to adjacent property owners and, the cost of third party property interests as detailed in Appendix 1. Executive Board should note that the estimated construction cost of £6.6m remains a budget estimate only at this time. Whilst some opening up works and intrusive surveys have been undertaken, at this stage of the design process, the proposals are not sufficiently advanced to provide a full and detailed estimate for the scheme and, as such, the figures presented remain part estimate and part cost plan allowances. It should also be noted that in forecasting costs as far ahead as spring 2009, there is a risk that Building Cost Inflation may exceed the projected rate of increase currently allowed in the cost plan.
- 3.3 Executive Board should note that the City Varieties Project Board, which provides guidance and direction to the project team and consultants, gave detailed consideration to the potential of reducing specifications/omitting areas of work from the project altogether to reduce costs. The options considered by the Project Board, which would have produced cost savings of around £1.7m included:
- I. Omitting the provision of the new substation which would mean that ventilation and comfort cooling to the auditorium and works that would increase the electrical load to the building (apart from provision of new lift) would also have to be omitted.
 - II. Omit provision of new office accommodation
 - III. Reduce/omit works to improve theatre lighting and sound systems.
 - IV. Omit window reinstatement and internal glazing to the auditorium.
 - V. Reduce significantly works to the backstage areas
 - VI. Refurbish rather than replace theatre seating.
 - VII. Implement reduced specifications across the building as a whole
- 3.4 The Project Board concluded that whilst there was opportunity to generate some savings (circa £300,000) through reducing the specification of materials across a number of areas of the building, there was little real opportunity to reduce the scope of works without prejudicing the integrity of the refurbishment project itself. The Project Board were of the view that if the

scope of works had to be reduced then the scheme would primarily deliver limited restoration of the heritage elements, a general refurbishment of other areas and, the provision of a front of house lift which in their entirety, may not deliver either sufficient heritage 'outputs' to attract the level of funding sought from the HLF or satisfy public aspirations and expectations.

- 3.5 The Project Board were, therefore, of the view that to limit the scope of the refurbishment scheme and the public benefits arising would mean that the project would no longer be worth progressing with the consequential risk that the theatre may in the future fail to comply with health and safety and other statutory requirements.

PROJECT BUDGET

- 3.6 The total project costs estimated at £9.2m include an allowance for an uplift in fee costs from an estimated £365k to £535k to prepare design and cost proposals to RIBA Stage C and business plan proposals to accord with the requirements of the Heritage Lottery Fund application process.. The increased fee figure is due both to the significant additional work involved in resolving a range of design, cost and operational issues and the extended timescale required to undertake the work. The programme to which the design team and other consultants were originally appointed envisaged submission of the HLF bid in June 2006.
- 3.7 The historic concept scheme and indicative budget costings of £4m previously reported to Executive Board in 2003 assumed the project would be funded from the HLF (£2m), the City Council (£1m), with the remainder (£1m) to be raised by the Grand Theatre Board. Based on the current scheme costings of £9.2m, there is, therefore, a projected budget shortfall of £5.2m compared to the historic scheme proposals and assumed funding contributions. The projected shortfall can only, realistically, be met from a further increase in the City Council's contribution to the project and to seek an increased contribution from the HLF. This would give a potential total Council matched funding contribution of £5.2m, with an increase from £2m to £3m to be sought from the HLF. The £1m funding contribution from the Leeds Grand Theatre Board remains constant.
- 3.8 Executive Board should note that Council officers are of the view that there is little scope to seek additional funding from the HLF above the £3m currently projected, as the level of heritage 'outputs' that will be of interest to the HLF is already felt to be commensurate with the level of grant being sought. Indeed some of the reasons for the additional project costs are due to a backlog in maintenance of the property and/or are of an artistic nature for which HLF funding is not applicable.

4.0 CONSULTATION

- 4.1 The Chair of the Leeds Grand Theatre Board of Management has been briefed and is supportive that consideration be given to increasing the project budget and to exploring the acquisition of the third party property interests.
- 4.2 The Theatres Trust and English Heritage are being advised on the development of the design proposals for the refurbishment works.
- 4.3 The Grand Theatre Board of Management has been briefed on the scheme proposals.

5.0 RESOURCE IMPLICATIONS

- 5.1 The current scheme proposals will require an increase in the City Council's matched funding contribution from the previously envisaged £1m to £5.2m, an increase of £4.2m.
- 5.2 With the exception of £365k for design/consultant costs, no other provision to date has been included in the capital programme for the funding to support an application to the HLF. It should be noted that elsewhere on the agenda, there are proposals to include provision of £9.2 m in the Capital Programme 2006/07 to 2010/2011 to fund the proposed refurbishment project. The envisaged expenditure will be due for payment over a number of years as predicted below :

Previous total Authority to Spend on this scheme	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
CONSTRUCTION (3)	0.0						
FURN & EQPT (5)	0.0						
DESIGN FEES (6)	365.0	62.4	302.6				
OTHER COSTS (7)	0.0						
TOTALS	365.0	62.4	302.6	0.0	0.0	0.0	0.0

Authority to Spend required for this Approval	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
CONSTRUCTION (3)	0.0						
DESIGN FEES (6) Stage 1 Bid	170.0		170.0	0.0			
DESIGN FEES (6) Stage 2 Bid	495.0			375.0	120.0		
OTHER COSTS (7)	0.0						
TOTALS	665.0	0.0	170.0	375.0	120.0	0.0	0.0

Total overall Funding (As per latest Capital Programme)	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
LCC Funding	5200.0	62.4	472.6	375.0	400.0	3365.0	525.0
Lottery	3000.0				175.0	2825.0	
Grand Theatre Contribution	1000.0					1000.0	
Total Funding	9200.0	62.4	472.6	375.0	575.0	7190.0	525.0
Balance / Shortfall =	8170.0	0.0	0.0	0.0	455.0	7190.0	525.0

5.3 The additional anticipated expenditure of £170,000 required to fund the preparation of the Stage 1 bid to the HLF will substantially be expended in financial year 2006/07.

5.4 On the basis the key decision anticipated in September 2007 on the Stage 1 bid to the Heritage Lottery Fund is successful, the project programme envisages an immediate commencement on preparation of the Stage 2 bid. On the assumption the project is included in the Capital Programme, as referred to in Para 5.2 above, an injection into the Capital Scheme of £495k is requested to allow this next stage of design work to commence and to avoid delay in the programme and risk of construction cost inflation.

6.0 THIRD PARTY PROPERTY INTERESTS

6.1 A number of technical and operational benefits have been identified if third party property interests were to be acquired, as detailed in Appendix 1 of the report which is confidential under Access to Information Procedure Rule 10.4.3.

7.0 PROGRAMME

7.1 The development programme originally envisaged the Stage 1 HLF bid would be submitted in June 2006, with an anticipated decision being confirmed by December 2006. Given the challenges faced by the design team in bringing forward proposals within the spatial limitations of the building and a constrained construction budget, the HLF bid is now scheduled for submission in March 2007.

8.0 RISK ASSESSMENT

8.1 Heritage Lottery Fund – there is a risk that the £3m bid will either not be successful or a lower award is made. Whilst the risk may be mitigated through Council officers/consultants working with the HLF to ensure the best application is made that meets the HLF's strategic objectives, namely the need to conserve the building and promote access to, enjoyment and learning about the heritage environment, the risk can not be completely eliminated given the competitive bidding environment. If the required funding is not forthcoming, the Council will need to determine whether a reduced scope of works that could be delivered within the budget available should be pursued.

8.2 Leeds Grand Theatre Board – there is a risk that there will be a shortfall in the £1m contribution made by the Leeds Grand Theatre Board. This risk will be mitigated by the preparation of a Funding Strategy on behalf of the Grand Theatre Company to raise the

required funding of which approximately one-third has already been identified. Nonetheless, should there be a shortfall in achieving the overall figure of £1m, the Council may be expected to underwrite this deficit or will need to identify omissions/reductions in the scope of works to comply with budget availability.

8.3 There is a risk that the total scheme cost of £9.2m, may increase by the proposed scheme completion date in Spring 2010. Steps to mitigate this risk include:

1. Undertaking a number of surveys of the building, including asbestos surveys, to establish the overall condition of the fabric and existing services/systems so as to minimise the risk of additional works/costs. More detailed surveys/checks will be undertaken as the project progresses through to start on site.
2. In recognition of the issues at (1) above and the restrictions imposed by the constrained nature of the site and age of the building, the level of proposed construction cost contingency provision has been increased to 20%. In addition, a further overall client contingency of £0.735k has been included in the overall project cost.
3. The construction costs have been projected to IQ2009 when a start on site is anticipated. The costs have been projected using the Building Cost Information Service (BCIS) indices which is the industry standard for building cost projections.
4. Should project costs exceed the budget provision, then either a reduced scope of works will have to be determined or increased funding provision sought.

8.4 There is a risk that third party agreements will be required and that satisfactory negotiations cannot be concluded. This risk will be mitigated by early dialogue with the third parties and an allowance made in the cost plan for the potential payment of compensation.

9.0 COMPLIANCE WITH COUNCIL POLICIES

9.1 The proposed refurbishment of the City Varieties Music Hall will make a positive contribution to a number of key priorities identified in the Vision for Leeds and the Corporate Plan. These include themes and priorities relating to the cultural life of the city and its role as a regional capital. In this regard the City Varieties represents a unique and important resource for the local community and as an attraction to a wider audience.

9.2 By securing the long term future of the City Varieties, there will be significant opportunities to develop the role of the theatre as a unique learning and educational resource available to all ages and communities across the city.

10.0 RECOMMENDATIONS

10.1 Executive Board is requested to;

- i. Authorize an injection of £ 8835.0k into the Capital Programme and to note the proposed inclusion of £9200.0k in the Capital Programme 2006/07 to 2010/2011 for the City Varieties Music Hall refurbishment project.
- ii. Authorise additional expenditure of £170.0k for the preparation of the Stage 1 bid to the Heritage Lottery Fund.
- iii. Authorise expenditure of £495.0k for the preparation of the Stage 2 bid to the Heritage Lottery Fund provided the Stage 1 bid is successful.
- iv. Authorise the submission of a bid to the HLF for a £3m grant towards the cost of the refurbishment project.
- v. Note the proposed funding contribution of £1m by the Leeds Grand Theatre and Opera House Ltd.
- vi. Authorise the proposed acquisition of third party property and the potential long lease disposal on terms to be agreed of a Council interest as detailed in Appendix 1 of the report .

Document is Restricted

This page is intentionally left blank



Originator: Denise Preston

Tel: 24 78395

Report of the Director of Learning and Leisure

Executive Board

Date: 9th February 2007

Subject: Policy on the Safety Management of Open Water

Electoral Wards Affected:

All

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

EXECUTIVE SUMMARY

An interdepartmental group has been established to deal with the issues arising from the tragic drowning incident at Roundhay Park in June 2005 and the subsequent Coroner's Inquest. The group commissioned the Royal Society for the Prevention of Accidents (RoSPA) to report on the water health and safety issues in Leeds and they have further developed a draft Policy on the Safety Management of Open Water for the City Council. The Policy attached to this report sets out an approach to deal with the safety issues regarding all bodies of open water managed by the City Council and makes reference to school trips and visits. A programme of educational information on water safety, particularly for adolescents and teenagers has also been developed.

1.0 Purpose Of This Report

- 1.1 The purpose of the report is to inform Executive Board of the outcome of the Coroner's Inquest into the tragic drowning of 2 teenagers at Roundhay Park, the subsequent actions regarding water health and safety issues and to seek approval of the Policy on the Safety Management of Open Water which is attached at Appendix 3.

2.0 Background and Information

- 2.1 Following the unfortunate drowning of two young men at Roundhay Park on the 22nd June 2005, the Coroner's Inquest found the cause of death of the two persons to be misadventure. However, the Coroner did make two comments regarding water health and safety at Roundhay. The comments were specifically to look at the signs and consider new signage which is more explicit about the dangers in respect of depth and coldness of water in the Lake. The Council were also asked to consider the use of telephone numbers other than 999 on the signage.
- 2.2 To address the issues raised following this incident an interdepartmental group was formed comprising senior officers from Parks and Countryside, Corporate Health and Safety, Legal Services, Corporate Communications, Learning and Leisure Health and Safety, Education Leeds, Peace and Emergency Planning and Sport and Active Recreation, with the group chaired by the Chief Recreation Officer.

The group was formed to deal with:

- Preparation for the Coroner's Inquest
 - Implementation of any recommendations from the Inquest
 - Commissioning of a RoSPA report on Water Health and Safety in Leeds
 - Development of a programme of risk assessments for Council water areas
 - Development of a Water Health and Safety Policy for the City Council
 - Development of educational information on water safety, particularly for adolescents and teenagers
- 2.3 RoSPA were commissioned to prepare a report on water health and safety for the City Council. The report attached at Appendix 1, sets out
- A summary of Hazard and Risk
 - Existing Management of Risk
 - Legal Responsibilities
 - Definitions of Safety provision
 - Site Specific Recommendations
- 2.4 Appendix 2 details specific risk assessments and recommendations for action for Roundhay Park Lane and Wharfemeadows Park in Otley. RoSPA have also trained a number of Parks and Countryside Staff who are now carrying out the Risk Assessments for the other parks sites listed in Appendix 4.

3.0 Main Issues

- 3.1 The Council has statutory duties and a duty of care in common law regarding water bodies that fall under their ownership or management. The RoSPA report highlights the need for a Policy on the Safety Management of Open Water and that risk

assessments need to be carried out for all such water bodies within Council control.

- 3.2 Following consultations with Departments and Education Leeds a Policy on the Safety Management of Open Water has been developed which sets out the approach to be adopted by all Council Departments. The Policy is attached at Appendix 3.
- 3.3 RoSPA were commissioned to carry out risk assessments at two sites, Wharfemeadows Park in Otley which is an example of a river/flowing water within a Park and Roundhay Park which is an example of a lake/static water, where water safety is a major factor. The costs for implementing works identified in these two risk assessments is approximately £165,000 and £80,000 respectively. The risk assessments take into account that a balance must be struck between the idealistic measures needed to make all water as safe as is humanly possible against the costs in financial, aesthetic and practical terms. These 2 risk assessments will provide a template for all future risk assessments. RoSPA has also provided the Council with specific recommendations for Gledhow Valley Lake, Bramley Falls Park, Chippies Quarry, Farnley Balancing Pond and four lakes/ponds at Temple Newsam. The works for these sites are being costed.
- 3.4 The Parks and Countryside Service has identified that it has health and safety responsibilities for 67 sites containing water bodies including those mentioned above. In order to complete risk assessments on all these sites a number of officers have been trained by RoSPA in undertaking risk assessment for water bodies. A schedule of Parks and Countryside sites containing water bodies attached at Appendix 4 has been drawn up and the risk assessments for these sites will be completed by March 2007.
- 3.5 One of the main issues dealt with by the Working Group was the issue of water education safety, particularly for teenagers in our high schools. Water safety education can give young people the knowledge and confidence to act appropriately and therefore will have a direct positive impact on the drowning and near drowning statistics both now and in later years. Therefore the inter-departmental group has developed educational information on water safety, particularly for adolescents and teenagers in order to raise awareness of the dangers of water. In April 2007, Leeds City Council: Leeds Lifesaving in partnership with Royal Life Saving Society (RLSS UK), Yorkshire Water, Education Leeds and RoSPA will launch a new ground breaking initiative. The 'Wise up to Water!' Lifesaving Water Safety Project for young people at Key Stage 3 / 4, aims to introduce and promote water safety awareness and provide education to assist High School pupils in fulfilling the water safety elements of the National Curriculum. The project also aims to empower students from Year 10 and above to become Leeds Lifesaving RLSS Student Trainers. This will enable students to deliver the 'Wise up to Water' workshop, with the aim of progressing to assisting in the delivery of the Primary School Activate Water Safety Workshops within their Family of Schools. A copy of the programme is attached at Appendix 5.

4.0 Implications for Council Policy and Governance

- 4.1 It is considered that the attached Policy on the Safety Management of Open Water will complement the City Council's commitment to Health and Safety and associated policies.

5.0 Legal and Resource Implications

- 5.1 The Council has a duty of care both under statute and at common law, to ensure that the risks associated with water bodies it manages or owns have been assessed and appropriate measures have been put in place to limit any risks to an acceptable and agreed level.
- 5.2 The cost of implementing any remedial measures identified in risk assessments is not known for sites where assessments have not been carried out. However the following costings have been calculated:

Wharfemeadows Park	£165,000
Roundhay Park	£ 80,000

The funds to carry out these works have been identified by the Asset Management Group .

A reasonable estimate of £20,000 per site for the remaining 65 Parks and Countryside sites would result in a capital requirement of a further £1.3m with the work to be phased over the next 2 to 3 years.

- 5.3 The City Council is of course responsible for the management and health and safety of open water areas outside the Parks and Countryside service and it is therefore recommended that Directors follow the course of action undertaken by Parks and Countryside to develop an audit of sites, and to carry out risk assessments at each site.

6.0 Conclusion

- 6.1 Leeds City Council has a responsibility regarding health and safety of all water bodies it owns or manages. The Policy on the Safety Management of Open Water needs to be approved and risk assessments carried out on all such bodies of water and resources need to be identified to carry out all remedial action identified in the risk assessments.
- 6.2 In order to promote water safety awareness the 'Wise up to Water' education programme should be implemented with the support of Education Leeds.

7.0 Recommendations

- 7.1 Executive Board are recommended to:
- i) Approve and adopt the Policy on the Safety Management of Open Water and request that Directors implement the Policy as outlined in para 5.3.
 - ii) Endorse the 'Wise up to Water' Lifesaving Water Safety Project for young people.
 - iii) Approve provision within the Capital Programme to ensure that the result of the remaining risk assessments can be implemented.

The Royal Society for the Prevention of Accidents



Water and Leisure Report

Water safety audit for Leeds City Council

**Template for a Water Safety Policy
Specific site guidance and generic guidance on sample sites**

September 2005

**RoSPA Water Safety Consultant
Peter S. G. MacGregor
DMS MIFireE MIOSH RSP**

CONTENTS

Section	Title	Page
1	Introduction & Terms of Reference	3
2	Summary of Hazard and Risk	3
3	Existing Management of the Risk	4
4	Legal Responsibilities	5
5	Definitions of Safety Provision	9
6	Site Specific Recommendations	10

0. Introduction and Terms of Reference

This report was commissioned by Leeds City Council (LCC) to provide a generic review of the areas of open water within the City Council area as well as to give specific site recommendations on the sample sites visited.

In making these assessments and proposing recommendations, which flow from this report, particular emphasis has been placed the RoSPA publication '*Safety At Inland Water Sites - Operational Guidelines*' together with the revised British Standard for BS 5499-11 '*Water Safety Signage*'. Additional reference has also been made to the '*Visitor Safety in the Countryside Groups publication 'Managing Visitor Safety in the Countryside'*' (www.vscg.co.uk).

Consideration is also given to the implications of recent court judgements and accident investigations where these have a bearing on water safety and provision of rescue equipment and edge protection measures.

In the recommendations that follow RoSPA has endeavoured to identify all the risks; however it is essential that plans, risk assessments and operating procedures are continually developed and reviewed in response to changing legislation, best practice documents, *active monitoring* and the *investigation and outcomes of accidents and near misses*.

Summary of Hazard and Risk

Areas of open water particularly in areas where the public are either encouraged to visit and or can be present in large numbers can create a danger to any person walking or playing alongside them.

The main risks associated with the hazard are:

- Drowning through immersion.
- Physical injury.
- Health problems associated with untreated or polluted water.

Drowning

This can occur from either accidentally falling or deliberately accessing the water and usually arises from one or more of the following factors:

- *Uninformed or unrestricted access to the water hazard.*
- *Ignorance, disregard or misjudgement of the danger.*
- *Lack of skill to handle the prevailing weather conditions.*
- *A lack of suitable life saving equipment.*
- *Lack of supervision.*
- *Inability of the victim to cope (or be rescued) once in danger.*

Although each of these above may be a contributory factor, the major cause of potential danger on any site will be *ignorance or misjudgement of the danger* (which is why such emphasis is placed upon signage in this report).

Physical injury

Injuries are generally caused by falls; slips, trips and are likely to be exacerbated by wet and slippery conditions.

Potential poor water quality associated health issues

Water can both contain contaminants (such as pollutants) and toxins that cause ill health, and can be the medium to promote the spreading of bacteria that cause disease and infections. Blue green algae toxins, leptospirosis, cryptosporidium and e-coli are some examples.

Furthermore, employees can also be at risk carrying out maintenance work on the waterside and acting outside their experience and competence without the necessary training and the provision of safety equipment.

3. Existing management of the risk

Water hazards when risk assessed are usually controlled by:

- Physical features to deny or control access, such as barriers or gates.
- Education to raise awareness of the dangers by providing information through signage, leaflets and the use of the local media, etc.
- Documented risk assessments.
- Documented maintenance arrangements.
- Supervision by having a physical presence on site.
- By having in place agreed operational procedures such as formal written Normal Operational Procedures (NOP's) and having an Emergency Action Plan (EAP) and, when deemed appropriate, rescue equipment suitable for the risk.

A risk assessment review can be used to determine what should be done, but in itself it can be only part of a total assessment strategy. The conducting of risk assessments by LCC only ensures that you have a full understanding of the hazards and risks, which are the basic premise of why a risk assessment should be carried out. The risk assessment strategy should highlight the need for documentation such as NOP or EAP, formal supervision or information dissemination arrangements.

The starting point in establishing safe sites is to develop a **Safety Policy and Safety Management System**, which clearly identifies responsibilities and resources to support this approach. This is based upon acknowledged good practice and design principals as contained in, for example, HSE publication (HSG 65) '*Successful Health and Safety Management*, and BSI (BS 8800, 1966) '*Guide to Occupational Health and Safety Management Systems*'. Both these documents stress that the key to adopting a planned approach to safety management lies in developing an effective approach to risk assessment. At present, there is a requirement under legislation, *which is implicit in the management regulations*, to carry out risk assessments but that there no statutory requirement to put in place specific controls, which could include among others, fences and rescue equipment.

4. Legal Responsibilities

Various pieces of legislation place statutory duties on the site owners/managers of water sites, or the person responsible for the sites, to provide for the safety and the well being of visitors, which **includes employees and members of the public. The consultant has highlighted those issues, which directly relate to the site-specific recommendations, which follow later in the report.**

Both statute and common law have a relevance to the operation and management of inland waters.

Statutory Health and Safety Requirements

Health and Safety at Work Act 1974: This is an enabling act with the aim of securing health and safety in the work place. Regulations made under the Act place more specific duties on employers than employees. **Section Three of the 1974 Act** specifically requires every employer to ensure, so far as is reasonably practicable, that he/she takes the necessary steps to ensure the **safety of non-employees affected by his/her activities.**

The Management of Health and Safety at Work Regulations 1999 (previously 1992): These were made under the 1974 Act. They require that health and safety is suitably managed so as to control risks effectively and present no harm to people. **The regulations require that adequate and suitable assessments of work related hazards should be carried out to determine the preventative and protective steps that must be taken.**

They also require employers to have access to competent advice, to monitor and review their systems, to have emergency procedures and to provide information and training. **They have major implications for the many inland open water and coastal sites operators, whose activities have a bearing on the public as well as employee safety.**

The Health and Safety (First Aid) Regulations 1981: These were also made under the 1974 Act, and are mainly concerned with the provision of first aid for employees. The regulations set out the range of numbers and training of first-aiders, and the type of equipment that should be provided.

Public Health Act 1936: This is an enabling law offering local authorities the power to regulate water users by by-laws (for example, to prohibit swimming).

Occupiers Liability Act 1957: This states that the occupier must **take reasonable steps** to ensure the **safety of visitors** to his/her land or premises. **This duty is particularly onerous where children are concerned.** **The occupier owes the duty of care not only to visitors but also to trespassers as well.**

The Health and Safety (Safety Signs and Signals) Regulations 1996: This implements European Directive 92/58/EEC, which came into force in April 1996. This standardises safety signs throughout member states of the European Union. The regulations require employers to use safety signs where there is a significant risk to health and safety of their employees that has not been avoided or controlled by the methods required under other relevant law, provided use of a sign can help reduce the risk.

*You should be aware that a new BSI standard has been developed specific to water safety signs. The standard BS 5499-11: 2002 was published on 20/07/2002 and RoSPA recommends that any new signage should conform to this standard in the future and that a regular review of existing signage is carried out. Those signs that are in need of repair or have poor legibility/clarity of image should be replaced straight away and all others should be subject to programmed replacement. The period of time for such replacement should be 'reasonable' in terms of overall cost against the safety gain or imperative. Overall it should not be unreasonable to expect that all signs should also comply with this new standard within a three-year period.

(This estimation could be modified by future court actions arising from signage issues).

Other Occupational Health and Safety Duties

Operators to whom the 1974 Act applies also have various duties, including the recording, notification and investigation of accidents to the enforcing authority (e.g. HSE or local authority Environmental Health departments). The appropriate enforcing authority must be notified, where a member of the public has drowned or has been taken to hospital for medical treatment, i.e. following a near drowning incident.

Common Law Duty of Care

Although there is a lack of direct legislation in this area, common law cases can be helpful to provide further guidance and powers to responsible bodies to effect preventative measures and the site owner must ensure that all facilities and equipment are suitable and safe to use. Under common law, liability to negligence may arise from the breach of fundamental duty, known as a 'duty of care'. The duty is described as follows, and applies to members of the public as well as operators:

'To take reasonable care to avoid acts or omissions which you can reasonably foresee would be likely to cause injury to your neighbour'.

The duty specified to take reasonable care. This can be defined as 'what the reasonable man/woman would have foreseen as being necessary'. A certain level of risk is acceptable and it is expected that safety measures will be applied 'as far as is reasonably practicable'. In other words, practicable measures have to be technically feasible, and costs in time, money and effort are reasonable.

In the case of safe management of inland water sites, **the duty of care means that the burden of taking adequate precautions falls on the site operator. A risk assessment of the facility and equipment should be undertaken and appropriate safety measure adopted.** A *water safety policy* and normal operating procedures document, together with an emergency action plan, should be completed and then monitored and reviewed at regular intervals. Before devising a water safety strategy hazards must be identified, risk determined and findings recorded. This is a legal requirement under the Management of Health and Safety Regulations 1999. **The duty of care is extended to protect people even from their own ill-judgement or wilful abuse of facility or equipment.**

0. Safety Provision – Definitions

In the individual *site-specific recommendations* the following terminology is used and the Consultant explains below the relevance to this report. (These definitions should be read in conjunction with these recommendations in *Section Six* of this report).

Edge Protection (where recommended)

Barrier, post and railing systems for water side edge protection

In some circumstances, where the risk is high due to the nature of the edge (or the hinterland activity) or that there is a danger that someone might get into difficulties, then fencing may be necessary.

The level of assessed risk will affect the choice of barrier. At low risk sites, the function of the barrier might be merely to 'deflect' the public from the water's edge; therefore a post and chain or a single rustic rail might be adequate.

Where overall risk is identified as moderate but where a particularly sensitive location is identified i.e. deep water or pinch points, a section of more substantial fencing may be required.

A high level of risk may lead to the installation of balustrade, combined with warning signs, to exclude members of the public from gaining access to the water's edge.

The balustrade or fencing will require regular maintenance and inspection; as it will be subject to vandalism; and it will usually remain scaleable. The effect of barrier erection on other user groups legitimately on or in the water, such as boaters, will also have to be taken into account to ensure that landing points and emergency access are provided and that there is no risk of crushing.

Consistency

An inconsistent treatment may well be counter productive in terms of accident prevention. It is therefore essential that the response to hazards and conditions is uniform.

Consistency can be attained by the use of an edge treatment classification where the response to a hazard can be banded. To achieve consistency, an edge-banding guide has been devised specifically to respond to the conditions at urban and coastal docks, marinas, canals, riversides and sea front promenades.

Banding

Where the profile and nature of the waters edge is a fundamental factor in risk, addressing the edge in isolation will not address all the safety issues. Adequate information and warnings, education of visitors; and where appropriate, rescue equipment and supervision should always supplement protective measures. Some physical measures to prevent public access are outlined below.

The RoSPA banding guide provides a framework to assist operators in developing a consistent response to certain levels of risk presented in an urban waterside environment. The banding defines the degree of risk present at the location not the specific edge treatment or control measure required. Where access restriction is not appropriate, steps must be taken to control risks to an acceptable level using well-established risk assessment techniques.

Band 1 Fencing

- Water less than 0.5 metres in depth providing an ornamental function.

- Solid well-defined edge e.g. coping stones; minimal height above the water surface; the edge should be stepped allowing a gradual approach into the water.
- This treatment is distinctive in that there is **no fencing**.

Band 2 Fencing

- The water will exceed 0.5 metres in depth.
- The edge is well defined and solid and not more than approximately two metres above the surface.
- This band may include footbridges or pinch points in Band 1 areas where balustrading is required to guide users and identify the risks.
- The site is unlikely to be accessible to unaccompanied children.
- The treatment is post and chain or similar balustrades.

Band 3 Fencing

- Deep water
- Solid, well defined edge
- Unlikely to be adjacent to dwellings, bridges, weirs and cuts.
- Other contributory factors may include the usual presence of people, walking or seated.
- The treatment is bollard/post and chain (or rail) supported by ladders and grab chains on the wall feature, and rescue equipment on the promenade.
- Ladders should be installed at 50 metre intervals.

Band 4 Fencing

- Band 4 will usually be required in order to directly deny access, either because of the extreme danger or because of the concentration of people near the hazard.
- Vulnerable groups such as the elderly and young children should be protected by Band 4, especially on or near structures, well-used public access points, dwellings, pubs, shops, schools, etc.
- The treatment is balustrading at least a metre high. Vertical railings, or alternatives, which are difficult to climb, are appropriate, without horizontal footholds.
- Because Band 4 treatment is essentially based on an exclusion principle, rescue equipment is not often necessary. The 'exclusion' factor also denies would-be rescuers from easy access.
- Hazard warning notices to promote safety awareness are still important within this band.

Specification

Although there is no specific standard or requirement that relates to water edge protection barriers, it is important that specifications for water edge treatments relate to something and recommendations are achievable in practice. There are some standards and guidance that can be used and current barrier, balustrade and fence designs are available that meet those requirements.

RoSPA's recommendations on design are based on the 'Building Regulations 1991 Protection from Falling, Collision and Impact (1998 edition) Part K2 and K3' and 'BS6180: 1995 Code of Practice for Barriers in and about Buildings'. These documents give the requirements and loading specifications for such barriers. RoSPA therefore recommends that the minimum height of fencing should be 1.1 metres from finished ground level. Posts should

be installed at maximum centres of 2000mm, and if used, vertical rail infill at 100mm centres to discourage climbing. The gap between the finished ground level and the bottom horizontal rail should be a maximum of 100mm.

Alternatives to vertical railed barriers can only be recommended if they meet the specifications contained within the guidance quoted and if they fulfil the requirement for discouraging climbing. Pre-tensioned stainless steel cabling instead of solid horizontal bars, fine mesh or solid panel infill, roll over top rails and the inward canting of the barrier, can all contribute to making the barrier less easy to climb.

Materials

Cast iron posts are suitable for pedestrian areas and non-vehicle control environments. Anti ram raid and traffic control posts should be cast in ductile iron or other materials that can cope with vehicle impact.

Positioning

If the balustrade is installed too far away from the edge, the remaining margin may invite access. *Specification exceptions can be allowed in respect of limited runs of balustrade being stepped back, e.g. to form angling bays for the disabled, to avoid capstans, etc, or where the coping stone is suspect.

See exceptions * above – The optimum recommended distance of the fence from the quay edge should be 300mm or less so as not to create a ‘haven’ on the other side. The maximum distance of the balustrade from the edge should be no more than 500mm.

Where a physical barrier is deemed essential due to the level of risk, but where standard fencing would be aesthetically detrimental to the environment, adequate protection can be achieved through sensitive design and choice of construction materials.

Edge Gradients

Where the solution identified in the report is to deflect people from the water’s edge, but where an open aspect is required, it is preferable to maintain a gentle underwater gradient from the edge.

This should be such as to allow an adult to stand with their head above water at a distance of two body lengths from the shore. This section of shallow water will provide protection from deep water. Grading above and below the water line can at some locations successfully control the risk of falling in.

It is therefore recommended, that shallow water should extend to a minimum of 2 metres from the waters edge, via a 1:3 gradient and a further protective margin of 1:75 metres with depths of 0.65 metres to 1.36 metres via a 1:2.5 gradient.

Signage Information

Emergency Point

This is a graphical sign/map at the entrances to the site (normally the car park) which explains the risks and consequent safety features to be found on site and should include the following: -

- Where the visitor is.

- Location of life saving equipment (if applicable).
- Reinforce ‘No swimming, No diving, No jumping’ (where applicable).
- A reminder to parents to keep young children under control especially next to water.
- What to do in the event of an emergency – location of assistance (if applicable) and relevant telephone points and numbers.
- Examples of safety signage found on site – use pictogram wherever possible and consider the potential ethnic diversity of visitors in the need to communicate information.
- Temporary signage slots to provide for ice or flood warnings.

Safety Point

Located at the risk either on the edge protection fencing (if provided) or a prominent location where a visitor can reasonably be expected to see one from whatever location they are at alongside the risk. Safety points should not be combined or confused with other site information.

They should include: -

- Repeat of the key information on the ‘Emergency Point’.
- Numbered or identified to facilitate documented records of a testing regime.
- **Where recommended** - life saving equipment relevant to the risk i.e. *life rings* for high drops into deep water or *throw lines* for long reach or shallow water.
- Rescue equipment should be located in suitable containers, which are visible at night. Containers should be positioned at a height so young children or a disabled person in a wheel chair can reach them.
- It is recommended that you ‘tag’ the containers so that you can instantly identify if they have been used or vandalised (similar to a fire extinguisher).

Maintenance Regimes

Life saving equipment should be checked and results documented weekly at well-used locations in the summer and more frequently at exposed locations throughout the year. Additionally, signage should be checked bi-monthly to ensure that it is in place and in good condition. To assist in this procedure it is recommended that all safety equipment and signage be numbered to reflect your documented checklists.

6. Site specific recommendations

This section of the report provides specific guidance on the sites visited during the audit. Additionally the recommendations, which take into account what is considered to be *reasonably practicable*, can be used as generic guidance for similar sites within the city limits. The consultant has prioritised these recommendations to allow the City Council to develop an action plan to implement these recommendations, which he strongly recommends they consider when completing their risk assessment procedures.

Priority one: Requires action in the short term to address the issues raised

Priority two: Requires action as and when finances permit

Priority three: Should be considered a long-term improvement.

Upper Lake - Roundhay Park

Reference should be made to the detailed specifications for safety measures in Section 5 of this report.

- *It is recommended that 'Emergency Points' be positioned at the main entrances to the site to alert visitors to the specific risks on site and the control measures in place to mitigate these risks. Priority One.*
- *The consultant was concerned about the steep embankment leading down to the water side (as discussed at the time of the inspection) and recommends that chicane type railings be positioned to arrest an out of control cyclist or mother with a buggy. Priority One*
- *Where desire lines have created gaps in the natural edge protection it is recommended that the edge protection be reinstalled (where deemed necessary by the risk assessment) by the planting of hostile vegetation (see Appendix at the end of this report for a planting guide). Priority Two*
- *The position where the water flows in from the upper lake should be protected by band four fencing that should be curled around at the edges to children or youths getting in front of the fencing. Your attention is also drawn to the need to have the fencing as near the edge as possible. Additionally it is recommended that hazard signage conforming to the new BSI for water safety signage indicates 'Deep drop - Danger Keep out'. Both these recommendations are Priority One.*
- *In view of the nature of the water hazard it is recommended that the life saving points be turned in to safety points. It is also considered that 'throw lines' are more appropriate to the risk and should replace the existing life rings. Although this is a Priority Two item it is considered a Priority One item that the existing life rings be provided with lines to enable a rescue to be affected. The signage on the safety points should include 'No swimming - No diving'.*
- *In reviewing the positioning of your safety points it is recommended that you adopt the criteria that one can be seen from whatever location a person is standing on the waters edge. Priority Two.*
- *It is recommended that a safety point with a throw line be located at the boating platform and that an additional second rail be installed in the fencing to prevent young children getting through the barrier. Signage should also indicate 'No Swimming - No Diving'.*
- *Where necessary it is recommended that action is taken to trim the branches overhanging the lake to facilitate better observation, clear lines to use life saving equipment and to prevent youth climbing out over the water. Priority Two.*
- *Where the pathway is very close to the water's edge it is recommend that hostile vegetation be planted to identify the water's edge. Priority Two.*
- *Where benches are provided it is recommended that these do not compromise the recommended width of pathway of 1 metre. Good practice dictates that benches are set back from the pathway so as not to force pedestrians or, in particular, parents with buggies, too close to the water's edge. Priority Two.*
- *When reviewing edge protection it is good practice to protect both sides of a bridge with band four fencing, curled at the edge to prevent access along the sides. It is recommended that you review the bridges around this lake with this criterion in mind. Priority Two.*
- *Finally, wild fowl (in particular ducks and geese) are compromising the edge gradients at certain positions around the lake (see Section 5 edge gradients). It is recommended that action is taken to reprofile this edge where appropriate to 1:3. Priority Two.*

Waterloo Lake

Reference should be made to the detailed specifications for safety measures in Section 5 of this report.

- *It is recommended that you progressively introduce safety points with throw lines across this site. Priority Two.*
- *It is recommended that an additional safety pint be located at the disabled access ramp. Priority One.*
- *It is recommended that band four edge protection is installed around the fishing pegs and that hazard signage identifies the deep water. Priority Two.*
- *It is recommend that the head wall (where the stream enters the lake) be protected by band four fencing and that suitable hazard warnings identify the risk. Priority One.*
- *It is recommended that band four fencing protect the sides of the bridge. Priority Two.*
- *It is considered to be good practice to provide a third rail or mesh infill 150 mm from the ground height where fencing is provided to prevent young children from accessing the water through this exposed gap. Priority Two.*
- *Wild life (in particular ducks and geese) is compromising the edge gradients at certain positions around the lake (see Section 5 edge gradients). It is recommended that action is taken to reprofile this edge where appropriate to 1:3. Priority Two.*
- *Where necessary it is recommended that action is taken to trim the branches overhanging the lake to facilitate better observation, clear lines to use life saving equipment and to prevent youths climbing out over the water. Priority Two.*
- *If in the future a boat club or franchised operation for boat hire is in operation, it is recommended that you review these operations, particularly in view of the City Councils' responsibility under Section Three of the HSWA. Priority Two.*
- *In considering suitable locations for 'No swimming' signage it is recommended that these could be located on posts in the water to reduce the possibility of vandalism or removal to a minimum. However this action must take into account the balance of risks, e.g. that this may encourage members of the public to swim out to the sign and the identified risks to staff in installing the signage. Priority One.*
- *Where the City Council is deliberately pursuing a policy of access for disabled persons to the water, it is recommended that you consider tactile edging to the water to provide an additional safe guard to their security. Priority Two.*
- *It is recommended that suitable signage prohibits the launching of boats from the slipway adjacent to the sluice. Priority Two.*

Canal Gardens

In general terms the water safety arrangements at this site are considered to be satisfactory. However observations made during the audit identify that *signage should be installed at the Fish Pond Wall stating 'Parents - do not allow children to climb onto this wall'. Priority One.*

Middleton Park

This site was subjected to a comprehensive risk assessment as it was used as the training venue for 'water safety training'. Reference should be made to the detailed specifications for safety measures in Section 5 of this report.

One of the main issues effecting the provision of safety measures around this site is the location of the site and the well-documented behavioural issues relating to the persons that visit it. With this in mind the recommendations that follow are designed to be robust and sustainable against determined vandalism and abuse.

- *It is recommended that the Educational Centre be used as a conduit in getting the water safety measure across. Safety signage relating to the park could be displayed within the perimeter fence. In view of the vandalism it is not recommended that life saving equipment be provided. Priority Two.*
- *The edge protection around the lake falls within RoSPA banding 2-3 and no additional fencing is required.*
- *It is however recommended that an emergency point be located at the main car park to the site drawing parent's attention to the water risks in the park. Priority Two.*
- *General 'No swimming' signage conforming to the pictograms in the new BSI for water safety signage should be strategically located on posts in the pond. Priority Two.*
- *In view of the proximity of the playground to the water it is recommended that warning signage remind parents of the adjacent water risk and that the gate be re-hung to open inwards so that young children cannot escape unsupervised from the play area. Priority One.*

Gledhow Valley Lake

The consultant was particularly concerned about the safety provision surrounding this lake. There appear to be a degree of confusion as to who owns or is responsible for the water and surrounding hinterland and this confusion is reflected in some very poor and potentially dangerous conditions.

- *It is strongly recommended that LCC quickly establish who is responsible and enter into a dialogue with them to ensure that remedial measures are instigated as soon as possible. Priority One.*
- *Of particular concern was the lack of any safety signage especially surrounding the dam wall. Hazard markings should be positioned. 'Danger - Deep Drop keep out' signage should be positioned. Priority One.*
- *Additionally there is a need to carry out maintenance to parts of the dam wall that are falling into disrepair. Priority Two.*
- *In addition it is recommended that band four fencing protect the dam wall. Priority Two.*
- *It appears that the mud in the lake is very soft and deep and warning signs should be positioned 'Danger - soft mud keep out'. Priority Two.*
- *The consultant was particularly concerned to observe that persons unknown are getting into the access shaft to vandalise the water flow controls. This is potentially a hazardous confined space and immediate action should be taken to strap and lock this access tunnel and to keep it under supervision. Priority One and Immediate.*

Bramley Falls Park

Reference should be made to the detailed specifications for safety measures in Section 5 of this report.

This site abuts a canal, which is owned and controlled by British Waterways who, as a general policy, do not provide edge protection along the canal banks nor signage and lifesaving equipment. However as riparian owners of the adjacent land, the consultant

recommends that LCC take the following measures to ensure that persons on *their* land are aware and ‘as far as reasonably practicable’ made aware of the risks.

- *It is recommended that where LCC land abuts the canal that a 1-metre strip of untrimmed vegetation be created to define the edge and deflect people from the water’s edge. Priority Two.*
- *It is recommended that LCC position a sign where their pathway leads onto the canal stating ‘Caution - unprotected waters edge - Parents please take care of young children’. Priority Two.*

Chippies Quarry

This is a very deep quarry in quite close proximity to a local school and reference should be made to the detailed specifications for safety measures in Section 5 of this report. It is apparent that LCC does not have a regular maintenance and monitoring system in place for this site.

- *It is recommended that an emergency point be created at the main entrance to the site. In addition to the recommendations in Section Five of this report for emergency points it is recommended that this sign indicates the degree of difficulty to walkers in walking around the perimeter. Refer to the Visitor Safety in the Countryside Groups publication ‘Managing Visitor Safety in the Countryside’ (www.vscg.co.uk). Priority One.*
- *The consultant was concerned that most of the provided rescue equipment was missing, demonstrating that no checking procedure was in place. It is important that the equipment and signage that is recommended in this section is maintained, checked and documented on a regular basis. Priority One.*
- *It is recommended that safety points (with throw lines) are positioned at strategic locations around the quarry and the safety points should emphasise ‘Danger - Deep Water No Swimming. Priority One.*
- *A number of fishing pegs and edge protection measures are in poor condition and require urgent maintenance. Priority Two.*
- *It is good practice to trim branches that overhang the Quarry to discourage youths from climbing over the water. Priority Two.*
- *It is recommended that LCC review its working practices for litter pickers that come onto this site in view of the dangers from the deep water. Priority Two.*
- *In view of the proximity of the adjacent school it is recommended that the interactive teaching pack ‘RU A Dummy 2’ be used to make teachers and children aware of the risks from this deep quarry. Priority Two.*
- *LCC might wish to consider encouraging the fishermen to form themselves into a club so that there is an improved level of control of the activities around the Quarry. Where this has been done at other similar locations, it has had a very positive impact on safety. Priority Two.*

Farnley Balancing Pond

This is a very large balancing pond situated adjacent to a large residential estate. The Environment Agency has clearly taken measures to protect the public from the risk, however the consultant has identified some specific issues that will require discussion with the Environment Agency and LCC to improve safety and bring it in line with current standards. Reference should be made to the detailed specifications for safety measures in Section 5 of this report.

- *The band four fencing in place around the water is considered conforming to RoSPA's guidance, although additional band four fencing is required where there are gaps in the edge protection, particularly in front of the sluices and drainage channels. Priority Two.*
- *It is recommended that the band four fencing is continued to protect the bridges. Priority Two.*
- *It is recommended that a protective grid be positioned over the outflow pipe to prevent children climbing into it. Priority Two.*
- *It is recommended that signage (pictogram) warns of the dangers of deep water and these should particularly be placed along Tong Road. Priority Two.*
- *The review identified that the perimeter fence requires repair as several breaches in this fencing were apparent. Priority One.*
- *The open unprotected flood alleviation drainage channels that are nearly vertical require specific signage 'Danger - Deep Water Keep Out' (pictogram). Priority One.*
- *The level of exclusion edge protection negates the need for lifesaving equipment, however it is recommended that the old disused life saving equipment containers and poles be removed. Priority Two.*

Temple Newsam Estate

The review considered the water safety implications of the ponds and streams in this country park and, in the recommendations that follow, reference should be made to the detailed specifications for safety measures in Section 5 of this report.

It is recommended that an emergency point as detailed in Section 5 of this report be positioned on the approaches to the ponds.

Bottom Pond

The existing edge protection conforms to RoSPA band two-three edge protection and no additional safety precautions are required.

- *However it is recommended that you consider as a long-term solution planting hostile vegetation to protect the drop from the bridge. Priority Two.*
- *Signage stating 'Soft mud - No swimming' (pictogram) should be added to the detailed specifications for safety measures in Section 5 of this report, and should be positioned at a strategic location in the pond facing the grass embankment. Priority Two.*
- *The life saving equipment (life rings) positioned at this location are inappropriate for the risk and could encourage people to swim. It is recommended that it be removed. Priority One.*

Mid Lake

- *Life saving equipment as above. Priority One.*
- *Position signage as above. Priority One.*

Top Lake

- *Life saving equipment as above. Priority One.*
- *Position signage as above. Priority One.*

Avenue Ponds

It is recommended that signage indicates the dangers of a drop from the wall and that persons should not walk on the wall (pictogram). Priority Two.

General Health and Safety Observations

- *It is recommended that Rangers be equipped with throw lines and first aid kits to enable them to deal with an incident involving the water. Priority Two.*
- *It is recommended that you review your safe system of work for staff working alongside water and to identify if members of staff can swim. Priority One.*

Appendix

- RU A Dummy 2
- Risk Safety

Should you need any further clarification or support please contact the author Peter MacGregor on 0121 248 2000.

The Royal Society for the Prevention of Accidents



Water and Leisure Report

A report for Leeds City Council

Generic Water Safety Assessment (safety case) for two specific areas of open water:

Roundhay Park (Lakes in an urban environment)

Wharfmeadows Park Otley (Fast flowing river in an urban environment)

December 2006

**By Consultant Peter S.G. MacGregor
D.M.S. F.I.Fire.E F.I.M. C.M.I.O.S.H.**

CONTENTS

Section	Title	Page
1	Introduction and Terms of Reference	3
2	Summary of Hazard & Risk	4
3	Existing Management of the Risk	4
4	Legal Responsibilities	5
5	Implications of Tomlinson Case	7
6	Risk Assessments – Generic Advice on Safety Measures	7
7	Site Specific Recommendations	12
8	Roundhay Park – Lakes in an Urban Park	15

1.0 Introduction and Terms of Reference

This report was commissioned by Leeds City Council (LCC) to provide generic guidance on a water safety strategy for two distinctly different areas of open water within City Councils areas of responsibility.

Firstly the review has considered the water safety arrangements for Wharfemeadows Park Otley as an example of a park comprising of a pedestrian and cycle park along side the River Wharfe used as a pedestrian thoroughfare particularly by school children. The river has historically been particularly prone to flooding, the effects of which severely compromise the safety of the public using this walkway.

Secondly the review considers Roundhay Park as an example of easily accessible lakes within a popular City Centre Park. Roundhay Park (among other sites of open water) was reviewed by the RoSPA consultant in 2005. The opportunity was taken on this visit to review these recommendations again and to assess the implementation of the recommendations by LCC.

The RoSPA consultant notes with concern that none of the recommendations for Roundhay Park have been put into effect. The councils is strongly urged to carry out these recommendations and your attention is again drawn to the implications of the Tomlinson case where in effect a Council was strongly criticised and found at fault in law for failing to implement the requirements of a safety review. (See Section 5 of this report).

This report follows a comprehensive review of the water safety arrangements around these areas of open water and the potential impact on public safety and the moral and legal responsibilities of the Council in the light of recent court judgements and accident investigations.

The report presents two water safety strategies as well as specific prioritised recommendations to risks identified on these sites.

In carrying out this safety review RoSPA would point out that audits and reviews are by nature a sampling exercise, therefore the reviewer cannot guarantee to identify all safety hazards around the development. Opinion is formed by a review of the site therefore absence of comment on any issue should not be taken to imply that the areas of open water are completely safe. It is therefore implicit in these recommendations that LCC keep the safe operating procedures and risk control arrangements

2. Summary of Hazard and Risk

Areas of open water can create a danger to any person walking alongside them and the three main risks associated with the hazard are

- Drowning through immersion.
- Physical injury.
- Health problems associated with untreated or polluted water.

Drowning

This can occur from either accidentally falling into or deliberately accessing the water and usually arises from one or more of the following factors:

- Uninformed or unrestricted access to the water hazard.
- Ignorance, disregard or misjudgement of the danger.
- Lack of supervision.
- Inability of the victim to cope (or be rescued) once in danger.

Although each of these above may be a contributory factor, the major cause of potential danger on any site will be *ignorance or misjudgement of the danger*.

Physical injury

This is likely to be caused by wet and slippery conditions whereby injuries are caused by falls, slips, trips and entrapment.

Potential poor water quality associated health issues

Water can both contain contaminants such as pollutants and toxins that cause ill health, and be the medium to promote the spreading of bacteria that causes disease and infections. Blue green algae toxins, leptospirosis, cryptosporidium and e-coli are some examples.

The hazards of the river have the potential to promote a risk to persons using the adjacent pathways. In addition, water, water-based activity machinery and weirs fascinate young children in particular whose natural curiosity can lead them into danger. Furthermore, employees can also be at risk carrying out maintenance work on waterside machinery, as can adults accessing the docks and during the hours of darkness.

3. Existing Management of the Risk

Water hazards when risk assessed are usually controlled by:

- Physical features to deny or control access, such as barriers or gates.
- Education to raise awareness of the dangers by providing information through signage, leaflets, etc.
- Supervision having a physical presence on site.

- By having in place agreed operational procedures such as formal written Normal Operational Procedures (NOP's) and having an Emergency Action Plan (EAP) and, when appropriate, rescue equipment deemed necessary.

A risk assessment review can be used to determine what should be done, but in itself it can be only part of a total assessment strategy. The conducting of such by LCC only ensures that they have a full understanding of the hazards and risks, which are the basic premis of why a risk assessment should be carried out. The risk assessment strategy should highlight the need for documentation such as NOP or EAP, formal supervision or information dissemination arrangements.

The starting point to establish a safe site is to develop a **safety management system**. This is based upon acknowledged good practice and design principals as contained in, for example, HSE publication (HSG 65) '*Successful Health and Safety Management*', BSI (BS 8800,1966) '*Guide to Occupational Health and Safety Management Systems*'.

Both these documents stress that the key to adopting a planned approach to safety management lies in developing an effective approach to risk assessment. At present, there is a requirement under legislation to carry out risk assessments but there is no statutory requirement to put in place specific controls such as fences and rescue equipment although this is implicit in the management regulations.

4. Legal Responsibilities

Various pieces of legislation place statutory duties on the site owners of inland water sites, or the person responsible for the site, to provide for the safety and the well being of visitors, which **includes employees and members of the public. The consultant has highlighted those issues, which directly relate to the site-specific recommendations, which follow later in the report.** Both statute and common law have a relevance to the operation of inland waters.

Statutory Health and Safety Requirements

Health and Safety at Work Act 1974: This is an enabling act with the aim ofsecuring health and safety in the work place. Regulations made under the Act place more specific duties on employers than employees. **Section Three of the 1974 Act** specifically requires every employer to ensure, so far as is reasonably practicable, that he/she takes the necessary steps to ensure the **safety of non-employees affected by his/her activities.**

The Management of Health and Safety at Work Regulations 1999 (previously 1992): These were made under the 1974 Act. They require that health and safety is suitably managed so as to control risks effectively and present no harm to people. **The regulations require that an adequate and suitable assessments of work related hazards should be carried out to determine the preventative and protective steps that must be taken.**

They also require employers to have access to competent advice, to monitor and review their systems, to have emergency procedures and to provide information and training. **They have major implications for the many inland open water sites operators whose activities have a bearing on the public as well as employee safety.**

The Health and Safety (First Aid) Regulations 1981: These were also made under the 1974 Act, and are mainly concerned with the provision of first aid for employees. The regulations set out the range of numbers and training of firstaiders, and the type of equipment that should be provided.

Public Health Act 1936: This is an enabling law offering local authorities the power to regulate water users (for example, to prohibit swimming).

Occupiers Liability Act 1957: This states that the occupier must **take reasonable steps** to ensure the **safety of visitors** to his/her land or premises. **This duty is particularly onerous where children are concerned. The occupier owes the duty of care not only to visitors but also to trespassers as well.**

The Health and Safety (Safety Signs and Signals) Regulations 1996: This implements European Directive 92/58/EEC that came into force in April 1996. This standardises safety signs throughout member states of the European Union. The regulations require employers to use safety signs where there is a significant risk to health and safety of their employees that has not been avoided or controlled by the methods required under other relevant law, provided use of a sign can help reduce the risk.

In implementing the signage requirements identified required by this report, you should also be aware that a new BSI standard has been developed specific to water safety signs. The standard BS 5499-11:2002 was published on 29/07/2002.

RoSPA recommends that any new signs should conform to this standard in the future and that a review of existing signage is carried out. Those that are in need of repair or have poor legibility/clarity of image should be replaced straight away and all others should be subject to programme of replacement. The period of time for such replacement should be 'reasonable' in terms of overall cost against the safety gain or imperative. Overall it would not be unreasonable to expect that all signs should also comply with this new standard within a twoyear period (this estimation could be modified by future court actions arising from signage issues).

Other Occupational Health and Safety Duties

Operators to whom the 1974 Act applies also have various duties, including the recording, notification and investigation of accidents to the enforcing authority (e.g. HSE or local authority environmental health departments.) Where

a member of the public has drowned or has been taken to hospital for medical treatment, i.e. following a near drowning incident, the appropriate enforcing authority must be notified.

Common Law Duty of Care

Although there is a lack of legislation in this area, responsible bodies do have powers to effect preventative measures and the site owner must ensure that all facilities and equipment are suitable and safe to use. Under common law, liability to negligence may arise from the breach of fundamental duty, known as a 'duty of care'. The duty is described as follows, and applies to members of the public as well as operators: 'To take reasonable care to avoid acts or omissions which you can reasonably foresee would be likely to cause injury to your neighbour'. The duty specified to take reasonable care. This can be defined as 'what the reasonable man/woman would have foreseen as being necessary'. A certain level of risk is acceptable and it is expected that safety measures will be applied 'as far as is reasonably practicable'. In other words, practicable measures have to be technically feasible, and costs in time, money and effort are reasonable. In the case of safe management of inland water sites, **the duty of care means that the burden of taking adequate precautions falls on the site operator. A risk assessment of the facility and equipment should be undertaken and appropriate safety measure adopted.** A normal operating procedures (NOP) document, together with an emergency action plan, should be completed and then monitored and reviewed at regular intervals. Before devising a water safety strategy hazards must be identified, risk determined, and findings recorded. This is a legal requirement under the Management of Health and Safety Regulations 1999. **The duty of care is extended to protect people even from their own ill-judgement or wilful abuse of facility or equipment.**

5. Implications of the 'Tomlinson' Case

The 'Tomlinson' case was taken under the occupier's duty of care to visitors to the site including trespassers and the relevant sections of the Occupiers Liability Act applied.

The circumstances related to a trespasser who broke into Local Authority owned land and dived into a lake occasioning a serious neck injury. Signage and fencing were in place, however a recent safety audit had identified that this was inadequate and the Council had been recommended to make improvements, which they had not done due to fiscal restraints.

The judgement in the litigant's favour rested upon the following factors:

- Where the risk is open to the public and you take active measures to encourage visitors, your safety measures must be particularly effective.
- Where the risk is in a remote area and numbers of visitors are few, your safety arrangements can reflect this reduced pressure from the public.

- The Judgement expected that a Local Authority should have adequate financial resources to implement safety recommendations and not to do so was no defence.

This was a very unusual case and legal opinion is that these particular sets of circumstances are unlikely to occur again. It was also interesting that the award to the litigant was reduced by two thirds due to his wilful neglect for his own safety.

The basis of **your** defence against any litigation will be effective risk assessment and implementation of control measures, e.g. band four fencing, life saving equipment (*not applicable in this case*), signage and regular site monitoring. In the RoSPA consultant's the adoption of the following arrangements and prioritised proposals for improvement, based upon a risk assessment, take account of increased public access to the basins both from residents and visitors. This should provide you with an adequate defence as well as meeting your moral obligation to the residents and persons that visit your site.

6. Risk Assessments

Under the management arrangements for the Health and Safety at Work Act, you should develop risk assessments for the site that cover:

- *The work of the employees who may visit the site.*
- *The inherent risks posed to employees, contractors, visitors, adjacent residents and others that may visit the site from time to time.*
- *It is recommended that specific risk assessments be made to cover the use of the River and public access to the cycle way. These risk assessments should cover access to the water's edge by large numbers of people who are likely to be in the vicinity and, **additionally, any temporary waterside events**. Control measures should include access to the edge and prohibition, signage, lifesaving equipment (*not applicable in this case*) and emergency response plans.*
- *It is recommended that you have in place a strategy to deal with ice and flooding.*

Risk assessments and any control measures should be documented and reviewed at least once a year or after any safety critical event.

6.1 Management of the risk and site monitoring

You should give particular attention to the following:

- *It is recommended that you have well documented procedures for hazard spotting and actively monitor the site to ensure that the safety features are working.*
- *All accidents and near misses should be recorded and analysed to monitor*

that the control mechanisms for identified risks are working.

- *Develop contingency plans with particular relevance to site access for the emergency services in the advent of an injury or water accident.*

6.2 Edge Protection and Exclusion: Generic issues

Whilst the profile and the nature of the water's edge is a fundamental factor in addressing the risk, improving the edge by exclusion or other measures will not address all of the safety issues. Protective measures should be supplemented by the correct management procedures, the circulation of information, supervision and surveillance (where appropriate) and signage.

Unsupervised open water can present a high level of risk due to the nature and use of the adjacent walk and cycle ways. In reviewing the existing level of protection to the waters edge for both these locations, the RoSPA consultant comments as follows, using for ease of identification RoSPA's banding system.

- When considering the level of waterside edge protection it is recommended that a holistic approach is taken, considering the nature of the edge and the type of use and potential use the walkways path will be put to.

- Fast flowing rivers can, in spate or higher conditions can be deep (for example) and may also be abounded by high walls. Falling into the river could potentially be fatal and self-rescue would be difficult. Experience demonstrates that in urban areas the only practical solution to address this risk is to position 'band four fencing' which will provide exclusion from the water's edge.

- On the other hand lakes particularly where they are easily assed by the public, can attract swimmers during hot weather who may be completely unaware of the risks of deep water and the potential for thermal inversion (differences in temperature of the water at various depths).

- 'Band four fencing' should meet all the normal standards as laid down in the building regulations, regarding height, spacing of railings and nonclimb design (see Appendix Two, edge protection for urban water sitesband four fencing).

- *Vertical railings have been traditionally chosen to fulfil this role, but in recent years alternatives have been designed (to RoSPA's approval) which still meet these criteria. Horizontal railings can be effective, (as used on the Thames Embankment, Millennium Bridge, Chatham Maritime and Gunwharf Quays, Portsmouth Harbour) if the fence as a whole is cantilevered inward toward the top.*

- Band four fencing should also be positioned where there are specific hazards (weirs, pinch points culverts etc), along otherwise unprotected water's edge.

6.3 Signage: Generic issues

As part of the overall safety strategy, the following measures should be undertaken to improve and ensure greater awareness of the potential dangers of the water.

- **Multi signs (Emergency Points)** should be provided at key entrances to the sites and strategic positions i.e. car parks.
- These signs should utilise pictograms to indicate safety messages relating to the danger of the water i.e.
 - Your location
 - Do not enter the water
 - No Swimming
 - Keep children under supervision
 - Action to be taken in an emergency
 - Examples of safety signage to be found at the location
 - Location of the nearest telephone and security office
- You should consider targeting the adjacent residential areas with specific water safety information such as a leaflet campaign advising of the water risk and the need to keep young children under supervision.
- Space should also be provided for the positioning of temporary notices:

'Dangerous - Ice take care!'

'Footpath and surrounds flooded - take care!'

Please note that the integrity of the signage should be checked on a regular basis and documentary evidence retained.

6.4 Public Rescue Equipment: Generic issues

The consultant has in certain areas recommended a high level of edge protection, where additionally life saving equipment is recommended; it should meet with the following criteria:

- It is recommended that you incorporate safety signage and lifesaving equipment into a combined position known as a **safety point**.
- **Life rings** should be considered where there is a substantial drop into deep water whereas **throw lines** should be considered for all other locations.
- **The safety point** should repeat the messages found on the **multi point**

(Emergency Point) at the entrance (see above).

- The positioning of the **safety point** (where recommended) should meet the criteria that a visitor can see one from whatever location they are at the risk.

- All **safety points** should be identified by a number and checked on a **weekly** basis and documentary evidence retained of this check.

10

- Safety points should be positioned in dedicated containers, which can be accessed by the disabled as well as children and be visible at night.

- The 'Perry lines' within the ring should be regularly checked for damage by ultra violet light.

- The length of the rescue line should be relevant to the length of drop into the water. (I.e. not too short!)

6.5 Water Quality: **Generic issues**

Although there is no legal requirement to carry out water quality testing it would be advisable to do this initially to determine the current position of the water and then periodically in the future. It is equally important to monitor other factors that could affect water quality.

Letospirosis (Weil's Disease is a form of this) is found around water and is spread by rats. Although it is not possible to test water for its presence meaningfully, rats should be discouraged from the site and pest control measures introduced as required. Litter, debris and other material likely to provide shelter and food for rats should be removed regularly and action taken if it is found to be the case.

7. Site Specific Recommendations

The following recommendations follow a comprehensive site inspection of both sample sites by the RoSPA consultant. As discussed earlier in the report the recommendations are made to facilitate LCC in meeting their legal obligations and in particular those items that have been highlighted in Section 4 '*Legal Responsibilities*'.

Your attention is also drawn to one of the implications of the 'Tomlinson' case that concluded that having identified issues following a series of risk assessments; you will need to have a documented prioritised schedule as to how you propose to implement the control measures raised.

Recommendations

Wharf Meadows Park and river frontage

7.1 Edge Protection

- *The RoSPA consultant recommends that band four fencing (see section 6.2 above) be installed from the bridge the whole way along the water meadows up to and including the cafe in view of the substantial risk to visitors posed by the river*
- *This fencing will also act as an indicator of the waters edge during flood conditions.*
- *Drop gates should be positioned across the 'Holbeck' together with band four fencing either side of this inlet. Signage (pictograms) should be placed on these gates - Danger Keep Out.*

(1) The bottom third of the fence to be in filled by a mesh to prevent children falling through if this usage of this areas identifies this as a hazard.

(2) Safety signage (pictograms) should be attached to the railings indicating – No climbing the fence - No Swimming.

(3) There must be suitable maintenance arrangements in place to ensure that the tension wires are kept taught (rigging screws should be treated with 'lock tight' or similar product.)

- *The rest of the walkway up too the tennis courts should be protected by urban bow top fencing again with suitable signage (this bow top fencing will link with the existing fencing). This level of fencing should be enhanced by a 2-metre area of untrimmed vegetation to discourage access to the waters edge.*

- *In view of the potential for flooding it is recommended that ‘Snow posts’ indicate the safe limits of the path edge where it abuts the waters edge.*
- *You will need to consider controlled access through this fencing for the fishermen and this should comprise of gated locked access with suitable arrangements under the control of the fishing club for the management of the keys*
- *It is recommended that you verify the condition of the fencing on the bridge, where it crosses the River Wharfe adjacent to the tennis court and take any necessary remedial measures*

7.2 Rescue Equipment

In view of the recommended level of edge protection - band four and urban bow top and the identified likelihood of vandalism to rescue equipment – the consultant does not in this case recommend the provision of rescue equipment.

- *All evidence of previous lifesaving (now defunct) equipment including housings and posts should be removed.*

Consideration should be given to enhancing staff training to cover land based rescue techniques, especially if they are subsequently equipped with throw lines/ reach poles.

7.3 Signage

- *It is recommended that ‘**Multi points**’ (see generic recommendations in Section 6.3 above) be positioned at either end of the walkway so the public can see them as they access the walkway*
- *Repeat **nag signs** should be positioned at regular intervals along the band four and Urban Bow top fencing. (See recommendations for signage for **safety points** in Section 6.3 above, although as previously recommended life saving equipment will not be provided).*
- *In view of the importance of this signage in the implementation of your ‘safety case’ you will need to make specific arrangements to ensure the signs are as vandal proof as possible.*
- *You should make weekly inspections of both the signage and the fencing and carry sufficient spares to address any issuers identified.*
- *It is important that these inspections visits are documented and any remedial measures with close out actions are recorded.*

7.4 Additional Health and Safety considerations

The following Health and Safety measures are considered necessary for the overall safety management of the park:

- *Where your risk assessments identify that BMX cycling is occurring adjacent to the river embankment, it is recommended that you consider raising the height of the proposed fencing to 1.6 metres.*
- *Where the play area is adjacent to the river it is recommended that warning signage be positioned warning parents/guardians of the closeness of the water.*
- *Where the Band 4 fencing is positioned and flooding is considered a real possibility it is recommended that the top of the fencing be identified by fluorescent type material.*
- *It is recommended that you develop a 'Special Events' risk assessment for the Boxing Day swim.*
- *As part of your flood contingency planning you should develop a procedure to close the park.*
- *It is recommended that you enter into discussions with the Rivers Authority regarding the positioning of weir warning signs and possible chain barriers across the river.*
- *It is recommended that you provide water safety advice to the fishermen on the annual and day tickets.*
- *Where staff operate under 'lone working' conditions it is recommended that they carry throw lines and radios, and are appropriately trained to use these, and importantly recognise their limitations.*

7.5 Titty Bottle Park

It is recommended that you take action to cut the trees over hanging the river, which act as a magnet to children to climb over the water.

7.6 Manor Garth Park

- *It is recommended that you allow for a two metre area of untrimmed vegetation at the waters edge.*
- *It is recommended that a 'Safety Point' (without a lifering) be positioned at a central location at the waters edge.*

8. Roundhay Park - Lakes in an Urban Park

8.1 Upper Lake - Roundhay Park

Reference should be made to the detailed specifications for safety measures in Section 6 of this report.

- *It is recommended that 'Emergency Points' be positioned at the main entrances to the site to alert visitors to the specific risks on site and the control measures in place to mitigate these risks.*
- *The consultant was concerned about the steep embankment leading down to the water side (as discussed at the time of the inspection) and recommends that chicane type railings be positioned to arrest an out of control cyclist or mother with a buggy.*
- *Where desire lines have created gaps in the natural edge protection it is recommended that the edge protection be reinstated (where deemed necessary by the risk assessment) by the planting of hostile vegetation.*
- *The position where the water flows in from the upper lake should be protected by band four fencing that should be curled around at the edges to children or youths getting in front of the fencing. Your attention is also drawn to the need to have the fencing as near the edge as possible. Additionally it is recommended that hazard signage conforming to the new BSI for water safety signage indicates 'Deep drop - Danger Keep out'.*
- *In view of the nature of the water hazard it is recommended that the life saving points be turned in to safety points. It is also considered that 'throw lines' are more appropriate to the risk and should replace the existing life rings. Although this is a Priority item it is considered that the existing life rings be provided with lines to enable a rescue to be affected. The signage on the safety points should include 'No swimming - No diving'.*
- *In reviewing the positioning of your safety points it is recommended that you adopt the criteria that one can be seen from whatever location a person is standing on the waters edge.*
- *It is recommended that a safety point with a throw line be located at the boating platform and that an additional second rail be installed in the fencing to prevent young children getting through the barrier. Signage should also indicate 'No Swimming - No Diving'.*
- *Where necessary it is recommended that action is taken to trim the branches overhanging the lake to facilitate better observation, clear lines to use life saving equipment and to prevent youth climbing out over the water.*
- *Where the pathway is very close to the water's edge it is recommend that hostile vegetation be planted to identify the water's edge.*
- *Where benches are provided it is recommended that these do not compromise the recommended width of the pathway of 1 metre. Good practice dictates that benches are set back from the pathway so as not to force pedestrians or, in particular, parents with buggies, too close to the water's edge.*
- *When reviewing edge protection it is good practice to protect both sides of*

a bridge with band four fencing, curled at the edge to prevent access along the sides. It is recommended that you review the bridges around this lake with this criterion in mind.

• Finally, wild fowl (in particular ducks and geese) are compromising the edge gradients at certain positions around the lake (see Section 5 edge 15 gradients). It is recommended that action is taken to reprofile this edge where appropriate to 1:3.

8.2 Waterloo Lake

Reference should be made to the detailed specifications for safety measures in Section 6 of this report.

- It is recommended that you progressively introduce safety points with throw lines across this site.*
- It is recommended that an additional safety point be located at the disabled access ramp.*
- It is recommended that band four edge protection is installed around the fishing pegs and that hazard signage identifies the deep water.*
- It is recommended that the head wall (where the stream enters the lake) be protected by band four fencing and that suitable hazard warnings identify the risk.*
- It is recommended that band four fencing protect the sides of the bridge.*
- It is considered to be good practice to provide a third rail or mesh infill 150 mm from the ground height where fencing is provided to prevent young children from accessing the water through this exposed gap.*
- Wild life (in particular ducks and geese) is compromising the edge gradients at certain positions around the lake (see Section 6 edge gradients). It is recommended that action is taken to reprofile this edge where appropriate to 1:3.*
- Where necessary it is recommended that action is taken to trim the branches overhanging the lake to facilitate better observation, clear lines to use life saving equipment and to prevent youths climbing out over the water.*
- If in the future a boat club or franchised operation for boat hire is in operation, it is recommended that you review these operations, particularly in view of the City Councils' responsibility under Section Three of the HSWA.*
- In considering suitable locations for 'No swimming' signage it is recommended that these could be located on posts in the water to reduce the possibility of vandalism or removal to a minimum. However this action must take into account the balance of risks, e.g. that this may encourage members of the public to swim out to the sign and the identified risks to staff in installing the signage.*
- Where the City Council is deliberately pursuing a policy of access for disabled persons to the water, it is recommended that you consider tactile*

edging to the water to provide an additional safe guard to their security.

- *It is recommended that suitable signage prohibits the launching of boats from the slipway adjacent to the sluice.*

Peter MacGregor, Occupational Health and Safety Consultant
For the Royal Society for the Prevention of Accidents 03.12.2006

This page is intentionally left blank

APPENDIX 3

LEEDS CITY COUNCIL

POLICY ON THE SAFETY MANAGEMENT OF OPEN WATER (Reservoirs, Rivers, Lakes, Ponds and Pools) UNDER THE CONTROL OF LEEDS CITY COUNCIL

INTRODUCTION

The City Council has many sites where there is open water, including water features in recreational sites and facilities for the management of land drainage, to which the public also have access. Still waters range from a surface area of hundreds of square meters to some several hectares whilst rivers and canals pass through the city, these waters are associated with kilometres of public footpaths.

Most of the sites are unattended by staff although most are visited for operational purposes

The sites of open water, visited most frequently by the public are in parks.

Areas of open water particularly in areas where the public are either encouraged to visit and / or can be present in large numbers, can create a danger to any person walking or playing alongside them.

The main risks associated with the hazard are:

- Drowning through immersion.
- Physical injury.
- Health problems associated with untreated or polluted water.

THE POLICY

The City Council policy shall be:

1. that each body of open water is assessed with respect to risk to both public and staff;
2. that suitable warning signs are located and maintained for each body of open water;
3. that suitable life saving equipment is provided and maintained, where identified as required by risk assessment, at each body of open water;
4. that activities organised by, or licensed by, the Council on bodies of open water managed by the Council are undertaken in accordance with nationally recognised codes of practice and guidelines;
5. that unintentional access to open water is prevented as far as reasonably practicable;
6. that water margins are designed to reduce risk and allow ease of egress as far as reasonably practicable;
7. that water is visually assessed for pollution and / or biological contamination and action taken as necessary to prevent risk to public and staff as far as reasonably practicable;
8. that public information on the dangers of inland waters is produced and distributed locally;
9. that information packs will be produced and given to schools in the Leeds area to enable them to undertake teaching on the dangers of inland waters;

10. that the Directors/Chief Officers are responsible for the implementation of this Policy in their areas and that they ensure all their employees are aware of and fully understand the Policy.

GUIDANCE NOTES

INTRODUCTION

Leeds City Council recognises its responsibilities as employers for the health and safety of employees and members of the public. These duties are documented in the Health and Safety Policy and associated documentation.

In 2002 the number of accidental deaths from all causes of drowning in the UK totalled 427 (RoSPA "Water safety Fact Sheet). 39% of drowning occurred in rivers or streams and a further 12% in lakes and reservoirs. 19% of drowning was the result of falling in, 17% were alcohol related and 8% whilst swimming.

Physical Injuries associated with inland water sites are generally caused by falls, slips and trips and are likely to be exacerbated by wet and slippery conditions.

Water can both contain contaminants (such as pollutants) and toxins that cause ill health, and can be the medium to promote the spreading of bacteria that cause disease and infections. Blue green algae toxins, leptospirosis, cryptosporidium and e-coli are some examples.

Legal Responsibilities

The Health and Safety at Work etc. Act 1974 (the Act) places a general duty on employers with respect to the health, safety and welfare to persons at work. The Act also places a duty on employers to conduct their undertaking in such a way, so far as is reasonably practicable, that people not in their employment are not exposed to risks to their health and safety.

These responsibilities have been made more explicit in the Management of Health and Safety at Work Regulations 1992. Regulation 3(1)(b) states that ...“every employer shall make a suitable and sufficient assessment of the risks to the health and safety of persons not in his employment arising out of or in connection with the conduct of his undertaking”,

The Occupiers Liability Acts 1957 & 1984 governs the duty an occupier has for the safety of persons who are on his land with or without permission. This duty is owed if:

- the occupier is aware of the danger or has reasonable grounds to believe it exists;
- the occupier knows or has reasonable grounds to believe that another is in the vicinity of the danger concerned or they may come into the vicinity of danger;
- the risk is one against which, in all the circumstances of the case, he may reasonably be expected to offer the other person some form of protection.

Where children are allowed on the land the occupier must be prepared for the fact that children are less careful and often more inquisitive than adults.

This law does not give rise to the risk of prosecution but makes occupiers liable to pay compensation if an injury occurs and the occupier is found to have failed in their duty of care.

Common law 'duty of care' is described as follows, and applies to members of the public as well as operators:

'To take reasonable care to avoid acts or omissions which you can reasonably foresee would be likely to cause injury to your neighbour'.

The duty specified to take reasonable care. This can be defined as 'what the reasonable man/woman would have foreseen as being necessary'. A certain level of risk is acceptable and it is expected that safety measures will be applied 'as far as is reasonably practicable'. In other words, practicable measures have to be technically feasible, and costs in time, money and effort are reasonable.

RISK ASSESSMENT

Reducing or avoiding risk usually comes at a cost which is not always monetary but can be a loss of amenity, risk assessment has to balance these costs against the benefits obtained.

Risk assessments of inland waters will need to look at all aspects of the water, the surrounding environment and the nature of use. Risk assessments will ensure that the Council has a full understanding of the hazards and risks associated with the inland water which will enable successful health and safety management. The frequency of monitoring and review of risk assessments will be governed by experience but in general will be prioritised as follows;

- Major Public Recreational sites

- Casual Public Recreational Sites

- Limited Recreational Access Sites

- Non Public Access Recreation Reservoir Sites

Note; Working methods and risk assessments for employee activities will be undertaken as normal for all locations.

Signs

Signs are more effective if warnings, instructions and prohibitions are delivered progressively (although on small sites it will neither be practical or beneficial). Signs must be relevant and proportional to the site and the hazards and risk. Signs must comply with the Safety Signs Regulations 1980 and BS5378. Although signage may well be checked whenever staff visit a site it should be formally inspected and recorded bi-monthly (or more frequently if the results continually show deficiencies) to ensure that it is in place and in good condition. To assist in this procedure it is recommended that all signs are numbered.

Emergency Point

This is a graphical sign/map at the entrances to the site (normally the car park) which explains the risks and consequent safety features to be found on site and should include the following: -

- Where the visitor is.
- Location of life saving equipment (if applicable).
- Reinforce 'No swimming, No diving, No jumping' (where applicable).
- A reminder to parents to keep young children under control especially next to water.
- What to do in the event of an emergency and location of relevant telephone points and numbers.
- Examples of safety signage found on site – use pictogram wherever possible and consider the potential ethnic diversity of visitors in the need to communicate information.
- Temporary signage slots to provide for ice or flood warnings.

Safety Point

Located at the risk either on the edge protection fencing (if provided) or a prominent location where a visitor can reasonably be expected to see one from whatever location they are at alongside the risk. Safety points should not be combined or confused with other site information.

They should include: -

- Repeat of the key information on the 'Emergency Point'.
- Where recommended - life saving equipment.

Life Saving Equipment

Most Council sites are not continuously staffed so the provision of equipment must consider the consequences of vandalism and the need for maintenance. Provision of equipment that due to the nature of the location cannot be maintained may lead to a false sense of security or unfulfilled expectation.

If the risk assessment recommends that life saving equipment should be provided then it should be relevant to the risk i.e. *life rings* for high drops into deep water or *throw lines* for long reach or shallow water. Public expectation or pressure may require the provision of life rings at some locations where they are not best suited; if this is the case then a dual provision will be required.

It is unlikely that the provision of a rescue boat could ever be justified as a reasonably practical control measure.

Life saving equipment should be numbered and be inspected and documented in accordance with the requirements of the risk assessment. If the results of inspections continually show deficiencies then the frequency of inspections will need to be increased and the risk assessment amended accordingly.

Rescue equipment should be located in suitable containers, which are visible at night. Containers should be positioned at a height so young children or a disabled person in a wheel chair can reach them.

Containers should be provided with "used" tell-tales so that the need to replace or repair can be instantly identified. Containers can be fitted with alarms where this would help in obtaining assistance and preventing vandalism.

Life saving equipment must always be provided to employees where the work activities risk assessment requires it.

Organised Activities on or near inland water

On sites where water sporting activities are permitted by the Council then the organisers must be required to comply with the safety provisions recommended by the relevant national body. This requirement must be included in any site use licence issued by the Council or any contract made with the council.

Water activities undertaken outside of Leeds should be suitably managed and assessed prior to them taking place. Activities undertaken by Council departments should follow departmental arrangements; all school trips involving water activities will be subject to the requirements outlined in the schools' Handbook for Educational Visits.

Adventure Activities Licensing Regulations 1996

The Adventure Activities Licensing Regulations 1996 place a duty on anyone who provides, in return for payment, adventure activities to young people under 18 to ensure that they have a licence for that activity and abide by its conditions. The adventure activities falling under the scope of the Regulations are caving, climbing, trekking and watersports.

The Council must ensure that any organisation falling under the scope of the Regulations is licensed.

Prevention of Unintentional Access

It would be impractical and an unwarranted restriction to fence all inland waters within Leeds to prevent access.

Risk assessments of inland waters will identify locations where some form of fencing is required to prevent persons falling into the water.

The level of assessed risk will affect the choice of barrier. At low risk sites, the function of the barrier might be merely to 'deflect' the public from the water's edge; therefore a post and chain or a single rustic rail might be adequate.

Where overall risk is identified as moderate but where a particularly sensitive location is identified i.e. deep water or pinch points, a section of more substantial fencing may be required.

A high level of risk may lead to the installation of balustrades, combined with warning signs, to exclude members of the public from gaining access to the water's edge.

The balustrade or fencing will require regular maintenance and inspection; as it will be subject to vandalism; and it will usually remain scaleable. The effect of barrier erection on other user groups legitimately on or in the water, such as boaters, will also have to be taken into account to ensure that landing points and emergency access are provided and that there is no risk of crushing.

Design of Water margins

Where the solution identified in the risk assessment is to deflect people from the water's edge and where an open aspect is required, it is preferable to maintain a gentle underwater gradient from the edge.

This should be such as to allow an adult to stand with their head above water at a distance of two body lengths from the edge. This section of shallow water will provide protection from deep water. Grading above and below the water line can at some locations successfully control the risk of falling in.

It is therefore recommended, that shallow water should extend to a minimum of 2 metres from the waters edge, via a 1:3 gradient and a further protective margin of 1.75 metres with depths of 0.65 metres to 1.36 metres via a 1:2.5 gradient.

Where fencing is impracticable and access to the waters edge should be restricted due to depth of water or the nature of water then the use or treatment of vegetation can be utilised to prevent or deter access.

Monitoring of water quality and actions

Monitoring systems need to be established to ensure that relevant action is taken in the event of a pollution incident or the increase in hazard from the water due to weather or other factors.

The Environment Agency should be informed and asked for advice if necessary.

On identification of a health hazard signs restricting access and warning of the danger would need to be put in place and the water monitored (eg Warning blue/green algae, Keep Away)

Publicity

Departments with responsibility for inland water together with the Council's publicity & marketing services will establish a group to produce material to be used by the local media, including press and radio, warning of the dangers of inland waters.

The topics should include, the dangers of cold water, deep water, the results of tampering with or removing safety equipment, that swimming is not allowed in open water on Council land and other topics identified by the working group.

Schools Information Pack

A working group, including a representative from Education Leeds and departments with responsibility for inland water in Leeds will create a Schools Information Pack to be produced and distributed to all schools in the Leeds area for use within the teaching curriculum.

RESPONSIBILITY FOR IMPLEMENTATION

It is the Director/Chief Officers responsibility to create departmental instructions following this guidance on how the Policy will be implemented in their department/division.

TRAINING OF EMPLOYEES

Departments will arrange whatever training or instruction is appropriate for employees in connection with the implementation of this Policy and any departmental arrangements supporting it.

DEFINITIONS

Open Water

Reservoirs, Rivers, Canals, Lakes, Ponds and Pools whether permanent or transient as a result of surface water management.

Major Public Recreational Site

A site which provides for the City as a whole, including formal equipped playgrounds, playing pitches, courts, greens and support for additional provision wherever possible with managed car parking, access routes etc.

Casual Public Recreational Site

A site which provides for a community as a whole including formal equipped playgrounds, playing pitches, courts and greens and is important for local recreation.

Limited Recreational Access Sites

Sites which are accessed by lease, 3rd party interest and permit holders only and/or by the public on definitive public rights of way. This may include leased water sports clubs, permit holders i.e. bird watchers, and the general public on public access routes i.e. paths, bridleways, county roads (not permissive routes).

Non Public Access Sites

Sites which are not open to any public or have any recreational access. These sites may have legal 3rd party interests i.e. sporting rights owners and agricultural users.

References:

RoSPA – Safety at Inland Water Sites, Operational Guidelines. ISBN 1 85088 092 1

Guidance to the Licensing Authority on the Adventure Activities Licensing Regulations 1996. HSE ref: L77. ISBN 0 - 7176 - 1160 - 4

This page is intentionally left blank

PARKS & COUNTRYSIDE SITES
CONTAINING
INLAND WATER BODIES
LAKES, PONDS, STREAMS, BECKS ETC

APPENDIX

<u>Site Name</u>	<u>Description of water body</u>	<u>Date for assessment</u>
Armley Park	Leeds / Liverpool Canal	
Boston Spa	River Wharfe	
Bramley Falls	Leeds / Liverpool Canal	
Breary Marsh	Paul's Pond, stream	
Brooklands	Wykebeck	
Calverley Lane Picnic Site	River Aire	
Chevin Forest Park	Pond x 2	
Chippies Quarry	Lake	
Collingham	River Wharfe	
Easterley Woods	Wykebeck	
Fairburn Ings	River and lakes x approximately 10	
Farnley Reservoir	Reservoir and Farnley Beck	
Farnley Fish Pond	Fish pond	
Fearnville Sports Centre	Wykebeck	
Fleet Bridge Wood	Canal	
Fleet Lane Woods	Canal	
Gledhow Valley Woods	Gledhow Beck, Gledhow Valley Lake	
Golden Acre Park	Lake, streams	
Gotts Park	River Aire	
Grazing land Fleet Lane	Aire and Calder Navigation, River Aire	
Grimesdyke POS	Beck	
Halton Moor	Wykebeck	
Hawthorn Farm, Coal Road	Pond x 3	
Horsforth Hall Park	Pond in Japanese Garden	
Killingbeck Meadow	Wykebeck	
Killingbeck Pond, York Road	Pond	
Kirkstall Abbey	River Aire	
Kirkstall Wildflower Garden	Mill Race	
Ledston Luck Enterprise Park	Ponds	
Lotherton Hall	Ponds - bird garden, deer paddock & gardeners house	
Manor Garth	River Wharfe	
Meanwood Park	Streams	
Meanwood POS	Meanwood Beck	
Middleton Park	Lake by visitors centre	
Middleton Park	Pond	
Newly Meadow and Picnic Site	Leeds Liverpool Canal	
Nunroyd Park	Pond, stream	
Post Hill	Farnley Beck	
Primrose Valley, Halton Dene	Pond	
Red Hall Estate	Pond	
Rodley Sports Ground	River Aire	
Rothwell Country Park	Up to 17 ponds, dependent upon the time of	
Roundhay Park	Top Lake, Waterloo Lake, Wykebeck	
Sharpe Lane	Beck	
Skelton Lake	Lake/River	
Springhead Park	River Dolphin (aka Rothwell or Oulton Beck)	
St Georges Centre	Pond	
Stainton Lane, Carlton	Carlton Beck	
Stanks Drive POS	Cock Beck	
Suffield Drive / Road (aka Moorhead Mills)	Pond	
Swaine Woods	River Aire	
Sykes' Wood (aka Nan Whins Wood)	Cockersdale Beck / Tong beck	
Temple Newsam Estate	Rose Garden Pond, Duck Pond, Colton Beck	
Temple Newsam Golf	Beck	
The Outwood	Mill Race	
The Pastures, Rothwell	River Dolphin	
The Staithees, Allerton Bywater	Canal	
Thwaite Mills	River Aire (Learning and Leisure land)	
Titty Bottle Park	River Wharfe	
Wetherby Ings	River Wharfe	
Wharfemeadows Park	River Wharfe	
Wilderness Car Park, Wetherby	River Wharfe	
Woodhall Lake	Lake	
Wortley Ring Road	Farnley Beck	
Yeadon Tarn	Lake	

This page is intentionally left blank

WISE UP TO WATER!

DON'T LET IT BE YOU!

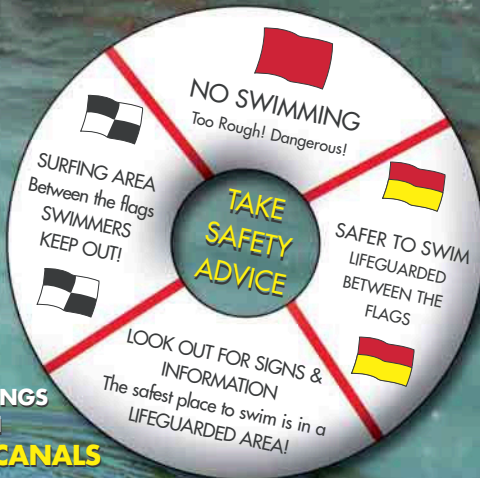
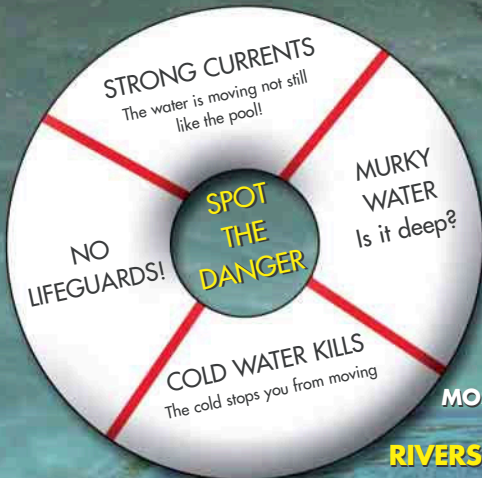
DROWNING IS THE 3RD MOST COMMON CAUSE OF ACCIDENTAL DEATH IN 11-18 YEAR OLDS.

- Most people who drown in the UK can swim!
 - Outdoor water is cold - Cold water kills!
 - The effects of alcohol can play a major role in incidents!
 - Every year people drown trying to rescue others!

IF YOU SEE SOMEONE IN DIFFICULTY DIAL 999/112
STAY CALM • DON'T ENTER THE WATER • LEARN HOW TO HELP

FOR MORE INFORMATION CONTACT: **LEEDS LIFESAVING**
Tel: 0113 214 5322 • Email: louise.wells@leeds.gov.uk

WISE UP TO WATER...



MOST DROWNINGS HAPPEN IN RIVERS, LAKES, CANALS AND RESERVOIRS

BUT YOU CAN DROWN IN THE BATH!



OPPORTUNITIES IN LIFESAVING

RLSS BRONZE MEDALLION

Use towards the GCSE PE, Duke of Edinburgh

RLSS/IQL NATIONAL POOL LIFEGUARD QUALIFICATION

A must have for the leisure Industry

BECOME A SCHOOL WATER SAFETY STUDENT TRAINER

Deliver water safety in your school and in primary schools

JOIN A LIFESAVING CLUB

Learn and have fun!

FOR MORE INFORMATION CONTACT: **LEEDS LIFESAVING**

Tel: 0113 214 5322 • Email: louise.wells@leeds.gov.uk



WISE UP TO WATER!

DON'T LET IT BE YOU!

DROWNING IS THE 3RD MOST COMMON CAUSE OF ACCIDENTAL DEATH IN 11-18 YEAR OLDS.



- Most people who drown in the UK can swim!
 - Outdoor water is cold - Cold water kills!
 - The effects of alcohol can play a major role in incidents!
 - Every year people drown trying to rescue others!

**IF YOU SEE SOMEONE IN DIFFICULTY DIAL 999/112
STAY CALM • DON'T ENTER THE WATER • LEARN HOW TO HELP**

FOR MORE INFORMATION CONTACT: **LEEDS LIFESAVING**

Tel: 0113 214 5322 • Email: louise.wells@leeds.gov.uk



This page is intentionally left blank

Leeds City Council - Leeds Lifesaving

Working Together In Partnership With

RLSS UK Lifesavers

Education Leeds

Yorkshire Water

Wise up to Water!

**Lifesaving Water Safety
Project for Young People
Key Stage 3/4**



Wise up to Water!

Lifesaving Water Safety Project

for young people Key Stage 3/4

Project Time: April 2007 – March 2008

The intention is to run on annual basis.

Aim:

To introduce and promote water safety awareness and provide education to assist High School pupils in fulfilling the water safety elements of the National Curriculum.

To empower students from Year 10 and above to become Leeds Lifesaving RLSS Student Trainers. To enable them to deliver the Wise up to Water Workshop. With a view, of progressing to assisting in the delivery of the Primary School Activate Water Safety Workshops within their family of schools.

Target Year Group: Year 8 / 9 /10 (schools choice)

The project comprises of 3 units

Unit 1

The main workshop will be delivered to all Leeds High Schools to either Year 8 / 9 or 10 - each school will decide which particular year (Time 1 Hr)

Unit 2

A bolt on Optional Practical Based Extra Workshop (Time 30 minutes)

Unit 3

An opportunity for individual students, from Year 10 and above, to become Leeds Lifesaving RLSS Student Trainers. Empowering them to deliver the 'Wise up to Water' Workshop, With a view of progressing to assisting in the delivery of the Primary School Activate Water Safety Workshops, within their family of schools.

Wise up to Water!

**Lifesaving Water Safety Project for Young People
Key Stage 3/4**



Originator:Denise Preston

Tel: 78395

DRAFT REPORT OF DIRECTOR OF LEARNING AND LEISURE

REPORT TO EXECUTIVE BOARD

DATE: 9th February 2007

SUBJECT: APPROVAL OF NEW LEAF LEISURE CENTRES OBC

CONFIDENTIAL APPENDIX 1 Under Access to Information Procedure Rule 10.4 (3)

Electoral Wards Affected:

Morley North and Morley South
Armley

Specific Implications For:

Equality and Diversity
Community Cohesion
Narrowing the Gap

Executive Board Decision

Eligible for Call In

Not eligible for Call In (details contained in the report)

EXECUTIVE SUMMARY

1. The Council's Executive Board gave approval to the submission of an Expression of Interest (EOI) for the New Leaf Leisure Centres Project (NLLC) to the DCMS on 18th May 2005 for £62.1 million of PFI credits. The purpose of the bid was to re-provide local services for sport and active recreation and to create linkages with health and education. The bid was given approval by the DCMS during August 2006; however the credits were reduced from £62.1 million to £30 million for three new leaf leisure centres.
2. The NLLC Project underwent a Gateway Review 1 in June 2006 conducted by the 4P's (part of the Local Government Association). The Project was rated a red status due to the affordability issues associated with building three leisure centres with £30 million PFI Credits.
3. On 18 November 2006 further to an additional detailed options appraisal submission to DCMS the Minister for Sport confirmed that the Council should submit an Outline Business Case (OBC) for two leisure centres at Morley and Armley with the £30 million PFI Credits.
4. The NLLC project aims to provide new leisure centres to replace existing deteriorating stock and to provide modern functional and flexible space for sport, recreation, community, health and extended learning activities across the city with the aim of increasing participation in active recreation, and providing accessible and affordable leisure centres for local communities
5. The NLLC proposes to address 2 existing leisure centres by creating two replacement New Leaf centres in Morley and Armley.

6. After assessment of the financial aspects of the project by the Chief Support Services Officer and the Public Private Partnerships Unit, advised by the Council's financial advisor Price Waterhouse Cooper (PwC), the NLLC is recommended to be affordable to the Council and will provide Value for Money for the Council.
7. Authority costs outside of the PFI project will need to be met by the Council and a provisional sum of £2 million has been included in the Learning and Leisure Capital Programme for 2008/09.
8. It is proposed that the project will be procured through the Local Education Partnership.
9. A decision is also sought as to whether to seek potential additional funding for a third new leaf leisure centre in the city.
10. Approval is sought to the affordability position and the submission of the OBC to the DCMS and PRG subject to the approval of the OBC by the PPP/PFI Coordination Board.

1.0 INTRODUCTION

- 1.1 The purpose of this report is to seek Members' approval for the Outline Business Case (OBC) as approved by the PPP/PFI Coordination Board and its submission to the Department for Culture Media and Sport (DCMS). A copy of the OBC is available from the clerk named on the front sheet of the agenda. Appendix 1, which includes the financial implications of the project and has been circulated separately and remains confidential under Access to Information Procedure 10.4 (3) for the reason set out in paragraph 7.1.

2.0 BACKGROUND

- 2.1 The Council's Executive Board gave approval to the submission of an Expression of Interest (EOI) for the New Leaf Leisure Centres Project (NLLC) to the DCMS on 18th May 2005 for £62.1 million of PFI credits. The purpose of the bid was to re-provide services for sport and active recreation and to create linkages with health and education. The bid was given approval by the DCMS during August 2006; however the credits were reduced from £62.1 million to £30 million for the project.
- 2.2 On 21st August 2006 the Council submitted an additional detailed options appraisal to the DCMS seeking guidance as to the final option to be submitted through the Outline Business Case given the affordability gap identified through the financial modelling for three leisure centres in June 2006. The other two Local Authorities involved in the same bidding round were also asked to submit options appraisals to the DCMS in light of their affordability issues.
- 2.3 On 18th November 2006 the Minister for Sport endorsed the option for the Council to submit an OBC for the creation of two new leisure centres, one in Morley and one in Armley with enhanced facilities with the funding remaining at £30 million PFI Credits for the two leisure centres and the potential availability of additional credits for a third leisure centre in the city subject to the Council justifying the location and facility mix. A copy of the DCMS letter is attached at Appendix 2.

3.0 SUMMARY OF THE NEW LEAF LEISURE CENTRES PROJECT (NLLC)

- 3.1 The NLLC project aims to provide leisure centres to replace existing deteriorating stock and to provide modern functional and flexible space for sport, recreation, community, health and extended learning activities with the aim of increasing participation in active recreation, and providing accessible and affordable leisure centres for local communities.

4.0 SCOPE OF THE PROJECT

- 4.1 The NLLC proposes to replace 2 existing leisure centres by creating two New Leaf centres in Morley and Armley.

The proposed facilities mix at each of the new centres is as follows;

Proposed Morley Leisure Centre Facility Mix

4.2

- 25m, 6 lane pool with seating for 150
- Small pool for teaching swimming with seating for 14
- 6 badminton court – sized sports hall for football, gymnastics, badminton, basketball, etc
- 4 badminton court - sized sports hall
- 120 station Bodyline fitness centre
- Meeting / classroom for up to 20 people with IT access
- Small meeting room / GP referral / physiotherapy room
- Large multi purpose room (200m²), which can split into areas for aerobics / keep fit / meetings / crèche / catering / classroom / parties / functions etc.
- Large entrance atrium for meeting / socialising / links to the park area

Armley Leisure Centre Facility Mix

- 25m, 5 lane pool with seating for 50
- Small pool for teaching swimming. With seating for 14
- Hydrotherapy pool
- 4 badminton court – sized sports hall for football, gymnastics, badminton, basketball, etc
- 2 badminton court - sized sports hall which can split into areas for aerobics / keep fit / meetings / crèche / classroom / parties / functions etc.
- 100 station Bodyline fitness centre
- Meeting / classroom for up to 20 people
- Small meeting room / GP referral / physiotherapy room
- Large entrance atrium for meeting / socialising / possible catering

N.B. Moveable floors have been included within the specification for the swimming pools, however these may need to be removed from the specification to accommodate the project within the funding envelop detailed in the Confidential appendix 1.

- 4.3 There will be additional authority costs associated with the project in relation to highway improvements a provisional sum of £2 million has been included in the Learning and Leisure Capital programme for 2008/09 and the costs will be confirmed in due course.
- 4.4 On 18th November 2006 the Minister for Sport confirmed his decision that Leeds should progress the OBC with the enhanced two leisure centre option at Morley and Armley with the £30 million previously allocated for all 3, and significantly that DCMS would consider a further case for additional credits for a third leisure centre potentially in East Leeds, which meets the strategic needs of the specific area.
- 4.5 This would require the creation of a new leisure centre on a strategic site in East Leeds in line with the EASEL Vision and concept Area Action Plan with the potential additional PFI Credits. This option would require a detailed consultation strategy and action plan to work with the local ward members followed by the public to determine what type of facility should be provided in East Leeds i.e. is it a strategic facility for the City

incorporating leisure water and promoting inward investment and economic development in the area or is it a local community sports centre, and subsequently which site would best accommodate the chosen type of centre.

4.6 This option fits with the DCMS requirements for the allocation of additional credits, however this proposal would require a significant consultation process in order to determine where and what type of facility should be built and it would also be likely to require the rationalisation of the existing East Leeds, and Fearnville leisure centres for which there appears to be little political support at present.

4.7 Should a the opportunity to progress the creation of a new leisure centre in East Leeds not be supported then an alternative option would be to consider the replacement of Holt Park leisure centre as the next priority in the list of leisure centres requiring replacement.

5.0 OPTION APPRAISAL

5.1 A large number of aspects have been examined as part of the options appraisal in the OBC. The appraisal was based on best practice options appraisal guidance from the 4Ps (part of the Local Government Association) and the Treasury. From this analysis the recommended option is the development of a range of new accommodation as summarised above.

6.0 OPERATIONAL APPROACH

6.1 The Council identified that a Design, Build, Finance and Operate approach procured through the Government's Private Finance Initiative demonstrates the potential to deliver Best Value. This would not include the operation of the Leisure Management service which would be retained by the Council or transferred to a charitable Sport Trust but would include the operation of the hard and some soft facilities management associated with the building including security, maintenance and potentially cleaning.

6.2 The OBC concludes that the project structured and delivered on the basis set out in the OBC provides value for money.

7.0 FINANCIAL ISSUES

7.1 See Confidential Appendix Number 1

Appendix 1 to this report contains information which if disclosed to the public would, or would be likely to prejudice the commercial interests of the Council. The Appendix contains commercially sensitive information which if disclosed may prejudice the future negotiation of the contract for the project.

8.0 PROJECT DELIVERY

8.1 The City Council has developed a very respected track record of delivering PPP/PFI projects and the project has been assessed through an independent Gateway Review established by 4P's. The purpose of the review is to evaluate the viability of the project, the business objectives and the project team's capacity to deliver the required outcomes, the result of the review has been a red status i.e. that urgent action was required. The actions identified were successfully undertaken last year. These included the reduction of the affordability gap to an affordable level, the re structuring of the project management arrangements for both the NLLC and the Sport Trust and the implementation of the Communications and Consultation Strategy.

Leeds City Council has an established project delivery model, which was successful for the Leeds 7 Schools Project and the Leeds Combined Secondary Schools. The Council is currently involved in several projects in various stages of the procurement and approval process and the model has been extended to all PPP/PFI infrastructure projects within Leeds City Council. The appointed financial advisors to the Council, PricewaterhouseCoopers (PwC) have assisted officers in developing this OBC and have experience in PFI projects in leisure services. Subject to the approval of the NLLC OBC it is anticipated that PwC will provide financial advice and the Council's appropriate external advisers for PPP/PFI schemes (currently DLA and PwC) will provide legal and financial advice to the City Council to support the project, both under the existing framework arrangements for advice on PFI contracts. The framework expires in 2007 and the Council is currently progressing the procurement of framework consultants.

8.2 As part of the options appraisal for the delivery of the project an appraisal of the most appropriate procurement route identified that the most cost effective and timely delivery mechanism for the NLLC project is under the Local Education Partnership (LEP). This will enable a reduction in procurement time for the project and enable the NLLC project to benefit from the economies of scale and costs and continuous improvement savings attributed to the Local Education Partnership (LEP) for Leeds. The reduction in procurement costs associated with this delivery route and the financial savings attributed to the chosen Consortia for this project are shown within the Confidential financial appendix 1.

8.3 The project programme indicates contract close in May subject to approval from the Department for Culture, Media and Sport and Project Review Group (PRG).

9.0 MANAGEMENT ARRANGEMENTS

9.1 The Council expects to close the BSF project at the end of February. The Council expects that the project agreement from the BSF project initial phase will form the basis for the Project Agreement for New Leaf, amended as necessary to reflect the leisure sector and project specific issues, in light of the 4P's/DCMS Leisure Procurement Pack. In particular the Council intends to reflect the approach set out in this OBC in relation to its intention to create a leisure trust which will be responsible for managing the facilities together with the Council's other facilities. The Council is aware that the model Project Agreement is being reviewed, including to accommodate the December 2005 SOPC3 update.

The Contractor will have the exclusive right to design, build, finance and maintain the facilities, which form the Project. In addition to the main PFI contract, there will be a Direct Agreement between the Council and the Senior debt funders providing for the funder(s)' step in rights in the event of default by the PFI contractor.

The contract will be certified for the purposes of the Local Government Contracts Act 1997.

There is currently a Term Appointment between the Council and DLA Piper (DLA Piper) for the procurement of PFI Projects in Leeds. DLA Piper has given some preliminary advice to the Council on this Project. The Council is currently procuring a framework agreement to replace the current arrangements during the course of 2007. It is proposed that the management and decision making arrangements are in line with the Executive Board approval, on 9th March 2005, for Corporate Governance and Management arrangements for Public Private Partnership and Private Finance Initiative

(PPP/PFI) Projects within the City Council. In particular that a project board – the Education Project Board – be used as the Project Board for the New Leaf Leisure Centres Project.

9.2 **The Project Team**

A Project Team will be formally established to take responsibility for the day to day administration of the project. This will be a small core team, which will be assisted and advised, at different stages of the relevant project by specialists from different areas within the Council. There will also be a need to obtain external advice in some areas, namely legal, financial and technical. It is however a pre-requisite that the work will be primarily undertaken from existing “in house” resources in the Public Private Partnerships Unit within the Chief Executive’s Department and nominated resources within Learning and Leisure.

The Project Team will service the Project Board and make available to it minutes and other documentation as required. Papers to Project Board will be presented in the corporate reporting format. The Project Team will also be responsible for ensuring project communication and liaison mechanisms are in place and functioning.

10.0 **RECOMMENDATION**

Executive Board is requested to:

- 10.1 Note the content of this report and endorse the submission of the Outline Business Case for the New Leaf Leisure Centres Project, subject to the approval of the PPP/PFI Coordination Board.
- 10.2 Approve the combining of the New Leaf Leisure Centres Project under the Education PFI Project Board for the project in accordance with paragraph 9 above.
- 10.3 Approve the delivery of the New Leaf Leisure Centres PFI project through the Local Education Partnership as described in paragraph 8.2.
- 10.4
 - a. That the Council determines to discuss with the DCMS its intention to; produce proposals for a third leisure centre in East Leeds using the additional PFI Credits and draw up a consultation strategy for the provision of a new leisure centre in East Leeds based upon the strategic aspirations of the City.
 - b. or that if the proposal to progress the creation of a new East Leeds leisure centre through the use of DCMS PFI Credits is not supported, but pursued through the EASEL proposals, then approval is sought to instigate discussions with DCMS to seek the utilisation of the additional credits for the development of a new replacement leisure centre at Holt Park.

Appendices

Appendix 1 – Financial Issues

Appendix 2 – DCMS letter

Document is Restricted

This page is intentionally left blank

Local, Regional and International Div Tel 0207 211 6491
2-4 Cockspur Street Fax
London SW1Y 5DH cathy.page@culture.gsi.gov.uk
www.culture.gov.uk

John Davies
Director of Learning and Leisure

Your
Ref
Our
Ref

Leeds City Council
7th Floor West
Merrion house
110 Merrion Centre
Leeds LS2 8DT

20 November 2006

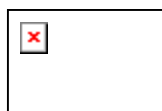
NEW LEAF LEISURE CENTRES PFI PROJECT

Thank you for your letter of 24 October, responding to questions asked about the facilities mix at the proposed centres.

Richard Caborn has now reviewed the information and has decided not to allocate additional credits to the scheme at this stage. He has asked that you proceed with your plans for the sites at Armley and Morley, with the facilities mix as detailed in your letter. DCMS will continue to support these with the allocation of £30m PFI credits.

We understand the rationale for the proposed facility at Fearnville but are concerned about the impact of future decisions on the overall provision in East Leeds. The risk to be resolved is that in future this new centre will either have to carry a local strategic role for which it is possibly not best located, or that it will be overtaken by subsequent developments. That said, DCMS would consider a future case for additional credits which meets the strategic needs of the area.

I am happy to discuss this with you and/or the team at any time



**Local, Regional and
International Div**

Cathy Page
Head of Evidence and Communication
Local Government Unit



Originator: Doug Meeson
/Stuart Turnock
Tel:

Report of the Chief Legal Services Officer

Executive Board

Date: 9 February 2007

Subject: Governance Arrangements for Leeds Sports Trust

Electoral wards affected:

Specific implications for:

Equality and Diversity

Community Cohesion

Narrowing the gap

Eligible for call In

Not eligible for call in
(details contained in the report)

1.0 PURPOSE OF THIS REPORT

The purpose of this report is to draw to the attention of Executive Board the present position with the regard to the governance arrangements for the proposed Leeds Sports Trust (the Trust) and to consider suitable arrangements for the appointment of trustees, including the Chair.

2.0 BACKGROUND INFORMATION

2.1 At its meeting in March 2006, Executive Board considered a Report of the Director of Learning and Leisure on the proposed development of a Not for Profit Sports Trust to manage the Sport and Active Recreation Service, and Resolved:-

- (a) That approval be given in principle to the development of a Non Profit Distributing Organisation for the Sport and Active Recreation Service.
- (b) That all savings accruing from the establishment of the Trust be reinvested back into the Trust and the city's Sports Centres to help maintain and improve service delivery.
- (c) That a project management board be established to oversee the inception of the project and the subsequent project development requirements
- (d) That reports be brought back to the Board indicating progress and seeking necessary approvals.

- 2.2 In accordance with the decision of the Executive Board a project management board was established. The Board is comprised of a Project Sponsor who chairs the Board, a Project Executive, representatives from Legal and Democratic Services and Corporate Services to provide Project Assurance and Advice, independent representatives from Leeds City Council to provide Project Assurance and Advice and representatives from Learning and Leisure to provide advice.
- 2.3 The Project Board provides overall direction and management of the project, although the decision-making conforms with the Council's Scheme of delegation and is exercised by individual officers or Executive Board.
- 2.4 The Project Sponsor's role is to ensure that the project remains focused on achieving its objectives and that the benefits, as outlined in the Business Case, can still be achieved. Ownership of the Business Case (the justification for the project) and funding of the project are accountabilities of the Project Sponsor and they have the responsibility to ensure that the project is technically and financially compliant and that the project is identified in the Council's Three Year Service and Budget Plan/Strategic Management Plan. The Project Sponsor chairs Project Board meetings.
- 2.5 The Project Executive is responsible for the project team and for reporting and escalating issues to the Project Board, with support from the Project Manager. The Project Executive is also responsible for the project within the tolerances set by the Project Board.
- 2.6 John Davies, Director of Learning and Leisure was appointed as Project Sponsor and Chair of the Project Board and he continues to operate in that role. He is, however, to retire from the Council at the end of March 2007 and so will no longer be able to fulfill that role. Doug Meeson has been appointed as Project Sponsor and Chair of the Project Board in replacement.
- 2.7 The current Head of Sport and Active Recreation within Learning Leisure was appointed as Project Executive and continues to occupy that role.
- 2.8 It is proposed that the Sports Trust will come into full operation on 1 April 2008 although the Company is likely to be created as a legal entity some time in the summer of 2007. It is therefore now necessary to appoint trustees who will form a shadow trust up until the time the trust is legally created and then to act as trustees.
- 2.9 Proposals to-date have been for a Trust Board comprised of 12 members, namely 2 nominated by LCC, 1 each from Health and Education sectors, 1 from the Trust's staff and 7 community representatives (who will have appropriate business, financial, human resources or other skills enabling them to carry out this role). It is now thought that a Board of 11 members might be more appropriate which would be created by reducing the number of community representatives to 6. Preparations are now being made to place advertisements to recruit the trustees.
- 2.11 The most recent update Report was presented to Executive Board at its meeting in October 2006 when the Board resolved that the Trust should take the form of a charitable company limited by guarantee with 19.9% Leeds City Council representation. That Report recognised the need for a very clear separation of roles by March 2007 to ensure there are clear lines of responsibility/accountability for both the emerging Trust and the council.

3.0 MATTERS FOR RESOLUTION

- 3.1 A Panel needs to be created to undertake the recruitment of the Trustees. There would be clear benefits if an Interim Chair could be appointed to lead that recruitment exercise. It is therefore recommended that a Chair be appointed to serve from the date of the creation of the Trust until its first AGM at which time the Trust would be in a position to select its own Chair.
- 3.2 The Council will appoint two members of the Trust and they can be appointed without delay and this would enable one or both of them to participate in the recruitment process. The provisions of the Constitution provide that these appointments would be made by Member Management Committee.
- 3.3 There has been discussion as to whether the Trustees should receive payment for carrying out their role as Trustee. The benefits of such an approach would be that offering some compensatory payment might attract a wider range of candidate. The Charity Commission have issued guidance on the question of Payment of Charity Trustees and the Board have been supplied separately with a copy of that guidance. A Checklist has also been produced which is attached at Appendix 1 of this Report. It is suggested that in the light of the guidance issued it would not be advisable to offer payment to the Trustees at this stage.

4.0 LEGAL AND RESOURCE IMPLICATIONS

- 4.1 There are no particular legal implications although there would be resource implications if it were decided to offer payment to any or all of the trustees.

5.0 RECOMMENDATIONS

Executive Board are asked;

- 5.1 to appoint a Chair to act as Chair of the Shadow Trust and thereafter as Chair of the Trust until its first Annual General Meeting;
- 5.2 note the intention not to offer payment to the trustees.

This page is intentionally left blank

Checklist of factors for trustees to consider before employing and paying a trustee:

It is important that before trustees make a detailed consideration of the factors listed below, they have first carefully explored whether there are any better alternatives to employing and paying a trustee to provide a service to the charity.

Those factors which we could expect all charities to consider, regardless of their size or type, are marked with an asterisk. However, we acknowledge that with such a wide variety of charities, the considerations surrounding the payment of trustees will vary: not all factors will apply in all cases, whilst in some cases other factors may also be relevant.

Factors to consider in any case where a trustee is being paid:

- *What procedures will the remaining unpaid trustees put in place to manage the conflict of interest?

We expect trustees to recognise that a conflict of interest exists (which may also include conflicts with outside commitments, eg other trusteeships, business interests), and take adequate steps to minimise its effects. We recommend that trustees develop a written policy on how they deal with the issue.

- *Have arrangements been made to disclose any payments to trustees in the charity's annual report/accounts?

The trustees should be aware of the requirements of the Charities SORP (Accounting and Reporting by Charities: Statement of Recommended Practice (SORP 2000) in this area. If the trustees prepare accounts on an accruals basis,

there is a requirement to list in the notes to the charity's accounts the individuals receiving payment, together with details of the amounts of the payments. We strongly recommend that all charities disclose payments made to trustees. (See the Publications section of our website for the Charities SORP.)

- Do the trustees have appropriate budget provisions and financial forecast systems in place?
- Have the trustees consulted the charity's stakeholders (ie major funders, members, beneficiaries, donors)? If they have done so, what was their response?

Trustees need to consider the impact their decision to pay a trustee might have on those with an interest in the charity.

- *Are the number of trustees to be paid in the minority on the trustee body?

Depending on the size and constitution of the trustee body, we generally recommend that no more than one or two trustees should be employed and paid. The higher the proportion of paid trustees, the greater the risk of potentially damaging conflict of interest.

- Should independent advice be taken before deciding the level of payment?

The trustees may wish to consider taking impartial and independent advice to help them decide on pay arrangements. This is particularly important if a majority of the trustees are to be employed and paid.

Additional factors to consider when paying a trustee for services provided to the charity?

- Have the trustees obtained quotes for the work to be done, and drawn up a shortlist of individuals or companies which should be asked to tender for the work?

As a matter of good practice, we would expect trustees to obtain a number of quotes so they can ensure (and demonstrate) that they are obtaining value for money.

- Does the contract contain features to protect the charity's interests?
- Do the trustees have any arrangements for testing or challenging invoices which might be disputed?

If trustees are in doubt about the validity of an invoice, they may wish to have procedures in place to verify it, possibly

including independent scrutiny.

- Was the affected trustee prevented from seeing confidential information about the tender process?

We recommend that trustees who are tendering for work should absent themselves from the meeting or part of the meeting at which related matters are discussed, even if that is not actually a condition of the trustee payment authority. This includes discussions leading up to the decision to go to tender.

Additional factors to consider when paying a trustee for being a trustee:

- *What evidence do the trustees have to show a lack of willing volunteers with the required skills?

The trustees should be able to demonstrate the steps they have taken to recruit an unpaid trustee, eg by advertising the vacancy and approaching individuals and organisations. Trustees may, however, wish to attract trustees from social and economic backgrounds who cannot afford to act as a trustee unless paid. We appreciate there may be good reasons for recruiting trustees on lower incomes, and that employing and paying them for carrying out the duties of a trustee may be more in the interests of the charity than the use of volunteers.

--

- *Could the duties for which the trustee is to be paid be shared amongst the whole trustee body, or could the number of trustees be increased to spread the workload?

Trustees should consider what other options there are apart from paying a trustee.

--

- *Are all the duties to be undertaken appropriate to a trustee or could they properly be delegated to an agent or employee?
- *How will the charity ensure the payment represents value for money?

We recommend that paid trustees are in the minority. The trustees may wish to consider taking impartial and independent advice to help them decide on the pay arrangements, and to check that the charity is obtaining value for money.

--

- *What arrangements are in place for reviewing performance and for assessing whether there is a continuing need for paid trusteeship?

The trustees may wish to set a time limit for the paid

arrangements to continue. This will enable the trustees to review the situation at the end of the period and to extend the period of payment, if necessary.

- *What arrangements are in place for bringing payment to an end, and how will this affect the trusteeship of the individual in question?
- *Has the impact on the degree of personal liability been discussed with the trustee in question?

A higher standard of care is expected of a paid trustee.

Additional factors to consider if an employee is also a trustee:

- *Is the position of paid employment to be advertised on the basis of fair and open competition, and if not, why not?

If the trustees consider that one of their number would be particularly suited to the job, they would need to say why, in relation to the abilities of that individual.

- *How has the payment package been determined?

Trustees should take steps to compare rates with similar employment elsewhere, take independent advice where appropriate, and ensure that there is a system of periodic review.

- *Why is it desirable for employment to be combined with trusteeship, and what special dimension will this bring to decision-making?

There is nothing to prevent employees or advisers attending trustee meetings to give advice and guidance on relevant matters. Trustees would need to demonstrate why the roles of employee and trustee should be combined.

- *Does the need to employ a trustee apply to the individual or the post?

The trustees should consider whether the person holding that particular post (for example, an artistic director or chief executive) should always be a trustee, or whether an exceptional person who currently happens to occupy that post would bring vital skills to the trustee body.

--

- *Is there clear segregation between the duties performed as a trustee and those carried out as an employee of the charity?
- *How will performance be measured?

The trustees should ensure there is an objective and independent performance appraisal system in place.

--

- *What arrangements are in place for bringing employment to an end, and how will this affect the trusteeship of the individual in question?

The trustees should give particular attention in the contract of employment to any performance element in the pay, commissions or compensation for loss of earnings.

--

Additional factors to consider if payment is to the spouse or partner of a trustee, or to a related or connected party:

Trustees need to consider whether the connection is sufficiently close to involve a potential conflict of interest. There will be a potential conflict wherever a charity employs parties related to a

charity trustee, including members of the immediate household of the trustee, or any close relative. This ordinarily includes the child, parent, brother, or sister, of a trustee. It also extends to the employment by the charity of businesses where a trustee is managing director or has a significant interest as an employee or shareholder, and to any businesses owned by a trustee, or in which he or she is a partner.

- Is the employment of the spouse or partner etc expedient in the interests of the charity.

- *Is the financial package proposed reasonable in terms of cost, and in relation to the charity's income?

- *Has the post been advertised on the basis of free and open competition? If not, what evidence is there that there are no more suitable candidates with the necessary skills or expertise?

- Why is the spouse or partner considered the person most qualified or suited to the job?

- Can it be confirmed that the trustee involved did not take part in any discussion or vote/decision concerning the appointment or the terms of the employment contract, and that he or she did not in any way influence the decision of the trustees as a body (eg by lobbying for the appointment)?

- *Have the trustees compared the rate being paid for the spouse/partner's appointment with similar posts elsewhere, and will they conduct periodic reviews to ensure that proper value for money is being obtained?

- *Are proper arrangements in place to manage the conflict of interest? The trustees will need to ensure that the conflicted trustee:
 - will not, for the duration of the spouse or partner's appointment, take part in any discussion or decision

concerning the terms of the employment contract; and

- will not participate in, or have influence in relation to, any review by the trustee body of the spouse or partner's performance, payment, or conditions.

These factors are primarily important for minimising the conflict of interest, but in our experience they also drastically reduce the potential for acrimonious dispute within the trustee body.

The trustees may also need to consider whether there is any likelihood of any termination of the spouse/partner's contract affecting the continuing trusteeship of the other spouse/partner - or otherwise having an adverse effect on trustee relations.

This page is intentionally left blank



Originator: M Pexton

Tel: 214 3977

Report of the Director of Children’s Services

Executive Board

Date: 9 February 2007

Subject: Children’s trust arrangements – update on progress

Electoral Wards Affected:
All

Specific Implications For:	
Equality and Diversity	<input checked="" type="checkbox"/>
Community Cohesion	<input checked="" type="checkbox"/>
Narrowing the Gap	<input checked="" type="checkbox"/>

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

EXECUTIVE SUMMARY

1. In September 2006 the Executive Board received and endorsed a report setting out proposals for improving the lives of children and young people in Leeds. This followed earlier reports on the Children Act 2004 and role of the Director of Children’s Services. The September report outlined the elements of the **children’s trust arrangements**, an early description of how these arrangements would work to deliver improved outcomes for children and families, and some detail about how the Director of Children’s Services Unit would support this approach.
2. This report provides an **update of progress** made since September and seeks endorsement and approval to continue the approach to children’s services in Leeds. The report sets out more detail of how the arrangements will improve services through **improved accountability** and continued **integration of services** that are ‘wrapped’ around the child and the family. This detail should provide members with an assurance that the new arrangements will be transparent and effective in improving outcomes. In this regard, the paper links closely with the Executive Board paper about the overall Council Change Programme, and in particular the transitional arrangements that relate to children’s services.
3. The report draws attention to the **review of the Children and Young People’s plan**, particularly within the context of the forthcoming **Joint Area Review** and its significance for the Council and everyone involved in the children’s trust arrangements. It highlights the need to make further progress in achieving improved outcomes for children and young people, building on the Annual Performance Assessment result, through this planning process and within the context of the children’s trust arrangements. It also points to a

longer term direction of further integration and increasingly local delivery of services across the age range, with a strong approach to community ownership, but against a backdrop of strategic commissioning. Executive Board will receive **further reports** about progress and significant developments as these arrangements are implemented, developed and reviewed on an ongoing basis.

1.0 Purpose of this report

1.1 In September 2006, Members received a report on the proposed **children's trust arrangements** for Leeds. This report updates progress on these arrangements, including the creation of the Director of Children's Services Unit. The report also sets out more detail about these new ways of working to improve services for children and families, and relates to the transitional arrangements outlined in the overall Council Change Programme report on this Executive Board agenda.

1.2 The report is structured to:

- Provide an update about how the **children's trust arrangements** are working in practice
- Briefly outline the review of the **Children and Young People's plan** and the **Joint Area Review**
- Explain the development of an **accountability and intervention framework** and the approach to **hosting**, that all apply to the transitional arrangements in the overall Council Change Programme report
- Briefly outline some **future work** that remains to be done

2.0 Background

2.1 The September 2006 Executive Board report on the Council's Change programme set out the **national context for change** both in children's and other areas, with the current renewed emphasis on outcome-based services delivered on a locality basis. Statutory requirements and guidance on improving outcomes for children and young people have meant that the Director of Children's Services has necessarily contributed strongly to corporate thinking on the achievement of improved, needs led services. Developments in the children and young people agenda are consistent with, or are informing thinking at Council level and also with partners across the city.

2.2 This report follows on from a series of earlier reports that have set out the **national and local context and the Leeds approach to the successful delivery of Every Child Matters**. The detail of those reports is not repeated here, but this report should be seen as part of that ongoing development and also within the context of the Children and Young People's plan. Similarly, this report should be seen within the context of the **Joint Area Review**, which will have the on-site visit at the end of 2007. This significant external perspective will examine the success of the Council and its partners in achieving the objectives to improve outcomes, and the suitability of the arrangements that have been put in place. A recent Executive Board report outlined the result and findings of the Annual Performance Assessment, which endorsed the approach being taken in Leeds and acknowledged achievement in service performance. This report does not therefore propose anything that will disrupt the approach being taken so far in Leeds, but rather develops the approach further.

2.3 Alongside this local context, there continues to be a range of **statutory developments** within the children's area, particularly with the recent Education and Inspections Act and the Childcare Act. At the same time, there are other less well developed areas of change coming through in Green papers and other discussion documents and guidance, such as the 'Care Matters' consultation and 'More than the sum of the parts' best practice guidance from the Audit Commission. All of these developments mean that the Director of Children's Services role has the **significant statutory responsibility** to create the climate for partnership and then ensure that the whole system is effective, and accountable to children and young people.

2.4 To respond to this unique **whole system responsibility**, the Director of Children's Services (along with colleagues) continues to do a significant amount of development work to look at the longer term direction for children's services within the context of all the relevant developments. This includes big areas of **policy thinking**, such as 14-19 strategy, the parenting strategy and Youth Matters, and also development work about the **way that services will be delivered**. On this latter point, there will be an ever increasing emphasis on delivering integrated services locally (for example through clusters of schools and children's centres), across the whole age range, with the child and family at the heart of that provision, and very much with a focus on early intervention and prevention. Another increasing feature within this context will be to encourage more community ownership of these services in the way that they are delivered, but this will be against a backdrop of a strategic view of the overall pattern of provision and a commissioning approach that ensures needs are met and resources are realigned to priorities.

2.5 The national and local context and approach, together with recent development work will feed into the **current review of the Children and Young People's plan**, so that there will be commitment from across relevant partners in the city to work towards that long term vision. This overall direction and approach is what has determined the transitional arrangements that are proposed in the accompanying overall Council Change Programme paper. This is particularly to ensure that the transitional arrangements for children's services help achieve the longer term vision and stick with the principles that are set out in the Children and Young People's Plan; that they help inform the integration of front line services based on practical experience and learning of what improves outcomes and satisfaction with services; and without significant disruption to services caused by major traditional approaches to restructuring and merging services. The learning from developments within this 12 month period will inform the review that will take place to determine more permanent arrangements for Council provided children's services.

3.0 Update on progress

Children's trust arrangements in practice

3.1 Following approval of the Board to the proposed **children's trust arrangements** on 20 September, the Director of Children's Services has progressed the implementation of these, under the banner of **Children Leeds**. Constitutions and terms of reference have been developed and agreed for the new arrangements and these have been enthusiastically welcomed by partners who continue to support the development of thinking and improvement across the city.

3.2 It is worth noting that with the children's trust arrangements developed in Leeds, that the functions of the Council relating to Children's Services remain entirely within **the Council's Constitution** (Council, executive and directors decision- taking powers) as the arrangements do not involve the establishment of a separate 'Children's Trust'. In addition, the governance of any new types of service or spending arising from any decisions by relevant partners to pool budgets will be through Leeds City Council as the named accountable body. This is in line with national policy developments around this type of arrangement. A recent example is the approach to managing local area agreements through the local strategic partnership and with the local authority as the accountable body. It is important for the ongoing leadership and development of children's services from the council's democratic leadership perspective, that no decisions on policy, strategy or resource deployment relating to the Children's Services functions of the Council have been moved outside of existing democratic arrangements.

3.3 Building on successful **Open Forum** events in previous years, there were a number of these in 2006, including both city-wide events and wedge based events. Key topics have been discussed, such as the Children and Young People's plan, the Universal Offer, the Youth Offer, Safeguarding and the Common Assessment Framework. There was a particularly 'special' Open Forum in November 2006, which was organised for

'professionals' by children and young people and parents and carers. This was well attended and a very powerful event for really thinking about how we meet the needs of those receiving services. These Open Forum events, whilst forming part of the "soft" side of the arrangements for partnership working, provide a great opportunity to assess achievement, work across traditional boundaries, and identify needs – as well as fulfilling a very genuine commitment to consultation, engagement and participation.

- 3.4 The full **Children Leeds Partnership** met in November and in early January, with a focus on developing and enhancing both city wide and locality partnership working. Again, well attended, with a good atmosphere of working together to make things better. These meetings have discussed and contributed through active table exercises to some significant developments. For example, the Children and Young People's plan, Parenting and Family Support strategy, and working out how the partnership will operate to be effective in its role.
- 3.5 The **Integrated Strategic Commissioning Board**, the "hard" side of the partnership, has met twice (will be three by the time of the Executive Board) and has agreed the Commissioning Plan referred to in the report of 20 September 2006, and will progressively work on integration of commissioning plans, with particular emphasis on locality based integrated delivery and a focus on priorities from the Children and Young People's Plan. Attendance of partners is excellent and all partners with the duty to cooperate have been present and contributed.
- 3.6 The **Safeguarding Board** has established a set of priorities for action. A Safeguarding Manager has been appointed and a recruitment process has begun to appoint an independent Chair. Links are being established with the other aspects of the children's trust arrangements to ensure that everyone has a focus on safeguarding, for example through the Open Forum and the Children Leeds Partnership. The impact of the broader role of the Safeguarding Board will increase further during the early part of 2007.
- 3.7 Work has continued on developing the '**locality dimension**' of the **children's trust arrangements** with the chairs of the current wedge based partnerships and with links into the council's area management structure and with the District Partnerships, and with presentations at the council's area committees. This will conclude in Spring 2007 so that there can be a set of 'local' arrangements that make sense to people working in the area. This will particularly mean that there is a focus on the more local aspects, such as clusters of extended services and children's centres, which will help develop the longer term direction of service delivery that is able to respond to needs swiftly and effectively.
- 3.8 As well as the main elements of the children's trust arrangements, there have been some important discussions at the **council's area committees** about how the trust arrangements can work effectively within that context. There have been some useful **member seminars** to raise awareness of the approach that Leeds is taking, to help members engage in some of the practical developments (such as the common assessment framework) and to ensure that there is significant councilor input to the forthcoming Children and Young People's plan. Crucially, the **Council's Scrutiny Board for Children and Young People** continues to fulfill a significant role in helping to secure improvements to outcomes for children and young people. There have been some important inquiries to help inform future direction, regular performance updates so that scrutiny can inform the scope of their work, and also routine updates about the ongoing implementation of the Children Act 2004.
- 3.9 The final part of the children's trust arrangements, is the **Director of Children's Services Unit**. This is the small unit that will support the effective operation of all the elements of the children's trust arrangements. Current work involves ensuring that there are full linkages across all aspects. A review of the effectiveness of the children's trust arrangements will be undertaken in summer 2007. The structure outlined in the Executive Board report agreed on 20 September has been approved and recruitment is well under way. The recruitment process is following the overall approach to children's services in the city with 'stakeholder' involvement in the processes. For example, for some of the key posts this has included a Primary Care Trust director, a head teacher, parents and carers, children and young people

and some key council chief officers. There was an encouraging number of internal, city and external candidates for the deputy director, strategic leader and locality enabler roles and it is planned to make these final recruitment decisions in late January. Other support staff are being appointed to complete the approved phase one structure. A verbal update on progress will be given at the Board meeting.

- 3.10 **Keith Burton**, formerly Chief Learning Officer, has been appointed as the Deputy Director (Commissioning and Partnerships). **Mariana Pexton**, previously the Council's Chief Customer Services Officer, has been appointed as the Deputy Director (Change and Innovation). In addition, the new Leeds Primary Care Trust have appointed **Sarah Sinclair** as part of the Director of Children's Services unit, in a dual role to complement her role as the director level lead for planning and commissioning children's and maternity services within the Primary Care Trust.

Review of the Children and Young People's plan and Joint Area Review preparation

- 3.11 An important test of the effectiveness of the children's trust arrangements is the way in which we review the **Children and Young People's plan** and also prepare for the **Joint Area Review** later this year. It is essential that we continuously review progress against priorities and revisit our objectives as we move forward with the approach that has been established. The need to prepare for the Joint Area Review (with the on site visit due to begin on 3 December 2007) imposes some additional requirements and timeframes but generally work to prepare for it will be matched to normal improvement activity wherever possible; the Joint Area Review simply adds a further discipline. The Joint Area Review is a city wide look at how effective children's services are and will look at both plans and outcomes – assessing their effectiveness in making a difference. Against this context, the need to maintain the pace of change and service improvements we have planned for has been an important consideration in the way that we have proposed the transitional arrangements and the accountability and intervention framework. There is an immense energy and enthusiasm in staff across all services and agencies which is very encouraging but must be sustained.
- 3.12 The Children and Young People's Plan is the key management document for the achievement of improved outcomes for children and young people. It was formally launched in the summer of 2006 but it is essential that it remains live and relevant. Therefore, it is intended to conduct a review of the plan in the coming few months and there will be further round of consultations with children and young people in April, and with councilors in the early part of 2007. The work to develop the children's trust arrangements, from the early work on commissioning and developing increasingly integrated services will all be captured in the Children and Young People's plan so that they guide organisational and individual actions during the next period. Although the formal guidance is not yet available, it is anticipated that the review of the Children and Young People's plan will also form the 'self-assessment' that is required in the period before a Joint Area Review on site visit.
- 3.13 A project plan has been drawn up for the management of the **Joint Area Review** process, including key milestones, and this will run alongside the broader council arrangements for managing the Comprehensive Performance Assessment process. The Director of Children's Services Unit will review progress on outcomes, through normal performance management mechanisms across the partnership (with outcome conversations) in February 2007, ahead of the self-assessment process due in May 2007. A stock take of progress against Joint Area Review criteria will be held in July and briefings for partners, stakeholders, councilors will be held in October 2007.

Accountability and Intervention Framework and Hosting

- 3.14 The September Executive Board report about Children's Trust Arrangements referred to the significance of accountability in the management of the achievement of outcomes and this has been reinforced by recent government thinking. The success of the children's trust arrangements, and the separation of commissioning and provider processes depends on the effectiveness of accountability structures and approaches – for delivery against the

Children and Young People's plan. This section outlines an approach to accountability and intervention and describes the concept of hosting as a way of achieving better outcomes across a range of partners.

- 3.15 A new **accountability framework** has been drawn up by the Director of Children's Services Unit to provide the structure and approach within which these arrangements will operate. This framework is complemented by the 'hosting' protocol (outlined below) and 'intervention' approach (outlined below). Although developed within the context of children's services, this is drawn from best practice and the approach has also contributed to Council thinking in this area and the proposals could be adopted more widely.
- 3.16 The driver for this framework is the Children and Young People's Plan, which sets out the outcomes required, the approach to delivering services and those accountable for delivery. Providers and others are accountable to the Director of Children's Services, the partnership and the Council – the Director of Children's Services is accountable to the children and young people, the partnership and the Council. Additionally, inspectorates and outside organisations will judge performance.
- 3.17 The framework sets out both collective and individual accountabilities and requires each to account for their actions and the achievement of the outcomes required. For example, the collective accountabilities will focus on integration to ensure that services are increasingly wrapped around the child and the family rather than driven by an individual service or profession. It is anticipated that the focus on integration will enable services to drive out duplication and improve efficiencies. This might be in service areas where, for example, the common assessment framework and lead professional improve working arrangements or it might be in the 'support service' area where working together requires less overheads – such as asset management or training and development activity. Whilst this is not an easy area to capture, it is crucial to the successful delivery against the Children and Young People's plan because of the requirement to realign resources to priorities and to ensure that there is more preventative and early intervention work.
- 3.18 Those accountable will be subject to review both through normal performance management frameworks and other means such as Open Forums, Integrated Strategic Commissioning Board, regular one to ones with the Director of Children's Services and Deputies for the relevant area and peer review. Accountable individuals and organisations will also be required to hold others to account for the achievement of their own obligations.
- 3.19 Accountability agreements are being drawn up with those affected, in line with the approach outlined, for the management of the Council's children's provider services and will be effective from 1 April 2007. These will include requirements for the achievement of outcomes within the Children and Young People's Plan, resource and budget management, any 'hosted' arrangements and specific improvement objective. Alongside the framework, a revised delegation scheme will also be required to enable chief officers to meet their obligations – see overall council change programme report.
- 3.20 Many of the deliverables in the Children and Young People's plan require more than one organisation to be successful. However, the Director of Children's Services Unit will not be large enough to lead on every aspect and this is not considered to be the most effective way to deliver on some of the priorities within the Children and Young People's plan. The report dated 20 September outlined the importance of clarity of roles that organisations are fulfilling and the Commissioning Plan and emerging Provider Strategy recognise the role of 'provider commissioners' within this context. These are organisations both providing and commissioning services and organisations that need to play a significant role in the development of new initiatives and the leadership and management of projects and programmes.
- 3.21 A vehicle has been created for this known as **hosting**, which will provide clarity of roles, set out what is required to be delivered and also set down some parameters for how things are delivered, who is leading and who is required as support. Provider Commissioners will

“host” work on agreed projects and will be accountable to the Director of Children’s Services Unit to work through the partnership for its delivery. They will be required to bring together, involve and hold accountable other providers and contributors and ensure that children and young people are consulted and involved from the outset in service design and delivery against the vision in the Children and Young People’s plan.

- 3.22 A protocol setting out these requirements is being created for each hosted area to ensure clarity of accountability. The initiation of such arrangements may be at the behest of the Integrated Strategic Commissioning Board or on the initiative of a provider commissioner. These hosting arrangements have a number of benefits to them. First, they ensure that provider expertise and experience is brought to bear on achievement of the project. Second, they avoid the Director of Children’s Services Unit entering into detailed and narrow management issues. Finally, they build on successful practice in Leeds.
- 3.23 As part of the overall accountability framework, the Director of Children’s Services Unit is also drawing up a framework for **intervention**. This is necessary to ensure that poor performance (by an organisation, group or individual) cannot continue to adversely affect the improvement of outcomes for children and young people. Interventions must be consistent across all areas and partnerships and agreement will often be needed through Integrated Strategic Commissioning Board, although the Director of Children’s Services will be able to act fast if action is needed. It is also intended that external support (through inspection and governmental agencies) will be sought if improvement is not achieved.
- 3.24 This framework will make it very explicit about what is expected. It will be about challenging performance and providing support to achieve outcomes. It will also be about encouraging approaches that are set out in the Children and Young People’s plan, such as participation, personalisation, and integration. It is intended that there will be 4 stages to intervention : Warning, Direction, Direct intervention and New provider. These will be applied either as an extension or consequence of existing performance management arrangements within partner organisations or possibly in support of market intervention activity.
- 3.25 As previously stated, the achievement of the agreed outcomes is dependent on all partners meeting their collective and individual accountabilities . For some there is a statutory duty to participate (which is to be further reinforced if the Communities White Paper is translated into legislation), for others they will have entered a voluntary agreement to do so. It is vital that where action is required it is taken promptly, effectively and, as previously stated consistently. Again, like the accountability framework, it maybe that this framework will have wider application across other areas across the council. Over time, there maybe significant HR implications to this which need to be considered across the partnership and the city.

4.0 **Future Work and Milestones**

- 4.1 The **significant programme of work** already within the current Children and Young People’s plan, and that will emerge from the review of the plan, mean that there will be a need to focus on priorities. The review of the plan and preparation for the Joint Area Review are significant in this respect, as is the requirement to build and effective and cohesive Director of Children’s Services Unit team within the context of the wider children’s services team and the trust arrangements.
- 4.2 A review of the trust arrangements and Children and Young People’s Plan will be the first real opportunity to begin effective targeting of resources to meet needs led, locality based outcomes. However, it will probably bring with it the challenges of more effective integration and reallocation of resources. The Joint Area Review will be a useful litmus test of the effectiveness of the arrangements and provide a further benchmark for improvement.
- 4.3 Although a significant part of the development of the commissioner/ provider model has been completed, there remains a considerable body of work to ensure that this is effective in practice. The focus for this work will be in the following areas :

- The creation of effective mechanism for the identification of need through research, data collection and analysis and consultation
 - The development of the commissioning process and market management mechanisms to ensure that resources are targeted on priorities and to secure the achievement of agreed outcomes
 - The development of locality based, integrated service capacity to meet user defined need, building on the work already there through some extended services, with the West Project, with the rollout of the common assessment framework and the challenges that the budget holding lead professional will bring to the way we deliver services.
 - Fully embedding the approach that has been established with the children's trust arrangements, getting the communications right with this and developing the ongoing commitment to ensure that councilors are well connected to developments, that broader communications are highly effective and that the impact of children's services is much broader than the 'obvious' areas.
- 4.4 It is expected that this in turn will alter the role and contribution of the provider commissioners. This may result in less focus on direct management of day-to-day provision and more on defining and procuring excellent service, building on existing capability in the field of service development and holding to account. They will also need to develop capacity for working at a locality level.
- 4.5 These developments will create an increasing emphasis on workforce reform, both in terms of the flexibility required to respond to changing needs and in the development of new skills and capacity. The integration of the workforce at local level will have real implications for employment terms across the city.
- 4.6 Work on these areas will necessarily cross partnership boundaries, but more importantly will sit alongside the Council's wider focus on closing the gap in localities and making service delivery more effective. It is considered to be both a lead to and compatible with the processes envisaged in the Change Report. Finally, the identification of need and of new drivers for change will be an integral part both of the work of the Partnership and the Council's leadership.

5.0 Conclusions and Recommendations

- 5.1 This report takes forward the dialogue with the Executive Board on the development of a child-centered city. There remains a significant body of work, even before the trust arrangements and Director of Children's Services Unit could be said to be fully operational and effective, and that in turn requires further development of the thinking. Nevertheless, there remains a very positive prospect that the Council can and will make a difference to its children and young people through its leadership role.
- 5.2 The consideration by the Council of the changes proposed in the Change Report will support and enhance the capacity of the Director of Children's Services and the arrangements to make this difference. This report is intended to demonstrate real progress and an alignment to the cross-council objectives agreed on 20 September. Subject to approval of its proposals, it marks the next stage of development of an effective approach to the Every Child Matters agenda. In particular, this report is also intended to provide an assurance that council service will be effectively managed even with the changes to director posts and working arrangements.
- 5.3 Work to review the Children and Young People's plan and to develop the longer term picture, with partners and within the context of local and national developments, will continue and therefore provide a more significant influence. In the meantime though, the

anticipated direction has informed the new frameworks being developed and the transitional arrangements proposed.

5.4 Further reports will be provided to update the Board and seek its agreement to significant milestones.

5.5 Members of the Executive Board are recommended to :

- i. Note progress on matters agreed on 20 September in relation to children's trust arrangements, including the creation of the Director of Children's Services Unit
- ii. Endorse the proposal for the accountability and intervention framework and hosting arrangements
- iii. Note the nature of work to be undertaken in coming months and request further regular updates.

This page is intentionally left blank



Originator:	Sally Threlfall
Tel:	247 4334

Report of Director of Learning And Leisure

To Executive Board

Date: 9th February 2007

Subject: Design & Cost Report

Scheme Title *General Sure Start Grant - Extended Schools 2006/08*
Capital Scheme Number *13178/COM/000*

Electoral Wards Affected:

Various

Specific Implications For:

Equality & Diversity	<input type="checkbox"/>
Community Cohesion	<input checked="" type="checkbox"/>
Narrowing The Gap	<input checked="" type="checkbox"/>

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

Executive Summary

The purpose of the report is to request Executive Board to:-

give authority to incur expenditure of £1508.9k on other payments from the General Sure Start Grant –Extended Schools 06/08 parent scheme 13178.

1.0 Purpose of this Report

The purpose of the report is to request Executive Board to give authority to incur expenditure of £1508.9k on other payments from the General Sure Start Grant – Extended Schools 06/08 parent scheme 13178.

2.0 Background Information

The Childcare Act 2006 requires local authorities to shape and support the development of childcare provision in order to make it flexible, sustainable and responsive to the needs of the community. The overall aim is to enable parents to find childcare that meets their needs locally and allow them to make real choices about work.

The purpose of the General Sure Start Grant Extended Schools capital funding is to provide financial support to facilitate refurbishment, building works and the purchase of large equipment, to enable the creation or expansion of services to meet the extended schools core offer which has to be in place by 2010.

The injection of a fully funded £2008.9k into the Learning and Leisure Capital Programme was approved as part of the Capital Programme 2006/07 mid-year update and authority to incur expenditure of £500k was given by the Director of Corporate Services on 4th January, 2007. This report seeks approval to spend the remaining £1508.9k of the £2008.9k.

3.0 Main Issues

Design Proposals / Scheme Description

Schools have been invited to bid for the available funding. To be successful they will have to demonstrate that they have met the following criteria:-

- Consultation within the local community.
- Planning Permission (if applicable).
- Education Leeds Capital Project Board (CPB) approval.
- Compliance with OFSTED national standards and registration requirements.

Bids will be considered at monthly Sure Start Out Of School (SSOOS) Panel meetings, part of the Leeds SureStart Partnership. It is intended to submit an individual Chief Officer Approval request form for every bid that the Panel approves.

Consultations

All childcare providers from the maintained, voluntary and private sector including schools, Head Teachers and Governing bodies are invited to attend the Area Childcare Planning Forum and Consultation Network meetings for their locality. The Forum also includes Sure Start Local Programmes, Area Management Teams, colleagues from the Early Years Service and Ward members.

Programme

The £2008.9k General Sure Start Grant Extended Schools capital funding must be spent by the end of March 2008.

4.0 Implications for Council Policy and Governance

Compliance with Council Policies

The proposed expenditure on extended schools is in line with Corporate Plan service priorities to counter social exclusion by removing barriers to employment and opportunity.

5.0 Legal and Resource Implications

Capital Funding and Cash Flow

Previous total Authority to Spend on this scheme	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
LAND (1)	0.0						
CONSTRUCTION (3)	0.0						
FURN & EQPT (5)	0.0						
DESIGN FEES (6)	0.0						
OTHER COSTS (7)	500.0		500.0				
TOTALS	500.0	0.0	500.0	0.0	0.0	0.0	0.0

Authority to Spend required for this Approval	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
LAND (1)	0.0						
CONSTRUCTION (3)	0.0						
FURN & EQPT (5)	0.0						
DESIGN FEES (6)	0.0						
OTHER COSTS (7)	1508.9		493.0	1015.9			
TOTALS	1508.9	0.0	493.0	1015.9	0.0	0.0	0.0

Total overall Funding (As per latest Capital Programme)	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
Sure Start Grant	2008.9		993.0	1015.9			
Total Funding	2008.9	0.0	993.0	1015.9	0.0	0.0	0.0
Balance / Shortfall =	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Parent Scheme Number : 13178
Title : General Sure Start Grant - Extended Schools 2006-08

Revenue Effects

There are no ongoing revenue costs for the Early Years Service resulting from this scheme.

Risk Assessments

All the General Sure Start Grant Extended Schools capital funding must be spent by 31st March 2008 or the funding may be lost. The current programme shows that this is achievable.

6.0 Recommendations

Executive Board are requested to:-

give authority to incur expenditure of £1508.9k on other payments from the General Sure Start Grant – Extended Schools 06/08 parent scheme 13178.

This page is intentionally left blank



Originator: Sally Threlfall

Tel: 247 4334

Report of Director of Learning And Leisure

To Executive Board

Date: 9th February 2007

Subject: Design & Cost Report

Scheme Title *General Sure Start Grant - Sustainability 2006/08*
Capital Scheme Number *13179/COM/000*

Electoral Wards Affected:

Various

Specific Implications For:

Equality & Diversity

Community Cohesion

Narrowing The Gap

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

Executive Summary

The purpose of the report is to request Executive Board to:-

give authority to incur expenditure of £537.3k on other payments from the General Sure Start Grant – Sustainability 06/08 parent scheme 13179.

1.0 Purpose of this Report

The purpose of the report is to request Executive Board to give authority to incur expenditure of £537.3k on other payments from the General Sure Start Grant – Sustainability 06/08 parent scheme 13179.

2.0 Background Information

The Childcare Act 2006 requires local authorities to shape and support the development of childcare provision in order to make it flexible, sustainable and responsive to the needs of the community. The overall aim is to enable parents to find childcare that meets their needs locally and allow them to make real choices about work.

The purpose of the General Sure Start Grant Extended Schools capital funding is to provide financial support to facilitate refurbishment, building works and the purchase of large equipment, to enable the creation or expansion of services to meet the extended schools core offer which has to be in place by 2010.

The injection of a fully funded £537.3k into the Learning and Leisure Capital Programme was approved as part of the Capital Programme 2006/07 mid-year update. This report seeks approval to spend this £537.3k.

3.0 Main Issues

Design Proposals / Scheme Description

The funding is available to private, voluntary, independent, maintained and school governor led provisions. It is to be used to create new childcare places, before and after school places, and holiday childcare places to meet the changing requirements of local communities. It can also be used to enable providers to extend the traditional nursery education session to offer flexible integrated childcare and education and to allow them to work towards the requirement to offer 15 hours of flexible free nursery education by 2010.

Providers have been invited to bid for the available funding. Bids will be considered at monthly Sure Start Out Of School (SSOOS) Panel meetings, part of the Leeds SureStart Partnership. It is intended to submit an individual Chief Officer Approval request form for every bid that the Panel approves.

Consultations

All childcare providers from the maintained, voluntary and private sector including schools, Head Teachers and Governing bodies are invited to attend the Area Childcare Planning Forum and Consultation Network meetings for their locality. The Forum also includes Sure Start Local Programmes, Area Management Teams, colleagues from the Early Years Service and Ward members.

Programme

The £537.3k General Sure Start Grant Sustainability capital funding must be spent by the end of March 2008.

4.0 Implications for Council Policy and Governance

Compliance with Council Policies

The proposed expenditure on extended schools is in line with Corporate Plan service priorities to counter social exclusion by removing barriers to employment and opportunity.

5.0 Legal and Resource Implications

Capital Funding and Cash Flow

Previous total Authority to Spend on this scheme	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
LAND (1)	0.0						
CONSTRUCTION (3)	0.0						
FURN & EQPT (5)	0.0						
DESIGN FEES (6)	0.0						
OTHER COSTS (7)	0.0						
TOTALS	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Authority to Spend required for this Approval	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
LAND (1)	0.0						
CONSTRUCTION (3)	0.0						
FURN & EQPT (5)	0.0						
DESIGN FEES (6)	0.0						
OTHER COSTS (7)	537.3		237.3	300.0			
TOTALS	537.3	0.0	237.3	300.0	0.0	0.0	0.0

Total overall Funding (As per latest Capital Programme)	TOTAL £000's	TO MARCH 2006 £000's	FORECAST				
			2006/07 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010 on £000's
Sure Start Grant	537.3		237.3	300.0			
Total Funding	537.3	0.0	237.3	300.0	0.0	0.0	0.0
Balance / Shortfall =	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Parent Scheme Number : 13179
Title : General Sure Start Grant - Sustainability 2006-08

Revenue Effects

There are no ongoing revenue costs for the Early Years Service resulting from this scheme.

Risk Assessments

All the General Sure Start Grant Sustainability capital funding must be spent by 31st March 2008 or the funding may be lost. The current programme shows that this is achievable.

6.0 Recommendations

Executive Board are requested to:-

give authority to incur expenditure of £537.3k on other payments from the General Sure Start Grant – Sustainability 06/08 parent scheme 13179.

This page is intentionally left blank

ITEM No:

Originator: T Palmer

Tel: 24 75342



REPORT OF: THE CHIEF EXECUTIVE OF EDUCATION LEEDS

TO: THE EXECUTIVE BOARD

Date: 9 February 2007

SUBJECT: Design & Cost Report: Otley Prince Henrys Grammar School – Provision of Specialist Science Accommodation

EXECUTIVE SUMMARY

PURPOSE OF THE REPORT

- 1 This report updates Members on the proposed scheme to provide a new build specialist science block at Otley Prince Henry's Grammar School, and seek approval to proceed with the scheme.

BACKGROUND INFORMATION

- 2 The school has a number of significant condition and suitability issues, most notably in the provision of specialist science accommodation. In addition, the 2004 Ofsted Report was highly critical of the accommodation, stating that this put constraints on the ability of the school to raise standards further. This scheme will provide new specialist teaching accommodation in the form of eleven science laboratories, preparation rooms and associated administration and staff facilities.

MAIN ISSUES

- 3 In January 2005, Executive Board approved the ring fencing of the Capital Receipt from the sale of the Newall Annexe adjacent to the school, which raised £1.65m in July 2006. In view of the fact that the Asset Management Plan ranks the school as the highest priority secondary school in terms of condition, Education Leeds has earmarked a further £3,085,000 from the Education Capital Programme to deliver the scheme, which Executive Board approved in its September 2006 meeting. These figures, including £3.5m for construction of a new specialist science block, were based on construction estimates provided by the design team at the time. Since September, the design team and Project Board have been working on developing and tendering the scheme, with tenders being received on 20 December 2006. All tenders received were in excess of the £3.5m construction budget. This report seeks approval for additional construction expenditure to enable the scheme to proceed.

RECOMMENDATIONS

- 4 Executive Board is asked to:
 - a) Approve the request to proceed with the scheme to provide additional specialist science accommodation at Otley Prince Henry's Grammar school
 - b) Authorise additional expenditure for the provision of specialist science accommodation from scheme 12051/ SCI.

Agenda Item:

Originator: T Palmer

Telephone: 24 75342

REPORT OF THE CHIEF EXECUTIVE OF EDUCATION LEEDS

EXECUTIVE BOARD: 9 February 2007

SUBJECT: Design & Cost Report: Otley Prince Henry Grammar School – Provision of Specialist Science Accommodation

Electoral wards Affected:

Otley & Yeadon

Specific Implications For:

Equality & Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call-in

Not Eligible for Call-in
(Details contained in the Report)

1.00 Purpose of this Report

1.01 The purpose of this report is to:

- a) Seek approval to proceed with the scheme to provide additional specialist science accommodation at Otley Prince Henry's Grammar school
- b) Obtain authority to incur additional expenditure in respect of the above scheme from Capital Scheme no 12051/SCI.

2.00 Background Information

2.01 Otley Prince Henry's Grammar School will be one of the last High Schools to receive major investment through the Building Schools for the Future (BSF) initiative and it is likely that they will have to manage their current accommodation for at least the next fourteen years. The current campus has significant issues in terms of condition, suitability and sufficiency. The current priority backlog maintenance work across the site has been estimated in the sum of £2.56 million, which makes it the highest ranked secondary school in terms of condition. In addition, suitability surveys have acknowledged issues in specialist teaching and in particular in the layout and location of science provision. This fact has received criticism in the school's 2004 Ofsted

Report. An up to date curriculum analysis has also confirmed a shortage of ICT rooms and practical art and science spaces.

- 2.02 In recognition of the Ofsted criticism with regards to specialist science accommodation, in May 2005 Education Leeds submitted a Targeted Capital Fund bid to the DfES for £6m of funding to provide new state of the art science and technology accommodation, however the bid was unsuccessful
- 2.03 In recognition of the significant accommodation issues facing the school, in January 2005 the Executive Board approved the proposal to ring fence the capital receipt arising from the sale of the 'Newall' Annexe to Otley Prince Henry's Grammar School. Following the approval to dispose of the Newall building, it was subject to a public auction on 27 July 2006, which resulted in a capital receipt in the value of £1,655,000. However, in recognition of the high priority of this scheme, Education Leeds allocated additional funding from the Education Capital Programme in order to provide the school with improved science accommodation. This additional funding was the subject of a further Executive Board Report in September 2006, which sought approval for additional expenditure of £4,325,000.
- 2.04 In preparation for the main scheme of works a series of preparatory and enabling works have been required including highways works, provision of temporary accommodation and provision of security fencing in the value of £655,000.

3.00 Design Proposals / Scheme Description

- 3.01 The main scheme of works involves the provision of a new teaching block to include the creation of eleven new science laboratories and preparation rooms, entrance lobby and associated office space and toilets. In addition, the scheme will create an 'access spine', including a new entrance with ancillary offices, and lift together with links to the existing building.
- 3.02 The eleven new science laboratories and preparation rooms will bring the faculty into one block and form an access spine to areas of existing accommodation, improving disabled access to the school. In addition, the scheme will bring significant benefits in terms of modern, high quality, specialist teaching accommodation as a vehicle for improved standards and attainment, reduced backlog of maintenance, and better support accommodation.
- 3.03 The Executive Board approval in September 2006 included provision for construction costs for the scheme to provide the new specialist teaching block of £3,500,000. This was based on estimated costs provided by qualified Quantity Surveyors, using base date for estimate of August 2006, equating to £1,520 per m².
- 3.04 Since September 2006, the Design Team and Project Board have been progressing the design of the scheme to enable a full EU procurement process to take place. This process culminated in the return of competitive tenders on 20 December 2006.
- 3.05 An Evaluation Team has been set up, consisting of members of the Project Board, including representatives from Procurement, the school and Education Leeds, and the Design Team. An evaluation has been structured around the bids received, on pre-set Price and Quality criteria. This evaluation process will culminate in the recommendation to the Project Board of a successful contractor, after which formal awarding of the contract can commence.

3.06 Due to the tight timescales involved, in particular the need to complete certain elements of construction during school holidays, it will be necessary to award the contract by the end of February 2007. However, as all bids received were in excess of the approved budget estimate, it is necessary to seek further approval to spend in order to progress the scheme. Due to the commercially sensitive nature of the bids, details of the additional amount to be approved are included within Appendix A to this report. This appendix is exempt under Access to Information Procedure Rules 10.4 (3) as the public interest in maintaining the exemption outweighs the public interest in publishing the information. This information relates to the financial and business affairs of the tenderer and disclosure of the figures would be prejudicial to the competitive tendering exercise.

4.00 Consultations

4.01 This scheme continues to be the subject of extensive consultation with all stakeholders, as outlined in the Communication Strategy. Stakeholders include Leeds and Otley Ward Members, Governing Body Members, schools staff, pupils and parents.

5.00 Programme

5.01 The strategic programme for the new build scheme is as follows:

Start on Site	05/03/07
Practical Completion	30/11/07

5.02 The programme has been designed in order to minimise disruption on service delivery within the school.

6.00 Implications for Council Policy and Governance

These works will contribute to the following themes outlined in the Vision for Leeds 2004-2020.

Cultural Life:

To enhance and increase cultural opportunities for everyone.

Enterprise and the Economy

To contribute to the development of a future healthy skilled workforce.

Environment City

Provide a better quality environment for our children.

Harmonious Communities

Contribute to tackling social, economic and environmental discrimination and inequality. To make sure that children and young people have a healthy start to life.

Health and Wellbeing

Contributing to the protection of people's health and support people to stay healthy.

Learning:

Contribute to the development of equal educational achievement between different ethnic and social groups.

Improving numeracy, literacy and levels of achievement by young people throughout the city.

Make sure that strong and effective schools are at the heart of communities.

Promote lifelong learning to encourage economic success, achieve personal satisfaction and promote unity in communities.

Thriving Places

Actively involve the community.

Improve public services in all neighbourhoods

Regenerate and restore confidence in every part of the city.

7.00 Legal and Resource Implications

7.01 Scheme Design Estimate

As stated in Para 3.06, due to the commercially sensitive nature of the bids, financial information regarding the revised construction estimate for the provision of additional science accommodation is contained within Appendix A.

7.02 Revenue Effects

It is anticipated the school will benefit from revenue savings in maintenance costs as a result of the addition of the new block and sale of the Newall Annexe.

7.03 Risk Assessments

Operational risks will be addressed by effective use of CDM regulations, close supervision with the contractors and continual liaison with the school.

8.00 Recommendations

8.01 The Executive Board is asked to:

- a) Give approval to proceed with the scheme in respect of the scheme to provide additional specialist science accommodation at Otley Prince Henry's Grammar school
- b) Give authority to incur additional expenditure as detailed in Appendix A in respect of the above from Capital Scheme no 12051/SCI.

Document is Restricted

This page is intentionally left blank



Report of the Director of Adult Social Services

Executive Board

Date: 9th February 2007

Subject: Commissioning Plan for Day Services for Older People

<p>Electoral Wards Affected:</p> <p>All</p>	<p>Specific Implications For:</p> <p>Equality and Diversity <input type="checkbox"/></p> <p>Community Cohesion <input type="checkbox"/></p> <p>Narrowing the Gap <input type="checkbox"/></p>
--	--

Eligible for Call In

Not Eligible for Call In
(Details contained in the report)

EXECUTIVE SUMMARY

In December 2005 Executive Board agreed the principles on which the Social Services

Department's Commissioning Strategy for modernising Adult Day Services would be based. It also agreed to the preparation of a commissioning plan for day services for each of the four main adult service user groups (older people, people with learning disability, disabled people and people experiencing mental illness) for approval by Executive Board.

This report sets out the position with regard to the Department's Day Centres for Older People which are in urgent need of development to provide a flexible, accessible and quality service. The report highlights the key issues which the service faces, presents the approach being taken to the modernisation of this service and the work being done on a new service model.

In line with the overall strategic direction of adult services and the commissioning plan, a modern day service for older people with eligible needs will have the following features:

- It will be more flexible and outcome focused.
- It will aim to promote independence and be more proactive in supporting service users' recovery from periods of difficulty.
- A more socially inclusive model of service is envisaged which will support users in different settings.

- The service will also recognise the key role of carers and provide a range of support services to them.
 - The model will be subject to consultation with ward members and other key stakeholders and taken forward through locality implementation plans.
-

1.0 Purpose of the Report

- 1.1. This report recommends a programme of detailed work, local consultation and involvement with ward members to finalise the details of the new service model and to undertake its implementation.

2.0 Strategic context

- 2.1. The recent White Paper 'Our Health, Our Care, Our Say' calls for a radical and sustained shift in the way health and social care services are delivered to do more to tackle inequalities and improve access to community services through a greater emphasis on individualised provision. This also recognises the continuing move away from former models of institutional care. Recent draft guidance on inspection in adult services emphasises the importance of this.
- 2.2. Making Leeds Better (MLB) is a collaborative programme of all organisations in health and social care across Leeds to develop a collective single vision for services and to deliver this on the ground. The central thrust of MLB is to move services away from hospital where appropriate, and into the community. In order to achieve this, a number of 'care pathways' have been developed, which set out what the service user's journey through health and social care should look like. A new day service for older people has potential to support some care pathways – particularly in relation to rehabilitation and supporting people in their own homes through periods of difficulty. The aim will be for day service staff to work much more closely with NHS teams in order to provide a more accessible and integrated health and social care service in local, user friendly settings.
- 2.3. In line with the strategic direction set by government policy the Social Services Department's Adult Services has established a coherent set of transformation programmes aimed at developing services which are more socially inclusive and geared to promoting the independence of service users, as well as enabling recovery following periods of difficulty.
- 2.4. In order to support the day services change programme the Older People's Modernisation Team has produced a set of recommendations relating to the future of the Social Services Department's Day Centres for Older People proposing a stronger emphasis on a purposeful, enabling service and the development of the capacity to support users in different ways – which may include attendance at a day centre but which will also offer a range of other services specifically geared to the individual needs of older people.
- 2.5. Another initiative is the grant-funded Partnerships for Older People Project (POPPs) which is a set of initiatives and developments focused on improving

services for older people with dementia and other mental health needs. The work to modernise day services for older people must take full account of these developments.

- 2.6. 'Older Better' is the strategy to promote healthy and active life for older people in Leeds and sets out a joined up approach which aims to ensure that all older people in Leeds have access to healthy living opportunities. A modern day service for older people, as proposed in this report, will be a vital element in promoting opportunities for older people to stay active and healthy

3.0 The current service

- 3.1. The Social Services Department's day service for older people is currently provided by the twenty-three Day Centres for Older People.
- 3.2. There are twenty mainstream centres. These centres vary in size having between twenty and thirty-five places available. This represents a total capacity of some 595 places. However, the number of places available day to day fluctuates because opening patterns also vary. (One centre, the Peripatetic Unit, provides a service from different sites across the week.)

Open four days per week	Open five days per week	Open five days per week plus Sat or Sun	Open seven days
1	10	4	5

- 3.3. There are also three specialist centres for older people with dementia: Middlecross, The Green and Woodhouse. In view of the needs of the older people they support these centres are smaller having fifteen or twenty places and all three open seven days per week. Two of the mainstream centres have a dual role, providing a service for people with dementia on two days per week.
- 3.4. Expenditure on the mainstream day centres in the last financial year was well in excess of £6m. An average size centre, open five days per week, costs over £280,000 per annum to run with service user transport and staffing costs being by far the largest items of expenditure.
- 3.5. The centres offer open-ended membership. The traditional focus of their programmes has been on social activities. Depending on their facilities they are also able to assist with personal care. The centres provide a building-based service with the majority of staff time devoted to providing support within the building in group settings.
- 3.6. In the past the centres operated on the basis of a direct access policy and service users did not necessarily have an assessment of their needs before obtaining a place at a centre. This has resulted in users with widely differing levels of need attending. In 2005 the line of eligibility was raised and applied to the Day Centres for Older People. Since then access has been on the basis of an assessment of need.

- 3.7. Because the centres have continued to operate a policy of open-ended membership existing service users who began to attend before the eligibility criteria were introduced have kept their places and are still able to attend whether or not they meet those criteria.
- 3.8. As would be expected the application of the eligibility criteria has resulted in an overall reduction in the number of older people commencing attendance. This is in turn reflected in the current overall occupancy figure for all the mainstream centres of 69% - with wide variations between centres. This represents a reduction of 9% over the five quarters to July – September '06.
- 3.9. The occupancy level in the specialist service for people with dementia is significantly higher – an overall average of 92%.

4.0. Key issues

- 4.1. The Social Services Department needs to invest in more appropriate ways of meeting the needs of service users, for example direct payments and assistive technology. These approaches make it possible to tailor packages of care more closely to individual needs, allowing even service users with complex difficulties to retain their independence. In this context there is an issue about whether the overall size and cost of the current day service is appropriate and financially sustainable. Furthermore, in a service of this size an average occupancy level of 69% equates to significant unused capacity. There is clearly an issue about the costs involved in maintaining this position.
- 4.2. The mainly building-based service we operate at present is limiting and represents a barrier to the provision of a more flexible service. There is a need to develop a modern day service for older people which fits better with the overall strategic direction for adult services: more flexible, outcome-focused and geared to promoting both independence and recovery after periods of difficulty. Staff should be proactive in linking users with other services and facilitating the most appropriate day opportunities for them. This points towards a service where staff time is less tied into the daily routine of working in the centres, but instead is freed up to work with service users in different ways and in different settings.
- 4.3. The concept of a service which depends less on being delivered in a traditional way raises the issue of what the future building base will need to look like. Because of their age and original design not all existing day centre buildings offer a suitable environment in which to provide a modern service. Also the current network of centres provides very uneven distribution across the city and does not necessarily reflect the changing make-up of the local population. Taken together, these factors argue for a significant rationalisation with an enhanced service being delivered by larger staff teams from a smaller building base, which comprises attractive, well equipped centres with suitable internal layouts. In such a plan some buildings will be surplus and some of the proceeds from their disposal will be needed to enhance the facilities at other centres.

- 4.4. The current service is geared to long term support and this is reflected in the automatic offer of lifetime membership of a centre when attendance starts. The following three groups figure prominently in referrals to the current service and for understandable reasons many of these become long term arrangements:
- Service users where a place is requested to provide respite for a carer.
 - Service users with dementia.
 - Service users experiencing significant social isolation who are not able to access other services because of their care needs.

In planning for the future of the day service the needs of these groups should be looked at afresh. The contribution which a day service should make to meeting those needs must be looked at in the context of other service options in order to achieve the best possible outcomes for the individual service user.

- 4.5. There is an issue about the balance of capacity between the mainstream service and the specialist service for people with dementia. This is reflected in plans to change the function of one of the mainstream centres. Siegen Manor will become the fourth specialist centre for people with dementia in the course of the next few months.
- 4.6. The user's pathway through the service, work processes within the centres and their relationships with partners will need to be redesigned as part of developing a modern service. A working group in the West Area of the city has been carrying out pilot work on these issues.
- 4.7. As already noted, in the current service transport costs are one of the two major items of expenditure (together with staffing). A modern service will need more flexible and responsive transport arrangements. There is clearly an issue around how to achieve this without inflating transport costs further and different models need to be considered.

5.0 A new service model for older people with eligible needs

- 5.1. In line with the overall strategic direction of adult services and the commissioning plan, a modern day service for older people with eligible needs should, in addition to its traditional role of providing social contact and activities, aim to:
- Provide a service which can respond flexibly to the user's expressed wishes and individual needs.
 - Provide a socially inclusive service.
 - Make a positive contribution to the user's overall quality of life.
 - Promote independence and support recovery.
 - Promote healthy and active life.
 - Provide a range of information, advice and support to carers.

This section of the report briefly summarises the key features of the proposed new service model.

5.2. An individualised and outcome focused service.

The intention is for the user's involvement with the day service to be outcome focused. This means working out with service users the improvements in their lives which the day service will help to bring about. It will be discussed with the user, as they enter the service, how it will contribute to agreed outcomes, in the context of the rest of their Care Plan. A service user will have an individual programme which will be negotiated with them and, as appropriate, their carer and will combine different elements. The service will be able to assist in achieving a range of outcomes, for example working to improve:

- confidence and self esteem
- satisfaction gained from a more varied daily routine
- mobility
- independence in relation to personal care
- social interaction
- daily living skills
- ability to manage a medical condition

The emphasis will be on a service user receiving the day service over a time in their life when it is particularly needed, rather than on an open-ended basis. However, it is accepted that for some users the day service will be part of their long term support arrangements.

5.3. A recovery and enablement service

A key aim for the service will be promoting and improving the independence of users and this will be reflected in both agreed outcomes and the detail of individual programmes. One feature of this will be that the new day service will provide a short to medium term recovery and enablement service. This service will be for older people following an accident, illness or other period of significant difficulty. The aim will be to rebuild confidence and restore lost independence. This service will dovetail with the parallel development in the Department's Community Support Service to provide a flexible and integrated approach to meeting service user needs. The work undertaken so far envisages a service which will be a care managed with, as appropriate, a therapist providing advice about appropriate interventions to be carried out with the service user by the Community Support or Day Service Worker.

5.4. Supporting service users in different settings

As part of their individual programmes service users will be actively supported in accessing local mainstream services on a one-to-one or small group basis by day service staff. Day opportunities in local mainstream services will be actively explored with discussions as necessary with providers of those services around the needs and interests of users and access issues. The development of the working relationship with local managers in the Council's Learning and Leisure Department will be one important strand in this. The support for service users in different settings

will vary in the light of individual circumstances and wishes. For example, it might include supporting service users in attending difficult appointments, or rebuilding their confidence to access local amenities or home visits to support the service user in making positive changes to their daily routine.

5.5. Promoting good mental health

There will be an ethos of positive support for service users' morale and motivation – consistent encouragement and positive feedback in relation to progress made. Staff in the service will have relevant training and will be alert to signs of common mental health problems such as anxiety, depression and dementia. With the benefit of relevant specialist advice the service will assist users and carers in developing skills and coping strategies to enable them to manage mental health problems. This might be working with a small group on relaxation methods. Alternatively it might be on an individual basis, for example a day service worker supporting an older person to use techniques to manage a mental health problem which have been set out for them by their mental health professional.

5.6. Supporting service users with dementia

It is envisaged that some service users with dementia, particularly those with mild to moderate dementia, will continue to be supported by the mainstream day service. There are issues which need to be explored further in this area, such as the overall balance of provision across the mainstream and specialist sectors and the use of specialist dementia days in mainstream centres. There is also a need to look at the links between the specialist and mainstream day services for older people. There is the potential for collaborative working, for example around staff training and promotion of good practice.

5.7. Addressing service users' health needs

Promotion of healthy and active life will be a key feature of the service's ethos. The new service will provide advice, information and opportunities to learn new skills in key areas such as food and nutrition, physical activity, falls prevention and the management of common medical conditions. In the context of Making Leeds Better, the aspiration must be that a modern day service will make it possible for older people to access more joined-up health and social care services through shared resources and more integrated service delivery. It is envisaged that day centres will be a venue where health professionals will deliver some services. Day service staff will have the benefit of advice and guidance from health professionals about how the health needs of service users can be addressed in their individual programmes.

5.8. Support for carers

Support to carers will be available in a number of ways, it might be on an informal, ad hoc basis, for example around day to day issues relating to the service user's care or it might be through planned information sessions and groups. The service will act as a source of information and advice to carers particularly in relation to local services. As already noted the issue of respite is of major importance to carers. The contribution of the day service in this area will need to be carefully considered, but

this must be in the context of other options such as support in the user's home and direct payments which might be able to deliver more positive outcomes.

5.9. New work processes

A working group in West Area, as well as contributing to the new service model, is doing pilot work on the redesign of the user's pathway through the service and work processes, for example:

- Systems in relation to admission and planning attendance to ensure that the service provides a purposeful contribution to the service user's care plan.
- Staff to be trained and developed so that they can adopt a more enabling and outcome focused approach.
- Activity programmes that are clearer as to the intended benefits for service users.

6.0 Promoting the health and well being of older people

- 6.1. The Social Services Department has a well established tradition of creative investment in innovative services for older people and this is particularly reflected in the continuing development of the Neighbourhood Network schemes.
- 6.2. Older people with more straightforward needs, for example relating to need for companionship or social activities who might in the past have begun attending a day centre are now signposted to Neighbourhood Networks or to other appropriate provision.
- 6.3. Link Age Plus which forms part of the 'Older Better' strategy (see 2.6) aims to tackle exclusion faced by older people and to promote their health and well being. This will provide new resources to develop further the network of provision and preventive services for older people – including day opportunities.

7.0 Specific implications for Ethnic Minorities

- 7.1. Two of the Day Centres for Older People have a specific role in providing a service to black and minority ethnic communities. These are Apna which is on Cardigan Road, Leeds 6 and Frederick Hurdle which is on Reginald Terrace, Leeds 7. These will be included in the same modernisation process as the other centres. Both these centres have liaison arrangements with representatives of the particular communities which the centres serve. It will be important to use these partnership arrangements to ensure effective engagement of stakeholders in the change process.
- 7.2. It should also be noted that the Social Services Department commissions a number of specialist day services to meet the needs of specific BME communities. It is envisaged that these services will be reviewed and work undertaken to ensure that this specialist provision meets the expectations set

out in the Commissioning Strategy.

- 7.3. The proposed service model places an emphasis on a more individualised service and on the development of close working relationships with local community provision. Older people from ethnic minorities should be able to access services that reflect their cultural and religious backgrounds as well as their care needs.
- 7.4. A service which develops a wider range of community links and is less building based will have greater flexibility to meet the needs of service users from BME communities.

8.0 Resource implications

- 8.1. Detailed work will be needed to determine in more detail the appropriate size, shape and cost structure of a modern day service for older people with eligible needs in Leeds. This will have to take place in the context of the point already made about the current service costs and the Department's overall financial plans for Adult Services.
- 8.2. Some of the proceeds from the disposal of buildings and sites will be needed for reinvestment to bring centres which have been retained up to the standard required to deliver a modern service.
- 8.3. In creating a service with a reduced building base the future of any surplus resources will be considered because there may be the potential for transfer to the voluntary sector to provide additional support to the ongoing development of a wider range of day opportunities for older people with more straightforward needs.

9.0 Consultation and implementation

- 9.1. A consultation document has been developed which presents the ideas for the new service model which are outlined in this report. There has been initial consultation on a small group basis with some services users who currently attend a Day Centre and also with the Unit Managers of the Centres.
- 9.2. Service users are very aware of the extent of their needs arising out of increasing frailty or relating to their physical and mental health. Ideas relating to an individualised service which seeks to help them in these areas and to support them in remaining independent strike a chord. However, users will need to be supported to move on to other services and will need to be confident that there are appropriate alternatives which they will be able to access.
- 9.3. The Unit Managers appreciate the need to make plans for the future of the service and are keen to contribute to this. They are very aware that, overall, their service is supporting service users with more complex needs than would have been the case in the past and can see the need to develop a service model which responds to this. They are well aware of the challenge involved

in getting the balance right between a traditional model of long term support and the development of a service which is more geared to a wider range of choice as to how best to meet the needs of older people

- 9.4. A programme is now required to develop in more detail and implement the new service model on a locality basis. Consultation will be undertaken as part of this programme and focus on those most directly affected by the changes: service users and their carers and the staff and managers who work in and run the existing service. It will be equally important to get views from potential users of the service – older people who do not currently attend a centre. It will also be essential to involve the wider range of stakeholders, particularly those partners where closer joint working is envisaged – for example, within Health.
- 9.5. This programme will be taken forward using project management arrangements. A Project Manager has already been identified. There will be appropriate project documentation including a Project Plan with milestones and timescales. There will be governance and reporting arrangements overseen by the Department's Transformation Board.
- 9.6. The Adult Day Service Commissioning Strategy referred to the intention to have two area based pilots to contribute to taking forward the work on older people's day services. Reference has already been made to the pilot in the West. The second pilot will start work in the East in January '07. The two pilots will form an integral part of the overall change programme.

10.0. Conclusion

- 10.1 Traditionally the Social Services Department's twenty-three Day Centres for Older People in Leeds have been used by older people with widely differing levels of need. They now have a more focused role as a service for older people with eligible social care needs.
- 10.2 In line with the Commissioning Strategy, a modern service needs to be developed which is more flexible and outcome-focused, with the capacity to support users in a range of settings, in order to achieve better social care outcomes.

11.0. Recommendations

- 11.1. Members are asked to agree to a programme to develop further and introduce the new service model which is outlined in this report. This will follow a full consultation process, more detailed work and the development of implementation plans.
- 11.2 Members are invited to receive further reports, following consultation with ward members and the development of locality implementation plans, outlining the progress made.

This page is intentionally left blank



Originator: Pippa Milne/
Andrew Lingham
Tel: 22(43231)

Report of the Director of City Services

Executive Board

Date: 9th February 2007

Subject: Progress Update on Integrated Waste Strategy

Electoral Wards Affected:

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Eligible for Call In

Not Eligible for Call In

(Details contained in the report)

EXECUTIVE SUMMARY

This report provides Executive Board with an update on progress in implementing the Integrated Waste Strategy for Leeds 2005-2035 following its approval by the Board in October 2006.

The report gives an overview of current performance, and provides an update on the implementation of key initiatives relating to education and awareness, waste prevention, recycling and composting.

The report also provides an update on the development of an application for PFI credits to support the delivery of an Energy from Waste facility and waste transfer stations, and outlines the current position on identifying sites for key waste infrastructure and for delivering the Sustainable Energy and Resource Park concept.

1.0 PURPOSE OF THIS REPORT

- 1.1 The purpose of this report is to provide Executive Board with an update on key areas of progress in implementing the Integrated Waste Strategy for Leeds 2005-2035.

2.0 BACKGROUND INFORMATION

- 2.1 The Integrated Waste Strategy for Leeds 2005-35 was approved by Executive Board on 18th October 2006 following almost six months of

consultation between December 2005 and June 2006. At this meeting it was agreed that a progress report on the implementation of the Strategy should be brought back to the Board in three months time.

3.0 MAIN ISSUES

3.1 Performance

- 3.1.1 At the end of November 2006 the combined recycling and composting rate for household waste was at 21.85%. November saw the highest ever levels of kerbside recycling, with 2,456 tonnes collected. There has been a marked and steady increase in kerbside recycling since September 2006, when the Council launched its 'Recycle Me' campaign.
- 3.1.2 Total waste arising is currently close to our projections and is forecast to be at 334,283 tonnes at the end of the year. There is a corresponding increase in waste produced per household. Last year 462.16 kg of waste were produced per head and currently we are forecasting that Leeds' residents will produce 464.54 kg per head.
- 3.1.3 National performance data has now been audited and published for 2005/06. Leeds has the highest recycling performance of the Core Cities for the third consecutive year at 17.26% and is ranked third amongst the thirty-six Metropolitan Councils, although we recycle the greatest tonnage. For composting we are ranked fifth amongst the Core Cities, and eighth amongst the Metropolitan Councils.

3.2 Education and Awareness

- 3.2.1 Our 'Recycle Me' Campaign to educate the public regarding what should go into green bins was launched in September. Its aim is to create a strong brand for all future 'recycle for Leeds' information and communication. It includes placing an information sticker on all green bins across the City by March 2007. There has been local advertising on bill boards and BT phone boxes, at libraries and in one-stop shops. Detailed information is also available via the Council's website. The education team have been engaging with communities at various locations throughout the City by means of a range of events such as road shows, exhibitions and summer galas. They have also been targeting high contamination areas with door knocking and letters. City Services' Enforcement Division is also developing a range of enforcement techniques to support this education work.

3.3 Waste Prevention

- 3.3.1 From 1 January 2007, Leeds City Council has launched a project funded by Recycle Now and WRAP (the Waste and Resources Action Programme) to offer compost bins completely free of charge to schools and at reduced prices from £8 for households, including free delivery.
- 3.3.2 Garden and food waste make up approximately 46% of the contents of most black wheeled bins in Leeds, which are currently disposed of in landfill. By placing organic household waste such as garden cuttings and fruit and vegetable peelings in compost bins at home, residents will stop thousands of tonnes of waste entering the waste stream.

3.3.3 Work continues in developing existing partnerships with the community and voluntary sector. A policy on support for this sector is being developed in close consultation with them, and will ensure the provision of consistent support where agreed criteria are met, in line with government guidelines. Arrangements with Leeds and Moortown and St Jude's Furniture Stores, Emmaus, SLATE and Remploy are being expanded to increase the amount of furniture and white goods diverted through Household Waste Sorting Sites. We are also working with Seagulls, a social enterprise which recycles paint, to develop a contract tailored for this sector. This will be an exemplar and model for other departments within the Council.

3.4 Recycling and Composting

3.4.1 The trial of garden waste collections across five areas of the City started in October 2006. Four routes are currently up and running, with a final one scheduled to commence in February. The collections are working well, with average presentation rates for garden waste at 41%, and on some rounds as high as 96%. A full evaluation of the trials will be carried out at the end of the summer.

3.4.2 We continue to extend the provision of kerbside recycling collections to properties across Leeds. We now provide collections to over 90% of households and hope to make them available to all but 'hard to access' properties by the end of March 2007. This will see an additional 28,000 properties provided with access to the scheme. However, the Waste Strategy action plan also includes specific objectives relating to the provision of recycling services to the remaining, 'hard to access' properties.

3.5 Recovery Solution

3.5.1 One of the key areas of progress relating to the plans to develop an Energy from Waste (EfW) facility is the submission of an Expression of Interest (EoI) to DEFRA for PFI credits. A final draft of the EoI was noted by Executive Board on 18th October 2006, and the authority to approve the final document for submission to DEFRA was delegated to Asset Management Group by the Board.

3.5.2 Asset Management Group considered the document on 12th January 2007 with a view to approving its immediate submission to DEFRA. DEFRA's timescale for considering EoI's is estimated at three months, following which the Council should receive an indication of the level of PFI credits that could potentially be awarded to Leeds.

3.5.3 City Services continue to work with the Council's relevant Planning and Regeneration officers to develop a robust strategy for the delivery of the key waste infrastructure required.

3.6 Regional Working

3.6.1 January 2007 sees the launch of the Delivering Excellence in Waste Management (DEW) Project led by Leeds City Council. The project is funded by Government Office for Yorkshire and the Humber through its capacity building fund. This project is aimed at building capacity within local authorities across the region to tackle some of the critical issues relating to waste, and to

support the implementation of successful waste strategies both now and in the future. The project will develop region-wide initiatives but will also involve tailored support for individual authorities.

- 3.6.2 The project is in two parts: developing local authority capacity to raise awareness and influence attitudes to support waste strategy delivery, and delivering local composting facilities. The overall objective of the project is to equip local authorities in the Yorkshire and Humber region with the necessary skills and capacity to implement sustainable waste management strategies and meet statutory recycling, composting and landfill targets, thus avoiding government intervention and potentially damaging fines.

4.0 IMPLICATIONS FOR COUNCIL POLICY AND GOVERNANCE

- 4.1 As previously reported, the PFI elements of the scheme will be managed by the Public Private Partnerships Unit (PPPU) in accordance with the Council's approved PPP/PFI governance protocol. The other elements of the project will be managed by City Services in accordance with the governance arrangements approved by Executive Board in October 2006. The proposals for a Leaders' Waste Strategy Review Group are detailed in a separate report.

5.0 LEGAL AND RESOURCE IMPLICATIONS

- 5.1 The financial implications of delivering the Waste Solution for Leeds were covered in the October 2006 Executive Board report, although these cost assumptions will continue to be refined as proposals develop.

6.0 RECOMMENDATIONS

- 6.1 The Executive Board is requested to note the content of this report and the progress to date on the implementation of the Integrated Waste Strategy.



Report of the Director of City Services

Executive Board

Date: 9th February 2007

Subject: Establishment of a Leaders Waste Strategy Review Group

Electoral wards affected:

Specific implications for:

Equality and Diversity

Community Cohesion

Narrowing the gap

Eligible for call In

Not eligible for call in
(details contained in the report)

EXECUTIVE SUMMARY

Further to a resolution made by the Council at the Extraordinary Council Meeting on the 13th December 2006 this report recommends the establishment of a Leaders Review Group to review the implementation of the approved Integrated Waste Strategy for Leeds 2005-2035 and to advise the Executive Board.

1.0 Purpose of Report

1.1 The purpose of this report is to seek Executive Board's approval for the establishment of a Group Leaders' forum to review the implementation of the approved Integrated Waste Strategy for Leeds 2005-2035 and to advise the Executive Board.

2.0 Background Information

2.1 At its meeting in December 2005 the Executive Board approved a draft Integrated Waste Strategy for consultation. Following public consultation the final strategy was adopted by the Executive Board on the 18th October 2006. At the Council Meeting on 13th December 2006, Council resolved that officers bring forward proposals for a Group Leaders' forum to review the implementation of the approved Integrated Waste Strategy and to advise the Executive Board.

3.0 Main Issues

- 3.1 It has been proposed that a forum should be established for the purpose of reviewing the implementation of the approved Waste Strategy and tendering advice to the Executive Board. It is further proposed that the membership of the forum be the Leaders, or their nominee, from the Liberal Democrats, the Conservatives, Labour, the Greens and the Morley Borough Independents.
- 3.2 The forum established would have the single purpose set out in paragraph 3.1 above. It would not be a decision making body nor would it scrutinize the decisions of the Executive Board. The structure of the forum best fit for purpose is therefore a Working Party rather than a Committee or Sub-committee.
- 3.3 The constitution of a Working Party means that it can meet at short notice without the requirements to publish an agenda five days in advance of its meetings, would meet in private without the requirements to admit the public, and would not be subject to the rules regarding political balance. It is, consequently, a flexible and responsive structure.
- 3.4 Terms of reference for the group are set out in Appendix 1.

4 Implications for Council Policy and Governance

- 4.1 There are no particular implications for council policy or governance. Whether a body is a committee or a working party depends primarily on the subjective intention of the local authority that establishes it. Although widespread use of such groups is not considered good practice they are perfectly legitimate in circumstances such as outlined in this report.

5 Legal and Resource Implications

- 5.1 There are no particular legal and resource issues. The Working Party can be supported by officers from within current resources.

6 Conclusions

- 6.1 It would be appropriate and beneficial for there to be established a forum to monitor the implementation of the approved Waste Strategy and to tender advice in that regard to the Executive Board.

7 Recommendations

- 7.1 That a Working Party comprised of the Leaders for the time being of the political groups represented on the council, or their nominees, be established for the purpose of monitoring the implementation of the approved Waste Strategy and tendering advice to the Executive Board.

TERMS OF REFERENCE**Overall Purpose**

To monitor the implementation of the approved Integrated Waste Strategy for Leeds 2005-2035 and to advise the Executive Board.

Terms of Reference

1. To monitor, review and challenge progress on the implementation of the Waste Strategy and associated action plan;
2. To review the delivery of the performance targets set out within the Waste Strategy;
3. To receive information and reports on the implementation of the policies contained within the Waste Strategy;
4. To consider future developments and enhancements to the Waste Strategy action plan;
5. To consider the Council's strategy for ensuring that the targets associated with the Landfill Allowance Trading Scheme (LATS) are met;
6. To review the Council's proposals for funding the implementation of the Waste Strategy;
7. To report and make recommendations to the Executive Board as appropriate.

Key Links

- Waste Strategy Programme Board
- Waste Strategy Group
- Climate Change Strategy Board
- Scrutiny Board – Environment and Community Safety
- Executive Board

There may be areas in which there is an overlap with the remit of the relevant Scrutiny Board. Arrangements will be made to consult with this Board where appropriate.

Frequency of Meetings

Meetings are to take place as appropriate.

Membership

Membership will consist of the Leaders, or their nominee, of the Liberal Democrats, the Conservatives, Labour, the Greens and the Morley Borough Independents. The Executive Member responsible for the Waste Strategy would be an Ex-officio member of the group.

Decision Making

Decisions in relation to the Waste Strategy and related services rest with the Executive Member for City Services and the Council's Executive Board, except where delegated to the Director of City Services



Originator: Phil Joyce
Maggie Gjessing

Report of the Director of Neighbourhoods & Housing

Executive Board

Date: 9th February 2007

Subject: East and South East Leeds Regeneration Area

Electoral Wards Affected:

Gipton & Harehills
Killingbeck & Seacroft
Burmantofts & Richmond Hill
Temple Newsam

Specific Implications For:

Equality and Diversity
Community Cohesion
Narrowing the Gap

Eligible for Call In

Not Eligible for Call In

(Details contained in the report)

EXECUTIVE SUMMARY

The report describes the key actions proposed to achieve the Regeneration Aims of the EASEL Initiative. These are accompanied by indicative costs that reflect what is an achievable level of regeneration investment, based on the projected returns to the Council flowing from the existing Joint Venture Financial model. These actions and costs provide together a Headline Regeneration Programme submitted for Executive Board approval in order to enable the agreement of the EASEL Joint Venture Heads of Terms. The report also advises Executive Board on progress towards the fulfillment of the requirements of the Additional Negotiation period with Bellway.

1.0 Purpose of Report

- 1.1 To seek approval of the Headline Regeneration Programme for the EASEL Joint Venture.
- 1.2 To advise members of whether Bellway have met the first key milestone of the Additional Negotiation Period and also an assessment of what progress Bellway have made regarding fulfilling the requirements of the longstop date of 28th February 2007 when the EASEL regeneration project procurement process will be ended.

2.0 Background Information

- 2.1 The stage 2 Brief for the EASEL Regeneration Initiative set out the Council's regeneration aspirations to create sustainable mixed income communities in the most deprived part of the city. In their Strategic Development Framework submission, the Council's preferred bidder, Bellway PLC, provided a detailed response based upon the vision of vibrant new neighbourhoods of mixed tenure housing with high quality services and amenities. To achieve a real transformation of the image of the area Bellway also proposed a number of imaginative and innovative 'iconic' projects providing new leisure, enterprise and environmental attractions for the area as a whole. A key element of the Bellway bid was the focus on the potential of the central green corridor of the Wykebeck Valley as a major leisure and amenity asset providing a strong incentive for higher income families to move to the area.
- 2.2 EASEL is fundamentally a market driven regeneration programme. Its primary aim is to create a successful housing market where increasing values will realise the financial return needed by the Council and the Joint Venture to fund regeneration investment. Of course the key to market uplift is improvement to the existing state and image of the area. The success of EASEL is therefore dependant on upfront investment to address the issues most critical to the housing market; particularly the quality of place, the performance of local schools, the availability of high quality convenient shops and services and good transport links. New housing developments built to a high design quality will make a significant contribution to this aim. However a further essential area of focus must be the existing community whose support must be won for the regeneration vision. Practically that means achieving real benefits for them as part of early regeneration activity and this will include addressing the need for good quality social housing.

3.0 The Regeneration Plan

- 3.1 During the period of preferred bidder negotiation, officers from the Council and its partners, together with Bellway colleagues, have begun developing regeneration project proposals with indicative costings to achieve the Mixed Communities vision for EASEL. These are being shaped into a Regeneration Plan which will form part of a 5 year Business Plan for the Joint Venture. The Regeneration Plan will be a formal agreement and commitment to regeneration activities to be delivered by the Council and Bellway, the initial versions of both the business and regeneration plans will be appended to the Joint Venture Agreement. The plans will be updated by the joint venture organisation annually and be subject to a comprehensive review on a five yearly basis. Based upon the rationale described in section 2 of this report the following headline objectives are proposed for the EASEL Regeneration Plan
- creating affordable, attractive and high quality mixed tenure housing,
 - increasing housing choice for existing residents and attracting new higher income residents to achieve a diverse and sustainable housing market
 - investing in new and existing assets to transform the image and attractiveness of the area, realising the potential of its high quality green spaces
 - creating lively, busy centres for new neighbourhoods with good schools and local services

- solving the underlying social and economic problems of the area focusing on improving attainment and skills, reducing crime and blight and promoting employment and enterprise
- capitalizing on existing public and private sector investment opportunities in schools, hospitals, and the neighbouring Aire Valley.

- 3.2 The Plan will contain an integrated programme of project proposals which contribute to meeting the regeneration objectives. All project proposals will be fully developed, costed and subject to individual detailed and appropriate option appraisal processes before they are progressed further. As the outcomes of further research, information and data become available the Plan and in particular the detailed aspects of specific projects are likely to change; in order to adapt the Plan must be sufficiently flexible to evolve in response to future challenges and opportunities.
- 3.3 The Regeneration Plan will focus on genuinely additional activity which is needed to achieve the regeneration aims and objectives. It will not replace or duplicate existing or planned investment in the area or the responsibilities of statutory agencies. The Plan has a number of functions. It will include reference to the agreed activities and interventions of the partners and will provide a public facing document through which we can communicate our intentions to a wider audience as well as being a means of engaging with key stakeholders and potential co-investors such as English Partnerships, Housing Corporation, Yorkshire Forward and Government Office for Yorkshire and the Humber.

4.0 Key Projects

It is proposed that the Regeneration Plan focus on the following project areas:

Quality of Place:

New Housing, including remodeling of terraced areas

Streetscene and Amenities

Green Space

Learning

School Performance

Family Support

Affordable and Social Housing

Older residents

Former tenants

Decant need

Local Economic Development

Tackling Worklessness

Raising Incomes

Promoting Enterprise and Inward Investment

New Neighbourhoods

Neighbourhood Centres providing convenient, high quality retail and services

'Flagship' Schemes

New Leisure, Commercial and Public Open Space attractions

5.0 Resources and Timescales

- 5.1 The Headline Programme proposed above has been subject to an initial financial assessment based on costs for comparable successful projects elsewhere, which produces an indicative requirement for the regeneration elements of the first 5 year Business Plan.
- 5.2 To enter into the EASEL Joint Venture agreement with confidence the Council must be able to commit sufficient funds to achieve the core objectives of the Regeneration Plan. To do so the Council must be assured that it will realize a sufficient return from the Joint Venture to meet that commitment. The current financial model for the Joint Venture predicts a return to the Council, based on a medium growth projection, that would enable it to provide a sufficient level of investment to meet the cost of the regeneration elements of the first 5 year Business Plan.
- 5.3 Whilst the initiative is not dependant on external funding for its delivery, sources such as Regional Housing Board, Objective 2, LEGL and Safer, Stronger Communities Fund will support and potentially speed up the delivery of projects. A combination of these sources are likely to be available to contribute to the Regeneration Plan objectives. Potential complementary discretionary funding is more likely to be secured if there is a clear long term strategy for the regeneration of the area and a commitment from the Council to provide the core regeneration investment.
- 5.4 Given this position the Council is able to make an in principle commitment to allocate the necessary funding to deliver an effective Regeneration Programme to achieve the objectives of the EASEL Joint Venture, without the need to find resources from its existing capital or revenue programmes. A commitment of this kind would be subject to the signing of the Joint Venture agreement and to the achievement of the scale of return to the Council forecast by the existing financial model. If the level of return varies from that forecast then the Council will adjust the scale of regeneration investment accordingly.

6.0 Consultation across the authority

- 6.1 Extensive consultation has taken place across the authority to develop the vision and objectives which inform the Regeneration Plan.
- 6.2 Area Committees and ward members have received regular updates on the development of the EASEL initiative and the Area Action Plan and again this has fed into the development of the regeneration plan priorities.
- 6.3 Two workshop events took place at the Carriageworks which brought together representatives from all departments which agreed proposals addressing each of

the identified objectives of EASEL. A similar exercise has taken place over a series of meetings focusing on education and chaired by the Deputy Chief Executive of Education Leeds.

- 6.4 A community consultation exercise took place during the summer of 2006 on the development of the Area Action Plan (which will establish the principle land uses in the area) and the priorities for regeneration. It consisted of 21 public events which were jointly delivered by staff from Planning, the two ALMOs and the Area Regeneration Team. Across these events, which have varied from local open days to attending established community galas and fun days, almost 1000 residents took part in giving their views and this has helped to shape the regeneration plan.
- 6.5 East Leeds District Partnership have indicated their strong support for the aims and ambitions of the EASEL initiative since its inception. The opportunities generated by the project will enable all partners to improve their services and work with the Council and Bellway to shape the future of inner East and South East Leeds. The District Partnership structure will also be a route through which EASEL can engage with key infrastructure projects such as the Making Leeds Better programme.
- 6.6 The District Partnership has contributed to the development of the Regeneration Plan, generating project ideas and needs from the perspectives of their organisations and professional expertise.

7.0 Additional Negotiation Period

- 7.1 Bellway plc were granted an Additional Negotiation Period (ANP) of 16 weeks to 28th February 2007 to progress matters that remained outstanding from the Preferred Bidder. The first milestone within the ANP has now been reached and a formal review of progress has been made by officers. Although all the tasks that required to be completed by the first milestone have not been met in full, the outstanding matters are not of sufficient significance at this point in time that they prevent full compliance with ANP by the long stop date of 28th February 2007

8.0 Implications For Council Policy And Governance

- 8.1 There are no implications for the Council following from this report. Implications arising from governance proposals for the Joint Venture will be dealt with in a separate report.

9.0 Legal And Resource Implications

- 9.1 Since the EASEL Regeneration Project is still in procurement there are legal restrictions and limitations that need to be adhered to in terms of discussions/negotiations with Bellway and making information available at this point in time. The resource implications relate to the Council being prepared to make an in principle commitment of a minimum investment requirement of £35m - £40m over the next 5 years to fund a Regeneration Plan for the EASEL Regeneration Area.
- 9.2 This commitment is dependent upon the satisfactory conclusion of negotiations on the joint venture arrangements and will reflect the anticipated returns from these arrangements over the first 5 years as well as other potential sources of funding that are complementary and help achieve the strategic objectives of the Project.

10.0 Conclusions

- 10.1 To help pave the way towards reaching a successful conclusion to the negotiations on the joint venture arrangements it is important for the Council to:
- to express the outcomes it is aiming to achieve through the EASEL Regeneration Project albeit at a high level at this stage
 - to set out the key interventions required through the Regeneration Plan for the first 5 years
 - to show the likely range in terms of indicative costs of implementing what is proposed in the Plan as well the potential source(s) of funding.

11.0 Recommendations

11.1 Members are asked to:

- Agree the Headline Regeneration Programme that the Council is seeking to achieve through the EASEL Regeneration Project and the key interventions set out in Sections 3 and 4 above which will form the basis of the Regeneration Plan for the first 5 years
- Agree in principle to the commitment of sufficient resources to fund the Regeneration Plan
- Note the progress that has been made in relation to completing the tasks that require to be completed as part of the Additional Negotiation Period